



Integrated Report
2019-20



A true visionary,
A legendary industrialist,
A great philanthropist,
A legacy that will always be cherished!



Shri O.P. Jindal | 7th August 1930 - 31st March 2005
Founder and Visionary, O. P. Jindal Group



His life was an inspirational journey leading millions to
follow the enlightened path.

We will always carry on his values, an epitome of indomitable courage,
endurance and integrity, his legacy will always remain with us.
As we take leaps towards the future, we are fully committed to honor his
vision and keep his legacy alive & carrying it forward to greater heights.



JSW Steel is one of India's largest and most efficient steelmakers. With a focus on being #BetterEveryday, we are setting new benchmarks in the Indian steel industry with a large-scale capex programme, strong backward integration, organisation-wide digitalisation drive and a resolute commitment to sustainability.

Contents

04 About this report

08 Better Everyday

06 FY 2019-20 summary

10 Corporate overview

We are JSW Steel

- 12 JSW Steel at a glance
- 14 Operational presence
- 16 Products
- 20 Board of Directors

Reviewing FY 2019-20

- 24 From the CMD's desk
- 28 Review by the JMD & Group CFO
- 30 Operational and financial key performance indicators

Our approach to value creation

- 34 Value creation model
- 36 External environment
- 40 Stakeholder engagement
- 42 Materiality
- 44 Risk management

Our strategy

Our six strategic focus areas are aligned to our organisational purpose and guide our future roadmap.



52

STRATEGIC GROWTH

58

DIVERSIFICATION OF PRODUCT PROFILE AND CUSTOMER BASE

70

BACKWARD INTEGRATION AND RAW MATERIAL SECURITY

76

FOCUS ON RESOURCE OPTIMISATION

82

PRUDENT FINANCIAL MANAGEMENT

88

MAINSTREAMING SUSTAINABILITY IN BUSINESS IMPERATIVES

Feature stories



EXPANDING CAPACITIES TO REALISE INDIA'S AMBITIONS

→ 56



BUILDING A RESONATING CONSUMER BRAND

→ 68



A SIGNIFICANT STEP TOWARDS IRON ORE SECURITY

→ 72



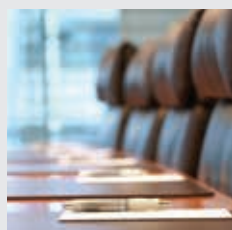
OPERATIONALISING THE WORLD'S LARGEST PIPE CONVEYOR SYSTEM

→ 79



DIGITALISATION TO STAY AHEAD OF THE CURVE

→ 80



EXECUTING SUCCESSFUL AND SUCCESSIVE FUNDRAISES

→ 84



MAKING CIRCULAR ECONOMY IN STEEL A REALITY

→ 104



A CONSCIOUS CALL TO ELIMINATE SINGLE-USE PLASTIC

→ 106



BATTLING A PANDEMIC. TOGETHER.

→ 117



NURTURING A CULTURE OF LEARNING AND DEVELOPMENT

→ 121

Appendix

- 136 GRI index
- 142 Mapping with UN SDGs
- 144 Independent assurance statement

148 Statutory reports

- 148 Management discussion and analysis
- 196 Directors' report
- 253 Corporate governance report

285 Financial statements

- 285 Standalone financial statements
- 376 Consolidated financial statements



For more information, write to jswsl.investor@jsw.in



About this report

Approach to reporting

This is the third integrated report of JSW Steel, prepared in accordance with the International Integrated Reporting <IR> framework published by the International Integrated Reporting Council (IIRC). This report has been published with a view to transparently communicate to stakeholders the Company's ability to create value in the short, medium and long term. The report dwells on JSW Steel's achievements, its model of value creation, holistic performance, strategy and risk management and mitigation. There has been no restatements of information in this report, compared to the previous report published on 10 October 2019.

- › Indian Accounting Standards
- › Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015
- › Secretarial Standards issued by the Institute of Company Secretaries of India



JSW Steel discloses climate change-related information to the CDP platform.



Reporting period

The report contains information from 01 April 2019 to 31 March 2020.

Frameworks and standards used in reporting

Apart from abiding by the guiding principles and content elements of the International <IR> Framework, this report has been prepared in accordance with the GRI Standards: Core option. It has also taken into account the applicable requirements and principles of the following:

- › United Nations Sustainable Development Goals (UN SDGs)
- › Worldsteel guidelines
- › National Guidelines on Responsible Business Conduct (NGRBC)
- › Companies Act, 2013 (and the rules made thereunder)

Scope and boundary

The report primarily covers strategic and financial information that pertains to JSW Steel, its value chain, and its national and international subsidiaries. References to joint ventures and overseas operations are also made part of strategic discussions. Non-financial information covered in this report is limited to the Company's major manufacturing operations / key facilities in India.

Assurance

The integrity of the information presented in this report has been assured by the Company's Board and Management, as Those Charged With Governance (TCWG). The non-financial information is assured by KPMG, as third-party auditors.

Forward-looking statement

Certain statements in this report concerning our future growth prospects are forward-looking statements, which involve a number of risks, and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, intense competition within the steel industry, including those factors that may affect our cost advantage, wage increases in India, our ability to attract and retain highly skilled professionals, time and cost overruns on fixed price, fixed time frame contracts, our ability to commission mines within contemplated time and costs, our ability to raise the finance within time and cost, client concentration, restrictions on immigration, our ability to manage our internal operations, reduced demand for steel, our ability to successfully complete and integrate potential acquisitions, liability for damages on our service contracts, the success of the companies in which the Company has made strategic investments, withdrawal of fiscal/ governmental incentives, impact of regulatory measures, political instability, legal restrictions on raising capital or acquiring companies outside India, unauthorised use of our intellectual property and general economic conditions affecting our industry. The Company does not undertake to update any forward-looking statements that may be made from time to time by or on behalf of the Company.



JSW Steel Limited (standalone)

■ ■ ■ KEY FACILITIES - INTEGRATED STEEL PLANTS (ISPS)

- › JSW Steel Vijayanagar Works
- › JSW Steel Dolvi Works
- › JSW Steel Salem Works

JSW Steel subsidiaries

■ ■ ■ KEY WHOLLY OWNED SUBSIDIARIES

- › JSW Steel Coated Products Ltd.
- › Amba River Coke Ltd.
- › JSW Industrial Gases Pvt. Ltd.

■ ■ ■ NEWLY ACQUIRED SUBSIDIARY

- › Vardhman Industries Limited (VIL) [along with minority ownership in Vallabh Tinplate Pvt. Limited (VTPL)]

List of all subsidiaries can be found on page 190-191

JSW Steel joint ownership

■ ■ ■ KEY JOINTLY CONTROLLED VENTURES

- › Monnet Ispat and Energy Limited (MIEL)

JSW Steel overseas operations

■ ■ ■ KEY OVERSEAS VENTURES

- › JSW Steel USA Baytown
- › JSW Steel USA Ohio
- › JSW Steel Italy

- Strategic disclosures covered in this report
- Financial disclosures covered in this report
- Non-financial disclosures covered in this report
- Disclosures published separately and not covered in this report

Report navigation

To aid navigation and to indicate cross-referencing, the icons below have been used through the report.



Financial capital



Manufactured capital



Intellectual capital



Human capital



Social and relationship capital



Natural capital



Risk



Strategy



Material issues



Page reference



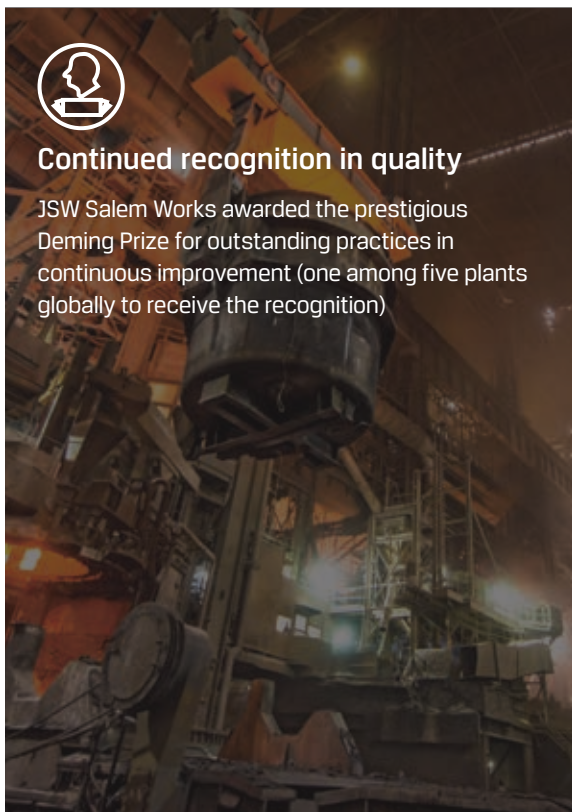
For our other stakeholder communications, please visit <https://www.jsw.in/investors/steel>

FY 2019-20 summary



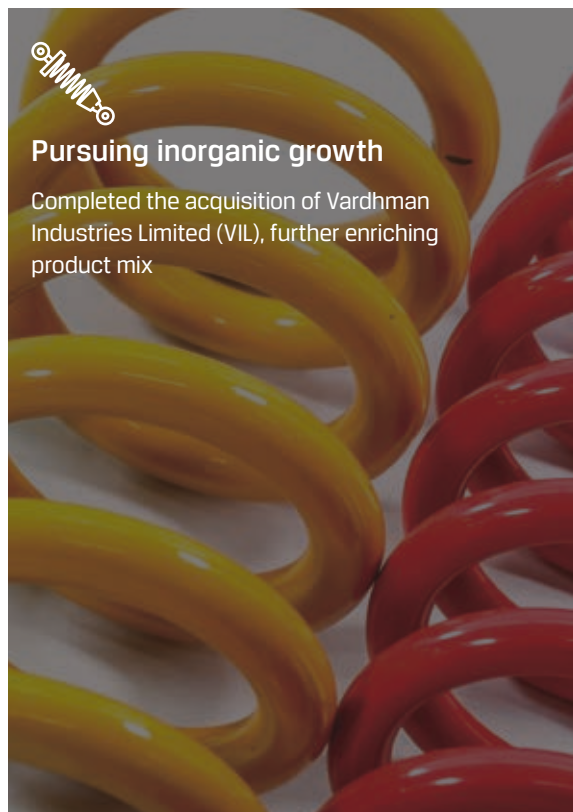
Continued recognition in quality

JSW Salem Works awarded the prestigious Deming Prize for outstanding practices in continuous improvement (one among five plants globally to receive the recognition)



Pursuing inorganic growth

Completed the acquisition of Vardhman Industries Limited (VIL), further enriching product mix



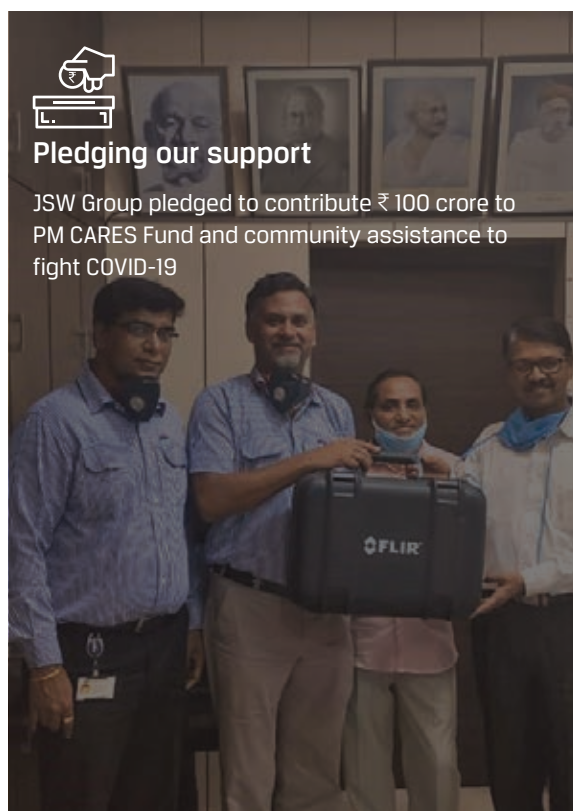
Progressing on backward integration

- › Operationalised all six captive iron ore mines in Karnataka and declared preferred bidder for three more mines, contributing to iron ore security of ~30% for Vijayanagar Works
- › Emerged as the preferred bidder for four iron ore mines in Odisha
- › Combined reserves of ~1.2 billion tonnes



Pledging our support

JSW Group pledged to contribute ₹ 100 crore to PM CARES Fund and community assistance to fight COVID-19



We effectively utilised our resources and delivered production at scale



16.06 MnT

CRUDE STEEL PRODUCED
(97% OF GUIDANCE MET, DESPITE
EXTERNALLY CAUSED DISRUPTIONS)



~48%

CONTRIBUTION OF VALUE-ADDED AND
SPECIAL PRODUCTS (VASP)



89%

CAPACITY UTILISATION



We maintained industry-leading
profitability, despite a challenging
macro environment

₹ 73,326 crore

TOTAL REVENUE FROM OPERATIONS

₹ 11,873 crore

OPERATING EBITDA

₹ 3,919 crore

NET PROFIT

₹ 7,971/US\$ 112

EBITDA PER TONNE



We continued investing in
our growth projects, social
responsibility and R&D initiatives

₹ 10,200 crore

CAPEX SPEND

₹ 152 crore

CSR SPEND

₹ 56 crore

R&D SPEND



We rationalised our cost
structure and implemented
efficiency-enhancing initiatives

US\$ 117

CONVERSION COST/TONNE

₹ 450 crore

SAVINGS FROM DIGITALISATION PROJECTS



And delivered strongly
on the Environmental, Social and
Governance (ESG) parameters

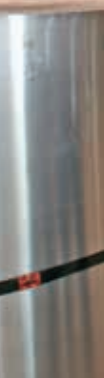
~5.5 lakh

DIRECT AND INDIRECT CSR BENEFICIARIES

RECOGNISED AS SUSTAINABILITY CHAMPIONS FOR 2019
BY WORLDSTEEL FOR THE SECOND CONSECUTIVE YEAR

AWARDED S&P PLATTS GLOBAL METAL AWARD
FOR IMPACTING OVER 1 MILLION LIVES THROUGH
CSR EFFORTS

RANKED AT 'MANAGEMENT' LEVEL BY CDP





BETTER EVERYDAY

At JSW Steel, we believe that excellence is a moving target. From profitability to sustainability, we are constantly setting benchmarks and striving to outdo ourselves, every day.

Our commitment to be 'better' is reflected in our journey to be more responsible, more efficient and more value-driven. Together with our business objectives, we nurture an unwavering ESG focus, which guides every decision we make and every action we take.

As we gear up for a new and dynamic era for India and the world, we believe that our efforts towards being better every day will drive lasting value for all our stakeholders and usher in a stronger tomorrow for everyone.





WE ARE JSW STEEL

JSW Steel is the flagship of the US\$ 12 billion JSW Group, which has diversified interests in core industries that support India's infrastructure growth.

We are India's leading integrated steel manufacturer, operating the country's largest single-location plant, JSW Steel Vijayanagar Works. At present, we are focused on enhancing our domestic steelmaking capacity from 18 MTPA to 45 MTPA within the next decade. The first phase of this journey is underway, with a committed capex outlay of ₹ 48,715 crore (FY 2018-19 to FY 2021-22). With nine domestic and three international manufacturing facilities, wide export reach and strong domestic retail presence, we are well placed to maximise value across our operations.

13

IRON ORE MINES LICENSED
TO OPERATE IN INDIA

11,000+

EXCLUSIVE AND
NON-EXCLUSIVE RETAIL OUTLETS



A NIFTY 50
COMPANY

100+

COUNTRIES WITH EXPORT
FOOTPRINT

In this section

JSW STEEL AT A GLANCE

➦ 10

OPERATIONAL PRESENCE

➦ 12

PRODUCTS

➦ 14

GOVERNANCE

➦ 16

Creating purpose-led value

Driven by a visionary leadership, our strategic focus lies on increasing capacity, widening reach, maximising efficiency, allocating capital effectively and mainstreaming sustainability. While pursuing these strategic goals, our broad objective is to deliver industry-leading stakeholder returns and in the process, contribute to nation building, social empowerment and environmental conservation.

VISION

Bring positive transformation to every life we touch

Purpose

Building world-class infrastructure, products and solutions

Deploying world-class capabilities

Nurturing our communities

Values

› Confidence

› Compassion

› Courage

› Collaboration

› Commitment



Value created in FY 2019-20

At JSW Steel, we depend on and impact multiple capitals while operating our business. Through our strategy, long-term focus and an unwavering focus on ESG, we create value across these capitals for our stakeholders.



Financial capital

Refers to the funds available to the Company to create value over time through asset creation and production processes, or funds generated by its operations. These include debt, equity, retained earnings, internal accruals and investments, among others.

₹ 73,326 crore

REVENUE FROM OPERATIONS

₹ 68,068 crore

ECONOMIC VALUE DISTRIBUTED

₹ 5,258 crore

ECONOMIC VALUE RETAINED



Manufactured capital

Pertains to the facilities for steel production and processing, including the structures and equipment at the plants, along with supporting infrastructure for logistics, warehousing and sales.

~4.1 MnT

CAPTIVE IRON ORE

16.06 MnT

CRUDE STEEL PRODUCED

14.9 MnT

SALEABLE STEEL SALES



Intellectual capital

Encompasses the knowledge base of the organisation and includes the systems, processes, patents, trademarks, copyrights and new value-added products developed through R&D, improvement initiatives and collaboration with institutions.

32

PATENTS FILED

Group-wide digitalisation initiatives and mainstreaming Industry 4.0 in operations



Human capital

Includes the skills, capabilities, experience, diversity and the level of motivation of the on-roll and contractual employees along with their safety, well-being and the ability to align with the organisation's vision.

13,159

PERMANENT EMPLOYEES (STANDALONE)

5%

WOMEN IN THE WORKFORCE



Social and relationship capital

Refers to the trust-based, mutually beneficial relationships of the Company with key stakeholders such as investors, customers, vendors, society and the government, among others.

255 villages

ACROSS 4 STATES IMPACTED THROUGH CSR ACTIVITIES

₹ 11,145 crore

CONTRIBUTION TO THE GOVERNMENT AND SOCIETY

1.35 lakh

CHILDREN PROVIDED MID-DAY MEALS EVERY DAY IN 540 GOVERNMENT SCHOOLS IN BALLARI, KARNATAKA IN ASSOCIATION WITH AKSHAYA PATRA FOUNDATION AND THE GOVERNMENT OF KARNATAKA



Natural capital

Includes resources such as iron ore, coal and other minerals along with air, water, energy, land and biodiversity, which are either utilised by the Company or impacted by its operations.

31,305

TREES PLANTED DURING THE YEAR

Zero Liquid Discharge (ZLD) across Integrated Steel Plants (ISPs)

Active interventions at product design, operations and usage level to achieve circularity in the steel value chain

Well-located and well-resourced

We operate nine strategically located domestic and three overseas manufacturing units, along with multiple captive iron ore and coal mines. Our key ISPs, operating at one of the most efficient EBITDA/tonne levels, have enabled us to be a leading producer of various categories of steel.

Mining locations

KARNATAKA

Operationalised mines

- 1 **Tunga iron ore mine**
Reserves: 6.94 MnT
- 2 **Nandi iron ore mine**
Reserves: 10.03 MnT
- 3 **Devadri iron ore mine**
Reserves: 28.62 MnT
- 4 **Bhadra iron ore mine**
Reserves: 33.89 MnT
- 5 **Rama iron ore mine**
Reserves: 31.53 MnT
- 6 **Ubulgundi iron ore mine**
Reserves: 9.79 MnT

Newly acquired mines

- 7 **Narayanpura manganese and iron ore mine**
Reserves: 21.79 MnT
- 8 **Dharmapura iron ore mine**
Reserves: 12.21 MnT
- 9 **BBH Mines**
Reserves: 61.22 MnT

ODISHA

- 10 **Nuagaon iron ore mine**
Reserves: 789 MnT
- 11 **Narayanposhi iron and manganese ore mine**
Reserves: 187.6 MnT
- 12 **Ganua iron ore mine**
Reserves: 119.2 MnT
- 13 **Jajang iron ore mine**
Reserves: 39.4 MnT

JHARKHAND

- 14 **Moitra coal block**
Reserves: 30 MnT

INTERNATIONAL COAL MINES


US

Mozambique

Manufacturing units (International)


USA

JSW Steel USA Baytown
JSW Steel USA Ohio


ITALY

JSW Steel Italy Piombino S.P.A.

Manufacturing units (India)

A VIJAYANAGAR WORKS

- > Key product(s): Crude steel, Hot Rolled (HR), Cold Rolled (CR), Galvanised (GI) and Galvalume (GL), wire rods, TMT, slabs, billets
- > Capacity: 12 MTPA crude steel
- > World's sixth-largest steel plant
- > India's largest single-location steel plant
- > India's most productive steel plant

B DOLVI WORKS

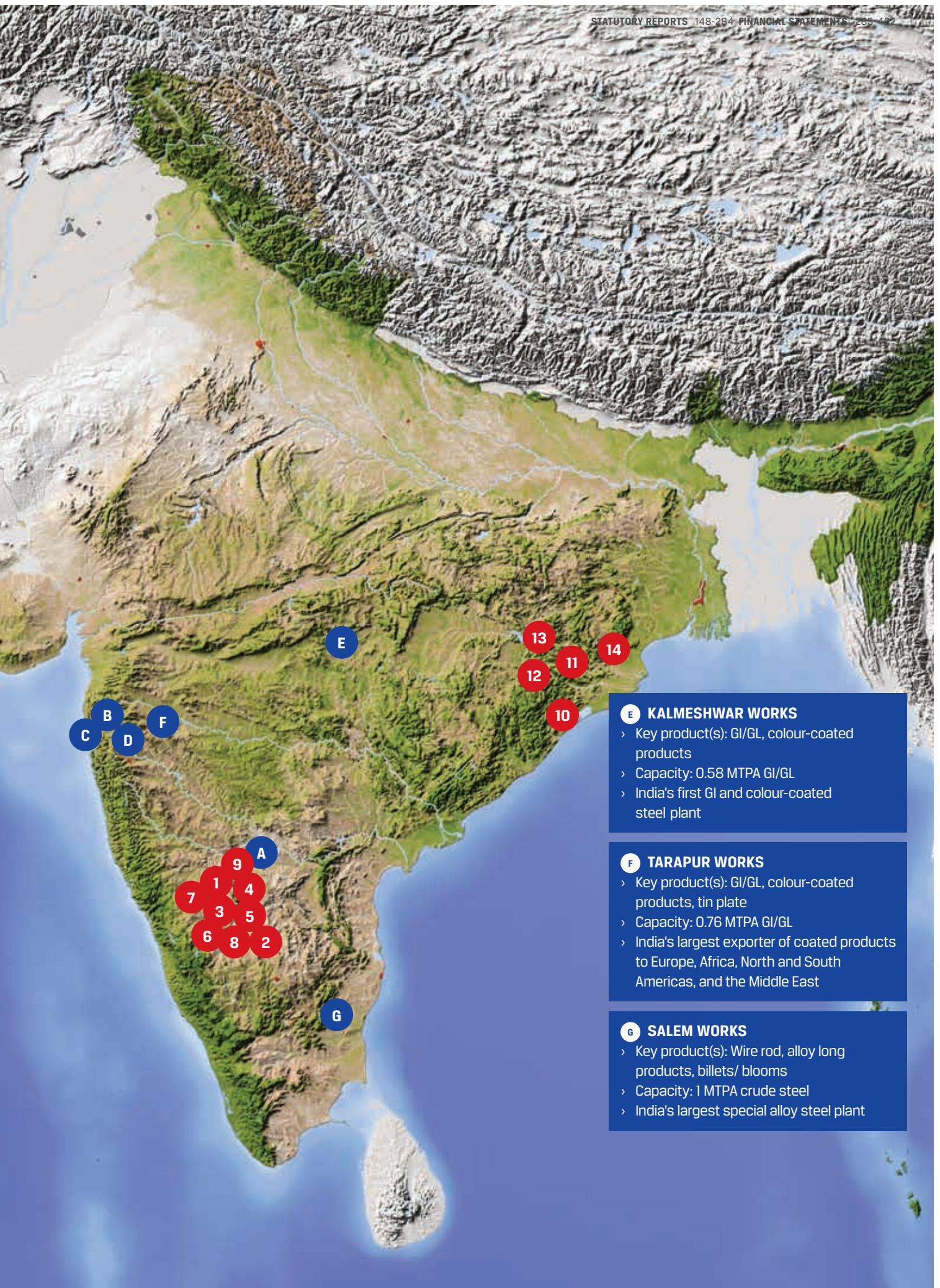
- > Key product(s): HR TMT, billets
- > Capacity: 5 MTPA crude steel
- > Strategically connected to a 15 MTPA capacity jetty

C SALAV WORKS

- > Key product(s): Direct Reduced Iron (DRI) / Hot Briquetted Iron (HBI)
- > Capacity: 0.90 MTPA DRI/HBI
- > Specialised in offering reduced iron and briquetted iron products

D VASIND WORKS

- > Key product(s): GI/GL, colour-coated products
- > Capacity: 0.45 MTPA GI/GL
- > India's largest exporter of colour-coated products for the appliances industry



E KALMESHWAR WORKS

- › Key product(s): GI/GL, colour-coated products
- › Capacity: 0.58 MTPA GI/GL
- › India's first GI and colour-coated steel plant

F TARAPUR WORKS

- › Key product(s): GI/GL, colour-coated products, tin plate
- › Capacity: 0.76 MTPA GI/GL
- › India's largest exporter of coated products to Europe, Africa, North and South Americas, and the Middle East

G SALEM WORKS

- › Key product(s): Wire rod, alloy long products, billets/ blooms
- › Capacity: 1 MTPA crude steel
- › India's largest special alloy steel plant

Best-in-class portfolio

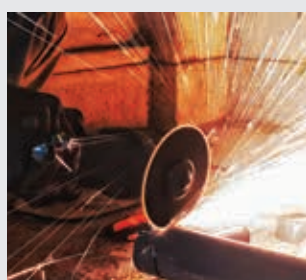
Our state-of-the-art plants and processes are capable of producing a wide range of flat, long and alloy steel products.

Our cutting-edge technologies with a high degree of automation enable us to produce high-quality steel to meet the stringent specifications of customers across industry segments. The capacity expansions planned in our mills, both in the upstream and downstream facilities, will cater to India's rising steel demand, going forward.

Flat products

Categories and features

Applications



HOT ROLLED (HR)

- › HR coils conforming to all standards ranging from mild steel, including ultra-low carbon IF and IFHS grades to high-strength advanced high-strength grades
- › The widest range of HR products with thickness up to 25.4 mm, width up to 2,050 mm and coil weight up to 36 tonnes
- › A rare product portfolio that includes steel for critical line pipe applications with capability to produce X70 grade up to 20 mm thickness

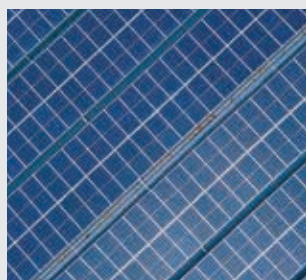
Cold rolling and galvanising; drawing and press forming for automobile and other applications; electrical stampings and forming; line pipe and welded tubes; chequered sheets and plates for structural use; High Strength Low Alloy (HSLA) grades for automobile, structural and other engineering applications; LPG cylinders, boiler tubes and pressure vessels; corrosion-resistant applications



COLD ROLLED (CR)

- › CR coils conforming to a wide range of standards with superior formability, surface quality and dimensional controls
- › High-strength and advanced high-strength steel grades

Automobile, white goods, cold-formed sections, drums and barrels, furniture, general engineering



GALVANISED (GI) GALVANNEALED (GA)

- › Manufactured in commercial, forming, drawing and structural grades
- › Longer product life through superior coating characteristics, precise coating weight control, adhesion and state-of-the-art process control
- › GA products with superior weldability, paintability and formability to meet the stringent automotive requirements up to a strength level of 590 MPa Ultimate Tensile Strength (UTS) for automotive
- › GA with JAZ coating for improved frictional characteristics contributing to superior formability

Automotive (GI and GA), roofing and cladding, ducting, boxes, coolers, furniture, heat plates, solar heating panels, electrical and light fittings, agricultural equipment, sandwich panels



Categories and features

Applications



GALVALUME (GL)

Superior surface and appearance

- › High corrosion resistance and heat reflectivity
- › High temperature resistance and formability
- › Easy paint application

Specific applications for appliances segment, roofing and cladding, Pre-engineered Buildings (PEB) segment, solar heating panels, agricultural equipment, sandwich panels



COLOUR-COATED PRODUCTS

- › JSW Steel's colour-coated products bring together the strength of steel, the aesthetics of paint and enhanced corrosion resistance
- › A wide range of thicknesses, width, colours and profiles with uniform colour, gloss, texture and film thickness
- › Superior coating technology designed to resist cracking and peeling, even during heavy forming operations

White goods - for panels that have high aesthetic requirements and construction - various kinds of profiles, geometry industrial roofing and PEB segments



Categories and features

Applications



ELECTRICAL STEEL

- › Offers high-quality non-oriented electrical steel, which stands for higher energy efficiency
- › A range of grades are manufactured meeting all standards and the specific requirements of each application
- › A wide range of coatings is available, allowing further enhancement of punchability, reduction of interlaminar losses and improvement of corrosion protection

Electric motors, alternators, power generator, nuclear power stations, appliances, transformers, automotive electricals



TIN PLATE

- › Continuous annealed tin plate product (JSW Platina) - a thin steel sheet with a coating of tin exhibiting high strength and formability imparted by the base steel and corrosion resistance by tin coating
- › The smooth surface finish aids printability and weldability while giving a lustrous aesthetic appeal
- › Tin plate provides superior protection against dust and moisture and is an environment-friendly alternative to plastic packaging

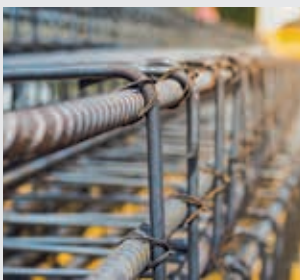
Packaging applications such as cans, containers of food grade oils, processed food, aerosol and paint cans, battery casings



Long products

Categories and features

Applications



TMT BARS

- › Manufactured through state-of-the-art steelmaking technologies resulting in uniform chemical composition and physical properties, enhancing strength, ductility and elongation
- › Product also exhibits good weldability, superior corrosion resistance and fatigue strength
- › Bonds perfectly with cement due to best-in-class rib with high AR value

Construction, infrastructure



SPECIAL ALLOY STEEL

- › Highest quality steel in the form of bloom and bars that meet customised requirements are produced in different grades – Special steel, high carbon, free cutting, boron, cold heading, micro alloy, bearing, file spring, forging quality, boiler quality and rail type of steel
- › Products are available in various profiles – round bars, round cornered squares in straight bars, round and hexagonal wire rods as coils, hexagonal and flat sections, straight bars as well as bright bars (peeled/drawn/ground bars)

Automotive suspension parts, gears and transmission, engine components, chassis components, fasteners, bearings, shafts, drive trains, power plants



WIRE RODS

- › Wide product range consisting of low, medium and high carbon grade, electrode grade, Cold Heading Quality (CHQ) grade, and alloy and special grade wire rods
- › Exhibit excellent mechanical and consistent chemical properties
- › Dimensional accuracy guaranteed by an automated thickness control system using advanced numerical models for better end product applications

Automobile, general engineering, cold drawing, cold forming, spring applications, welding, wire ropes, tools, heat treatment, bearings, office and household equipment

Leadership that sets our vision

At JSW Steel, we have laid a strong foundation for making good corporate governance a way of life by constituting a Board that combines experience, expertise and integrity. We have further formed a core group of top-level executives, and put in place systems, processes and technologies to

assist them in executing their responsibilities. Together with the management, our Board upholds our credos and functions as the custodian of good governance within the organisation. In FY 2019-20, there were no changes in the Board.



Mr. Sajjan Jindal
Chairman and Managing Director,
Non-Independent Executive Director

(N)



Mr. Seshagiri Rao M. V. S.
Joint Managing Director and Group
CFO, Non-Independent Executive
Director

(A) (B) (R)



Dr. Vinod Nowal
Deputy Managing Director,
Non-Independent Executive Director

(R) (P) (B)



Mr. Jayant Acharya
Director (Commercial and Marketing),
Non-Independent Executive Director

(R) (B)



Mr. Hiroyuki Ogawa
Nominee Director, JFE Steel Corp.,
Japan

(P)



Mr. Haigreave Khaitan
Independent Non-Executive Director

(A)

Board Committees

(A) Audit

(N) Nomination and Remuneration

(B) Business Responsibility & Sustainability

(R) Risk Management

(P) Project Review

(S) Stakeholders Relationship

Mrs. Savitri Devi Jindal
Chairperson Emeritus

A member of the Legislative Assembly and a true visionary, renowned industrialist and the matriarch of the O. P. Jindal Group

Appointment date: 21st October 2011



Mr. Seturaman Mahalingam
Independent Non-Executive Director

● ● ● ● ●



Dr. (Mrs.) Punita Kumar Sinha
Independent Non-Executive Director

● ● ● ●



Mr. Malay Mukherjee
Independent Non-Executive Director

● ● ● ● ● ● ●



Mr. Harsh Charandas Mariwala
Independent Non-Executive Director

● ●



Mr. Gangaram Baderiya
Nominee Director, Karnataka
State Industrial and Infrastructure
Development Corporation (KSIIDC)



Mrs. Nirupama Rao
Independent Non-Executive Director

● ● ● ●

● Chairperson

○ Member

BOARD OF DIRECTORS

Mr. Sajjan Jindal

Chairman and Managing Director, Non-Independent Executive Director

Key competency: Council member of the Indian Institute of Metals, member of the Executive Committee and Chairman of the Sustainability Committee of World Steel Association, as well as the former President of the Institute of Steel Development and Growth

Key qualifications: Bachelor's degree in Mechanical Engineering from Bangalore University

On the Board since: 15 March 1994

Mr. Seshagiri Rao M. V. S.

Joint Managing Director and Group CFO, Non-Independent Executive Director

Key competency: Strategy formulations related to business development, expansion of existing businesses, joint ventures, Mergers and Acquisitions (M&A) and cost management

Key qualifications: Bachelor's degree in Commerce and a diploma in Business Finance awarded by the Institute of Chartered Financial Analysts of India (ICFAI)

On the Board since: 06 April 1999

Dr. Vinod Nowal

Deputy Managing Director, Non-Independent Executive Director

Key competency: Associated with the Group for over three decades, he has held various positions and led strategic growth projects; he spearheaded JSW Steel's expansion from 4 MTPA to 12 MTPA in a record time

Key qualifications: Master's degree in Business Administration and a Doctorate in Inventory Management. Completed the Advanced Management Program (AMP), a comprehensive executive leadership programme, from the Harvard Business School

On the Board since: 30 April 2007

Mr. Jayant Acharya

Director (Commercial and Marketing), Non-Independent Executive Director

Key competency: With industry experience spanning over three decades, he has led several key transformations in the areas of organised steel retailing, development of critical and advanced grade of steels for automotive, long-term supply contracting etc.

Key qualifications: Bachelor's degree in Chemical Engineering and a Master's degree in Physics from the Birla Institute of Technology & Science, Pilani. He also holds a Master's degree in Business Administration from Indore University

On the Board since: 07 May 2009

Mr. Hiroyuki Ogawa

Nominee Director, JFE Steel Corp., Japan

Key competency: With over 30 years of experience in the steel industry across various countries, he brings unmatched international expertise

Key qualifications: Master's degree in Engineering from the Department of Mechanical Engineering, Graduate School of Engineering, University of Tokyo

On the Board since: 17 May 2017

Mr. Haigreve Khaitan

Independent Non-Executive Director

Key competency: Rich experience in all aspects of M&As, creditor restructuring, foreign investment, joint ventures and foreign collaborations

Key qualifications: Bachelor's degree in law (LLB) (Honours) from South Calcutta Law College, Kolkata

On the Board since: 30 September 2015

Mr. Seturaman Mahalingam

Independent Non-Executive Director

Key competency: Awarded the Best CFO on multiple occasions, he has experience in building and managing the global operations of TCS in its early days

Key qualifications: Chartered Accountant

On the Board since: 27 July 2016

Dr. (Mrs.) Punita Kumar Sinha

Independent Non-Executive Director

Key competency: More than 20 years of experience in fund management in international and emerging markets

Key qualifications: Bachelor's degree in Chemical Engineering from the Indian Institute of Technology, New Delhi and master's degree in Finance and a Doctorate of Philosophy in Finance from the Wharton School, University of Pennsylvania. Also holds a Master of Business Administration degree and is a Chartered Financial Analyst

On the Board since: 28 October 2012

Mr. Malay Mukherjee

Independent Non-Executive Director

Key competency: Over 40 years of experience in a range of technical, commercial and managerial roles in the mining and steel industry, and risk management

Key qualifications: Master's degree in mining from the USSR State Commission in Moscow and a Bachelor of Science degree from the Indian Institute of Technology, Kharagpur

On the Board since: 29 July 2015

Mr. Harsh Charandas Mariwala**Independent Non-Executive Director**

Key competency: Over the past three decades, he has transformed a traditional commodities-driven business into a leading consumer products and services company

Key qualifications: Bachelor's degree in Commerce, Sydenham College Of Commerce and Economics, University of Mumbai

On the Board since: 25 July 2018

Mr. Gangaram Baderiya**Nominee Director, KSIIDC**

Key competency: He has rich experience of working with the Government of Karnataka and various corporate bodies. He is responsible for spearheading the implementation of infrastructure projects, including projects on Public Private Partnership (PPP) basis

Key qualifications: Bachelor's degree in Civil Engineering, Madhay Institute of Technology and Science, Jiwaji University, Gwalior and Master's in Technology from the Indian Institute of Technology Delhi; joined the Indian Administrative Service in 1989

On the Board since: 24 May 2019

Mrs. Nirupama Rao**Independent Non-Executive Director**

Key competency: India's first woman spokesperson in the Ministry of External Affairs and has a four-decade-long diplomatic career; she was educated in India and joined the Indian Foreign Service in 1973

Key qualifications: Master of Arts in English Literature from Marathwada University and Doctor of Letters (Honoris Causa) from Pondicherry University

On the Board since: 25 July 2018

Board summary

6

INDEPENDENT DIRECTORS ON THE BOARD

50 months

AVERAGE TENURE OF INDEPENDENT DIRECTORS

6/6

COMMITTEES HEADED BY INDEPENDENT DIRECTORS

2

WOMEN DIRECTORS

97%

AVERAGE ATTENDANCE IN BOARD MEETINGS

Election and re-election**MEMBERS APPLYING FOR ELECTION IN THE 26TH AGM (DIRECTORS RETIRE BY ROTATION)**

Mr. Jayant Acharya

MEMBERS APPLYING FOR RE-ELECTION IN THE 26TH AGM (DIRECTORS RETIRE BY ROTATION)

Dr. Vinod Nowal

Board competency summary

KEY COMPETENCY AREAS	NUMBER OF BOARD MEMBERS
Metals and mining	6
Accounting and finance	8
Engineering	6
Marketing and brand building	7
Sustainability and risk management	7
Technology	8
Legal	7

Emerging stronger and better every day

Dear Shareholders,

I am pleased to report that FY 2019-20 turned out to be a year of significant progress in crossing strategic milestones for your company, notwithstanding the overall challenging operating environment.

At JSW Steel, we continue our journey of being better every day as we demonstrated excellence in our operations. We made good progress towards the completion of our ongoing strategic expansion projects. I am excited on your Company achieving long term security of iron ore - a key raw material in steelmaking operations, which is likely to be a game changer and a boost to our competitive positioning.



Sajjan Jindal

Chairman and Managing Director

WE EMERGED AS A PREFERRED BIDDER FOR FOUR IRON ORE MINES IN ODISHA, AND ADDITIONAL THREE MINES IN KARNATAKA, WITH AGGREGATE RESERVES OF CLOSE TO 1.2 BILLION TONNES.

With regard to the macroeconomic and business environment, the first half of the year witnessed weak steel demand and a subdued pricing environment, amidst rising global trade tensions. Just as the business and consumer sentiment began improving in the second half of the year, the COVID-19 pandemic created unprecedented socio-economic disruption across the globe.

Delivering operational excellence despite several headwinds

During the year, we optimised our resources to maintain production levels, continued to invest in completing our growth projects, rationalised our cost structure, and implemented measures to enhance efficiencies.

Following the steps of Vijayanagar works last year, our Salem works received the prestigious and coveted Deming Prize this year, which testifies our commitment towards operational excellence.

In India, despite a significant loss of volumes in the first half of the year due to excessive monsoon, we managed to achieve 97% of our production guidance for FY 2019-20, notwithstanding COVID-19 related disruptions in March 2020. We focused on increasing the share of high-margin value added and special products (VASP) in our total shipments, which stood at 48%. Branded products sales stood at 49% (up from 46%) of total retail sales. Further, in order to offset the impact of weak domestic demand, we increased our export volume by 30% and exports accounted for 21% of total sales (versus 15% last year).

However, the weak pricing environment led to a 14% fall in realisations, which could not be offset by our several cost-reduction initiatives, and significantly impacted our revenue and margins.

At our associate company MIEL (Monnet Ispat and Energy Limited), we undertook a major shutdown during the year to enable production of specialised steel products. The facility is now geared to ramp up steel making operations, seek a range of grade approvals, and will continue to supply TMT to the regional construction sector.

In the overseas businesses, a tough economic environment in the US and Italy impacted our performance adversely. We are focused on implementing measures to turnaround these operations and strive for enhanced efficiencies, which is core to our business philosophy. In the US, we are implementing an integration plan between Ohio and Baytown operations to derive synergies. Substantial progress was made in modernisation of the Plate Mill at Baytown (first phase) and we are likely to derive benefits in the

coming year. At Piombino, Italy, we continue to cater specialised steel products to our customers amidst a challenging market.

The Board of Directors has recommended a dividend of ₹ 2 per equity share, subject to shareholder approvals.

Iron ore mines - A game changer in securing long-term raw material security

FY 2019-20 turned out to be a remarkable year for JSW Steel in terms of achieving raw material security of iron ore. We emerged as a preferred bidder for four iron ore mines in Odisha, and additional three mines in Karnataka, with aggregate reserves of close to 1.2 bn tonnes. These mines give strategic long-term raw material security, access to high quality reserves and an advantage of achieving consistency in quality which can drive value in our steelmaking operations.

Further, over the medium term, there is an opportunity to invest in best-in-class infrastructure facilities and optimise the logistics cost of transporting iron ore from the mines to the steel manufacturing facilities. This will significantly strengthen our ability to preserve margins through the cycle. We are working towards operationalising these mines at the earliest and expect to commence operations in the coming year.

Mainstreaming sustainability

At JSW Steel, we are committed to our environmental, social and governance (ESG) goals to create sustainable long-term value for all our stakeholders. JSW Steel was recognised as a Sustainability Champion for 2019 by the World Steel Association (worldsteel) for second year in a row.

We are committed in our efforts to reduce our carbon footprint, and are in the process of implementing plans to replace coal with renewable source of energy for generating power in our steel operations. Further, our Research & Development team is working on a lot of initiatives to reduce the intensity of metallurgical coal usage in our blast furnaces.

This year we also outlined a comprehensive sustainability framework comprising 17 core focus areas, where we can create significant impact. Going forward, our ESG performance will be gauged under these focus areas, with respect to progress made under their respective components.

The safety and well-being of our people is of paramount importance to us. At JSW Group, our vision is to achieve

THIS YEAR WE ALSO OUTLINED A COMPREHENSIVE SUSTAINABILITY FRAMEWORK COMPRISING 17 CORE FOCUS AREAS, WHERE WE CREATE A SIGNIFICANT IMPACT.

FROM THE CMD'S DESK



'Zero Harm'. In order to help us reach this vision, we have fully integrated Health & Safety (H&S) as one of our core Group values and are continuing to implement initiatives under the 'VISION 000' motto. Safety Officers have been appointed at all plant locations and Mentor Safety Officers have been deployed.

The JSW Foundation continued to make a positive difference across 255 villages in four states, aligned with our vision to 'empower communities to create sustainable livelihoods'. Our CSR initiatives are focused on key intervention areas of health and nutrition, skills and livelihoods, education, water, sanitation and community empowerment.

JSW Shakti initiatives are being scaled up to empower rural women entrepreneurs across the country through rural BPOs and promotion of self-help groups (SHGs). We are also improving the quality of education in rural schools through infrastructure, training methodology and capacity building initiatives. In addition, we are undertaking environment upgradation programmes such as mangrove restoration and also working towards preservation of national heritage and promotion of Olympic sports.

Calibrating capex to prioritise returns-accretive projects

We have undertaken a detailed exercise to prioritise all planned and discretionary spends with a twin objective of conserving liquidity, and ensuring that strategic projects which are in advanced stages of completion are completed and commissioned on priority.

Due to the lockdown announced by the government, and its subsequent extensions to contain the spread, project activity at various sites were severely constrained by the non-availability of required manpower and material.

At Dolvi Works, we received the permission to restart activities towards the end of April 2020. We were able to ramp-up our existing operations in an efficient and a timely manner. However, progress on the 5 MTPA expansion project was hampered as a number of workers employed by our contractors began to head home, with low visibility of when this trend is likely to reverse. Further, non-availability of foreign experts (from our technology and equipment suppliers) due to international travel restrictions is also impacting the commissioning schedule.

Thus, the expansion of crude steel capacity at Dolvi Works from 5 MTPA to 10 MTPA, along with the captive power plant and coke oven plant, is likely to get delayed into the second half of FY 2021. The 8 MTPA pellet plant and the wire rod mill at Vijayanagar are expected to be commissioned by mid FY 2020-21. The downstream modernisation-and-capacity enhancement projects in Vasind and Tarapur, and the colour coating plant at Kalmeshwar are now expected to be commissioned in the second half of FY 2020-21.

We thus reduced our planned capex on all these projects to ₹ 8,200 crore for the year. Combined with the spend earmarked to operationalise the iron ore mines, our total planned capex for FY 2020-21 stands at about ₹ 9,000 crore.

Focused on deleveraging and fiscal prudence

At JSW Steel, we remain committed to maintaining fiscal discipline and prudence in capital allocation, and our target to maintain leverage ratios at healthy levels.

Our net debt, which stood at about ₹ 53,000 crore at the end of March 2020, may appear to be high. If not for the pandemic-related disruptions in March, which led to a drop in sales and a subsequent inventory build-up, leverage at year end could possibly have been lower. However, of this

amount, about ₹ 18,000 crore is leverage on account of new projects which are currently under implementation and at various stages of completion. In other words, our core leverage for the current 18 MTPA capacity is only about ₹ 35,000 crore, which is one of the lowest in the industry. As some of these projects get progressively commissioned during FY 2020-21 and start generating returns, it will set in motion a natural deleveraging process in the next year i.e. FY 2021-22.

Fighting the pandemic with the nation

The continuing spread of COVID-19 has left in its wake significant losses of lives and livelihoods, being a health crisis with deep economic implications. Normal life came to a halt amid the lockdowns across the world, including in India in the latter part of March. JSW Steel was not immune to the impact of such global events. Our first response to COVID-19 was to institute a number of measures and protocols to ensure the safety of our colleagues and their families. Given the scale and size of our operations and facilities, there have been positive cases at our locations too. We are undertaking comprehensive measures to contain and mitigate the spread, and have extended all possible assistance to all affected, while trying to ensure uninterrupted operations.

As a Group, we remain committed to doing our bit for the country and supporting the frontline warriors, who are battling away to mitigate the spread of the virus. In addition to pledging ₹ 100 crore to the PM CARES Fund, we converted several facilities across our Group locations into isolation wards to relieve stress on the country's healthcare system. Funds were also earmarked to source ventilators, testing and PPE kits. More than 250 people were trained on COVID-19 management and more than 2,750 habitations were sanitised. We also extended support by providing staples and other dietary requirements to more than 3,90,000 people – healthcare workers, migrant labourers and those stranded in the nationwide lockdown.

We will continue to do whatever it takes to help our colleagues, communities and citizens, to defeat this crisis.

A firm believer in 'never let a crisis go waste'

We paused to save lives. Now, it is time to go full throttle to save livelihoods. Global economies are opening up gradually. India too needs to get back to its full capacity at the earliest to be the successful economy that it aims to be. The pandemic presents a unique opportunity for India and its industries to increase influence in the global supply chain. It was the 1991 balance of payments crisis that prompted the government of the day to set in motion path-breaking reforms. India would not have been what it is today, had we not taken those steps. Almost thirty years hence, we have yet another government that has not shied away from undertaking bold and decisive reforms.

AS A GROUP, WE REMAIN COMMITTED TO DOING OUR BIT FOR THE COUNTRY AND SUPPORTING THE FRONTLINE WARRIORS, WHO ARE BATTLING AWAY TO MITIGATE THE SPREAD OF THE VIRUS. IN ADDITION TO PLEDGING ₹ 100 CRORE TO THE PM CARES FUND, WE CONVERTED SEVERAL FACILITIES ACROSS OUR GROUP LOCATIONS INTO ISOLATION WARDS TO RELIEVE STRESS ON THE COUNTRY'S HEALTHCARE SYSTEM.

With a likely realignment of global supply chains, India has the scale and expertise to emerge as a location of choice. The ₹ 20 trillion fiscal and monetary stimulus package with a clarion call for making India self-reliant is a step in the right direction. The increased focus on strengthening the micro, small and medium enterprises (MSMEs), considered to be backbone of the economy, assumes paramount importance.

At JSW Steel, we are joining the 'Aatma Nirbhar Bharat Abhiyan' by making our wide range of high-quality steel products available to domestic engineering goods manufacturers at international prices. This initiative, in partnership with the Engineering Export Promotion Council (EEPC), will enhance the global competitiveness of locally manufactured products and make India a new exporter of engineering goods.

We have taken a number of initiatives across the organisation to rebase our cost base and align our business model – through accelerated adoption of technological tools and digitalisation initiatives. We are aiming to cut our fixed costs by 10%-15% which will aid in preserving and enhancing our margins.

As we continue our journey of being better every day in the new normal, I would like to thank the Board for guiding me to execute my responsibilities in the best possible manner. I also voice my gratitude to each and every member of our team for their relentless efforts in enabling JSW Steel navigate through these unprecedented times.

Let me also take this opportunity to acknowledge the support and assistance extended by our partners and stakeholders including bankers and government authorities, throughout our journey.

I solicit your continued cooperation.

Sajjan Jindal

Being game changers

Dear Shareholders,

I'm pleased to report that JSW Steel broadly delivered on its strategy and guidance, even in an unfavourable external environment, with strong performance in ESG aspects.

A challenging year for the world

The world economy was going through a turbulent phase much before COVID-19 brought it to a standstill. Lacklustre demand and increased trade protectionism weighed heavily on global growth. This prompted central banks around the world to adopt an accommodative monetary policy stance to revive the economy. As some green shoots of recovery started to become visible towards the end of the year, the world was hit by the COVID-19 pandemic, derailing any hopes of revival and creating the baseline for a new normal.

The steel industry too faced its fair share of challenges with significant pricing pressure and firm input costs in a weak demand environment. In response to the twin troubles of cost and pricing, steel manufacturers scoured for markets to liquidate their inventory and focused on stringent cost controls to shore up margins.

JSW Steel delivered on these objectives through its tested market strategy and best-in-class operating efficiency.

WE ARE WORKING TOWARDS REDUCING OUR FIXED COST BASE BY 10-15% AND FURTHER CONTROL OUR CONVERSION COST, WHICH IS ALREADY ONE OF THE LOWEST IN THE INDUSTRY.



Seshagiri Rao M. V. S.

Joint Managing Director
& Group CFO

Delivering on our commitments

FY 2019-20 indeed tested the fundamental strength of our business model. However, we managed to achieve 97% of our stated production guidance and remained profitable at both operating and net levels. For a detailed understanding of our financial and operating performance trends, I would encourage you to go through the Management discussion and analysis section of this report.

JSW Steel made remarkable progress towards securing its long-term raw material supply. We acquired the licence to operate new mines in Karnataka and Odisha, which would translate to lower operating costs and consistent iron ore quality going forward. You can find a comprehensive coverage of our backward integration programme in this report.

We continued to deliver on all our strategic focus areas (☞ 50-135), with significant achievements in terms of project execution, customer focus, digitalisation, resource utilisation and fundraises. Our sustainability initiatives, which are a part of our corporate strategy, have been further formalised under a framework with dedicated key result areas.

In line with the global movement to battle climate change, we have also set out long-term targets for reducing our carbon emissions and intensity. Our efforts are being recognised in this regard and the Carbon Disclosure Project (CDP) has scored us a level of 'B', which is higher than the Asia regional average and the metal smelting, refining and forming sector average. We see this as a validation of our commitment to making this world a truly better place to live in.

What the future holds

The International Monetary Fund (IMF) estimates the pandemic to have an impact of US\$ 12.5 trillion on the global GDP. At the same time, synchronised fiscal and monetary policy responses to stabilise the economy and boost demand have been quite substantial and could play a significant role in softening the blow. It's also heartening to see the concerted and accelerated efforts globally to find a vaccine for the novel coronavirus.

For the steel industry, the COVID-19 situation has resulted in a moderation of demand and curtailing of capacity globally. However, demand in China has rebounded sharply and

WE ACQUIRED THE LICENCE TO OPERATE NEW MINES IN KARNATAKA AND ODISHA, WHICH WOULD TRANSLATE TO LOWER OPERATING COSTS AND CONSISTENT IRON ORE QUALITY GOING FORWARD.

along with countries like Japan and Korea, export tonnage has reduced for the time being. This bodes well for the Indian steel industry, as the country's steel mills can fill the demand. JSW Steel is well positioned to tap this opportunity.

We saw a significant uptick in capacity utilisation from April, in line with our strategy of focusing on exports to mitigate the impact of weak subdued domestic demand. Meanwhile, we are working towards reducing our fixed cost base by 10-15% and further control our conversion cost, which is already one of the lowest in the industry. We are closely monitoring our balance sheet and are calibrating our capex to frontload immediately value-accretive projects.

Although our balance sheet may appear to be highly leveraged, it is important to note that a third of our net debt (of ~₹ 53,000 crore) is attributed to the ongoing projects that are nearing completion. These projects will have a significant contribution to EBITDA as soon as they come on stream.

As India makes a graded exit from the lockdown and we gradually return to pre-COVID levels of operations, our immediate priorities will be to ensure the safety and well-being of our people and achieve our guidance in terms of production and sales. However, challenges remain, especially with respect to labour, logistics and liquidity in the system. We are continuously evaluating and responding to the dynamic environment in the best interests of our stakeholders.

We remain bullish on the India growth story, and sincerely subscribe to the nation's vision of becoming truly self-reliant. We are geared to play an important role in this exciting journey, aligning our resources, efforts and energies.

Best regards,

Sincerely,

Seshagiri Rao M. V. S.

Delivering on key parameters

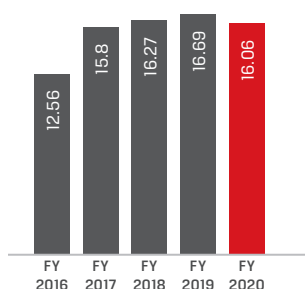
Operational indicators

CRUDE STEEL PRODUCTION

(MnT)

16.06

(3.8%)↓ 5.04%↑
(y-o-y) (5-year)

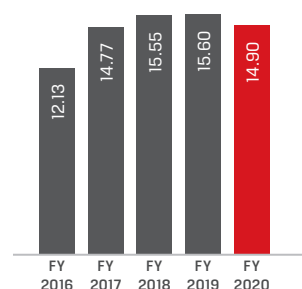


SALEABLE STEEL SALES

(MnT)

14.90

(4.45%)↓ 4.20%↑
(y-o-y) (5-year)



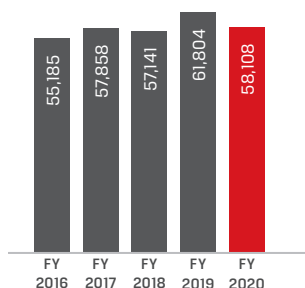
Balance sheet indicators (consolidated)

NET FIXED ASSETS

(₹ in crore)

58,108

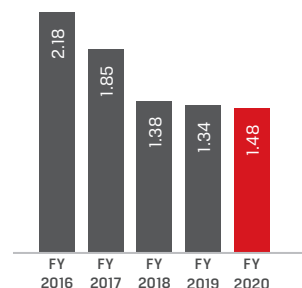
(5.98%)↓ 2.81%↑
(y-o-y) (5-year)



NET DEBT-TO-EQUITY RATIO

(times)

1.48



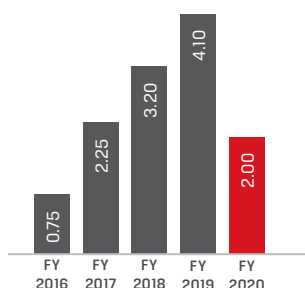
Shareholder indicators (consolidated)

DIVIDEND PER SHARE

(₹)

2.00

(51.22%)↓ 12.70%↑
(y-o-y) (5-year)

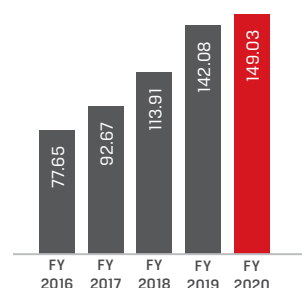


BOOK VALUE PER SHARE

(₹)

149.03

(4.89%)↓ 10.08%↑
(y-o-y) (5-year)



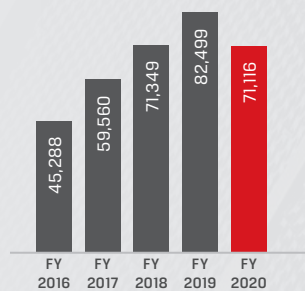
Profit & loss indicators (consolidated)

GROSS TURNOVER

(₹ in crore)

71,116

(13.80%)↓ 4.68%↑
(y-o-y) (5-year)

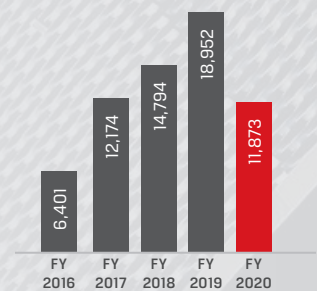


OPERATING EBITDA

(₹ in crore)

11,873

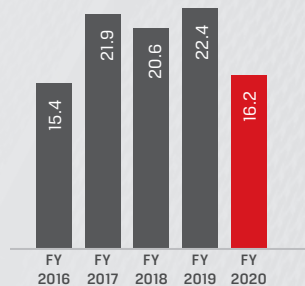
(37.35%)↓ 4.78%↑
(y-o-y) (5-year)



OPERATING EBITDA MARGIN

(%)

16.2

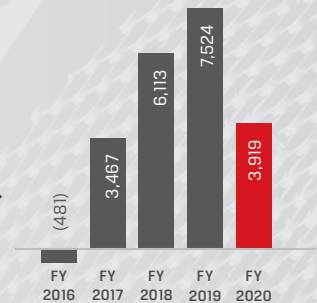


PROFIT AFTER TAX (PAT)

(₹ in crore)

3,919

(47.91%)↓ 16.88%↑
(y-o-y) (5-year)

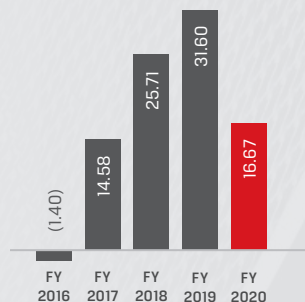


EARNINGS PER SHARE (EPS)

(₹)

16.67

(47.25%)↓ 17.99%↑
(y-o-y) (5-year)



For a detailed discussion of operational performance, refer to [172-181](#) and for financial performance, refer to [182-191](#)



INTEGRATED THINKING THAT DRIVES VALUE CREATION

At JSW Steel, integrated thinking starts by considering all resources and relationships that we depend on to create value. We deploy these capitals after taking into cognisance the interests of all stakeholders to make our business model more value-accretive with a long-term focus.

9.6%
RETURN ON CAPITAL
EMPLOYED

81
NUMBER OF GRADES
DEVELOPED/CUSTOMISED



~5.5 lakh
CSR BENEFICIARIES

5.01 MnT
MATERIAL RECYCLED

In this section

VALUE CREATION MODEL

➡ 34

OUR EXTERNAL ENVIRONMENT

➡ 36

STAKEHOLDER ENGAGEMENT

➡ 40

MATERIALITY

➡ 42

RISK MANAGEMENT

➡ 44

STRATEGY

➡ 50

Conserving resources. Creating value.

Inputs



Financial capital

Equity capital	₹240 cr
Other equity (reserves and surplus)	₹36,298 cr
Shareholders' funds	₹36,024 cr
Gross debt	₹65,477 cr
Announced capex till FY 2021-22	₹48,715 cr



Manufactured capital

Manufacturing units	9 (Dom.) + 3 (Int.)
Installed capacity	18 MTPA (domestic)
Installed capacity of CPPs	1,011 MW
Stockyards	16
Owned retail stores	909



Intellectual capital

Patents filed	32
Technology collaboration with JFE Steel and Marubeni-Itochu	
Third wave of digitalisation journey aligned with Industry 4.0	
Committed to Total Quality Management and continuous improvement	



Human capital

Permanent employees	13,159
Employees on-contract	19,962
Average hours of training per permanent employee/annum	32.59
Total hours of safety training conducted#:	
Permanent employees	2,99,874
On-contract employees	10,86,676
Total value of employee benefits disbursed	₹1,496 cr



Social and relationship capital

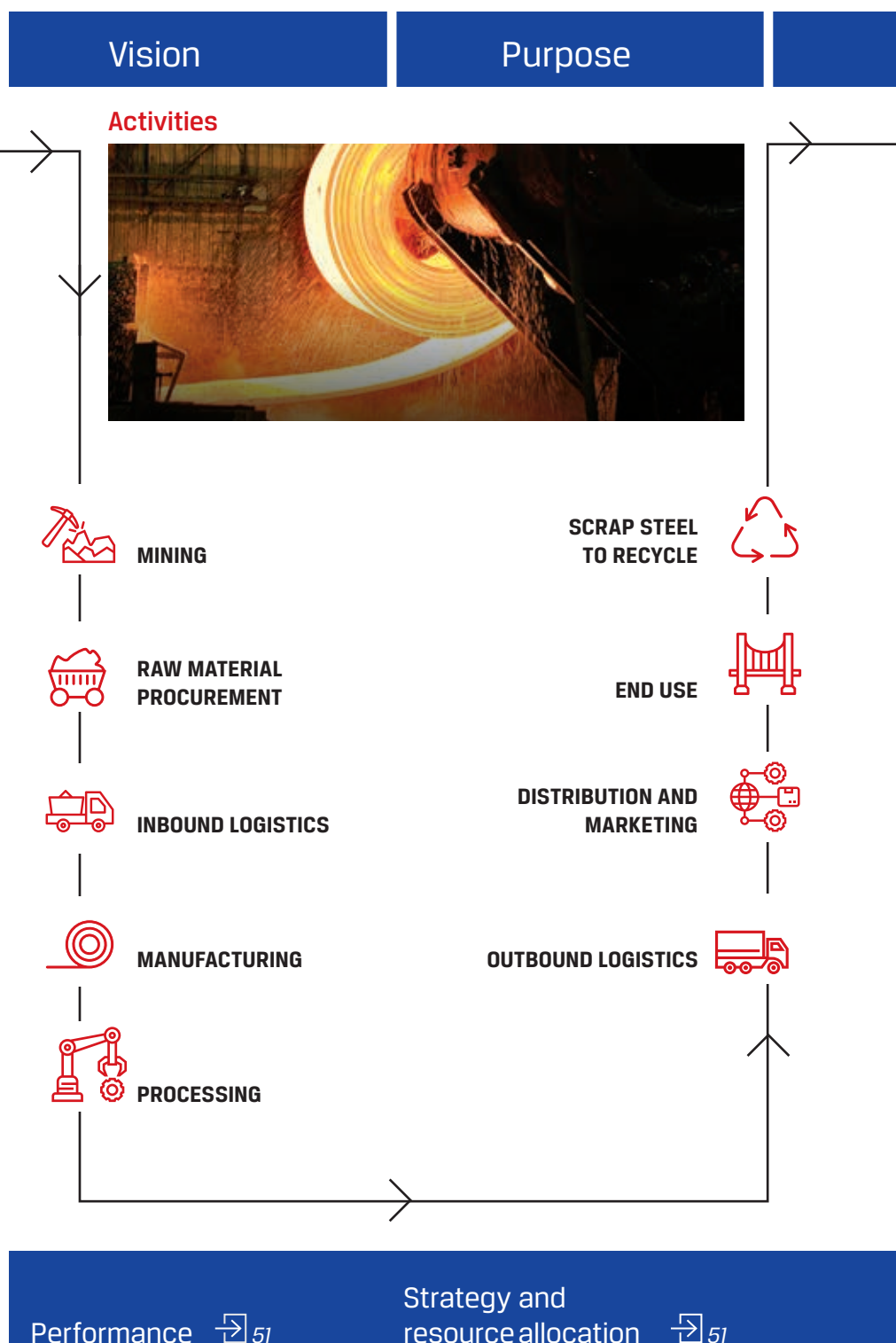
Distributors	283
CSR expenditure	₹152 cr
Influencer base	5,300
Contractor meets conducted	55
Customer meets conducted	3,500+
Social licence to operate	



Natural capital

Captive mines	13
Iron ore reserves	1.2 billion tonnes
Resource consumption in FY 2019-20:	
Iron ore	25.60 MnT
Coal	11.77 MnT
Energy (specific)	27.47 GJ/tonne
Freshwater (specific)	4.11 kL/tonne

External environment



Values

Outputs

16.06 MnT
CRUDE STEEL PRODUCED

PRODUCTS



Flat products

- › HR steel
- › CR steel
- › GI steel
- › Electrical steel
- › Colour-coated steel



Long products

- › TMT bars
- › Wire rods
- › Special alloy steel

CO-PRODUCTS

- › Non-hazardous: 14650.80 ('000 tonnes)
- › Hazardous: 118.27 ('000 tonnes)

EMISSIONS

- › GHG[#]:
Scope 1: 40,045 ('000 tCO₂e)
Scope 2: 476.90 ('000 tCO₂e)
- › PM: 0.98 kg/tcs
› SOx: 1.88 kg/tcs
› NOx: 1.36 kg/tcs

Outcomes



Financial capital

Revenue	₹73,326 cr
Operating EBITDA	₹ 11,873 cr
PAT	₹3,919 cr
RoCE*	9.6%
Dividend declared	₹2.00/share



Manufactured capital

VASP contribution in overall product mix	48%
Capacity utilisation	89%
Number of products developed/customised	58



Intellectual capital

Patents granted	11
Technical papers published	22



Human capital

LTIFR**	0.32
Fatalities [#]	15
Employee productivity	1,220.53 (tcs [^] /employee)
Employee attrition rate	5.31%



Social and relationship capital

Beneficiaries of CSR activities	~5.5 lakh
% of customer complaints resolved vis-à-vis received	98.20%



Natural capital

Material recycled	5.01 MnT
Achieving circular economy	
Trees planted	31,305
Wastewater recycled and reused	16,313,978 kL

* Return on Capital Employed

** Lost Time Injury Frequency Rate

#Only for Integrated Steel Plants (ISPs)

[^]Tonnes of crude steel (tcs)

Risk management → 44-49

Governance → 132-135

Our operating landscape

Demand for steel has a strong correlation with global economic development. The steel industry contributed 0.7% to global GDP (gross value added ~US\$ 500 billion) (Worldsteel, May 2019) and employs over 6 million directly and over 40 million indirectly.

India continues to be the second largest producer of crude steel in the world. JSW Steel and subsidiaries contribute ~23% of the steel produced in the country. However, India's per capita steel consumption of 74.1 kg is only a third of the global average. The Government of India has implemented policy interventions to more than double the consumption to 160 kg by FY 2030-31, in line with the nation's growth ambitions. This bodes well for the growth of the Indian steel industry over the next decade.

World economy



Prolonged recovery

With the outbreak of the COVID-19 pandemic, the world economy was brought to a standstill with significant impact on trade, supply chains and most importantly, human lives. According to the World Economic Outlook (June 2020) of the International Monetary Fund (IMF), the global economy is expected to witness a 4.9% de-growth in 2020 and could recover to a 5.4% growth level in 2021.

Before the pandemic struck, for the large part of 2019, global trade wars dampened business sentiment and overall trade slowdown characterised the global economy. The year 2020 started on an optimistic note, with the Brexit and US-China trade wars subsiding, complemented by continued policy rate easing by most central banks around the world.

JSW Steel's response / strategic action

With appropriate and agile course-correction strategy and a prudent risk management policy in place, JSW Steel is well positioned to navigate the near-term challenges and adapt to the evolving macroeconomic scenario.

THE GLOBAL ECONOMY IS EXPECTED TO WITNESS A 4.9% DE-GROWTH IN 2020 AND COULD RECOVER TO A 5.4% GROWTH LEVEL IN 2021.

Indian economy



Driven by long-term optimism

The first nine months of FY 2019-20 witnessed high levels of volatility owing to the stress in the financial services sector and slowdown in infrastructure spending. The credit crunch during the first half of the year significantly hampered demand growth in the economy. These were further aggravated by a slowdown in domestic consumption and a decline in manufacturing. However, towards the second half of the financial year, there were early signs of recovery.

With the COVID-19 outbreak, economic activities came to a standstill from March 2020. According to the Ministry of Statistics and Programme Implementation, the country's GDP growth decelerated to 4.2% from 6.1% in the previous year, with March-quarter growth slowing to 3.1%.

JSW Steel's response / strategic action

We remain bullish on India's growth story and the expansive role the country needs to play on the global front. With a conducive policy ecosystem and active government expenditure on key segments, we are confident of India remaining resilient in the near term and achieving inclusive growth, going further.

ACCORDING TO THE MINISTRY OF STATISTICS AND PROGRAMME IMPLEMENTATION, THE COUNTRY'S GDP GROWTH DECELERATED TO 4.2% IN FY 2019-20.

Global steel industry



Existing sentiment further weakened

For the steel industry, 2019 was a challenging year.

The demand in several economies contracted, with the exception of Asia, Oceania and the North American Free Trade Agreement (NAFTA)* group. This caused the overall demand growth to be ~3.9%. Crude steel production grew by 3.4% led by Asia, the Middle East and the US.

Towards the end of FY 2019-20, the pandemic restricted operations and trade of most commodities, including steel. As nearly a third of the steel produced in the world is traded, supply chain disruptions are likely to have a significant impact on the steel industry in the near term.

World Steel Association forecasts steel demand in 2020 to contract by 6.4% to 1,654 Mnt due to the pandemic. In 2021, steel demand is expected to recover to 1,717 Mnt, rising 3.8% over 2020. The forecast is based on the assumption that most countries will ease lockdown measures during July and that the major steelmaking economies will not be hit by a second wave of the pandemic.

JSW Steel's response / strategic action

The weak global steel demand outlook is likely to have a significant impact on our export sales. However, given our leadership position in the domestic market, we are favourably positioned to recalibrate our operations in line with the changing supply-demand dynamics across markets. Further, our operations in Europe and the Americas are catering to regional demand.

IN 2021, STEEL DEMAND IS EXPECTED TO RECOVER TO 1,717 MNT, RISING 3.8% OVER 2020

*NAFTA member states are the US, Canada and Mexico

Indian steel industry



CONSTANTLY EVOLVING SCENARIO

India is now the world's second largest producer of crude steel, producing 111.245 MnT (provisional) crude steel with 1.8% growth rate over January-December 2019. The country is also on its way to becoming the second largest consumer of finished steel in 2019, preceded by China as the largest steel consumer (2019: 900 MnT) as per the Short-Range Outlook, October, 2019 edition of World Steel Association (Source: Annual Report of Ministry of Steel, 2019-20).

The overall demand was muted in the first half of the financial year, owing to the general elections and prolonged weakness in the financial services sector. The BS-VI norm directive also led automakers to shift gears to reduce their existing inventory of pre-BS-VI models, which again temporarily impacted steel demand. This, in turn, also put extreme pressure on the price, with the rates conserved under ₹ 40,000 (per tonne of HR coil) from July onwards.

However, towards the middle of the second half, government interventions, including public infrastructure spend and corporate tax reduction, helped revive demand. From December 2019 onwards, steel restocking commenced at the user industry level.

Following the COVID-19 outbreak and the subsequent lockdown announced by the Government of India, India's steel companies temporarily halted their operations between March-May 2020. Protecting the health and safety of the

workforce and stringent compliance to the Government of India's safety protocol remained a priority. Even as the industry resumed operations gradually, capacity utilisation is likely to remain low in line with muted demand in the first half of FY 2020-21.

JSW Steel's response / strategic action

Owing to sharp decline in prices, our spreads contracted in the initial two quarters of FY 2019-20, which led us to shift our focus and direct inventory to export markets. Further, our cost-effective and efficient model enabled us to partially offset the drop in realisations and provide some cushion to margins.

[Our response to COVID-19 has been captured throughout the report across relevant sections, including in strategy and ESG discussions.](#)

WE OPERATED WITH OUR COST-EFFECTIVE AND EFFICIENT MODEL, WHICH SET OFF A PART OF THE DROP IN REALISATIONS AND CUSHIONED THE DRIVE-DOWN OF MARGINS



162-165 Read more in the Management discussion and analysis section

Key opportunities

Circularity in steel

Steel is one of the world's most recyclable materials with ~86% of the steel produced being reprocessed or repurposed. With global activism around resource conservation and environmental sustainability intensifying, demand for steel is likely to increase further given its durable strength, wide applications and recyclability without losing key properties.

 **104-105** Read how JSW Steel is striving to make circular economy a reality



Emergence of new market players

India's long-term consumption story is unfolding and serves a significant opportunity for global producers to raise the bar and deliver better outcomes for stakeholders. There is also consolidation taking place, with large-scale and well-resourced domestic players gaining prominence in the market.



India's rising prominence

India is well-positioned to take on the opportunities presented by geopolitical developments such as US-China trade uncertainties, Brexit and its emergence as a trusted and viable alternative investment destination. India is a natural choice for several suppliers and investors and with the right policy support, the country can make the best out of the scenario.

National Infrastructure Pipeline (NIP)

The NIP announced an investment of ₹102 lakh crore by FY 2024-25, of which roads, energy and urbanisation will account for ~60%. Steel is an immediate beneficiary in this massive infrastructure development plan.



Creating mutual wins

Stakeholders play a significant role in the JSW universe. With extensive and in-depth consultation with all stakeholders, we find better ways and means of operating responsibly to craft a value-creating paradigm where everybody wins. We undertake need-based interventions to resolve the concerns of our stakeholders and strengthen our relationships for a rewarding journey together.

Strategic stakeholder engagement

Without examining the broader and longer term factors governing the business context, any business is at risk of being caught off-guard, threatening its sustainability. Therefore, by engaging with strategic stakeholders, businesses stand a greater chance of foreseeing, and therefore, planning for any such disruptions. At JSW Steel, we take the broad steps mentioned below for conducting strategic stakeholder engagement and ensure our preparedness. Our robust stakeholder engagement process enables reliable stakeholder expectations mapping and guides our strategy development and decision-making processes. This helps us take appropriate actions to deliver on stakeholder needs and meet their respective expectations.



STAKEHOLDER ENGAGEMENT PROCESS

01

Identify key issues that will shape the markets and operating context and potential challenges that the business will likely face in the medium and long term. Look beyond what is easily predictable, especially factors such as prolonged material price volatility, the effects of climate change on legislation, water availability, and shifts in customer attitudes and global trade patterns.

02

Probe into the causes of these issues to understand risk mitigation strategies.

03

Identify business opportunities as markets change, ahead of our competitors.

05

Build relationships with experts who will enable ongoing responsiveness and proactive shaping of the business context.

04

Understand what could disrupt our markets, business models and supply chains and be ready with responses.

STAKEHOLDER	ENGAGEMENT FORUM		KEY OUTCOMES	
 Customers	› Customer meets › Official communication channels, including advertisements, publications, website and social media › Conferences and events	› Customer feedback › Customer satisfaction surveys › Phone calls, emails and meetings › Customer visits › JSW Shoppe	› Timely delivery › Wide range of high-quality products that meet customer requirements › Competitive pricing	› Easy availability through a large distribution network › Post-sales support › Digital CRM to ensure quickly accessible customer support
 Employees	› JSW World – Intranet portal › Newsletters › Employee satisfaction surveys – JSW Voice Pulse Survey › Emails and meetings	› Training programmes such as Springboard › Employee engagement initiatives such as WeCare and Samvedna › Performance appraisal › Grievance redressal mechanisms › Notice boards	› Satisfaction and motivation › Fair wages and rewards › Improved work-life balance	› Regular training and skill development › Career growth › Safe and secure work environment
 Community and civil society / NGOs	› Need assessment › Meetings and briefings › Partnerships in community development projects › Training and workshops › Impact assessment surveys	› Official communication channels, including advertisements, publications, websites and social media › Complaints and grievance mechanism	› Local employment and procurement › Infrastructure development › Funding for community development	› Training and livelihood programmes › Contribution to local economy
 Government and regulatory bodies	› Official communication channels, including advertisements, publications, websites and social media	› Phone calls, emails and meetings › Regulatory audits/ inspections	› Aligning with the government to support economic development	› Continued contribution to the exchequer
 Institutions and industry bodies	› Conferences › Joint R&D initiatives	› Internship opportunities for students	› Exchange of knowledge › Collaboration in R&D	› Industry exposure for students
 Investors and shareholders	› Analyst meets and conference calls › Annual General Meeting	› Official communication channels, including advertisements, publications, websites and social media › Investor meetings and roadshows	› Sustainable growth and returns › Excellent operational performance	› High standards of corporate governance and risk management › Compliance with global ESG norms and setting benchmarks in key areas
 Suppliers	› Vendor assessment and review › Training workshops and seminars › Supplier audits	› Official communication channels, including advertisements, publications, website and social media	› Timely payment › Continuity of orders › Efforts to increase ESG awareness	› Capacity building › Transparency

Matters that impact value creation

To understand the relevant topics that have a significant bearing on our ability to create value, we undertook a detailed materiality assessment process in FY 2018-19. The results of our assessment have been presented in our FY 2018-19 Integrated Report.

As a rapidly growing organisation, our material issues remain dynamic, and proactively sensing them and acting upon them have been the hallmarks of our success. Towards this purpose, in FY 2019-20, we revisited the list of our material matters and conducted a detailed peer analysis with the material issues of comparable global steel companies.



Strategic

- M1 Capacity expansion – Organic
- M2 Capacity expansion – Inorganic
- M3 Market presence
- M4 Raw material security
- M5 Turnaround of non-performing units
- M6 Innovation and R&D
- M7 Diversified product portfolio
- M8 Digitalisation

Financial

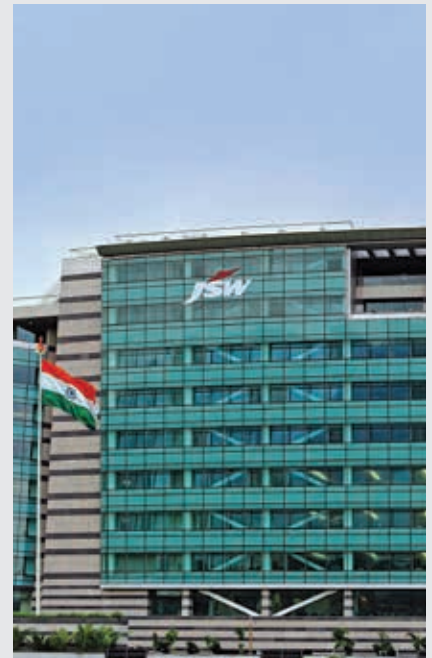
- M9 Debt profile
- M10 Diversified sources of funding
- M11 Credit rating
- M12 Profitability
- M13 Liquidity and cash flow

Operational

- M14 Operational efficiency
- M15 Logistics efficiency and supply chain management

We also examined our compliance with matters considered important by Worldsteel, of which we are an active member. Basing our conclusions on these and aligning them with our business imperatives and specific stakeholder requirements, we have identified a comprehensive list of material topics, presented here, under six broad themes. Together, they contribute to our strategy formulation process and in measuring our overall progress.

Internal boundary
External boundary
Internal and external boundaries



Environmental

M16	■	Climate change
M17	■	Energy
	■	Resources
M19	■	Water resource
M20	■	Waste
M21	■	Wastewater
M22	■	Air emissions
M23	■	Biodiversity
M24	■	Sustainable mining
M25	■	Local considerations

Social

M26	■	Indigenous people
M27	■	Cultural heritage
M28	■	Supply chain sustainability
M29	■	Social sustainability
M30	■	Occupational health, safety and well-being
M31	■	Employee learning and development
M32	■	Equal opportunities and diversity
M33	■	Labour and union relations

Governance

M34	■	Good governance and transparency
M35	■	Risk and crisis management
M36	■	Human rights
M37	■	Business ethics

Analysing potential threats and mitigation efforts

As a large-scale organisation, we operate in an environment that is subject to constant change and, subsequently, newer risks. A prudent risk management framework that considers our strategic ambitions while maintaining ample caution has held and continues to hold us in good stead.

Our Enterprise Risk Management (ERM) is based on the globally recognised 'COSO' framework. It brings together the understanding of the potential upside and downside of all factors that can affect the organisation with an objective to add maximum sustainable value to all the activities of the organisation and to various stakeholders.

- › Protect our shareholders and other stakeholders' interests
- › Achieve our business objective
- › Enable sustainable growth

Pursuant to the requirement of Regulation 21 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Companies Act, 2013, we have a risk management framework in place.

We have constituted a sub-committee of Directors to oversee the ERM framework to ensure resilience such that:



Intended risks, say growth, are taken prudently so as to plan for the best and be prepared for the worst



Execution of decided strategies and plan with focus on action



Unintended risks such as performance, incident, process and transaction risks are avoided, mitigated, transferred (as in insurance) or shared (like through sub-contracting). The probability or impact thereof is reduced through tactical and executive management, policies, processes, inbuilt systems controls, MIS, internal audit reviews, etc.



Strategic risks

These risks pertain to challenges that may arise while pursuing our six strategic objectives:

Type	Response
R1 Cyclical nature of the steel industry The steel industry, like most capital-intensive commodity industries, is impacted by supply-demand dynamics, which has a strong correlation with the macroeconomic environment.	› Our primary operations are in India and we sell majority of the products to the domestic Indian market, which has significant growth potential. › India's per capita steel consumption is 69 kg as against the global average of 208 kg. The National Steel Policy (NSP) aims to increase per capita consumption to 160 kg by FY 2030-31. The NSP has set a target of achieving 300 MnT of steel production by FY 2030-31. › Continued focus on cost made JSW Steel one of the world's lowest conversion cost producers. Timely response on cost control helps us remain competitive across cycles.
R2 COVID-19 pandemic may adversely impact business profitability The ongoing global pandemic and the disruptions caused by the various containment measures may have unprecedented adverse consequences on the Company's business, the jurisdictions in which it operates, the industry and the global economy.	› Focus more on export markets to improve capacity utilisation and generate cash flows; liquidate stocks › Reduce cost base › Work on multiple initiatives to boost liquidity through tie-up of additional term debt and short-term loans
R3 Raw material availability and cost The primary raw materials that are used in the production of steel are iron ore and coal. In addition, our operations require substantial amounts of other raw materials and utilities, including various types of limestone, alloys, refractories, oxygen, fuel and gas. The price and availability of raw materials may be adversely affected by a number of factors that are beyond our control, including interruptions in production by suppliers, demand for raw materials, supplier allocation to other purchasers, price and currency fluctuations and transport costs, among others.	› Focus on increasing captive sourcing of iron ore. We have secured nine mines, which would cater to 30% of current iron ore requirements of our operations in Karnataka › Emerged as a preferred bidder for four iron ore mines in Odisha, with total reserves estimated at 1,137 MnT. These mines will cater to the entire iron ore requirements of Dolvi and Salem › These mines provide strategic long-term raw material security, access to high-quality reserves and an advantage of consistency in grade, which can bring operational efficiency in steelmaking › Procurement of coal on Annual Rate Contract where price is linked to TSI and PLATTS indices to ensure parity with market prices › Plans to ensure availability of coking coal and mitigate the impact of rising prices by diversifying the sources across geographies › In-house and state-of-the-art blend management system lowers dependence on coking coal › Develop a coking coal mine in India, which would serve the dual purpose of partial raw material security and cost efficiency

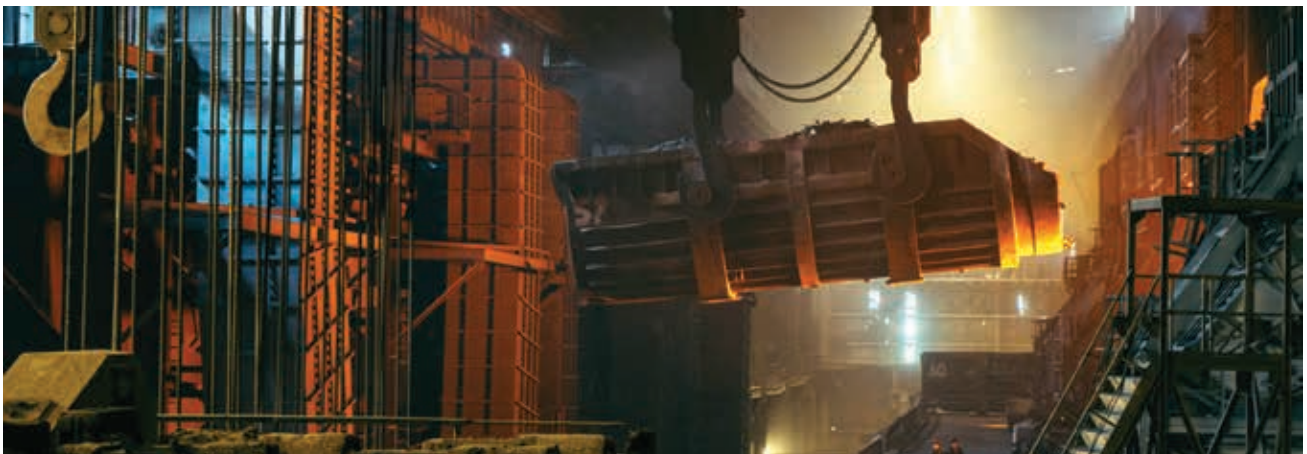
Strategic risks

Type	Response
R4 Regulatory and compliance Our operations are regulated extensively at the central, state and local levels in India as well as in other countries where we operate. Failure to comply with these laws and regulations may result in the suspension or termination of operations and subject the business to administrative, civil and criminal penalties.	› Comprehensive compliance management framework to track compliances, understand changes to regulatory standards in a timely manner and integrate these changes into the business strategy › Invest in systems and tools to facilitate better compliance with regulatory norms › Execute capex projects with equipment that meet global safety and emission standards › Ensure that suppliers, partners and vendors stay compliant
R5 Increasing competition and inability to market increasing volumes The Indian steel industry is highly competitive. JSW Steel competes at varying degrees with other domestic integrated steel manufacturers. In the past, domestic steel producers have increased their manufacturing capacity, intensifying competition. We expect growing competition from international steel producers due to the consolidation in the global steel industry. A number of international competitors may have greater financial and other resources; some have announced plans to establish manufacturing operations in India.	› Domestic market would have the capacity to absorb additional steel supply due to: 1. Government's focus on infrastructure development, 'Make in India' initiative 2. Acceleration in rural economy › We expect to expand market share and customer retention by: 1. Developing strong customer relationship and gaining brand equity 2. Focusing on new product development and value-added special steel segments 3. Exporting to various countries across various geographies 4. Focusing on high potential areas, where presence via our Shoppe Connect can be increased to widen customer base › Leverage channel financing and micro credits for providing additional liquidity
R6 Foreign exchange and interest rate fluctuations There has been considerable volatility in foreign exchange rates in recent years. JSW Steel incurs costs in one currency and generates sales in another; thus profit margins may be affected by unfavourable exchange rate movements. Any increase in the interest rates in key economies across the globe could result in a slowdown in foreign currency inflows into the country. This could, in turn, affect the value of the domestic currency and interest rates, adversely impacting our ability to secure financing on favourable terms.	› A robust hedging policy approved by our esteemed Board › Hedging strategy follows a judicious mix of forwards and options › Ensure appropriate mix of rupee and foreign currency denominated debt, fixed and floating interest rate and debt of deferral tenure

Type

Response

R7 Declining global liquidity In the event that the global credit markets worsen or if there is any significant financial disruption, this could have an adverse effect on our ability to borrow, as well as our profitability or business growth, which could have a material adverse effect on the business, future financial performance, financial condition and results of operations.	› A robust system to judiciously allocate capital among various projects across locations › Calibrate capital expenditure to ensure leverage ratios within acceptable levels › Raise finance through structured trade solutions to diversify liquidity pool › Maintain a competitive borrowing rate by adopting appropriate balance between fixed and floating interest rates in addition to diversified sourcing of funds
R8 Mergers and Acquisitions (M&A) We may undertake strategic acquisitions in the future, which may require the incurrence of material indebtedness that may be difficult to integrate and may end up being unsuccessful. There can be no assurance that such acquisitions will result in a positive outcome or, in certain instances, will not have material adverse effect on our financial position or results of operations.	› Carry out due diligence that mainly includes finance, tax and legal aspects to identify risks and plan strategies for mitigations › Plan appropriate capital structures for the entity being acquired › Derive synergies between companies to ensure optimum utilisation of capacities, resources and leverage locational advantage to better serve customers with minimal supply chain costs › Adopt a very conservative approach to bidding
R9 Infrastructure and logistics Any congestion or disruption in transportation networks, electricity grid, communication systems or any other public facility could disrupt our normal business activity. An unforeseen deterioration of physical infrastructure could disrupt the transportation of goods and supplies and add costs to doing business. These could have an adverse effect on the results of operations, financials and cash flows.	› Over the years, initiated several strategic measures to ensure seamless operations Key initiatives include: › Pipe conveyor system at Vijayanagar for iron ore movement from mines to plant › Infrastructure development: 1. Extending internal rail track and rail yard 2. Additional storage yards for iron ore fines and coal › Upgradation of infrastructure facilities at Dharamtar jetty – extended jetty length, dredging for deeper draft and additional barge unloaders – to handle additional volumes › Higher capacity barges [River Sea Vessels (RSVs)] for transportation of inbound raw materials and outbound finished goods



Operational risks

These risks pertain to challenges that may arise while conducting our day-to-day operations:

Type	Response
R10 Energy security A stable supply of electricity in large quantities is essential for continuous production processes. The entire production process may get severely impacted if there is insufficient power or a suspension in power supply. In the event of any disruption to electricity supply or network bandwidth, due to events beyond our control, such as natural calamities, operations will be affected.	› Substantial portion of the power requirements are increasingly being met through Captive Power Plants (CPPs) › The power required would be met partly through self-generation from coke oven / blast furnace gases and balance under long-term power purchase agreements through open access › Enhance our power transmission capacity
R11 Environment protection and climate change Globally, public interest in environmental protection has increased in recent years, with increasing efforts to combat climate change. However, any drastic change in carbon emission regulations may impact our business and operations. Compliance with new and more stringent environmental obligations relating to Greenhouse Gas (GHG) emissions may require additional capital expenditures or modifications in operating practices, as well as additional reporting obligations. For planned capacity expansion projects, there is a need to adhere to legal requirements such as environmental assessments, environmental impact studies and/or plans of development before commencing production activities. Any expiration or delay of approvals could prevent us from carrying out certain aspects of our operations.	› Complying with all applicable norms through use of best-in-class technology › Selecting the right equipment, technology, processes, inputs and tracking emissions. Additional capex allocation for advanced technologies such as Maximised Emission Reduction of Sintering (MEROS) in sinter to further reduce dust emissions › Exploring use of steam box ageing technology to treat Basic Oxygen Furnace (BOF) slag that would be generated after proposed expansions at Vijayanagar and Dolvi › Disclosing information related to carbon emissions under various initiatives such as CDP and Dow Jones Sustainability Index (DJSI), along with public disclosure in our Integrated Report › Focus on sustainable products that are safe for consumers › Developed products that are environment-friendly and safe for use such as high-strength, low-carbon, low-thickness steel used in the auto sector for light-weighting vehicles, which helps reduce carbon footprint while increasing passenger safety
R12 Occupational Health and Safety Steelmaking is an inherently hazardous process. Hazards may include accidents involving moving machinery, on-site transport, forklifts and overhead cranes, explosions and resulting fires, etc. These hazards may cause severe damage to and destruction of property and equipment, environmental damage and injury or even fatalities among our personnel, which may result in temporary or lengthy interruptions of operations, damage business reputation and corporate image and result in civil and criminal liabilities.	› Ensure compliance with local and international laws, regulations and standards with primary focus on protecting employees and communities from harm and operations from interruptions › Engaged renowned consultant DuPont for rolling out their international safety standards across our plant locations › Periodic safety training and mandatory use of safety gadgets such as safety shoes, helmets, hand gloves and masks on shop floors/plants › Safety awareness through street plays and dos and don'ts, including travel restrictions › Launched an Employee Assistance Programme (WeCare) in partnership with a leading service provider to provide psychological and emotional counselling support to employees through online self-help tools and e-workshops › Monthly apex safety meetings held for reviewing safety aspects and fatal/near-miss accidents, if any › Robust security arrangements such as check-posts, entry passes / identity cards, access



Type

Response

R13

Human resource and talent management

While we consider our current labour relations to be good, there can be no assurance that we will not experience future disruptions in operations due to disputes or other problems with employees.

- › Robust HR policies to become a preferred employer
- › Robust performance management systems to help attract and retain talent
- › Platforms for greater interaction between employees and senior management
- › Long-term succession planning through the creation of talent pools across bands; groom people for next-level roles through specially designed Future-Fit Leadership Development programmes from IIM Ahmedabad, ISB Hyderabad and Cornell University, US
- › Enhance gender diversity through the Springboard programme for high-performing female employees to encourage leadership development at IIM Bangalore
- › Online learning for employees in collaboration with Skill-soft to develop project management, team building, communication and other skills

R14

Local communities

Public protests could cause operations to slow down, damage the reputation and goodwill with the government or public in the countries and communities in which we operate, or cause damage to our facilities.

- › Empower communities with sustainable livelihoods
- › Launched initiatives to improve access to healthcare and nutrition
- › Empower women with livelihood opportunities; focus on skill-building and better educational infrastructure and preserve culture and heritage

R15

Cyber security

The Company has undertaken extensive digital projects that may be exposed to a wide array of cyber security risks. Digital security is paramount to ensuring seamless operations, as a potential breach could lead to loss of process control and impact day-to-day functions.

Following the COVID-19 outbreak, we have adopted remote working, which requires close monitoring of remote access tools to pre-empt possible cyber-attacks.

- › Periodically assessing the current state and prioritising foundational components of cyber security
- › Conducting VAPT (Vulnerable Assessment and Penetration Testing) and periodic audits of systems and procedures
- › Incorporating cyber security and privacy into everyday business decisions and processes
- › Cyber security awareness programme conducted across all locations
- › Progress on cyber security roadmap being tracked periodically
- › Monitor threats and respond, investigate and remediate cyber security related incidents and data breaches

Our growth roadmap

We take into account both internal and external considerations while identifying our material issues and formulating our corporate strategy.

Our strategic focus areas form the basis of our future growth plans and we have identified specific action areas and KPIs under them, supported by a broader risk management framework.

STRATEGIC FOCUS AREAS FRAMEWORK

Internal drivers

- › Organisational vision, mission and values
- › Business model

External drivers

- › Market environment and megatrends
- › Stakeholder interests and needs

Material topics



Strategy



Operating context

Action plan

Key metrics

Key risks



Outlook

Our strategic focus areas and capitals deployed and enhanced

S1

Strategic growth

Expanding our installed capacity through organic and inorganic routes to capitalise on opportunities and align with India's growth story

CAPITALS DEPLOYED



CAPITALS ENHANCED



→ 52-57

S2

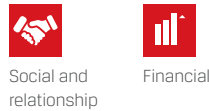
Diversification of product profile and customer base

Innovating and offering value-added and differentiated products with a strong branded portfolio

CAPITALS DEPLOYED



CAPITALS ENHANCED



→ 58-69

S3

Backward integration and raw material security

Securing raw material supply through captive mines, long-term contracts and an efficient supply chain

CAPITALS DEPLOYED



CAPITALS ENHANCED



→ 70-75

S4

Focus on resource optimisation

Achieving cost efficiency and maximising resource utilisation through varied interventions across operations

CAPITALS DEPLOYED



CAPITALS ENHANCED



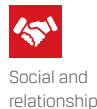
→ 76-81

S5

Prudent financial management

Maintaining an optimal capital mix and diversifying our debt profile, while powering our growth ambitions

CAPITALS DEPLOYED



CAPITALS ENHANCED



→ 82-87

S6

Mainstreaming sustainability in business imperatives

Embedding economic, environmental, human and social sustainability into everything we do to create value for our stakeholders

CAPITALS DEPLOYED



CAPITALS ENHANCED



→ 88-135

Note: Please note that any strategic action we undertake involves the utilisation of and impact on all our six capitals. However, the information presented above captures only the most significant capital linkages, with respect to specific strategic focus areas.

S1

STRATEGIC GROWTH

Our strategic growth ambitions are fulfilled by organic and inorganic expansions, which align with our standards, scale and appetite for capital expenditure.

At present, JSW Steel is undertaking a large-scale organic capex plan and is completing the acquisition of a major steel player in eastern India. Over the long-term, we will continue to sustain a 15% production share of crude steel in India, which translates to a 45 MnT expected capacity by 2030.

Material issues

- M1** Capacity expansion – organic
- M2** Capacity expansion – inorganic

Strategic drivers and operating context

India continues to be one of the world's most preferred investment destinations. The country's long-term optimism is supported by strong and reform-oriented governance, policy continuity, a predominantly young and aspiring population, and focused approach to infrastructure creation.

The country has a significant headroom for growth in production driven by consumption. This also corroborates with the Government of India's vision of increasing India's per capita steel consumption to 160 kg by the end of the next decade. Towards this effect, the National Steel Policy (NSP) has been rolled out, encouraging steelmakers in the country to ramp up production. The policy projects the building of 300 MnT crude steel capacity in India by 2030.

Action plan

- 1** Maintain leadership through value-accretive organic and inorganic opportunities
- 2** Undertake brownfield expansion at a relatively low investment cost
- 3** Double our value-added steel capacities
- 4** Explore the setting up of greenfield unit(s) in regions where captive iron ore mines and port connectivity are available

300 MnT

Expected crude steel capacity in India by 2030
as per the new NSP

Objectives of the National Steel Policy, 2017



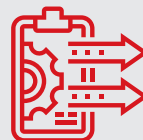
CREATE SELF-SUFFICIENCY IN STEEL PRODUCTION BY PROVIDING POLICY SUPPORT AND GUIDANCE TO PRIVATE MANUFACTURERS, MSME STEEL PRODUCERS AND CENTRAL PUBLIC SECTOR ENTERPRISES (CPSES)



ENCOURAGE ADEQUATE CAPACITY ADDITIONS



FACILITATE FOREIGN INVESTMENT



ENHANCE THE DOMESTIC STEEL DEMAND



DEVELOP GLOBALLY COMPETITIVE STEEL MANUFACTURING CAPABILITIES



ASSET ACQUISITIONS OF RAW MATERIALS



COST-EFFICIENT PRODUCTION



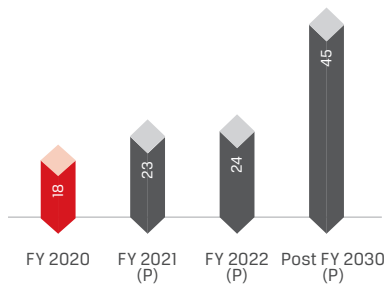
DOMESTIC AVAILABILITY OF IRON ORE, COKING COAL AND NATURAL GAS



Key metrics

TOTAL INSTALLED CAPACITY (JSW STEEL STANDALONE)

(MTPA)



Key risks

- R4** Regulatory and compliance
- R7** Declining global liquidity
- R8** Mergers and acquisitions
- R10** Energy security
- R11** Environment protection and climate change
- R12** Occupational health and safety

COVID-19 impact

Our large-scale capex programme to ramp up production capacity had been primarily front-loaded, with a significant proportion of the plant setup complete. However, as a result of the pandemic, the following steps are being undertaken:

- › Deferring of capex worth ₹ 6,508 crore to FY 2020-21 from FY 2019-20
- › Commissioning of extended capacities at Dolvi Works has been postponed to Q2 FY 2020-21, as the pandemic caused unintended operational roadblocks
- › Continuing capex for cost-saving projects with full vigour, while additional investments for VASP capacities have been postponed
- › Re-evaluating our overseas capex ambitions, based on the evolving global trade scenario



Organic growth

Feature story

Within the next decade, we aim to increase our total steel production capacity in India to 45 MTPA.

As the initial step towards this, we are currently undertaking a large capex programme, with an outlay of ₹ 48,715 crore until FY 2021-22.

33%

GROWTH IN CRUDE STEEL CAPACITY
(FROM 18 MTPA TO 24 MTPA)

60%

INCREASE IN DOWNSTREAM CAPACITIES
(UP BY 3.95 MTPA)

Cost-saving projects

- › Setting up facilities with backward integration (8 MTPA pellet plant, 3 MTPA coke oven, 225 MW CPP)
- › Conveyor systems for material handling

Capacity expansion progress



VIJAYANAGAR WORKS

- › In Vijayanagar, the work on capacity upgradation of BF-3 from 3.0 MTPA to 4.5 MTPA, along with the associated auxiliary units, is under implementation.
- › We have undertaken a project to install a new 160 tonne Zero Power Furnace and a 1.4 MTPA billet caster, along with associated facilities at SMS-3 to enhance the steelmaking capacity.
- › We are also installing Wire Rod Mill No. 2 of 1.2 MTPA capacity to enhance overall plant capacity.



DOLVI WORKS

We are doubling the installed capacity from 5 MTPA to 10 MTPA to enhance the capacity of flat products portfolio, with the expected commissioning in the second half of FY 2020-21. The capacity expansion would install a 4.5 MTPA blast furnace with a supporting 5 MTPA Steel Melt Shop (SMS) and a 5 MTPA Hot Strip Mill (HSM). The plant would also have an 8 MTPA pellet plant and four kilns of 600 TPD Lime Calcination Plants (LCPs).

Inorganic growth

At JSW Steel, we pursue active growth to make the best of the opportunities in front of us. While we are looking at increasing our capacities and overall output through organic expansion, we are also on the constant lookout for avenues where we can merge with or acquire facilities that can deliver significant synergies for us.

In the past three financial years, we have acquired stakes (majority and minority) in multiple steel and steel ancillary companies, which drive different synergies for us.

RECENT ACQUISITIONS / STAKE PURCHASES

Vardhman Industries Limited

0.12 MTPA
CAPACITY

Helps consolidate the downstream or value-added steel products industry in the country

Monnet Ispat and Energy Limited (JV)

1.5 MTPA
CAPACITY

Located close to the mineral-rich belts of Chhattisgarh and Odisha, this acquisition extends our reach to the central, northern and eastern markets

JSW Steel Italy Piombino S.P.A. (previously Aferpi S.P.A)

1.3 MTPA
FINISHING
CAPACITY

Serves as our captive conduit to the European markets

JSW Steel USA Ohio (previously Acero Junction)

1.5 MNTPA*
INTEGRATED STEEL
PLANT WITH A
FINISHING CAPACITY
OF 3 MNTPA*

Helps serve the US market by making and finishing steel products within the country, giving us market access

*Million net tonnes per annum



OUTLOOK

Near-term

Complete the capex projects as per stated plan

Long-term

Continue to evaluate organic/inorganic growth opportunities to achieve 45 MTPA capacity in India by FY 2030-31

Pursue greenfield upstream project(s) in Odisha to fully leverage captive iron ore mines and port proximity



S2

DIVERSIFICATION OF PRODUCT PROFILE AND CUSTOMER BASE

At JSW Steel, our endeavour is to ensure that a significant portion of our product portfolio is in the VASP category. This drive de-risks us from price fluctuations, enhances our margins and differentiates us from the competition.

Our partnership with JFE Steel Corp. has provided us access to cutting-edge technologies and world-class technical services with a view to enhance our operational excellence and fuel the next phase of growth.

This above transformation will be a step further in JSW Steel's journey to becoming one of the world's leading manufacturers of quality steel products.

Material issues

- M6** Innovation and R&D
- M7** Diversified product portfolio
- M3** Market presence
- M12** Profitability
- M28** Supply chain sustainability

Strategic drivers and operating context

Steel usage in the construction sector is gaining significant importance and is becoming a material of choice. The varied attributes of steel, its strength, longevity and recyclability make it a preferred material among consumers.

Within the B2B segment, the demand for newer grades and value-added products are increasing. This presents a large market opportunity for players like JSW Steel to brand and market their products to various user industries of steel.

Retailisation is also on the rise, with an opportunity for steel to be offered as a bundle with services such as fabrication. This trend is expected to be further augmented in line with India's rising per capita steel consumption. In this scenario, brand-led growth and increasing customer connect have become priorities for steel players.

Action plan

- 1** Increase proportion of value-added products by tapping upcoming demand
- 2** Enhance customer base, both within India and in international markets
- 3** Continue to focus on fast-growing rural markets in India
- 4** Engage with customers and offer customised solutions

Key metrics

81

NEW GRADES DEVELOPED AND
CUSTOMISED IN FY 2019-20

11,000+

EXCLUSIVE AND NON-EXCLUSIVE
RETAIL OUTLETS

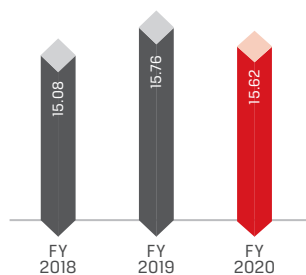
79:21

DOMESTIC TO EXPORT SALES MIX RATIO
IN FY 2019-20

3.95 MTPA

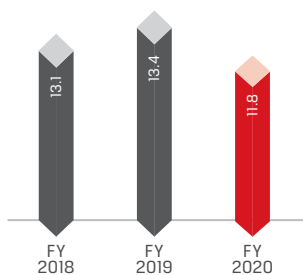
ONGOING DOWNSTREAM CAPACITY
ADDITION FOR VALUE-ADDED STEELSTANDALONE SALEABLE
STEEL SALES

(MnT)

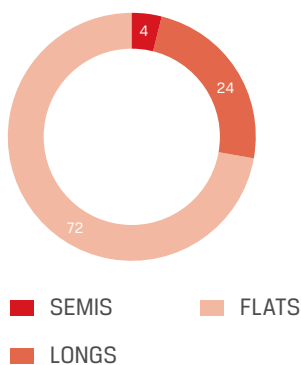


DOMESTIC MARKET SHARE

(%)

SEGMENT BREAKUP IN CONSOLIDATED
SALES MIX

(%)



Even amidst the slowdown in the economy, ~48% of our sales mix continued to be from our VASP portfolio.

Key risks

R5

Increasing competition and inability to market increasing volumes

COVID-19 impact

The pandemic has given us an opportunity to connect with our customers through virtual media. We are currently focusing on increasing our brand reach and customer acquisition and retention using various digital platforms.

Environmental Product Declarations (EPDs)

At JSW Steel, we have always maintained that all products we manufacture are safe to use and sustainable in the long run. We not only aim to address the environmental impact of our operations with a strategic and long-term approach, but also want our products to protect the environment, conserve resources, over and above legislative requirements, and protect customers and end users.

In line with our philosophy, the changing stakeholder expectations and the global call for more responsible product manufacturing and marketing, we began life cycle assessment studies for our key products in steel in 2014-15. As we stand today, our Hot Rolled Coils (HRC) and Cold Rolled Closed Annealed (CRCA) products have received Environmental Product Declaration (EPD) and we will continue to progressively institute EPD as a Group-wide programme complying with EN 15804 and ISO 14025 standards. We currently communicate the same with our customers and assure them regarding the environmental footprint of our product.



→ Read more <https://www.jsw.in/sustainability/transparency-customers>

'Customers today make buying decisions based on transparent disclosures of a product's impact on the environment. JSW Steel has seized this opportunity and conducts continuous Life Cycle Analysis and Environment Product Declaration of its products - thereby strengthening its market position.'

- Dr. Rajesh Kumar Singh

Sr. Director (BD & Services), India and SE Asia, Sphera

Enhancing our product portfolio through capacity expansion



- › 46 new products were approved in FY 2019-20.
- › A new 1.2 MTPA Continuous Pickling Line, as a part of the capacity expansion of CRM-1 complex from 0.85 MTPA to 1.80 MTPA, was commissioned at Vijayanagar during the first quarter of FY 2019-20 to achieve better quality in HRPO product for automotive requirement. Additionally, two new lines of 0.45 MTPA each for construction grade GI products are also under implementation.
- › A new 0.3 MTPA line for colour-coated products is also underway in Vijayanagar and is expected to be commissioned by March 2021.
- › Capacity enhancement of Pre-Painted Galvalume Line (PPGL) at Kalmeshwar by 0.22 MTPA
- › Installation of 0.25 MTPA new Colour-coated Line at Rajpura in the state of Punjab
- › Modernisation and capacity enhancement at Vasind and Tarapur by increase in GI/GL capacity by 1.08 MTPA and increase in colour-coating capacity by 0.28 MTPA. The projects are expected to be commissioned in phases during the second half of FY 2020-21
- › Installation of an additional Tin Plate Line with a capacity of 0.25 MTPA at Tarapur
- › Setting up a new Continuous Annealing Line of 0.5 MTPA at Vasind



New product development

INNOVATION OBJECTIVE	PRODUCT CATEGORY	KEY CUSTOMERS	KEY RESULT(S)
High Strength Steel (HSS) grade offerings to the automotive sector for load bearing, safety and crash parts as an import substitution initiative	HRPO: SPFH 440, 590 HR – HS 800 CRCA: SPFC 780DP, 980 DP and SPRC 440 E	  	Leveraged our unique capability to produce HSS and AHSS grades HR and CR product categories and secured approvals from major auto OEMs for critical applications, replacing imports. Through this, we complemented the automotive industry in achieving their safety and lightweighting milestones/ targets
JAZ-coated GA product with improved formability	GA	 	Leveraged our capability to produce JAZ-coated GA, thereby developing excellent sliding characteristics
Enrich and expand product base, venturing into niche segments	Tin Plate	   	By setting up a state-of-the-art tin plate manufacturing unit at Tarapur Works, we forayed into the niche segment of tinproducts for various user segments
Cost-effective coated products for solar structures of large-scale power plants, adhering to enhanced corrosion and strength requirements as an import substitution drive	HRGP - ASTM A 653 SS 60, 275 GSM HR GP	 End customer – Next Tracker	Export product for APL Apollo made of HR-based GI
Complete product and process integration in prepainted GI product for white goods	PPGI	SAMSUNG	Partnered with JSW Paints and successfully secured approvals from Samsung, the appliances major



INNOVATION OBJECTIVE	PRODUCT CATEGORY	KEY CUSTOMERS	KEY RESULT(S)
Electrical steel grade with superior electrical properties meant for high rating power generators and High Voltage (HV) motors	65C350 50C310	 ANDRITZ SUZLON	A value-added product offering based on our unique capability to produce superior grade electrical steel with enhanced core loss and magnetic induction properties catering to a specific user segment
Product for the Pipes and Tubes (P&T) segment with enhanced corrosion life and strength for door frame application	Corten Steel – HR HR/IRSM 41		Leveraged product characteristics of Corten Steel for enhancing corrosion life and optimal strength to be used in door frame making (value-added product introduced for the first time in the Indian tube market)
Special forging alloy steel grade for auto OEMs	Forging Grades / SAE4120M / S50CVM / SVMn40C	 	Product designed to meet specific end application requirements, i.e., hardenability for gear and transmission, crankshafts and hub components
Expand the product basket by offering bearing grade special alloy products in annealed condition	Bearing grades 100Cr6, 100CRMNS16_4	SCHAEFFLER	Value-added product with superior spheroidisation characteristics, to achieve enhanced bearing performance
Improving performance of free cutting steel grade by achieving enhanced life of spindles used in textile machinery	EN1A (Pb Modified)		An innovative product developed to achieve enhanced life of spindle wharves (seven years at a minimum) through composition design and maintaining consistent high hardness at 175 HRB
Superior coated product offering substitution of PPGL (prepainted galvanised) with PPGL (prepainted galvalume) in focused segments	PPGL	Haier 	Substituted PPGL with PPGL for refrigerator shell application, contributing to enhanced corrosion life

Key R&D initiatives

**COST REDUCTION**

- › Optimisation of usage of non-coking and semi-soft coal in coke making
- › Use of Direct Reduced Iron (DRI) fines briquettes in steel making

**QUALITY**

- › Study of cleanliness of Al-killed, Al-Si-killed and Si-killed steel grades
- › Study of macrosegregation behaviour in thin slab casting
- › Optimisation of casting parameters to reduce severity and occurrence of longitudinal cracks in thin slabs
- › Study on the effect of chromium on corrosion resistance properties of Corrosion-resistant Steel (CRS) TMT rebar
- › Study of the effect of manganese content
- › Control of decarburisation level in spring steel

**EFFICIENCY AND OPTIMISATION**

- › Development of a process to reduce free lime in blast furnace slag for aggregate applications
- › Mathematical modelling of thin slab hot rolling for different carbon manganese (C-Mn) and micro-alloyed grades
- › Development of a Blast Furnace Raceway Model for fuel rate optimisation
- › Study of the effect of pellet bed temperature profile on the properties of pellets
- › Improvement in sinter productivity by selective granulation using sinter return fines
- › Study of the effect of quicklime addition methods on balling index in iron ore sintering
- › Development of non-slag sticking coatings for steelmaking vessels

**ENVIRONMENTAL**

- › Development of dry slag granulation technology for BF slag
- › Process development for making paver blocks from steelmaking slags with addition of flue dust

Key project contributions and orders

Flats

SAURASHTRA NARMADA AVTARAN IRRIGATION YOJANA (SAUNI YOJANA)

JSW Steel emerged as the major steel supplier and secured 60 % of the steel requirement for this prestigious government project, which was commissioned to divert floodwaters of Narmada river

87,000 MT in Phase 3
QUANTITY SUPPLIED



PARADIP-SOMNATHPUR-HALDIA PIPELINE

Contributed X-70 grade steel to the 344 km long pipeline project

16,000 MT
QUANTITY SUPPLIED



NARMADA VALLEY DEVELOPMENT AUTHORITY (NVDA) PROJECTS

Contributed to NVDA projects, including major river interlinking projects in Madhya Pradesh

1,00,000 MT
QUANTITY SUPPLIED IN FY 2019-20



ENNORE-THIRUVALLUR-BENGALURU-PUDUCHERRY-NAGAPATTINAM-MADURAI-TUTICORIN NATURAL GAS PIPELINE

Contributed to building the 1,444 km pipeline

18,000 MT
QUANTITY SUPPLIED



STRATEGIC FOCUS AREAS > S2

Key project contributions and orders

Longs

We worked for several large-scale projects spanning different categories in FY 2019-20. Some of them include:

EXPRESSWAYS

We have supplied our steel to all contractors for the new expressways being built, such as the Sammrudhi Expressway. We have also started supplying to Dwarka Expressway connecting Delhi-Haryana and Purvanchal Expressway connecting major cities in Uttar Pradesh.

29,000 MT
QUANTITY SUPPLIED



1,38,000 MT
QUANTITY SUPPLIED

METROS

We have received approvals for supplying to all major metro line contractors working on extensions in New Delhi, Bengaluru, Chennai, Mumbai and Kochi and also new metro lines in Pune, Nagpur, Ahmedabad and Indore, among others.



53,000 MT
QUANTITY SUPPLIED

RAILWAYS

We have been one of the major suppliers in railway projects in the southern states of India. Western Dedicated Freight Corridor (WDFC) connecting Mumbai-Haryana and Eastern Dedicated Freight Corridor (EDFC) connecting Ludhiana to West Bengal have procured TMT from JSW Dolvi and Vijayanagar plants.



18,000 MT
QUANTITY SUPPLIED

HOUSING

There are several residential projects where our material is being used. One of the key examples is our supplies to Andhra Pradesh Industrial and Technical Consultancy Organisation Ltd. (APITCO) in Andhra Pradesh for the new capital city development.

BRIDGES

We have commenced supplying to the Mumbai Trans-Harbor Sealink and the Zuari River Eight-lane Bridge project. Further, we are servicing the West Bengal River Bridge in Nadia district and few bridges being constructed in Tamil Nadu.



26,000 MT
QUANTITY SUPPLIED



16,000 MT
QUANTITY SUPPLIED

AIRPORTS

We have supplied to key airports such as New Delhi, Bengaluru, Pune, Chennai, Hyderabad, Lucknow, Guwahati and Tiruchirapalli.

OTHER KEY PROJECTS

We are supplying to key atomic, nuclear, thermal and defence projects across India. Our steel is also used in Indian Space Research Organisation (ISRO) projects.



47,000 MT
QUANTITY SUPPLIED

Feature story

Building a resonating consumer brand and making inroads into rural India

With active interventions over the past decade, we have been able to establish a robust consumer steel brand that achieves top-of-the-mind recall at the consumer level. Products such as 'JSW Vishwas' (GI corrugated steel), 'JSW Colouren+' (roofing sheets), 'JSW Everglow' (colour-coated steel) and 'JSW Neosteel' (TMT bars) have become synonymous with their respective applications and enjoy respectable market share in their specific segments. In fact, over 49% of our retail sales can be attributed to our branded products.

The recent addition to our portfolio, JSW Platina, is a continuous annealed tin plate product with higher product uniformity that enables high-speed can manufacturers to achieve higher productivity by reducing the rejection rates. This, in turn, has a direct bearing on the scale, efficiency and thereby profitability of their business. JSW Steel is the first among its peers to introduce the continuous annealing technology for making tin plate products in India, and our products serve as a viable and sustainable alternative to plastic product packaging.

Our branded products, among others, are retailed through our franchise stores called JSW Shoppe. Rolled out nearly 13 years ago, JSW Shoppe has played a key role in pioneering organised steel retailing in India, especially in the semi-urban and rural areas. Every JSW Shoppe showcases the JSW

product range and bundles various services that consumers seek as part of steel applications.

To make quality products accessible in rural India, we have launched JSW Shoppe Connect Rural so that consumers can buy superior quality JSW Steel products through these branded stores. In the first year, we have appointed 150+ branded stores in rural India.

With a dedicated B2C channel, we strive to achieve a lasting customer connect, including with influencers such as construction professionals in the value chain. Towards this, we have launched several branding and marketing initiatives, including a dedicated training programme for fabricators titled 'JSW Eklavya', where we conducted practical training of two days for over 1,000+ fabricators.



We also launched a loyalty programme called JSW Privilege Club for our influencer segment with over 5,300+ members enrolled. Advertisements were rolled out via television commercials, out-of-home media and inflight magazines, along with uniform product branding. These were further augmented with regular influencer meets and engagement with the customers using festival memorabilia. We have also doubled up our engagement on the digital front, which has further enhanced the brand's overall visibility.

We launched 'JSW Chala Gaon Ki Aur', an industry-first initiative of educating rural consumers and driving steel consumption in rural India. Through this initiative, we have taken our plant to the people by showcasing our plant, process, products and technology through a unique Virtual Reality (VR) film.

JSW Steel has signed up Indian cricketer Rishabh Pant as its brand ambassador to promote our leading brands JSW Neosteel TMT Bars and JSW Colouren+ colour-coated roofing sheets. The association will help in creating consumer awareness for our brands by connecting with the youth and our target audience who follow cricket passionately.



OUTLOOK

Near-term

Complete the downstream projects as per capex plan

Maintain ~50% contribution of VASP to the overall portfolio

Long-term

Continued focus on increasing the share of VASP to 60% of the total portfolio, to improve realisations

Expand reach internationally by catering to new geographies

Increase domestic penetration by leveraging better product mix



S3

BACKWARD INTEGRATION AND RAW MATERIAL SECURITY

Securing captive sources of iron ore and coal is an integral part of our long-term raw material security plan. We currently possess 13 iron ore mines (nine in Karnataka and four in Odisha), which can significantly support our raw material requirements.

Material issues

- M4** Raw material security
- M15** Logistics efficiency and supply chain management
- M24** Sustainable mining
- M12** Profitability

Strategic drivers and operating context

Two of the most important raw materials for the production of steel are iron ore and coking coal.

India is the fourth largest iron ore producing country in the world. More than 95% of deposits are concentrated in Odisha, Karnataka, Chhattisgarh, Goa and Jharkhand. Indian steel plants either source the material from their own captive mines located in these regions or purchase the same from players such as National Mineral Development Corporation (NMDC) and merchant miners, or from other countries.

Domestic steelmakers operating with captive iron ore mines are better positioned because of assured raw material supply mined at a calibrated cost. For others, the dependency on external providers increases their raw material supply risk and is subjected to higher costs of operations.

In 2013, the Supreme Court of India directed the Karnataka government to cancel 51 'C' category leases (mines that illegally operated in more than 15% area outside their lease boundaries) and to re-allot them to end users through a transparent bidding mechanism. The first round of auctions happened in 2016 and of the seven mines sold through online tendering by Karnataka, JSW Steel received six mines.

In line with the Mines and Minerals (Development and Regulation) Amendment Act, 2015, the Odisha state government recently announced the auction of 20 iron ore mines, whose licences were expiring in March 2020. As a result, 17 mines (12 merchant mines and five for captive use)

were successfully auctioned with active participation from 86 bidders. Among these, JSW Steel bagged four mines (two merchant mines and two captive mines), gaining control of ~21% of Odisha's total merchant iron ore supplies.

For coking coal, India depends heavily on imports from a select number of countries such as Australia, the US and Canada. Availability of quality grades, erratic price movements from domestic suppliers, etc. are the primary reasons for the high import bill.

Taking note of this challenge and to reduce pricing and concentration risks, the Government of India is taking relevant measures to reduce imports, keep a tab on domestic prices and explore alternative overseas sources for coking coal.

Action plan

- 1** Achieve sustainable and secure supply of key raw materials by exploring assets in India and abroad
- 2** Target strategic tie-ups and investment

Feature story

A significant step towards iron ore security

We have maintained our cost leadership in the past with a core focus on efficiency. With the recent acquisition of mining licences in Karnataka and Odisha, we expect a significant increase in the overall operating profitability, going forward. However, with the operationalising of our existing mines in Karnataka and the recent acquisition of four mines in Odisha, the iron ore supply chain scenario has turned in our favour. With this shot in the arm, we are set to progress with an even better EBITDA per tonne and long-term security.

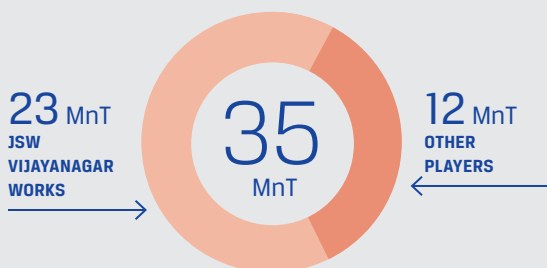
The Karnataka scenario

We operate our single largest plant at Vijayanagar, located in Karnataka's Ballari region. Hence, the supply and demand equation of iron ore in the state plays a huge role in determining our overall cost competitiveness, margins and raw material security.

THE DEMAND SIDE

JSW Steel Vijayanagar Works, with a 12 MTPA installed capacity, is the largest steel plant in the state and requires ~23 MnT of iron ore to service its requirements. Other players together demand ~12 MnT for their operations. Together, the requirement is ~35 MnT within the state.

IRON ORE DEMAND IN KARNATAKA - FY 2019-20



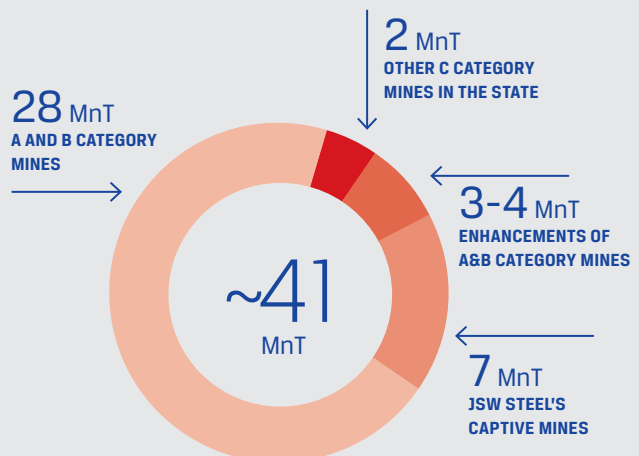
THE SUPPLY SIDE

There are three categories of mines that produce iron in Karnataka. The A and B categories, operated by private miners, can produce up to 35 MnT annually, as per the cap prescribed by the Supreme Court. Since the Donimalai mines of NMDC are currently not in production, the total production from all other A and B category mines was around 28 MnT in FY 2019-20. In addition to these, some mines are undergoing enhancements and they are expected to contribute another 3-4 MnT to the overall supply, totalling up to a conservative estimate of around 32 MnT of production from A and B category mines.

JSW Steel is producing close to 7 MnT of iron ore from its nine captive iron ore mines. Additionally, those miners who have taken C-category leases are bound by agreement to produce

at least 2 MnT in FY 2020-21. Together with the A and B categories, the total iron ore supply will thus be around 41 MnT.

EXPECTED IRON ORE SUPPLY IN KARNATAKA - FY 2020-21



The above scenario creates a conducive input cost environment for steelmakers such as JSW Steel, with overall supply of iron ore exceeding demand by at least 7 MnT.

OUR APPROACH

In line with our expansion plan, Vijayanagar Works is expected to reach a total of 18 MTPA capacity in the medium term. Post expansion, the plant will require ~33 MnT of iron ore to service annual requirement. Considering other players maintain their current demand, the total requirement of the state would go up to ~45 MTPA.

This scenario would reverse the current supply-demand trend and would exert cost pressure on steelmakers such as us. Hence, it is imperative that newer leases are brought into the picture. And, as a large player with a clear strategy, we are well poised to take on newer mines and streamline them with our operations.

Note: All figures are as per internal approximations.

The Odisha scenario

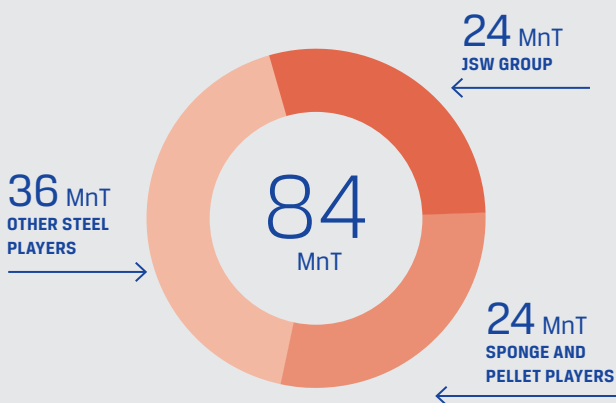
Our Dolvi and Salem plants rely on the Eastern belt and imports to service their iron ore requirements. The recent mine auctions in Odisha, which saw us win four mines, have created a paradigm shift in our way forward.

THE DEMAND SIDE

JSW Steel Dolvi Works is a 5 MnT steel plant that requires ~9 MnT of iron ore to meet its raw material needs. The plant is undergoing a capacity expansion and within FY 2020-21, is expected to commence operations with an additional 5 MTPA crude steel capacity, thus requiring ~18 MnT of iron ore annually.

The pellet and DRI operations at Dolvi and associated Salav Works require high-grade iron ore for their special products. Currently, we source this material from NMDC to the tune of 3-4 MTPA. The rest of the requirement has been historically serviced by either private mines in Odisha or via imports, depending on the landed cost. During FY 2019-20, we serviced the entire requirement from Odisha, in light of better prices.

OPEN MARKET IRON ORE DEMAND IN ODISHA - FY 2019-20 (PRE-AUCTION AND CAPTIVE PRODUCTION)



25 MnT

FY 2020-21 (POST AUCTIONS AND CAPTIVE PRODUCTION)

Indian steelmakers source on an average ~84 MnT of iron ore from Odisha every year. Until last year, this could be broken up as JSW Group (JSW Steel, its subsidiaries and associates) taking ~24 MTPA, other major steel players taking ~36 MTPA and sponge and pellet players procuring ~24 MTPA. However, with the recent mine auctions, the situation has swung in favour of supply as at least 50 MTPA captive production is

expected to emerge in the near term by auction winners. Of this, JSW Steel is expected to produce ~24 MTPA. This, together with any other captive producers going out of the market, leads to open market demand being starkly reduced to ~25 MTPA from FY 2020-21 onwards.

THE SUPPLY SIDE

At a market level, we expect ~37 MTPA to be produced for the open market by the merchant miners, from FY 2020-21 onwards. Apart from the captive mines won by steelmakers, few merchant miners also emerged as winners of certain mining blocks. In line with the terms of lease, the key merchant miner among them is expected to produce ~12 MnT from next year onwards. Hence, the total supply in Odisha is expected to be at least ~49 MTPA. This is substantially higher than the expected average demand.

For JSW Steel, the mines allotted are a mix of both captive and merchant leases, with reserves to the tune of 1.2 billion tonnes and an annual production capacity of ~28 MTPA. The production from merchant mines owned by JSW Steel and other steelmakers may exceed their own captive demand and it's highly likely that their excess produce will be sold in the market, which would further increase the overall supply of iron ore in Odisha.

OUR APPROACH

Until recently, we were highly dependent on different merchant miners for various grades of iron ore. This prevented us from undertaking any significant capex to achieve logistics efficiencies as the movement of goods was not specific. However, with the availability of captive mines, we are actively evaluating possibilities to significantly enhance logistics efficiency as well.

Hence, the mine acquisition in Odisha is a game changer for us at JSW Steel. With this, we have now secured long-term raw material security, consistent quality and overall control of our iron ore supply chain. It further strengthens our position as a cost-efficient player in the global market.



Note: All figures are as per internal approximations.

Key metrics

4.11 MnT

IRON ORE FROM CAPTIVE SOURCES

1,011 MW

TOTAL CAPACITY OF CAPTIVE POWER PLANTS

Key risks

- R3** Raw material availability and cost
- R4** Regulatory and compliance
- R11** Environment protection and climate change
- R12** Occupational health and safety
- R14** Local communities

Smart and sustainable mining

JSW Steel is known as a trendsetter in the Indian steel industry. We are now implementing practices and installing systems to set the bar higher in the mining space.

DIGITAL MINING

JSW Steel is the only mine operator in Karnataka to have instated an end-to-end digital mining ecosystem. Every mining operation is digitally managed by key personnel on a tablet. The direction and load of the entire fleet are also controlled digitally. With the success of this model in Karnataka, we are now taking our expertise to the mines in Odisha as well.

SUSTAINABLE MINING

Our mining operations are strictly led by the mining plan submitted and approved by the Indian Bureau of Mines. We undertake fully scientific and environment-friendly mining practices, starting from topography development of the C-category mines. We are also engaging larger and high-capacity equipment, which lead to both scale and safety. Further, to transport material in an incline, we are currently installing a downhill conveyor, which significantly reduces the dust and other nuisances that may hinder community life around the sites.



Maintaining an optimal coal sourcing mix

With regard to coking coal, Indian steelmakers are largely dependent on imports. While development of coal blocks in India is underway, several factors have pulled back its progress.

For Asia, the coal scenario is also driven by the fact that coal consumption for many developed countries has become minimal, reducing their overall demand. This augurs well for India, which is dependent on external sources as opposed to China, which has developed domestic coal reserves.

Globally, the mining industry is controlled by a key set of suppliers, who keep the demand tight with buoyant pricing. These suppliers span select geographies, which are subject to various weather aberrations as well. Hence, to reduce supply risk and concentration risk, we actively pursue a diversified sourcing strategy.

To achieve this purpose, we have developed specific countries as suppliers in the past, such as Mozambique and Indonesia. We are also consistently exploring other regions for coking coal supply to enhance our raw material security adequately.

At JSW Steel, we maintain a dynamic blend management system and enter into yearly contracts with suppliers to ensure that we receive a consistent quality of various grades of iron ore from a specific set of providers.

OUTLOOK

Near-term

Operationalise the three recently acquired mines in Karnataka

Operationalise all four mines received in Odisha auctions

Commence the expansion of Paradip port for capesize vessels

Evaluate and develop a slurry pipeline in Odisha, connecting Nuagaon mine with Paradip port

Long-term

Participate in the government's iron ore and coal auctions to improve backward integration

Evaluate opportunities to increasingly use domestic coal and continue diversification of coal sources

Target to source up to 50% of iron ore requirement captively



S4

FOCUS ON RESOURCE OPTIMISATION

At JSW Steel, we focus on containing our overheads and optimising resource utilisation to maintain our industry-leading efficiency.

Material issues

- M14** Operational efficiency
- M8** Digitalisation
- M12** Profitability
- M15** Logistics efficiency and supply chain management
- M5** Turnaround of non-performing units

Strategic drivers and operating context

Being a resource-intensive business, consistent focus on cost efficiency is critical for steelmaking. Optimum utilisation of resources, combined with scale and technology deployment, helps steelmakers maintain the desired cost levels and profitability across commodity cycles.

While there are external bearings to the overall cost competitiveness of steelmaking, operational excellence is primarily intrinsic to the way a steel company is managed.



MAXIMISING PRODUCTIVITY IN STEEL INDUSTRY IS SUBJECT TO:



Energy and material efficiency



Increasing workforce productivity and investing in automation



Streamlining purchase decisions



Reducing costs to sustain a desired level of quality



Ensuring pre-emptive and effective maintenance

Action plan

1

Enhance operational efficiency

2

Adopt digital technologies in operations

3

Focus on cost reduction

Key metrics

US\$ 117

CONVERSION COST PER TONNE OF STEEL

3.39 MnT

IRON ORE TRANSPORTED USING A PIPE CONVEYOR
IN FY 2019-20

89%

CAPACITY UTILISATION IN FY 2019-20

₹ 7,971 / US\$ 112

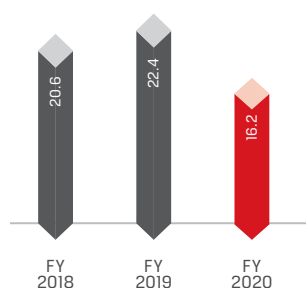
EBITDA/TONNE

9.6%

RoCE

EBITDA MARGIN

(%)



Key risks

- R1** Cyclical nature of the steel industry
- R2** COVID-19 pandemic may adversely impact business profitability
- R9** Infrastructure and logistics
- R13** Human resource and talent management
- R15** Cyber security

COVID-19 impact

The COVID-19 scenario impacted our operations primarily in the months of full lockdown. However, we were able to continue our production at truncated levels, enabled by minimum people on ground and adequate safety measures. Our digitalisation efforts also contributed significantly to achieve this objective. As India is experiencing a gradual and graded exit from the lockdown, we are returning to our normal capacity utilisation levels, and we expect to accomplish pre-COVID production levels by the end of H1 FY 2020-21.

Feature story

Operationalising the world's largest pipe conveyor system

At JSW Steel, we are on the constant lookout to minimise our overall cost of production. A large portion of our expenditure is attributed to the landed cost of raw materials, of which logistics accounts for a significant part.

To minimise the overall cost of iron ore logistics to our largest manufacturing unit, JSW Vijayanagar Works, we undertook the building of the world's largest pipe conveyor, traversing ~24 km from our captive mines to our plant.

The pipe conveyor system, fully operationalised in early FY 2019-20, reduces our overall carbon footprint

(by 3.86 kg/tonne of CO₂) and dust emissions, while improving safety by eliminating road movement between the source and destination. It also trims down our logistics cost by ~85% compared to other modes of in-land transport. During FY 2019-20, ~3.39 MnT of iron ore was dispatched through the pipe conveyor.



3,500 tonnes

OF IRON ORE PER HOUR CAN BE TRANSPORTED FROM NANDI MINE TO JSW STEEL VIJAYANAGAR WORKS WITH THE NEW CONVEYOR SYSTEM

Feature story

Digitalisation to stay ahead of the curve

We commenced our digitalisation journey, 'Athena', in 2017 with the objective of institutionalising a comprehensive digital ecosystem. We have adopted a calibrated and wave-wise approach to digitalisation.

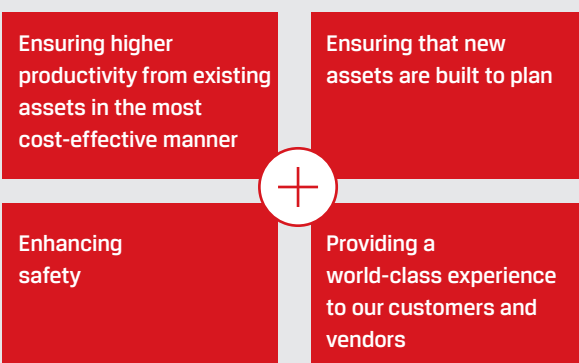


Our digital vision

DELIVER WOW BY DIGITALLY TRANSFORMING AND NURTURING OUR ECOSYSTEM, THEREBY CREATING SUSTAINABLE VALUE

Our digital strategy focuses on bolstering sales, enhancing throughput, reducing defects, increasing availability of assets and improving safety. It also encompasses our adoption of Industry 4.0 technologies, including Artificial Intelligence (AI), Machine Learning (ML), computer vision, Internet of Things (IoT), robotics and big data analytics, among others. These technologies have been deployed across our integrated steel plants, specialised downstream plants and centralised functions.

OUR DIGITAL STRATEGY AIMS TO ADDRESS FOUR KEY THEMES CRITICAL TO AND ALIGNED WITH OVERALL STAKEHOLDER VALUE MAXIMISATION



KEY OPERATIONAL AREAS AND DIGITAL INTERVENTIONS

Manufacturing

- › Reducing downtime in blast furnaces
- › Driving optimised production planning based on raw material availability
- › Increasing coke oven productivity
- › Advanced analytics-based caster operations

Expansion project management

Establishing single sources of truth using Large Project Management (LPM) tools and flagging risks early

Procurement

Improving vendor satisfaction by moving our sourcing and contract management to best-in-class platforms

Logistics

Creating value using data-driven measures to reduce transit losses, optimise asset utilisation and debottleneck dispatch

Considerable savings with digital initiatives

During FY 2019-20, we launched over 200 projects on digital themes across manufacturing, sales and procurement (including critical raw materials such as iron ore and coal). Together, they contributed to an overall savings of ₹ 450 crore, more than double the previous year's, owing to a larger scope and reach of interventions.

KEY BENEFITS REALISED FROM DIGITALISATION**Plant operations**

- › ML, IoT and advanced analytics are helping drive up coke oven productivity
- › ML-based charge mix optimisation models have been deployed at both Vijayanagar Works and Dolvi Works to maximise liquid metal output at reduced cost
- › Data-driven auction strategy is helping drive targeted bidding of bulk raw material
- › Data-driven improvements to reduce value loss emanating from handling and breakage of prime input raw materials and improved digitalisation of maintenance practices are helping reduce downtime at mills and blast furnaces across various plants

Safety and security

- › Online monitoring of parameters in coated plants and coke ovens enable reduced manual interventions
- › AI-enabled insights from computer vision are helping drive high compliance to best-in-class safety practices, reducing perimeter breaches and unsafe assembly in process areas with pilots ongoing at Salem Works

Procurement and vendor management

Digital interventions are enabling us to craft closer relationships with our vendors by bringing them onboard the latest procurement and sourcing platforms, combined with Robotic Process Automation (RPA), to drive faster turnaround in the purchase process. Marked improvement in contract management, supplier performance management and cataloguing are the key benefits arising from these initiatives.

Project management

We are actively using digital to optimise capital projects build-out, especially in the context of expansion projects.

- › Best-in-class LPM methodologies were used in the Dolvi Works expansion project, which have helped create a single 'source of truth' across various execution teams, flag risks early with a variety of simulations and helped strengthen project management capabilities internally
- › These LPM methodologies are now being proactively extended to Vijayanagar Works as well, in line with previously announced plans of expanding the facility post completion of Dolvi expansion and integration of acquired entities in India

Creating a digital-first organisation

Our efforts at mass dissemination of latest industry trends, hands-on training sessions (including classroom and on-demand online) and the Steel Academy have enlightened 8,000+ Digital-first JSWites, led by 250+ Digital Enablers.

OUTLOOK

Near-term

Set up Phase-2 coke oven plant of 1.5 MTPA at Dolvi along with Coke Dry Quenching (CDQ) facilities

Set up 175 MW Waste Heat Recovery Boilers (WHRBs) and 60 MW captive power plant to harness flue gases and steam from CDQs at Dolvi

Increase Pulverised Coal Injection (PCI) to reduce fuel consumption

Turnaround JSW Ohio (Acero), JSW Piombino (Aferpi) and MIEL operations

Long-term

Evaluate opportunities to increasingly use domestic coal and continue diversification of coal sources



S5

PRUDENT FINANCIAL MANAGEMENT



We have always strived to maintain an optimal capital allocation policy and disciplined treasury management to strengthen our balance sheet. Over the years, this strategy has strengthened our financials and helped us accelerate our growth strategy. Our approach has always been to grow sustainably and with financial prudence.

Material issues

- M9** Debt profile
- M10** Diversified sources of funding
- M11** Credit rating
- M5** Turnaround of non-performing units
- M12** Profitability
- M13** Liquidity and cash flow

Strategic drivers and operating context

During FY 2019-20, various macro trends dampened the financial sector's sentiment, and the liquidity scenario in India was not encouraging. A conservative lending landscape translated into higher credit costs and less avenues for capital raise. However, fundamentally strong and well-rated businesses like JSW Steel managed to receive funds from diverse global and Indian sources to support our ongoing projects and seek more vistas of growth.

Action plan

- 1** Continuously seek to improve financial profile
- 2** Maintain ample liquidity to support capex pipeline and utilise internal accruals to support projects
- 3** Manage capacity expansion and debt profile to capture market opportunities without excessive risk



Key metrics

1.48x

NET DEBT TO EQUITY RATIO

4.50x

NET DEBT TO EBITDA RATIO

A1+

SHORT-TERM CREDIT RATING BY ICRA

AA-

BY ICRA AND CARE RATINGS FOR LONG-TERM
DEBT FACILITIES / NON-CONVERTIBLE DEBENTURES (NCDS)

₹3,966 crore

CASH AND CASH EQUIVALENTS

Key risks

- R6 Foreign exchange and interest rate fluctuations
- R7 Declining global liquidity
- R8 Mergers and acquisitions



Feature story



Executing successful and successive fundraises

FY 2019-20 reinforced JSW Steel's credibility as a fundamentally strong organisation with us receiving large-scale funding from the global investment community. At the start of the financial year, we had announced a fundraise of up to US\$ 1 billion, using dollar-denominated and non-convertible bonds.

In April 2019, we went on to raise US\$ 500 million and received subscription offers worth US\$ 1.75 billion in offers. The dollar-denominated bonds, maturing in five years, were offered at a coupon of 5.95%.

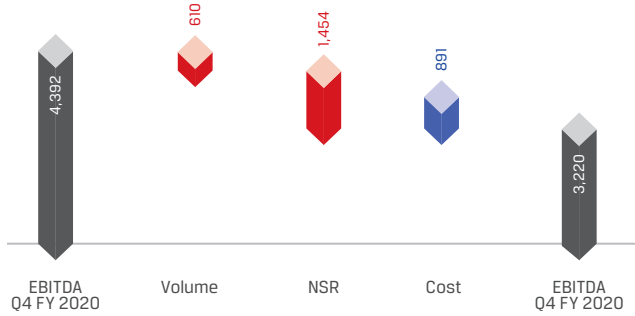
In September 2019, we further issued bonds worth US\$ 400 million at a coupon of 5.375%. The capital received from both these funds will fuel our capex plan and other corporate expenditure. The issue was rated Ba2 by Moody's and BB by Fitch and will be traded on the Singapore exchange.

Additionally during the year, we also raised fresh funds worth ₹ 2,000 crore through a private placement of 20,000 listed, secured, redeemable, NCDs bearing a face value of ₹ 10 lakh each at a 8.79% coupon (payable semi-annually for 10 years). The proceeds from this offer will be used to service long-term working capital requirements, refinance existing debt, fund general corporate purpose and for ongoing capital expenditure.

Operating EBITDA movement

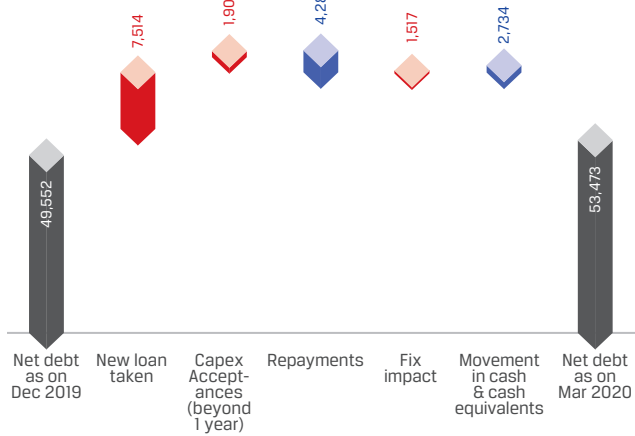
OPERATING EBITDA MOVEMENT- STANDALONE

(₹ crore)



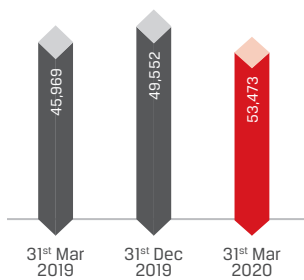
NET DEBT MOVEMENT - CONSOLIDATED

(₹ crore)



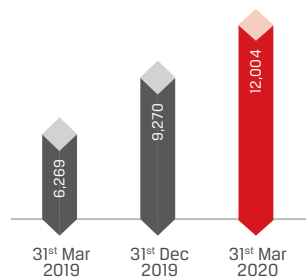
NET DEBT

(₹ crore)



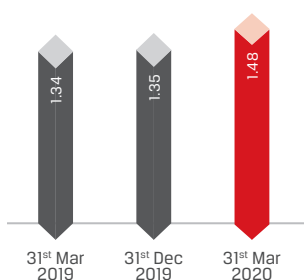
CASH & CASH EQUIVALENT

(₹ crore)



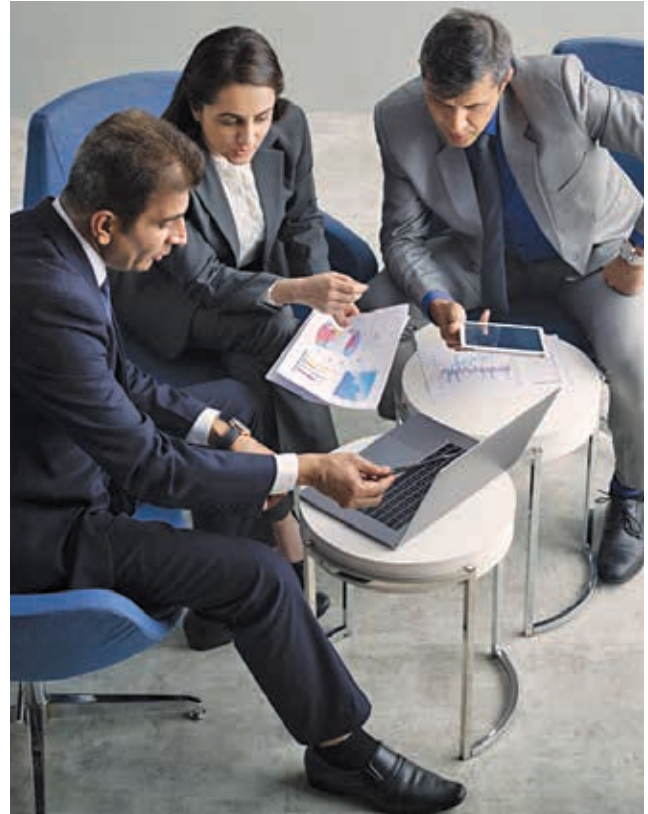
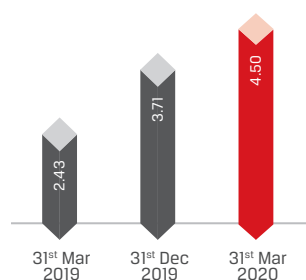
NET DEBT/EQUITY

(x)



NET DEBT/EBITDA

(x)



Leverage management and capital allocation

Our prudent leverage management policy relies on well-diversified sources of funding, which enable an optimum cost of capital in our books. Complementing this, we foster a disciplined treasury management approach, which has enabled us to strengthen our balance sheet and significantly improve our financial profile over the years.

Key features of our leverage management and capital allocation policies:

- › Allocation of capital among various competing capital expenditure projects across locations, with the least payback periods and compliance with environment and safety-related aspects
- › Calibration of all capital expenditure projects, mergers and acquisitions to ensure that the leverage ratios are within the acceptable levels
- › Continual consideration of financing and refinancing opportunities to service capex requirements. These are sought with an objective to diversify our obligations, reduce interest cost and lengthen the debt maturity profile
- › Diversification of sources of financing through the right mix of rupee and foreign currency denominated debt, External Commercial Borrowings (ECB), NCDs and structured trade solutions

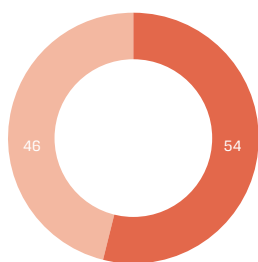
STRATEGIC FOCUS AREAS > S5

- › Maintaining a competitive borrowing rate by balancing fixed and floating interest rates, in addition to diversified sourcing of funds. Further, pursuing Interest Rate Swap (IRS) as a risk mitigation strategy, hedging floating rate Foreign Currency Loans (FCLs)
- › Hedging cash flows up to a specific tenure using a mix of derivative instruments and options. Our hedging strategy for commodity is based on its procurement schedule, price risk and economic benefits through swaps
- › Financial flexibility to raise capital
- › Strong relationships with over 50 banks / financial institutions with access to low-cost credit
- › Healthy mix with 54% of debt being foreign currency



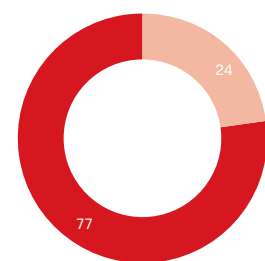
DIVERSE SOURCES OF FUNDING

(%)



DEBT

FOREIGN CURRENCY DEBT

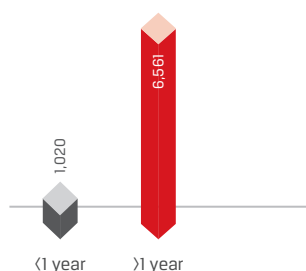


LOANS AND OTHERS

BONDS AND DEBENTURES

MATURITY PROFILE OF LONG-TERM BORROWINGS

(US\$ in million)

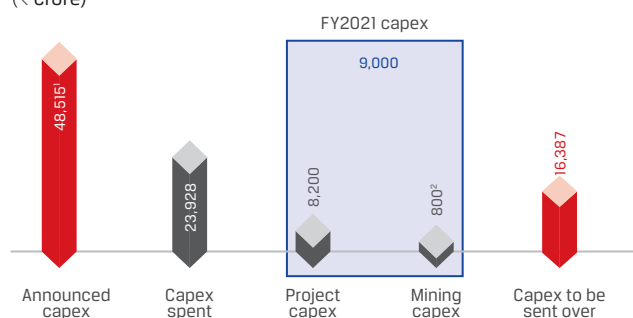


Capex management

Our capex programme is a reflection of our drive to grow with India. Even amidst a challenging external environment, we largely maintained our capex goals to achieve enhanced and more efficient production capacity. Simultaneously, we also exercised prudence and flexibility in capital allocation in the face of weak prices and the resultant effect on our EBITDA during the past fiscal. Of the ₹ 15,708 crore capex planned for FY 2019-20, we deferred ₹ 4,708 crore to FY 2020-21. The deferred capex was primarily allocated for our overseas operations and special projects.

ROLLING CAPEX PLAN - ANNUAL UPDATE

(₹ crore)



¹ After adjusting savings of ₹ 200 crore

² Excluding ₹ 1,200 crore of upfront payment which will be adjusted from the premium payable on extraction of iron ore from the respective mines

Consolidation to enhance efficiency

To consolidate operations and ensure better management, we merged our wholly-owned subsidiaries, Dolvi Minerals and Metals Private Limited, Dolvi Coke Projects Limited, JSW Steel Processing Centre Limited and JSW Steel (Salav) Limited with the standalone entity. This was signed off by our Board of Directors in October 2018 and further approved by the Ahmedabad Bench of the National Company Law Tribunal (NCLT) in August 2018. Accordingly, we have accounted for the merger under the pooling of interest method retrospectively as prescribed in IND AS 103 – Business Combinations of entities under common control.



OUTLOOK

Near-term

Rating upgrade across domestic and international agencies

Acquiring asset via the Insolvency and Bankruptcy Code (IBC), with minimal impact on balance sheet

Long-term

Projects to be funded by debt and internal accruals with net debt to EBITDA and net debt to equity within levels of 3.75x and 1.75x, respectively

Diversify sourcing of funding with the right mix of rupee and foreign currency debt

Be among the top five steel companies globally in terms of RoCE

S6

MAINSTREAMING SUSTAINABILITY IN BUSINESS IMPERATIVES

As one of India's leading steel players, we have undertaken several initiatives across our operating areas to build and operate a sustainable steel value chain. With sustainability at the core of our corporate strategy, we strive to be a force for good, driven by responsible business conduct that enhances the lives of communities and nurtures the environment.



JSW Group's Sustainability Vision

It is our Vision here at JSW that we are able, both now and in the future, to demonstrably contribute in a socially, ethically and environmentally-responsible way to the development of a society where the needs of all are met, and to do so in a manner that does not compromise the ability of those that come after us to meet the needs of their own, future generations.

Material issues

ENVIRONMENT

M16 M17 M19 M20 M21 M22 M23 M24 M25

SOCIAL

M26 M27 M28 M29 M30 M31 M32 M33

GOVERNANCE

M34 M35 M36 M37

Steel is also deemed as a resource-intensive sector and sustainable operations are highly relevant for steelmakers globally. Sustainability has emerged as one of the defining issues in the 21st century, especially for core industries such as steel, demanding an efficient business response.

Strategic drivers and operating context

There is an increasing focus on how businesses are evaluating the risks and opportunities arising from key Environmental, Social and Governance (ESG) matters. In this respect, steel is a sector that mobilises and manages an enormous workforce and touches the lives of society at various levels, apart from contributing to nation-building.

Action plan

1

Maintain the highest standards of safety and well-being of all employees

2

Make a tangible difference in the lives of people in the areas surrounding our operations

3

Improve energy efficiency, and support decarbonisation and circular economy

Sustainability strategy

Our sustainability strategy is based on seven key elements, which together help us achieve our Sustainability Vision.



LEADERSHIP

Throughout our organisation, we provide our leaders with the skills and knowledge that will systematically enable them to oversee the implementation of our Sustainability Strategy and then ensure that it remains operational and effective.



STAKEHOLDER ENGAGEMENT

We readily recognise that while we have within our business a wealth of knowledge regarding sustainability, we do not know everything. Hence, each part of our business is regularly required to identify and subsequently engage with a wide range of people and organisations who have an interest in our activities – our stakeholders. The aim is to gain an understanding of the varied needs and expectations that our stakeholders may have from us and accordingly build our overarching Strategy that successfully fulfils them.



COMMUNICATION

Frequent and effective communication, both within our business and with our stakeholders, is seen as critical to ensure that everyone understands our Vision, our Strategy, and their role in making these things happen. As a subset of our Strategy, we will define how communication is to be managed from the site level up to the Group level. Additionally, we have also established an informative and accessible platform on the internet through which all elements of our Strategy, our policies in relation to various sustainability issues, our performance and our ongoing commitment to our Vision can be examined.



PLANNING

The broad range of issues covered by our sustainability strategy may not apply to every one of our sites. Besides the importance of a subject to one site may be different for another, based on the nature of the business, its location and the specific concerns of local stakeholders.

In any case, each of our sites are required to gain a thorough understanding of which and to what extent a particular sustainability issue affects them. This guides each site to develop an approach to manage those relevant issues.



IMPROVEMENT

In addition to identifying the key issues for each site and deciding on how best to manage them, our Strategy also requires our sites to explore all the potential opportunities for improvement. That improvement may come in a variety of forms such as improving efficiencies or reducing wastes; it may also be improvements in how we operate, in our processes; it could be improvements in our products or in how we work with our suppliers. We make sure that our mechanisms for improvement link back to either the 'needs of all', one of our three pillars of responsibility: Social, Ethical or Environmental or to our commitments to future generations.



MONITORING

We, at JSW, have recognised that none of our efforts with regard to planning and improving what we do will count for anything if we are not able to demonstrate them. That is why, our Strategy also places significant emphasis on identifying, from site to Group, the key performance measures through which we, and our stakeholders, can monitor our progress.



REPORTING

Sharing information on our performance, either at a local site level or using international standards such as the Global Reporting Initiative (GRI), is seen as key in fulfilling our commitment to 'demonstrably contribute'. Openness with all our stakeholders is regarded critical to us, for only through such openness are we able to establish a real trust that what we are doing with regard to our sustainability strategy can, and will, deliver the vision we have. This report is part of the process.

Our sustainability framework, policy and focus areas

At JSW, we have developed a sustainability framework based on 17 key areas across various ESG facets. These have been identified after studying the magnitude of impact and the level of contribution we make to each one of them. All our sustainability interventions broadly fall under these focus areas. Generally, these focus areas are underlined with supporting policy statement(s).

We determined our focus areas by reviewing our existing set of sustainability policies. We examined globally relevant guidelines and frameworks that can apply to our operations and took into account the relevant requirements as applicable to our operations while formulating the policies. This ensures that we stay updated with the needs of a dynamic world and are aligned to making it a better place for everyone.

The key guidelines and frameworks that we have taken into consideration are:

- › National Guidelines on Responsible Business Conduct (NGRBC) Principles
- › United Nations Sustainable Development Goals (UN SDGs)
- › International Finance Corporation (IFC) Performance Standards
- › Organisation for Economic Co-operation and Development (OECD) Guidelines
- › United Nations Guiding Principles (UNGP) on Business and Human Rights
- › International Organization for Standardization (ISO) International Standards on Environment, Energy and Social Responsibility
- › Principles of United Nations Global Compact (UNGC)

OUTLOOK

Long-term

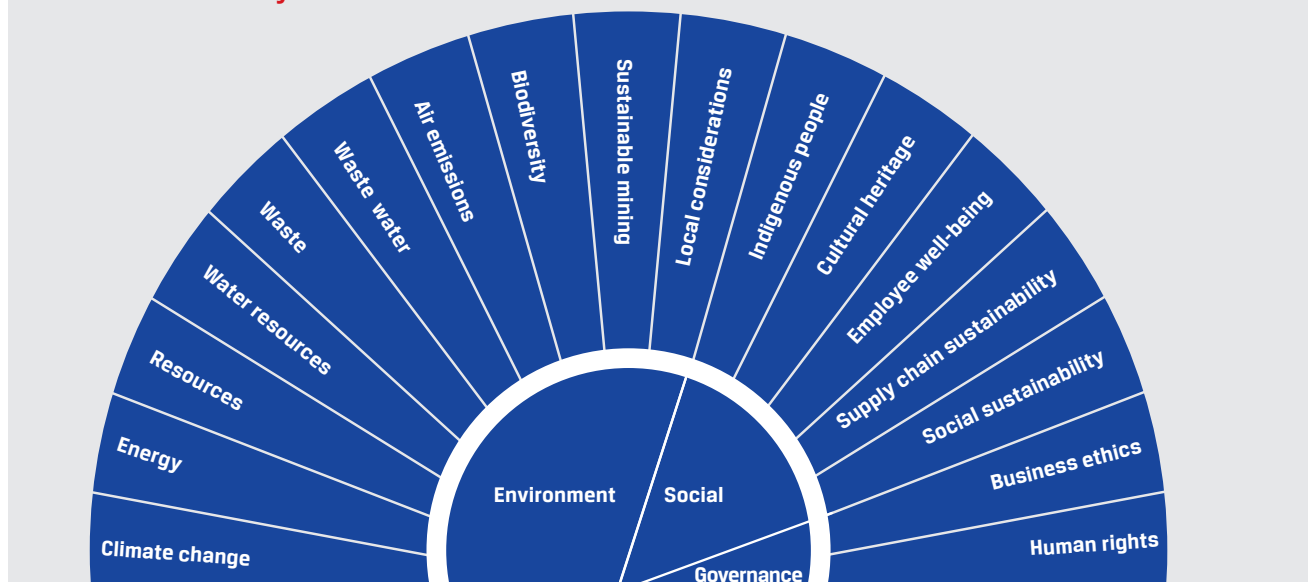
Make conscious efforts to improve gender parity in employment

Continue focusing on quality management and improve HSE metrics

Continue focusing on conservation initiatives and incorporation of new technologies to reduce environmental footprint



Our 17 sustainability focus areas



Read our sustainability policies at <https://www.jsw.in/groups/sustainability-policies>



COMMITTED TO RESPONSIBLE STEWARDSHIP

Our approach

Steel is a resource-intensive industry that has a strong reliance on natural capital. The process of steelmaking involves complex activities that require heavy energy utilisation and effective waste and emissions management. As a large-scale steelmaker, we are mindful of the impact our operations have on the environment and attempt to minimise our environmental footprint throughout our integrated operations.

On the input side, we maintain a sharp focus on sustainable sourcing and resource conservation, adhering to or exceeding compliance on all grounds. During our operations, we strive to achieve maximum energy efficiency and recover waste heat for use in the process.

We are equally aware of our carbon footprint and have taken active steps to reduce CO₂ emissions through the deployment of state-of-the-art equipment and technology-led systems. We also restrict our Particulate Matter (PM), SO_x and NO_x emissions to levels below statutory limits by use of best available technologies (BAT), conscious of their possible impact on the local environment. All our major manufacturing units are ZLD facilities and the process wastewater is treated, recycled and reused after proper treatment.

Our approach to circular economy has set new industry benchmarks with slag being converted into raw material for cement manufacturing, sand making and road building. With such initiatives and novel applications of waste material, we constantly challenge ourselves to achieve better circularity in our operations.



In this section

CLIMATE CHANGE

p 94

ENERGY

p 96

RESOURCES

p 98

WATER RESOURCES

p 100

WASTE

p 102

WASTE WATER

p 108

AIR EMISSIONS

p 110

BIODIVERSITY

p 112

SUSTAINABLE MINING

p 114

LOCAL CONSIDERATIONS

p 115

Climate change

Globally, there is an increasing dialogue regarding the perils of climate change, with the world currently experiencing its wide-ranging effects first-hand. The Paris Agreement and India's Intended Nationally Determined Contributions (INDC) assume importance in this context. Climate change has emerged as one of the paramount perils of the 21st century, with nations across the world formulating their own policies and also deepening multilateral dialogue and coordination among themselves to arrest its impact on economies and society. Further, there is a call for active decarbonisation by industries such as steel, which have historically contributed to large-scale carbon emissions. Towards this end, the

Ministry of Steel in its 2017 policy has included specific reduction of GHG emissions in iron and steel sector to a level of 2.2–2.4 tonnes per tonne of crude steel in the BF-BOF route and 2.6–2.7 tonnes per tonne of crude steel in the DRI-EAF route by 2030. Going forward, India's iron and steel demand is expected to grow significantly by 2050 and therefore, it is essential that Indian steel manufacturers innovate and transition towards a pathway of deep decarbonisation.

As one of the premier players in the Indian steel industry, we consider it our responsibility to proactively consider and manage the challenges arising out of climate change.

As part of our efforts to remain focused on climate change issues to support delivering our Sustainability Vision, we have established a climate change policy that includes our commitments on the following:

1

Prevention of the causes of climate change

2

Mitigation and adaptation of the impacts of climate change

3

Creating resilience to climate change



Read more

Climate change policy

"As the world faces a number of grave threats, it is important that we all step up to the existential challenges, including the biggest and the most insidious one in climate change. In an industry where increasing importance is being placed on the disclosure to inform all stakeholders, JSW is making clear progress showing a path for others to follow. We must accelerate the transition to a #Netzero emissions society to avert the #ClimateEmergency"
Damandeep Singh, Director, CDP India

Notable interventions and intended outcomes aligned to the policy objectives

INTERVENTIONS	OUTCOMES
Vijayanagar – Installation of the CDQ technology, blast furnace top-gas recovery turbine and sinter cooler waste heat recovery boiler	Recovery of waste heat to generate power, thereby avoiding the conventional route of fossil fuel generation
Vijayanagar – Operation of 24 km long pipe conveyor for iron ore transportation from mine to the plant	Reduction of emissions related to transportation of raw material from mining site to manufacturing site, coupled with benefits of contained material losses and improved safety
Vijayanagar – Bamboo plantation at Vijayanagar mines	Enhanced carbon sequestration and improved biodiversity
Vijayanagar – Switched to solar powered lights and Wi-Fi trolleys at all mines	Reduction of power consumption from conventional sources
Dolvi – Fuel conversion from RLNG to COG in ladle preheater in steel melting shop	Low-carbon technology and efficient utilisation of resources
Dolvi – Installation of sponge iron plant top-gas recovery	Recovery of waste heat to generate power, thereby avoiding the conventional route of fossil fuel generation



TARGET

WE COMMIT TO REDUCING SPECIFIC GHG EMISSIONS (SCOPE 1 AND SCOPE 2) FROM THE THREE INTEGRATED STEEL PLANTS TO

2.0 tCO₂/tcs
by 2030

WE ALSO COMMIT TO ACHIEVING CARBON NEUTRALITY AT JSW STEEL COATED PRODUCTS LTD. BY 2030

Key performance indicators

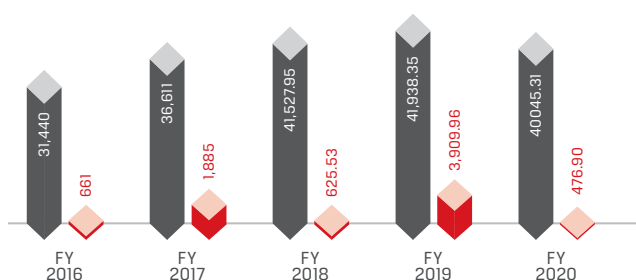
In terms of carbon footprint, JSW Steel has been scored 'B' by CDP. This score pertains to the 'Management' band, which acknowledges that the Company is taking coordinated actions on climate issues. The score is higher than the global average, the Asia average and the average of the metal smelting, refining and forming industry.

GHG EMISSIONS AT JSW STEEL ISPS (STANDALONE)

('000 tCO₂e)

■ SCOPE 1

■ SCOPE 2



2.52 tCO₂/tcs

GHG EMISSION INTENSITY

8.15% REDUCTION AS COMPARED TO LAST YEAR
(2.75 tCO₂/tcs)

37.6 kg CFC11_e

EMISSIONS OF OZONE-DEPLETING SUBSTANCES

Climate Action Group

In light of the rapid developments related to climate change within technology, regulations, taxation and stakeholders' growing expectations, JSW Steel has constituted a Climate Action Group (CAG) with cross-functional expertise encompassing R&D, strategy, operations, communications etc. Facilitated by the Corporate Sustainability Team, the CAG operates as a central think tank, to formulate and drive the climate change mitigation strategy and actions for JSW Steel towards a low carbon road ahead. The CAG meets regularly, with primary objectives of deciding on actions on mitigation plans for climate change risks for all operating units, formulation of low carbon strategy, need analysis of research and development, development of targets, and formulation of long-term action plan and policy advocacy with external stakeholders, among others.

We also measure and monitor Scope 3 GHG emissions as a result of business operations. During the reporting period, we have a credit of about 0.85 million tCO₂e as per the guidance of the World Steel Association. The inbound and outbound movement of material and employee commute contributed to about 0.87 million tCO₂e emissions. Estimation of emissions on account of material movement and employee commute was carried out on the basis of guidance provided in the GHG protocol.

Energy

Energy runs industries and economies and uninterrupted energy supply is indispensable to operating a steel business. As the global population continues to grow and technologically develop, demand for (and the price of) energy is bound to increase, resulting in greater competition among industry, transportation, domestic use and others. Improved efficiency in energy use is seen as key in ensuring our long-term capability to satisfy the ever-growing energy demand. As every mode of conventional energy generation results in an environmental impact, there is a growing call for the adoption of renewable energy as well.

We, at JSW, believe that every unit of energy saved is a unit of energy produced. Therefore, we have adopted the most energy-efficient systems and practices in our operations and thus, aim to conserve resources and energy by adopting the best available practices in the industry. We strive to continuously optimise our energy usage and are planning to build infrastructure to produce green electricity as a part of our overall energy portfolio.

As part of our efforts to deliver our Sustainability Vision, we have formulated an energy policy to demonstrate our commitment to energy conservation by:

1

Efficient use of energy

2

Implementation of innovative projects to reduce energy demand

3

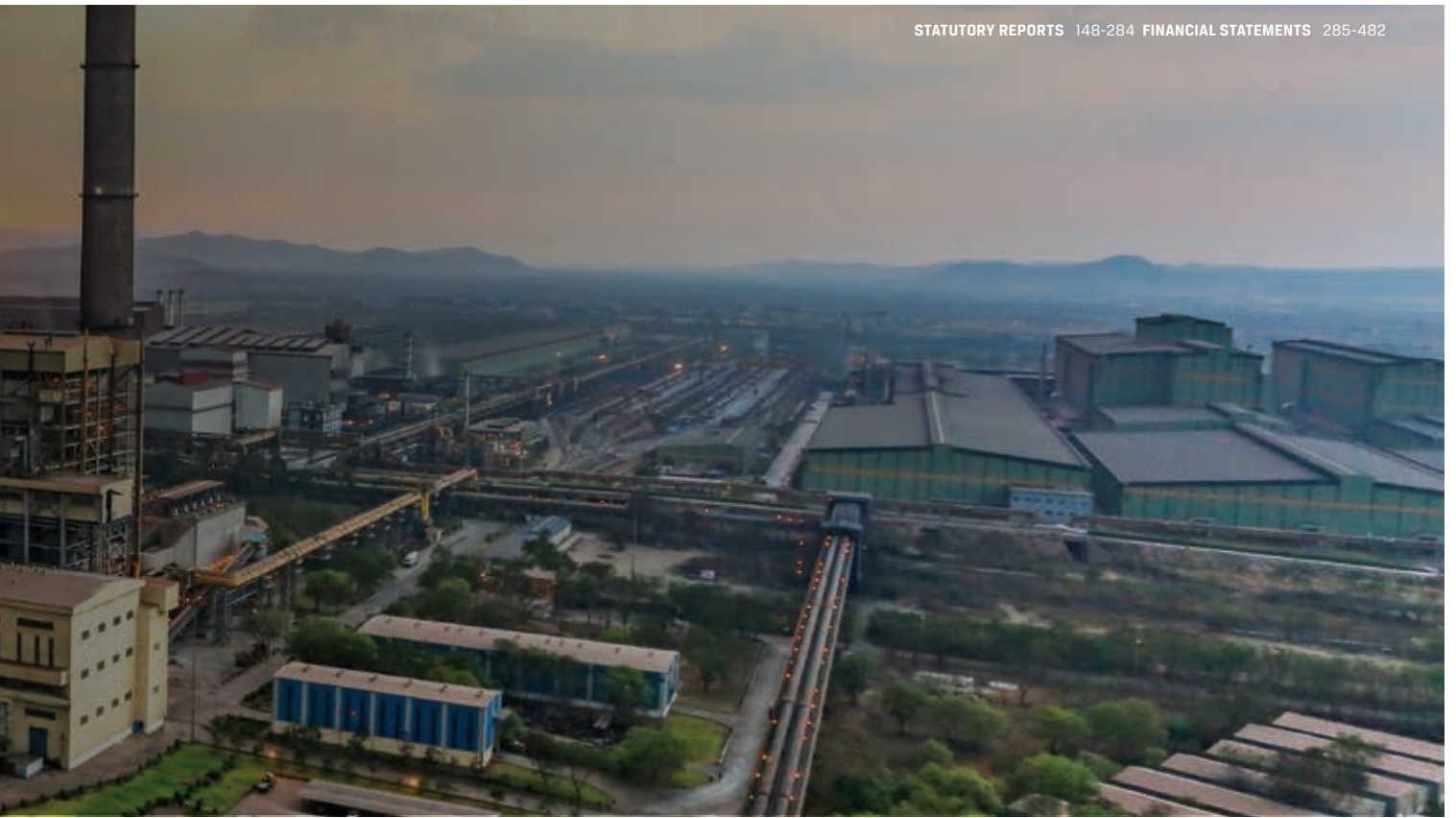
Embracing renewable energy proactively

[→ Read more](#)

Energy policy

Notable interventions and intended outcomes aligned to the policy objectives

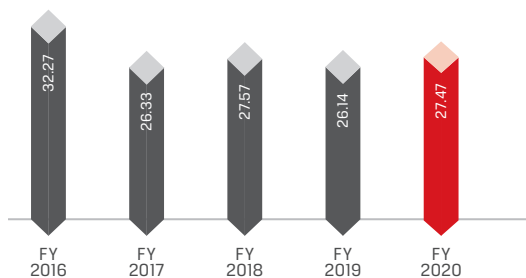
INTERVENTIONS	OUTCOMES
Vijayanagar – Increased PCI in blast furnace	Reduction in consumption of coke and improvement in energy efficiency
Salem – Installation of top-gas analyser at BF-1	More efficient blast furnace gas consumption in power making
Salem – Installation of high-temperature hot-blast stoves	Reduction of coke consumption in blast furnace, resulting in improved energy efficiency



Key performance indicators

SPECIFIC ENERGY CONSUMPTION (STANDALONE)

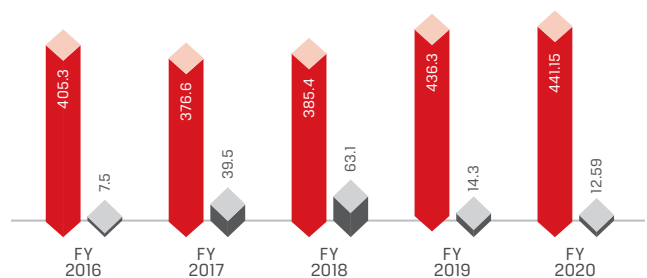
(GJ/tonne)



ENERGY CONSUMPTION (STANDALONE)

(million GJ)

■ WITHIN THE ORGANISATION
■ OUTSIDE THE ORGANISATION



DISCLOSURE

JSW MINES

JSW SALAV

	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20
Energy consumption within the organisation ('000 GJ)	19.15	127.00	9,759.40	8,056.02
Energy consumption outside of the organisation ('000 GJ)	—	—	37,681.75	863.47
Specific energy consumption (GJ/tonne)	0.04	0.03	14.29	14.16

ENERGY CONSUMPTION OF SUBSIDIARIES

DISCLOSURE

JSW SCPL

ARCL

JSW INDUSTRIAL GASES

	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20
Energy consumption within the organisation ('000 GJ)	3,660.22	3,914.51	49,087.58	45,908.90	2,571.59	2,631.80
Energy consumption outside of the organisation ('000 GJ)	58,156.56	16,510.97	—	—	—	—
Specific energy consumption (GJ/tonne)	1.85	1.56	46.34	45.40	1,701.91	1,951.75

Resources

Earth has a limited supply of natural resources such as metal ores, minerals, precious metals, coke and coal. As the population continues to grow and technologically develop, demand for finite raw materials will only increase, resulting in greater competition between different industries. To mitigate this challenge, improved efficiency in the use of raw materials is a key consideration.

Being aware of the fact that efficient use of natural resources is critical to sustainability, we, at JSW Steel, are committed to responsible usage of resources and conservation of the environment through scientific and innovative practices. For example, our state-of-the-art coal blend system utilises lower grade coking coal, reducing the wastage of raw material and offsetting the need for higher grade coking coal throughout.

[→ Read more](#) Resource conservation policy

As part of our efforts to deliver our Sustainability Vision, we have formulated an policy to demonstrate our commitment to resource conservation through:

- 1** Sympathetic and considerate sourcing of raw materials
- 2** Efficient use of raw materials
- 3** Innovative projects to reduce demand for raw materials

Notable interventions and intended outcomes aligned to the policy objectives

INTERVENTIONS	OUTCOMES
Vijayanagar – Commissioning of additional coal injection system and relining of Stove-4 of BF-3	Substantial reduction in coke consumption
Vijayanagar – Capacity enhancement of micro pellet plant to 2,300 TPD	Enhanced recovery of iron bearing material from dust and sludge from the air pollution control system
Vijayanagar – Replacement of 25% activated bentonite binder with fly ash in the micro pelle plant	Reduction in raw material consumption in the micro pellet plant
Vijayanagar – Upgradation of mill scale briquetting plant capacity	Utilisation of scales from rolling mills, in turn, reducing iron ore consumption
Dolvi – Raw material yard concreting	Controlled material loss and avoidance of moisture pick-up

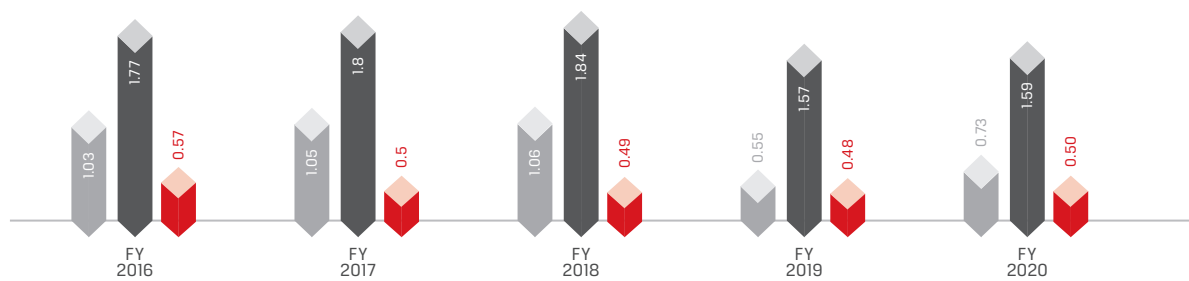


Key performance indicators

SPECIFIC MATERIAL CONSUMPTION (STANDALONE)

(T/T of crude steel)

■ COAL ■ IRON ORE ■ FLUXES



5.01 MnT

RECYCLED INPUT MATERIALS USED IN PRODUCTION IN FY 2019-20

Water resources

Even though water is available abundantly across the world, clean and safe freshwater suitable for drinking, cooking, bathing and growing food is a scarce resource, especially in certain parts of the world. An absence of clean and safe freshwater, and associated problems with sanitation, also significantly increases the risk of illness and disease. As the global population continues to grow and societies develop, the need for water is continuing to increase, resulting in larger requirement by various sources of consumption.

At JSW Steel, our operations are heavily dependent on the availability of water, which makes it a material topic for us. We have identified risks associated with water scarcity and are continuously working towards water conservation and reduction of water consumption in our operations, especially in water-stressed regions. We have also undertaken requisite aquifer mapping and hydrogeological studies of aquifers in and around our locations.

As part of our efforts to deliver our Sustainability Vision, we have established a policy to demonstrate our commitment to preventing water scarcity through:

1

Careful sourcing of water

2

Efficient and innovative use of water

[→ Read more](#)

Water resource management policy

Notable interventions and intended outcomes aligned to the policy objectives

INTERVENTIONS	OUTCOMES
Vijayanagar – Extensive instrumentation in water flow measurement	More vigilant and efficient utilisation of water within process
Vijayanagar – Complete shifting from wet quenching of coke to dry quenching	Substantial reduction in water consumption
Salem – Two air-cooled condensers installed in CPP-3	Substantial reduction in water consumption



TARGET

WE COMMIT TO REDUCING SPECIFIC WATER CONSUMPTION FOR PRODUCTION FROM THE THREE INTEGRATED STEEL PLANTS TO

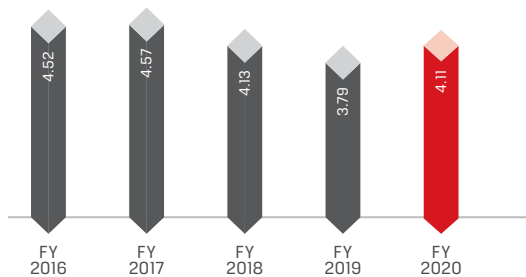
2.41 m³/tcs*
by 2030

*Considering the crude steel production process only.

Key performance indicators

SPECIFIC FRESHWATER CONSUMPTION (STANDALONE)

(kL/tonne)



This includes water consumption for crude steel production process, CPP, ore beneficiation plant, rolling mills and other ancillary systems inside the plant. The specific water consumption for steel production process is 2.60 kL/t for FY 2019-20.

DISCLOSURE	JSW MINES		JSW SALAV	
	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20
Total water consumed ('000 m ³)	35.09	132.09	2,599.51	2,358.30
Specific water consumption (m ³ /t of finished product)	0.07	0.04	3.80	4.15

WATER CONSUMPTION OF SUBSIDIARIES

DISCLOSURE	JSW SCPL		ARCL		JSW INDUSTRIAL GASES	
	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20
Total water consumed ('000 m ³)	1,484.07	1,484.29	3,370.62	2,579.95	974.03	929.43
Specific water consumption (m ³ /t of finished product for JSW SCPL and ARCL, and kL/million Nm ³ for JSW Industrial Gases)	0.75	0.59	3.18	2.55	644.63	689.27

kL/ million Nm³

Waste

Globally, and in India, solid waste generated is disposed by diverting them into landfills or for incineration. Apart from requiring fresh resource withdrawal, creation and disposal of waste are found to have a detrimental effect on the natural environment. Contemporary concepts, such as circular economy, are thus becoming mainstream, which suggest maximum product utilisation and sustainable waste disposal.

For us at JSW Steel, managing waste in an environmentally friendly, socially responsible and techno-commercially viable manner is of crucial importance in our steel manufacturing process. Our sites and activities produce solid waste in various forms and quantities, especially steelmaking slag/ash/slime. Some of this waste can be classified as 'hazardous' and, as such, can present more significant risks to the wider environment and to the health and safety of people. We have an integrated strategy towards efficient waste management that ensures optimal utilisation of resources and minimal disposal of solid waste that supports a circular economy.

[Read more](#) Waste management policy

As part of our efforts to deliver our Sustainability Vision, we have established a policy to demonstrate our commitment to the implementation of the widely used 'waste hierarchy', as follows:

- 1 Preventing waste
- 2 Reusing waste
- 3 Recycling waste
- 4 Disposing of waste responsibly

Notable interventions and intended outcomes aligned to the policy objectives

INTERVENTIONS	OUTCOMES
Vijayanagar – Usage of blast furnace slag for road making	Sustainable usage of slag instead of disposal
Vijayanagar – Capacity enhancement of the micro pellet plant to 2,300 TPD	Enhanced utilisation of dust and sludge from the air pollution control system instead of disposal
Vijayanagar – Expansion of slag sand plant	Scalability of slag sand as a viable construction material and alternative to naturally occurring sand
Vijayanagar – Replacement of 25% activated bentonite binder with fly ash in the micro pellet plant	Effective utilisation of fly ash
Vijayanagar – Upgradation of mill scale briquetting plant capacity	Utilisation of scales from rolling mills, in turn reducing iron ore consumption



TARGET

WE COMMIT TO ACHIEVING

100%

RECYCLING OF ALL WASTE
GENERATED FROM OUR OPERATIONS

by 2030

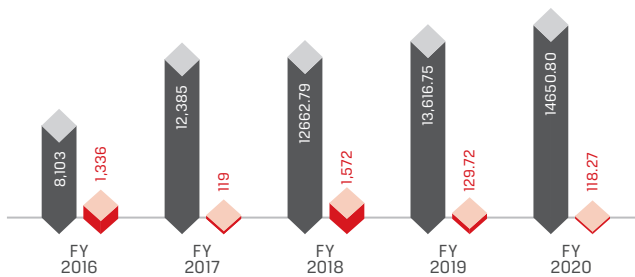
Key performance indicators

TOTAL CO-PRODUCT/WASTE GENERATED (STANDALONE)

('000 tonne)

■ NON-HAZARDOUS

■ HAZARDOUS



DISCLOSURE

JSW MINES

JSW SALAV

	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20
Non-hazardous	—	24,35,156.83	32.76	17.10
Hazardous	2.68	6.71	130.77	246.13

WASTE GENERATED AT SUBSIDIARIES

DISCLOSURE

JSW SCPL

ARCL

JSW INDUSTRIAL GASES

	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20
Non-hazardous	1,62,903.42	15,409.91	11,009.67	32,726.02	—	—
Hazardous	54,498.93	36,672.99	96.80	82.63	4.44	1.11

Feature story

Making circular economy in steel a reality

In building a sustainable future for all, the steel industry has a huge role to play. The high recyclability of steel, combined with its multifarious applications, sets it apart from other materials. Over 50% of all steel consumed in the world finds applications in the long-service life areas such as buildings and infrastructure.

This enables steelmakers such as ourselves to examine the 'resource challenge' through different perspectives, including securing supply, reducing waste and diminishing environmental pressure on production. These form the context to our approach to creating a circular economy.

Reduce

At JSW Steel, we look at this lever in a two-fold manner:



DECREASING THE AMOUNT OF RESOURCES USED IN THE MANUFACTURING OF STEEL

Towards this end, we minimise the consumption of non-renewable resources from the environment, such as coking coal, and constantly upgrade our systems to optimise the use of available material. We also strive to reduce the consumption of energy from non-renewable sources by optimising our processes and repurposing heat loss.



CALIBRATING THE AMOUNT OF STEEL USED IN PRODUCTS

With the help of our in-house R&D team, we constantly innovate to create newer grades of steel, which have specific properties such as lightness, durability and strength. These value-added products may contain lesser amount of steel while possessing better qualities suited for various applications.

In line with the objectives of Worldsteel (of which we are a member), we engage the levers of '4Rs'—Reduce, Reuse, Remanufacture and Recycle—to mitigate the resource challenge and progress on all fronts.

Reuse

In a circular economy, product reuse needs to be considered at the design stage itself so that post the intended application of a product/resource, it can be repurposed quickly and efficiently for secondary uses.

The by-products that emerge from steelmaking can be fed as raw material for ancillary activities or for other industries and applications.

During our operations, we generate a large quantity of slag from the BF and SMS. While the BF granulated slag is entirely sold to cement companies, slag generated in the Energy Optimising Furnace (EOF) is used in-house for road formation and is also sold to cement industries. Collaborative efforts with R&D to utilise EOF slag for paver block manufacturing has further widened its utility. Our Salem unit has also installed a paver block machine, that utilises a unique blend developed in-house. Blocks made using this machine and blend have been used for paving in various areas in the plant township. Further, the blend has been accorded a patent by the Controller General of Patents, Government of India.

JSW Steel uses EOF slag (20%) as a coolant in the EOF process. It is also used in the sinter plant as a hearth layer (70%) to replace the raw material in smaller proportions.

Besides slag, dust from the bag filters and cyclones as well as filter cake from the Gas Cleaning Plant (GCP) are completely recycled in the sinter plant. Fly ash generated from the power plant is sold to fly ash brick manufacturing units. Another innovative application of fly ash is its utilisation in the coke oven plant as a top layer in coke making to minimise burning loss.

"Every piece of steel can eventually be recycled to meet the growing global demand for new steel".
Worldsteel

Remanufacture

The various steel grades and value-added products we make are designed to be remanufactured into various new applications, as the life of the primary application expires. This ensures that we do not need to produce the specific components again to match the requirements of new applications. For example, machinery, engines, motors and applications are heavily using remanufactured steel components.

BENEFITS OF REMANUFACTURING



Economies in production



Affordability to customer



Up to 80% energy saving in manufacturing the product



Large-scale conservation of raw materials

Recycle

The recyclability of steel is its most defining contribution to the circular economy. Steel as a material maintains ~86% recyclability and a substantial quantity of steel demand can be met using converted steel scrap. With the use of the right processes and scientific methods, steel scrap belonging to lower value steel products can be converted into high-value steel as well.

STEEL ATTRIBUTES



Infinite recycling without loss of properties



Permanent material



Easy magnetic separation and recovery



Raw materials conservation



70% energy saving



Job creation

At JSW Steel, ~10% of our raw material can be attributed to recycled materials. We use all the scrap we produce in our processes. Further, we are also engaging with the Government of India to trace and make available scrap from end-of-life products so that they can come back to us and we can recycle them for further steel production.

Feature story

A conscious call to eliminate Single-use plastic

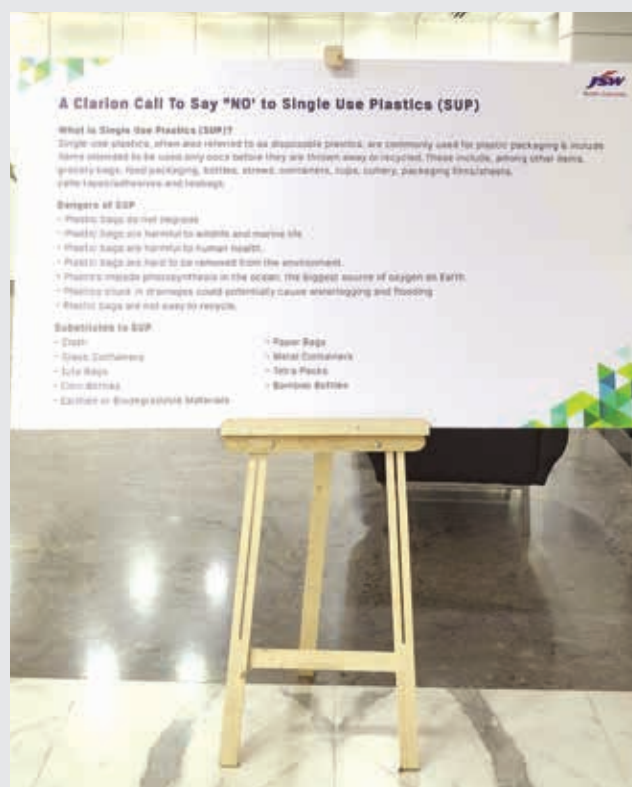
Globally, there is a rising threat caused by Single-use Plastic (SUP), which endangers biodiversity and disrupts the marine ecosystem. In India alone, 9.46 MnT of plastic waste is generated annually and up to 40% of this waste goes untreated and unrecycled. To battle this menace and do our part, we, at JSW Group, undertook an industry-first initiative to eradicate SUP from all our key locations, starting 02 October 2019.

There is a significant scope for reduction and alternative usage of plastic in our steel operations. Since plastics are derivatives of petroleum products, intrinsically they exhibit calorific value similar to coal. There is potential in the resource-intensive steel industry to convert waste plastic into useful products such as energy, coke, light oils, gases, etc. by using it as a raw material in the coke ovens without any significant modifications in the existing plant. Co-processing them within our plants is thus a viable avenue that we are pursuing, which will not only ensure better disposal of plastics, but also partially offset the need for fresh coal. It will also result in lesser CO₂ emissions.

We are also mindful of the plastic being used in the packaging of our products, particularly for moisture resistance and impact protection during transit. Currently, we have charted a multi-phased roadmap to develop alternatives and eliminate the usage of UNEP-designated SUP in packaging. This is aimed at JSW Steel progressing towards being a plastic-positive organisation, while retaining packaging quality.

We are committed to completely banning SUPs and progressively reducing the usage of other types of plastic products and packaging from all our owned entities to reduce our plastic footprint.

Over a span of eight months (October 2019 to May 2020), all our targeted locations banned the use of SUPs either by complete elimination or by replacement with sustainable alternatives. Manufacturing locations, through internal assessment and dedicated interventions, phased out the intended SUPs.



Key actions taken and current progress

- › All manufacturing locations banned SUP inside plant premises
- › Employees reached out and engaged to act through awareness meetings and programmes; they were requested not to use any SUP item inside the JSW premises as well as at home.
- › Posters on SUP ban were displayed in offices and on notice boards

KEY UMBRELLA INITIATIVES

- › Distribution of glass/steel bottles to all employees
- › Procurement of glass jugs and tumblers for conference rooms
- › Replacement of plastic dustbins with steel dustbins and plastic folders with paper folders
- › Items made of plastics apart from SUPs were also targeted such as plastic folders, plastic stationery, plastic decorative items, plastic dustbins, food-grade plastic water bottles, and plastic chairs. The future procurement of these items is proposed to be stopped and in-stock items are targeted to be replaced in due time
- › Many plants came up with innovative ideas to tackle SUP-related issues specific to their locations
- › Procurement and use of PET water bottles, plastic carry bags, and plastic and thermocol cutlery was prohibited
- › Plant canteens were also made aware of the hazards of SUP and were asked not to use it henceforth
- › Plant administration teams found sustainable alternatives to banned plastics. Some locations allowed plastic bags greater than 50 microns, while others moved towards adopting alternatives made of paper or wood
- › Internal assessment of all targeted locations was carried out in 2020 to check for any non-conformities and provide recommendations for improvement. Good practices encountered during internal audits were also shared across all locations for others to emulate



Waste water

The impacts of industrial waste water can be many and varied, depending on the pollutants that are present in the water, the quantities involved and the nature and means of how waste water makes its way back into the wider environment. Proper management of waste water is essential to contain ground contamination and pollution, and arrest adverse impact on all living beings.

As part of our efforts to deliver our Sustainability Vision, we have established a policy to demonstrate our commitment to the prevention, effective treatment and safe, responsible disposal of waste water.

[Read more](#) Waste water management policy

Notable interventions and intended outcomes aligned to the policy objectives

ZERO LIQUID DISCHARGE

We have installed ZLD facilities across all our steel manufacturing locations. ZLD is an advanced water treatment process that purifies and recycles the waste water and limits waste water discharge. Key areas where waste water is reused include slag cooling and slag granulation plant. At JSW Steel, we draw the following benefits from the ZLD facilities:

- › Lowered waste volumes to decrease the cost associated with waste management
- › Recycling water on-site, thus lowering water acquisition costs and risk
- › Recycling on-site, resulting in fewer treatment needs versus treatment of effluents required to meet stringent environmental discharge standards
- › Improvement in environmental performance



SEWAGE TREATMENT PLANT (STP)

Apart from industrial effluents, our locations also manage sewage through STPs and recover quality water through Reverse Osmosis (RO). This water is then used in horticulture. The water thus recovered is also supplied for irrigation purposes to water-starved regions around our units.



TARGET

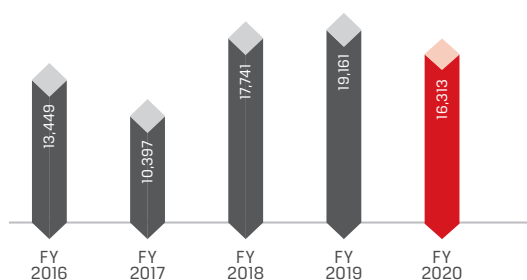
TO REMAIN AND MAINTAIN ZERO LIQUID DISCHARGE STATUS

INTERVENTIONS	OUTCOMES
Vijayanagar – Installation of rapid clarifier for treatment of dual media filter backwash water of SMS-1 and an Induced Draft (ID) fan for flushing water of SMS-2	Reduction of freshwater consumption
Vijayanagar – Recovery of makeup water through six RO plants and reuse of treated blowdown water for secondary applications	Zero liquid discharge and reduction of freshwater consumption
Vijayanagar mines – Implementation of a Scientific Water Conservation Plan through the construction of structures such as check dams, water storage structures, walls, etc.	Robust reclamation and rehabilitation of allocated C-category mines through reduction in flow of water, thereby reducing erosion and enhancing percolation along with improved water augmentation

Key performance indicators

TOTAL WATER REUSED AND RECYCLED (STANDALONE)

('000 kL)



Air emissions

Deterioration of air quality, acidification, forest degradation and public health concerns have led to local and international regulations to control emissions of pollutants such as PM, SO_x and NO_x. At JSW Steel, we are cognisant of the adverse effects of these pollutants on local ecosystems, air quality, habitats, agriculture, and human and animal health.

We firmly believe that lesser emissions of regulated pollutants have a significant bearing on the health of our employees and the communities living around our units. It is imperative that

we maintain strict adherence to emission norms to continue and enhance our relationship with them. By virtue of the industry that we operate in, we generate different polluting air emissions, which have been controlled according to prescribed regulatory norms. However, we recognise that we have definite moral and social obligations to do more in this respect.

In pursuance of our stated commitment to prevent, abate and mitigate our emissions to air, we have revisited our policy on air emissions management, with a focused approach towards addressing point and non-point source emissions. Point source emissions, i.e., stack emissions, are those released at height from identifiable sources and are dispersed in the atmosphere, while non-point emissions, i.e., diffuse and fugitive emissions, originate from material

handling, stockpiling and transport activities. Interventions to address both types of emissions have been established at our units, aligning to the statutory laws with regard to point emissions and clamping down on local nuisance caused by non-point emissions.



[Read more](#) Air emissions management policy

Notable interventions and intended outcomes aligned to the policy objectives

INTERVENTIONS	OUTCOMES
Vijayanagar – Installation of online continuous emission monitoring systems, 18 effluent monitoring devices at six locations and PTZ-cameras	Enhanced and continuous assessment of all air emissions from sites to determine their origin
Vijayanagar – Installation of de-dusting systems designed to achieve a work zone guarantee of <2mg/m ³ of PM emissions	Improvement of any means by which air emissions are treated on the sites, subsequently enhancing the quality of any eventual air emissions
Vijayanagar – Installation of Maximised Emission Reduction of Sintering (MEROS) to treat process gases of Sinter Plant 4	Maintenance of emissions at less than 10 mg/Nm ³ and achievement of coke in sinter-making
Dolvi – Upgradation of existing gas cleaning plants in SMS-1 and installation of additional bag filters in stock house	Improvement in work area air quality
Dolvi – Installation of air pollution control systems for existing and added capacity of steel plant designed at 10 mg/Nm ³ , against the requirement of 50 mg/Nm ³	Exceeding compliance by reducing pollution by 1/5 th of prescribed norms

WE COMMIT TO REDUCING SPECIFIC DUST EMISSIONS TO

0.28 kg/tcs

SPECIFIC EMISSIONS OF OXIDES OF SULPHUR TO

1.69 kg/tcs

AND SPECIFIC EMISSIONS OF OXIDES OF NITROGEN TO

1.64 kg/tcs

FOR THE THREE INTEGRATED STEEL PLANTS

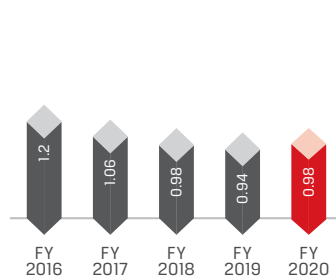
by 2030

Key performance indicators

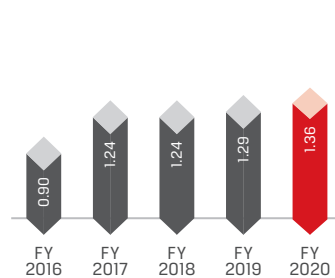
OTHER EMISSIONS (STANDALONE)

(kg/tcs)

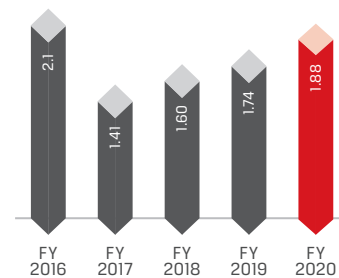
Particulate Matter (PM)



NOx



SOx



DISCLOSURE	JSW MINES		JSW SALAV	
	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20
Suspended Particulate Matter (SPM)	0.002	6.58E-05	0.003	0.002
SOx	0.136	2.26E-04	0.011	0.013
NOx	1.145	5.44E-04	0.060	0.068

OTHER EMISSIONS AT SUBSIDIARIES

(kg/tcs)

DISCLOSURE	JSW SCPL		ARCL		JSW INDUSTRIAL GASES	
	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20
SPM	0.053	0.046	0.317	0.240	-	0.012
SOx	0.067	0.064	0.377	0.567	0.191	0.280
NOx	0.042	0.032	0.124	0.699	0.252	0.318

Biodiversity

Biodiversity represents the variety of flora and fauna on the Earth that sustain ecosystems and keep them balanced and thriving. However, the world's critical biodiversity is threatened in many ways, including deforestation and habitat loss, over-exploitation, the presence of invasive species, pollution and the impact of climate change. If left unchecked, these threats will eventually lead to the extinction of countless unique species and the loss of irreplaceable natural habitats. This will potentially lead to the collapse of whole systems, resulting in a range of impacts on individuals and societies, including loss of food supplies on which millions rely.

JSW Steel has wide-ranging operations across mining and manufacturing, and some of our units are located in ecologically sensitive regions. Cognisant of this fact and with a view to co-exist sustainably with the natural environment, we have taken several proactive steps to study and manage biodiversity in and around our direct impact zones. We undertake specific projects through JSW Foundation, involving communities for self-sustenance and employment generation. We are also a Working Group (WG) member of the India Business and Biodiversity Initiative (IBBI) Chapter of CII-CESD.

As part of our efforts to deliver our Sustainability Vision, we have formulated a policy to demonstrate our commitment to biodiversity conservation.

[→ Read more](#) Biodiversity policy

Our way forward in biodiversity management includes:

- > Alignment to 12 National Biodiversity Targets (NBTs) based on 20 Biodiversity Targets of the Convention on Biological Diversity (CBD) as a part of the National Biodiversity Action Plan
- > Risk-based approach for making biodiversity an integral part of business decision-making
- > Continue with the journey of site-specific assessment of biodiversity impact with International Union for Conservation of Nature (IUCN)

"JSW Steel recognises that the growth of industry should not have a negative effect on the Natural Capital situated around it and has consistently taken steps to replenish the biodiversity in the ecologically sensitive regions. The Company, through its association with IUCN, is committed to increasing its efforts to protect and preserve the biodiversity of this nation."

Vivek Saxena, International Union for Conservation of Nature (IUCN)

Notable interventions and intended outcomes aligned to the policy objectives

INTERVENTIONS	OUTCOMES
Vijayanagar – Plantation activities in adjoining reserve forest along with the Karnataka State Forest department	Land development and forest cover increase; 33% land developed with plantation
Vijayanagar – Recommendations from the studies concluded with People for Environment (PFE), New Delhi and the Bombay Natural History Society (BNHS), Mumbai to identify biodiversity in and around the plant are being implemented	Enhanced biodiversity
Vijayanagar – Display of road signs inside Daroji Bear Sanctuary to avoid roadkill; distribution of solar-powered lamps and solar cooker to villagers near Daroji Sanctuary to avoid people from going to the forest for firewood	Reduction of roadkills and interaction with humans
Dolvi – Planted 3,49,970 mangrove saplings as a part of the Mangrove Restoration Project, which has also been recognised by India Business and Biodiversity Initiative (IBBI)	Benefits to farmers as mangroves hold the soil and prevent ingress of salt water into agricultural land

WE COMMIT TO ACHIEVING

'NO NET LOSS'

OF BIODIVERSITY AT ALL OUR OPERATING SITES

by 2030

Key performance indicators

253

NUMBER OF IUCN RED LIST SPECIES IDENTIFIED IN VIJAYANAGAR

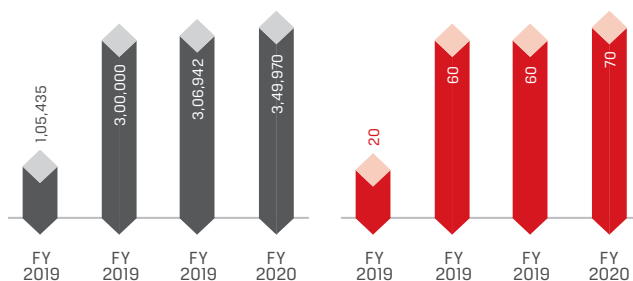
31,305

TREES PLANTED DURING FY 2019-20

MANGROVE PLANTATION

■ MANGROVES PLANTED (NOS.)

■ AREA IN HECTARES



JSW Steel has signed two Memoranda of Understanding (MoUs) with Bombay Natural History Society (BNHS), Mumbai and People For Environment (PFE), New Delhi for biodiversity assessment in the surroundings of its Vijayanagar complex.

Sustainable mining

In the recent past, we have acquired the licence to operate 10 mines in India, spread over the states of Karnataka and Odisha. In line with the guidelines of the Indian Bureau of Mines, we have developed a mining plan and have commenced scientific and environmentally conscious mining.

[→ Read more](#)

On our sustainable and digital mining practices on Page 74

Local considerations

During the operation of industrial sites and processes, there is potential for noise from machinery and vehicles, odours, smoke, fumes, dust, etc. to be generated. In some instances, these emissions can have a negative impact on neighbours, if the local considerations are not taken into account. If not resolved quickly, such issues can result in a strained relationship between the parties involved and can, in some instances, result in legal proceedings.

At JSW Steel, we consider it our moral and social duty to ensure that the local population is not negatively impacted by our operations, and have adopted a four-step strategy towards local considerations that include identification, prevention, feedback and monitoring.

As part of our efforts to deliver our Sustainability Vision, we have established a policy to demonstrate our commitment to local considerations.

[→ Read more](#) Local considerations policy

Notable interventions and intended outcomes aligned to the policy objectives

INTERVENTIONS	OUTCOMES
Vijayanagar – Commissioning of new de-dusting systems	Reduction in emissions from 150 dust sources / transfer points, leading to improvement in ambient air quality
Vijayanagar – Installation of rotating sprinklers on internal roads and tyre washing units	Reduction in road emissions, leading to improvement in ambient air quality
Vijayanagar – Installation of a dry fog system in the blast furnace and wagon tippler	Lowered fugitive dust emissions, leading to improvement in ambient air quality
Dolvi – Replacement and modification of ducts of dust extraction system in the sinter plant proportionating house	Reduction of dust emissions during material handling, leading to improvement in ambient air quality
Dolvi – Establishment of pneumatic dust conveying and auto bagging for cyclone dust collection	Reduction of dust emissions during material loading and handling, leading to improvement in ambient air quality

GROWING TOGETHER

Our approach

At JSW Steel, we are sustained by meaningful relationships with various stakeholders for whom we create value. We engage with them on a regular basis and ensure that their expectations are met. We are constantly on the lookout for areas where we can add value and create win-win propositions for all.

On the input side, we maintain a sharp focus on sustainable sourcing and resource conservation, adhering to or exceeding compliance on all grounds. We strive to achieve maximum energy efficiency and recover waste heat using exchangers as a part of our day-to-day operations.

On the social front, we explore how communities can be best empowered and how livelihoods can be improved. We retain our social licence to operate by working actively towards community development and fulfilling its needs in both letter and spirit.

Feature story

Battling a pandemic. Together.

The COVID-19 pandemic has struck the world, forcing people, businesses and livelihoods to adapt to a new normal. At JSW Steel, we are of the opinion that the government, civil society and corporates need to work together to help the country mitigate the situation and cushion the effects of the pandemic. Towards this end, we have taken active measures across our impact areas to support communities and ensure the safety of our employees.

Efforts in numbers

Over 4 lakh

MEALS SERVED

~3.5 lakh

MASKS DISTRIBUTED

~17,000

HANDWASHING SOAPS DISTRIBUTED

350

HOSPITAL BEDS CREATED

4

ISOLATION WARDS CREATED

1,090 PPE kits

DISTRIBUTED

WE HAVE REACHED OUT TO 1,30,000 INDIVIDUALS ACROSS 150 VILLAGES IN 19 LOCATIONS ACROSS INDIA THROUGH OUR EFFORTS



Key interventions

1. CONTRIBUTION TO THE PM CARES FUND

JSW Group together has committed ₹ 100 crore to support all ongoing relief efforts of the central and state governments. The pledge has been made as a direct contribution to the Prime Minister's Citizen Assistance and Relief in Emergency Situations Fund (PM CARES Fund). Every employee of JSW Group has contributed a minimum of their one-day salary to the fund.

2. DELIVERING MEDICAL SUPPORT ACROSS ALL LOCATIONS

Across our locations, we are taking steps to ensure the availability of necessary medical support. This includes conducting disinfection drives, distributing ventilators to hospitals, creating isolation wards and conducting health checkups, among others. In Vijayanagar, we have screened over 50,000 people at the Jindal Sanjeevani Multispeciality Hospital.

3. DELIVERING ESSENTIAL SUPPLIES

We continue to provide a dependable source of sustenance for the kiln workers, daily wagers, farm workers and nearby communities by serving them essentials such as rice, pulses, oil, basic condiments and so on.

4. PROVIDING MEALS

In our direct impact zones, we are continuously serving lunch and dinner for all those in need.

5. DISTRIBUTING SANITISERS, CLOTH MASKS AND SURGICAL MASKS

We have made it a priority that our communities and people follow norms of social distancing while wearing the adequate gear. We also support the government and civil society workers, making available hand sanitisers etc. as needed.

6. CONDUCTING AWARENESS CAMPAIGNS

We conducted door-to-door awareness campaigns in and around our locations to ensure that the communities in our direct impact zones are well-apprised of the dos and don'ts in the wake of the pandemic.

Indigenous people

The land on which indigenous people live is home to over 80% of our planet's biodiversity and is rich in natural resources, such as oil, gas, timber and minerals. However, as more establishments erect themselves at these locations, the indigenous communities lose their livelihoods and in several cases, their unique identity.

As the modern society's requirements for raw materials and resources continue to grow, the search for such materials and resources can sometimes bring companies such as JSW Steel and the businesses we work with into direct contact with indigenous peoples.


[Read more](#)
[Indigenous peoples and resettlement policy](#)

As part of our efforts to deliver our Sustainability Vision, we have established a policy to demonstrate our commitment to:

1

Protecting and supporting indigenous people

2

Managing sympathetically any resettlement activities that we are unable to avoid

Cultural heritage

Heritage is not only manifested through tangible forms such as artefacts, buildings or landscapes but also through intangible forms. Intangible heritage includes voices, values, traditions and oral history; and it is. It is also often perceived through cuisine, clothing, religious ceremonies, performing arts and so on. However, both the tangible and intangible forms of cultural heritage are under attack from a range of threats, including urban development, mineral and resource extraction, climate change, tourism, wars and natural disasters.

Through the JSW Foundation, we support organisations and initiatives that preserve and promote art, culture and the heritage of India. This is achieved by setting up art precincts, restoring heritage structures and preserving the legacy by establishing museums, leading to the enhancement of India's cultural heritage.


[Read more](#)
[Cultural heritage policy](#)

Notable initiatives and achievements

JSW Group, together with its Foundation, has safeguarded, rebuilt and sustained cultural heritage at various locations and sites across India. Some of our key achievements in this regard include:

- > Reconstruction and restoration of Kedarnath following its destruction in flash floods
- > Renovation of SNTD Kanyashala (renamed Jindal Centre for the Arts) in Mumbai
- > Restoration of Chandramouleshwara Temple in Hampi, Karnataka
- > Restoration of Keneseth Eliyahu Synagogue in Mumbai
- > Restoration of a 13th century village 'Kuldhara' in Jaisalmer, Rajasthan
- > Restoration of Krishna temple complex in Hampi – A UNESCO World Heritage Site
- > Preserving performing art form 'Manganiyar', Rajasthan
- > Supporting Kaladham, an art and culture precinct at Torangallu, Karnataka
- > Restoration of JJ School of Art, Mumbai

Employee well-being

Good labour practices and well-implemented systems to protect employee rights provide a wide range of benefits. With the provision of good working conditions, employees are highly likely to be more positive, more motivated and therefore more productive. As a major employer, JSW Steel has a moral obligation to do all that it can to both actively involve itself in the protection and enhancement of employment rights in areas that are within our direct control, and to work with others to protect and enhance the employment rights of every individual within the wider society.

At JSW Steel, our well-ingrained culture of entrepreneurship and individual ownership has become a core driver of our growth. It bolsters our commitment to excellence and

promotes a meritocratic environment that rewards both efforts and results. We have calibrated our people initiatives that can complement this environment and promote the holistic growth of the individual.

The development of our people is strongly linked to their overall health and well-being and as a Group, JSW has taken several measures to ensure a safe and secure working environment for all. We have also initiated multiple learning and development programmes that cater to the growth ambition of the individual, while mapped to our business priorities.

As part of our efforts to deliver our Sustainability Vision, we have established policies to demonstrate our commitment to developing and enhancing our labour practices and the protection of employment rights.

[Read more](#) Health and safety policy, Remuneration policy, People policy

Key performance indicators

₹ 93 crore

TOTAL COST OF EMPLOYMENT/
MNT OF CRUDE STEEL PRODUCTION

10.30%

WORKFORCE REPRESENTED THROUGH
EMPLOYEE ASSOCIATION(S)

1,202

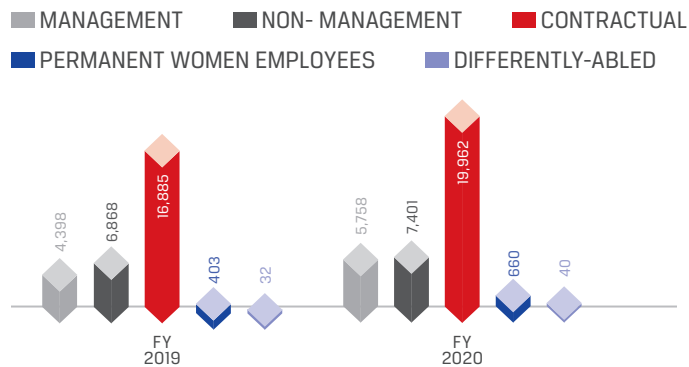
NEW PERMANENT EMPLOYEES JOINED
IN FY 2019-20

97.14%

EMPLOYEES RECEIVING REGULAR
PERFORMANCE AND CAREER
DEVELOPMENT REVIEWS

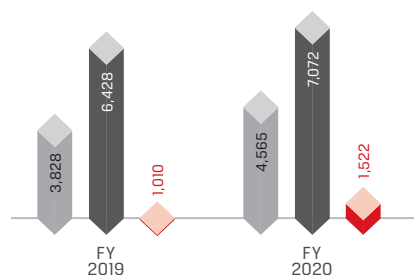
EMPLOYEES AT JSW STEEL*

(Number)



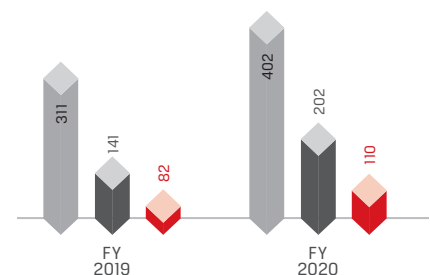
EMPLOYEES AT SITE (AGE-WISE SEGMENTATION)

(Number)



EMPLOYEES SEPARATED (AGE-WISE SEGMENTATION)

(Number)



■ < 30 YEARS ■ 30-50 YEARS ■ > 50 YEARS

* All figures are including JSW Steel Salav Works.

JSW Steel subsidiaries

DISCLOSURE	JSW SCPL		ARCL		JSW INDUSTRIAL GASES		JSW MINES	
	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20
EMPLOYMENT AT SUBSIDIARIES								
Permanent	1,992	2,045	205	201	33	31	19	183
Management	691	753	150	146	22	20	8	71
Non-management	1,301	1,292	55	55	11	11	11	112
Male	1,960	2,006	201	195	32	30	19	173
Female	32	39	4	6	1	1	0	10
New hires	100	155	0	9	2	0	1	2
Separated	86	91	7	12	2	5	1	0
Contractual employess	2,667	2,521	—	882	5	5	53	413
EMPLOYMENT AT SITES (AGE-WISE SEGMENTATION)								
< 30 years	156	236	57	59	8	9	2	92
30-50 years	1,231	1141	133	126	21	18	17	82
> 50 years	605	668	15	16	4	4	0	9

Talent management

We manage our talent pipeline with a view to maximise business outcomes while augmenting individual career growth. Our key drivers result in measurable outcomes for both the organisation and the employees.

KEY DRIVERS

- > Visibility of the talent pipeline: Unique strengths and blind spots
- > Shared view on emerging talent in the organisation
- > Appreciating leadership preferences and capabilities to determine best fit vis-à-vis future roles: Talent mapping for succession
- > Creating interventions to build capabilities of the leaders for current and future roles

BUSINESS OUTCOMES

For the organisation

- > Getting the high-impact current and future roles mapped to the best talent within the organisation
- > Identifying career and capability intersections among senior leadership
- > Defining what will work best for each individual to improve effectiveness with robust leadership development strategies

For the individual

- > Clearer understanding of their personal capabilities
- > Greater insight into motivating and engaging themselves and their organisation/teams

KEY TALENT MANAGEMENT FOCUS AREAS

Talent management

- Potential Assessment for identifying Future Fit Leaders in grades L08 – L16
- JSW SLDP Programme (Assessment and Development) for grades L17 – L19
- Infuse young talent through graduate recruitment and management trainee programmes

Talent development

- Development journey with Ivy League institutions - Brown, Cornell, ISB
- Individual Development Plans (IDPs) and career conversations to enhance readiness for the next role
- Second-level talent pool developed through IIM-A, IIM-B and XLRI

Careers and talent pipeline

- Succession planning and talent pipeline for critical roles
- Career enhancement/movement for identified Future-Fit Talent
- Job Rotation for Future-Fit Leader (FFL) and Senior Leadership Development Programme (SLDP) Cohort

Feature story

Learning and development



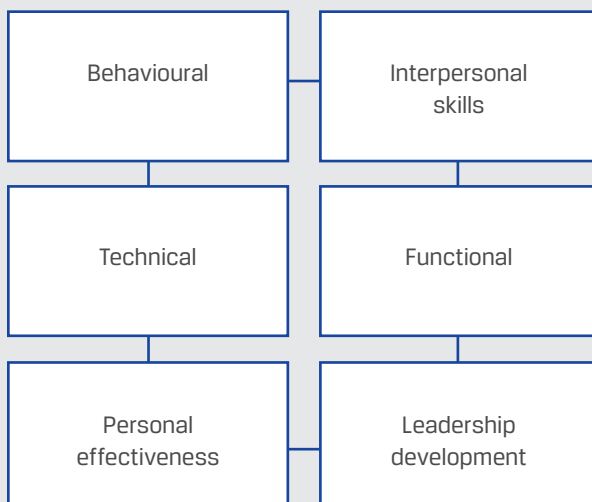
As a talent- and innovation-led organisation, capability building of people is a priority. We deploy several learning modules, both online and offline, for all grades of employees.

During FY 2019-20, we covered a total of 53,030 learning hours in the development of our people, leveraging continuous learning opportunities that are customised for the individual in an on-demand, digital environment.

JSW LEARNING ACADEMY

The JSW Learning Academy has played a pivotal role in ensuring the learning journey of every JSW employee. It serves as an online education portal with multiple subject areas for our people to choose from and learn. It provides a wide range of e-learning courses addressing the different learning needs of various employee groups. These include modules on business simulations, prevention of sexual harassment, safety and big data and analytics.

JSW LEARNING ACADEMY



NEW LEARNING PLATFORMS

In October 2019, we launched new learning experience platforms that engage learners with curated content on a wide range of topics. They are designed to integrate learning into the busy work schedules of employees and are anchored around a personalised learning experience for them.

Percipio is an intelligent online learning experience platform that delivers an immersive learning experience. It leverages highly engaging content, curated into ~700 learning paths (channels) that are continuously updated to ensure customers always have access to the latest information.

67%

ADOPTION OF E-LEARNING COURSES FROM PERCIPIO

Harvard ManageMentor® Spark™ provides a highly personalised experience, fuelled by the latest and best leadership and management content. It empowers learners to develop critical business skills while keeping in mind their busy schedules.

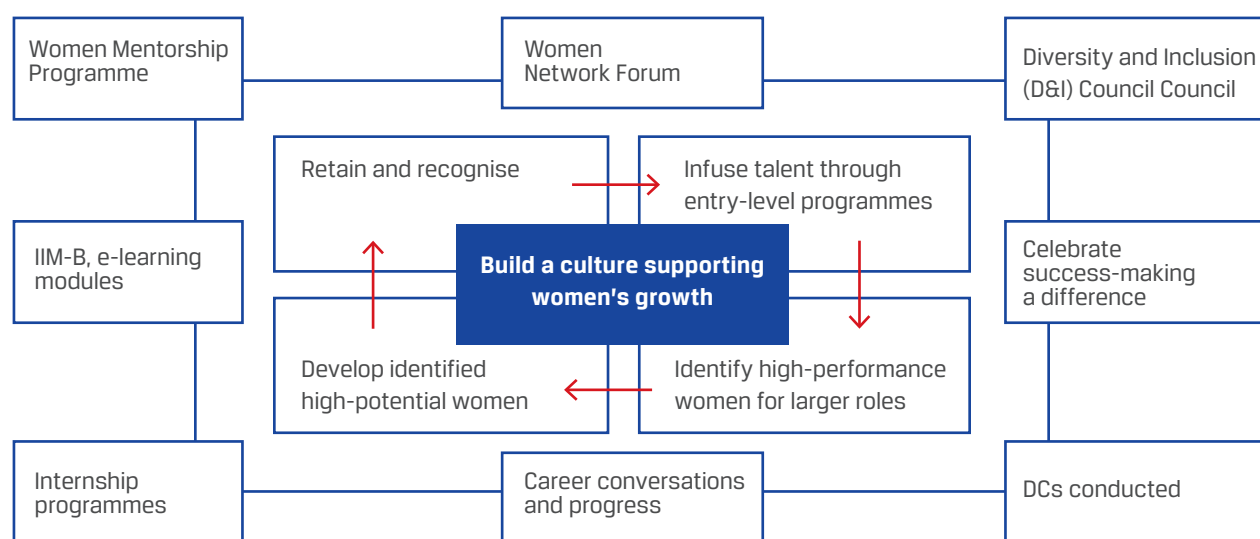
88%

ADOPTION OF E-LEARNING COURSES FROM MANAGEMENTOR®

Diversity and inclusion

JSW Steel strives to be an inclusive workplace that encourages diverse thoughts and perspectives. While the industry we serve has traditionally seen lower rates of women employment, we are taking active strides to ensure that we maintain a balance in our new hires, especially in our non-manufacturing sites. We are also an equal opportunity employer that does not discriminate employment or development on any unspecified grounds. JSW Springboard is our flagship initiative that caters to promote diversity and inclusion within the organisation.

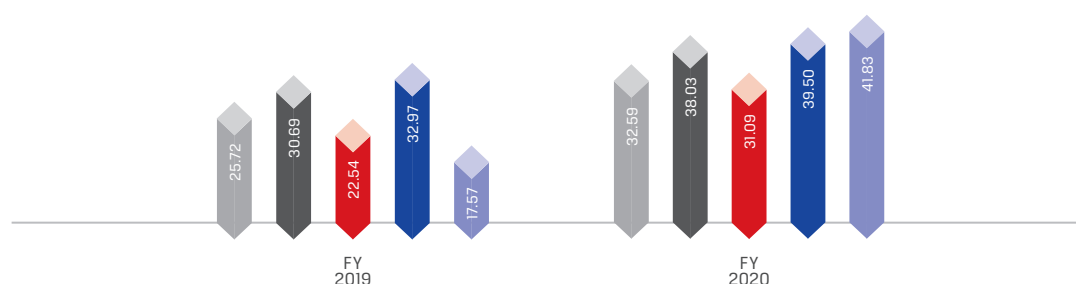
JSW SPRINGBOARD – KEY ACTION AREAS



AVERAGE HOURS OF TRAINING PER EMPLOYEE

(%)

■ PERMANENT EMPLOYEES ■ MANAGEMENT (L8 AND ABOVE) ■ NON-MANAGEMENT
■ PERMANENT WOMEN EMPLOYEES ■ TEMPORARY/CONTRACTUAL EMPLOYEES



DISCLOSURE	JSW SCPL		ARCL		JSW INDUSTRIAL GASES		JSW MINES		JSW SALAV	
	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20
AVERAGE HOURS OF TRAINING/EMPLOYEE										
Permanent	4.88	13.99	—	—	13.57	21.62	214.74	Part of JSW Steel Vijayanagar	3.75	9.32
Management	—	20.05	6.35	20.41	16.75	27.85	—		3.47	6.76
Non-management	—	9.54	8.2	39.84	7.22	8.55	—		3.78	11.03
Permanent female employees	—	18.24	11.24	57.11	—	23.5	—		NR	6.00
Temporary/contractual employees	1.11	4.68	16.1	54.42	11.2	NR	—		NR	1.75

Employee engagement

We maintain a healthy dialogue with our employees to ensure that their needs are adequately met and their time with the organisation is of worth. In order to keep them motivated, we have unveiled multiple platforms through which we sustain our employee connect.

CANDID CONVERSATIONS

An avenue for high-performing employees to meet with the senior leadership in an informal setting to exchange ideas and perspectives. During FY 2019-20, we conducted 15 Candid Conversation sessions with top leaders of JSW covering 225 young and talented individuals.

SAMVEDNA

A series of mental and emotional well-being and awareness workshops to help employees understand the importance of mental health and develop fundamental coping mechanisms.

JSW WE CARE

Dedicated employee assistance programme.

SAMMAAN

A programme to ensure a safe and healthy workplace, free of sexual harassment free.

SPOTLIGHT

An initiative to recognise and reward employee contribution on a regular basis.

ENABLING AND ENGAGING TEAMS DURING COVID-19

Emerging future workplaces



Remote working

Launched a campaign to enable work from home (WFH)

- › WFH tips by AKI
- › First-level virtual collaboration tool training to facilitate virtual meetings
- › #Learntowork virtually



Virtual academy

Facilitator-led virtual learning

- › Conducted virtual training on a range of topics
- › 476 nominations received and 191 participants covered
- › Conducted HRReady sessions for functional capability
- › Total seven topics covered



E-learning

- › Launched an e-learning channel on 'Leadership during crisis', 'Individual resilience', and 'Functions in the new normal'
- › Conducted steel talks and webinars by Steel University
- › Significant surge in e-learning during the lockdown period, with 75% repeat users



Engagement

Emotional wellness

- › Launched the series of JSW WE CARE webinars on emotional wellness during COVID-19
- › Launched #STAYATHOMEWITHJSWWE CARE webinar

Communication

- › Launched 'Candid Conversation' with HR Heads (virtual townhall)

Employee recognition

- › Launched recognition drive for #WFH and onsite heroes
- › Conducted Virtual Manager awareness sessions and covered 600+ managers



Diversity and Inclusion (D&I)

Springboard development journey

- › Conducted virtual session on design thinking
- › Supported remote working transition
- › Conducted session on 'Working woman can manage WFH'
- › Launched Women's Network Forum
- › ERG to enhance peer learning and drive business D&I agenda



Young talent

Onboarded MIPs

- › Virtually onboarded 28 MIPs, assigned projects and launched quiz competitions for continuous engagement



Future-Fit Leaders (FFL)

IDP for Band-4 and Band-5 FFLs

- › IDP journey was launched on 27 April 2020 for Band-4 FFLs and 28 April 2020 for Band-5 FFLs
- › Designed a four-month journey from May-August for them, focusing on communications and facilitation, group coaching and one-to-one coaching

Cornell ALP review for Band-3 FFLs

- › Conducted from 27 April 2020 to 6 May 2020

FFL alumni

- › Managing and influencing teams virtually

Health, safety and well-being

At JSW Group, our vision is to achieve 'Zero Harm'. In order to help us reach this vision, we have fully integrated Health & Safety (H&S) as one of our Group values and are continuing to implement initiatives under the 'VISION 000' motto.

JSW's roadmap to VISION 000

01

Zero
major
incidents

02

Zero
injury

03

Zero
harm

Our journey to Zero Harm begins with the development of leadership actions that will deliver safety performance excellence, while leveraging learning from shared best practices across Group businesses. The guiding principles are built on the premise that everyone has a role to play in achieving an injury- and illness-free work place. While it is a collective responsibility, senior leaders demonstrate visible commitment through their behaviour in the organisation. As H&S becomes integrated into all business management processes, excellence in H&S also translates into measurable business results.

10 JSW CRITICAL SAFETY RULES

All JSW employees, business associates and contractors are required to comply with the newly launched 10 critical rules with respect to safety. These rules were crafted based on learning from past serious incidents at our sites and cover the most critical safety practices to achieve a notable reduction in injuries and illnesses.



**WORK
AUTHORISATION**
Work with valid permit
when required



**WORKING AT
HEIGHT**
Protect yourself against a
fall when working at height



CONFINED SPACE
Obtain a valid authorisation
before entering a confined
space



ENERGY ISOLATION
Follow the Lock Out,
Tag Out (LOTO) Isolation
procedure when working
on equipment



HOT WORK
Identify and control
flammables and ignition
sources before starting
any hot work



SAFETY CONTROLS
Obtain a valid authorisation
before overriding or
disabling safety controls/
safety critical equipment



DRIVING SAFETY
Always wear your seatbelt.
Respect speed limits. Do not
use your mobile phone or
operate any device while driving



**INCIDENT
REPORTING**
Report all workspace
injuries and incidents



SAFE LIFTING
Do not walk or stand under
a suspended load



**NO ALCOHOL, DRUGS,
SMOKING**
Do not work or drive under the
influence of alcohol and drugs.
Do not smoke in designated
'no smoking' zones



WE HAVE TARGETED A

20% LTIFR

REDUCTION FOR FY 2020-21 COMPARED TO FY 2019-20

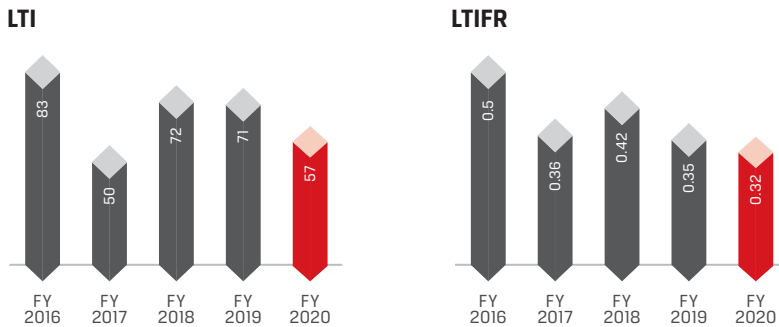
SAFETY OBSERVATION PROGRAMME

We expect all levels of management and employees to not only anticipate hazards, but also to address them and stop employees if they deem a work environment or task to be unsafe. Towards this, we have found the Safety Observation (SO) programme as an effective way to engage with the workforce on safety matters. We are in the process of further strengthening the impact of the SO process by focusing efforts where they matter, expanding the conversation and making SOs more personal and positive for our workforce. We have made it mandatory for the leadership team to conduct compulsory shop floor walkthroughs and identify unsafe acts and conditions.

SAFETY OF THIRD PARTIES

At JSW, we work closely with our contractors to build a safety culture at the frontline, aiming to improve our overall safety performance. Revamped Contractor Safety Management programme is being launched across JSW Group businesses to provide assurance, evaluate contractor performance at defined intervals to provide feedback, lessons learnt and a basis for improving H&S performance and lead future contractor selection. This programme is also designed with the objective of capturing contractors' non-conformances and delivering systemic corrective actions by identifying the root cause and having a closed-loop feedback process.

Occupational health & safety (standalone)



We regret the occurrence of 15 fatalities in our ISPs and one fatality in our subsidiary.

DISCLOSURE	JSW MINES		JSW SALAV	
	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20
OCCUPATIONAL HEALTH & SAFETY				
LTI	0	0	0	0
LTIFR	0	0	0	0.00

OCCUPATIONAL HEALTH & SAFETY AT SUBSIDIARIES

DISCLOSURE	JSW SCPL		ARCL		JSW INDUSTRIAL GASES	
	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20
OCCUPATIONAL HEALTH & SAFETY						
LTI	10	10	1	0	0	0
LTIFR	0.81	0.46	1.89	0	0	0

Customer engagement and supply chain sustainability

Engaging with customers

We attribute paramount importance to the quality of our products and the quality of the relationships we maintain with our customers. JSW Steel has always been a customer-centric organisation and with larger retailisation plans on the anvil, we expect the strength of our customer community to increase in the near term.

We periodically measure our customer satisfaction levels across two major indices – experience index and loyalty index. These together feed into our overall Customer Satisfaction Index (CSI).

JSW Steel's CSI model

EXPERIENCES

- > Product
- > MOU Experience
- > Sales Inquiry Process (OEM)
- > Order Servicing and Delivery
- > Post Delivery Transactions
- > Complaint Management
- > Company Personnel
- > Relationship Building
- > New Product Development (OEM)
- > Branding and Promotional Activities (Retail)

COMMITMENT

- > Considering the products and services you receive, you are very loyal to JSW
- > It would matter a lot to you if you could not buy from JSW

BEHAVIOURAL LOYALTY

- > How likely are you to continue buying

Experience
index

Loyalty
index



Customer
Satisfaction Index

In order to bolster the connect, we have also initiated a customer engagement programme through Customer Focus Teams (CFTs) with selected customers. This is aimed at understanding their concerns, discussing mutual growth plans and setting expectations.

A STRONG SUPPLY CHAIN TO CATER TO CUSTOMERS

JSW Steel has a strong network of 16 stockyards across all the major cities of India. The storage capacity of all the yards put together is approximately 300,000 tonnes. All the yards are well-equipped to store and handle the highest products in the value chain – from CR coils for the auto segment to coated steel for appliances and tin for packaging. The detailed SOPs are in place for handling and storage of these products.

The yard network enables supply of material on a just-in-time basis to all the key customers, where delivery schedules are very stringent and material requirement is in small lots. All the yards are digitally enabled and the transactions are facilitated through barcode scanning. Further, GPS tracking system is also under implementation and shall be operational completely in FY 2020-21, post which all the yard sales will be tracked and traced digitally.

In addition to the above, we also have several digitalisation initiatives on outbound road transportation from our units:

- Trace and track implementation completed at Vijayanagar, Dolvi, Salem and all downstream plants with 100% visibility
- Control tower established at the above plants, aiding in better logistic KPIs monitoring and compliance

OTIF DEPLOYMENT

OTIF is defined as 'On Time & In Full'. It is one of the most widely used delivery performance metrics across industries – an important KPI that indicates the capability of the manufacturing facility to make the Finished Goods (FGs) as per the quantity required by the customer and successfully service orders at the required time.

Earlier, JSW used to measure delivery compliance as total tonnage supplied to customer(s) over total tonnage ordered within a month. OTIF, which has been successfully implemented and functional at all the manufacturing locations of JSW Steel vertical, takes an SKU-level view and assigns a target date to each SKU ordered by the customer. Further, full deliveries (within allowed tolerance limit) within the target date/time as requested by the customer(s), are measured to arrive at OTIF score, which ensures customer satisfaction.

Interventions for better coil transportation

- Undertook new design and development of international standard wagon. The design of the wagons is completed and four prototypes are ready at JRIL Vadodara plant. Their deployment will aid in faster turnaround time, reduced railway traffic density, lower demurrage, better environmental compliance and aid in standardisation of coil weights. Further, we have also taken offers from premier wagon manufacturers and a wagon leasing company for the deployment of six rakes in FY 2020-21.

Engaging with vendors, dealers, distributors and retailers

We organise several brand-building initiatives to promote and popularise our steel products both within and outside India. The promotional activities also include interaction with retailers and meetings with distributors across the country and recognising high performers.

 **169-171** Initiatives for vendors, dealers, distributors and retailers

Engaging with the industry bodies

We are an active member of various trade bodies and associations that help us voice our opinions to the larger audience and even serve as fora for cross-pollination of ideas and thoughts. We strive to regularly participate in the discussions conducted by these bodies, helping us keep a pulse on industry trends, at both global and regional levels.

Our key memberships

- › World Steel Association
- › Confederation of Indian Industry (CII)
- › Federation of Indian Chambers of Commerce & Industry (FICCI)
- › Associated Chambers of Commerce and Industry of India (ASSOCHAM)
- › Indian Steel Association
- › Global Reporting Initiative (GRI)
- › Dow Jones Sustainability Index (DJSI)
- › Carbon Disclosure Project (CDP)
- › United Nations Global Compact (UNGC)
- › Bangalore Chamber of Industry & Commerce, Karnataka Iron & Steel Manufacturing Association
- › Indian Institute of Metals
- › American Society of Metals, Association of Iron & Steel Technology (US)
- › Iron and Steel Institute of Japan
- › PMS (Metal Society of USA)
- › Indian Chamber of Commerce
- › Bengal Chamber of Commerce & Industry
- › Karnataka Iron & Steel Manufacturers' Association (KISMA)
- › Sponge Iron Manufacturers Association (SIMA)
- › Federation of Indian Mineral Industries (FIMI)
- › All India Induction Furnaces Association (AIIFA)

Social sustainability

Social development and community involvement are both integral parts of sustainable development. Social development is generally understood to be the improvement in the quality of life of a population and, through contribution to social development and enhanced community involvement, industrial organisations can help create employment, deliver investments in wealth and income creation through local economic development initiatives, introduce and expand education and skill development programmes, provide and promote community health services and initiatives, and promote and preserve local culture and arts. Such contributions create the broad community benefits on which long-term sustainable development depends.

JSW Steel has a vision to 'Empower communities to create sustainable livelihoods'. This vision is carried forward through

the activities of JSW Foundation, the organisation entrusted with the mandate of Corporate Social Responsibility (CSR) for the entire JSW Group.

JSW Foundation is registered as a Charitable Trust since 1989 and has been focusing on various initiatives across all our steel manufacturing locations with dedicated full-time CSR teams. The impact areas identified and the initiatives undertaken are tailored to our local communities but contribute to global goals and the national development agenda.

Our overall approach is to provide holistic life cycle based interventions catering to all sections of society, age groups and those requiring extra attention. The strategy is to find the key connect among the various CSR thematic thrust areas to attain better complementarity, e.g., water interventions linked to agribusiness and livelihoods initiatives.



[Read more](#) Policy on social development and community involvement, Corporate Social Responsibility policy

JSW Steel's CSR interventions have reached out to communities across more than 255 villages in four states of India with special focus on:

- > Strengthening public health and nutrition with special emphasis on mothers, children and adolescent girls
- > Comprehensive water management leading not only to sustainable environment but also sustained agri-livelihoods, in turn affecting nutrition and poverty
- > Empowerment of women through JSW Shakti initiatives, i.e. (Rural BPO for women, promoting SHGs, etc.). JSW Shakti is now registered as a Section 8 company to provide scaled-up support to rural entrepreneurs, especially women across the country
- > Improving quality education in rural schools through infrastructure, training methodology and capacity-building initiatives
- > Sanitation and waste management, SUP waste in particular
- > Well thought-through environment upgradation programmes such as mangrove restoration, among others
- > Preserving sites of national heritage
- > Supporting sports and culture development

CSR highlights from FY 2013-14 to FY 2019-20

HEALTH

- > 29,500 pregnant women reached out through antenatal care tracking annually
- > 1,20,700 patients availed healthcare services through multispeciality hospitals/clinics annually
- > 8,200 cataract surgeries facilitated
- > 22,000 adolescent girls were sensitised on anemia and menstrual hygiene

EDUCATION

- > 91,100 students at anganwadi and schools reached through various interventions annually

AGRICULTURE

- > 5,300 farmers reached annually
- > 79 farmer interest groups promoted

LIVELIHOOD AND SKILL

- > 3,000+ women benefited through women-only BPOs
- > 3,500 youth trained via JSW Skill Schools
- > 6,800 people trained through Recognition of Prior Learning (RPL)

SANITATION

- > 4,840 toilets constructed (individual and common)

WATER AUGMENTATION

- > 3,90,000 cubic metres of additional net water storage capacity created

ENVIRONMENT AND BIODIVERSITY CONSERVATION

- > 1,171 hectares of barren land brought under green cover
- > 1.06 million mangrove saplings planted, bringing 210 hectares of land under plantation

Key initiatives and impacts

Interventions



HEALTH AND NUTRITION

Vijayanagar

- › Over 72,000 truckers supported through various interventions such as awareness on HIV/AIDS, safe sex, individual testing and counselling, vision correction and so on
- › 830 pregnant women were supported through Mission Institutional Delivery (Garbhiniya Gelathi) Programme
- › More than 2,000 people were screened and over 300 cataract surgeries conducted
- › 3,500 households were covered under the community health monitoring programme

Salem

- › Covered 800 children in 20+ Anganwadi Centres (AWCs) for tackling undernutrition through paediatric camps
- › 500 households got trained in yoga and wellness programme

Tarapur

- › Growth monitoring of children continued in 6 talukas of Palghar district covering a total of 1,770 AWCs
- › 41% Severe Acute Malnutrition (SAM) and 24% Moderate Acute Malnutrition (MAM) children have shown positive improvement in their nutrition status across six beats
- › 325 children have moved to normal growth curve across six beats from SAM/MAM status

Dolvi

- › In 70 Anganwadis, growth parameters of 1,238 children were monitored on a regular basis
- › A 73-bed hospital is under construction. 95% of major civil work has been completed and the hospital is likely to be inaugurated in FY 2021-22, thus providing support to a large pool of neighbouring communities

Vasind

- › In 29 anganwadis, 1,317 children were immunised on health days; in addition, 946 pregnant women and 455 lactating mothers also benefited from the same
- › 46 health camps were conducted in which 2,184 children were screened and 79 referrals were made to rural hospitals



SKILL AND LIVELIHOOD

Vijayanagar

- › More than 264 girls are currently employed in two BPOs; 2,760 women from 27 villages have benefited so far
- › Waste paper recycling unit has been able to develop value-added products through Christ University and the unit started getting orders from various internal departments of JSW Group companies
- › 5 satellite tailoring centres were established in mining villages
- › Initiated around 290 SHGs involving 3,770 women
- › 6,059 employees are trained in various skills under Recognition of Prior Learning Initiative
- › In Skill School, 540 students have enrolled in various courses such as general duty assistants, beautician, BPO, loan approver, warehouse assistant, etc.

Salem

- › 326 students are currently enrolled in Mettur ITI. In November 2019, the ITI won the Gold trophy of ASSOCHAM for national-level best ITI on skill development under the Public Private Partnership Scheme

Dolvi

- › 241 candidates trained in vocational training in trades such as electrician, beautician bedside Assistant and BPO worker
- › Supports 274 SHGs involving 4,540 women

Vasind

- › 466 candidates trained as electrical welder, fitter, auto mechanic, bedside assistant, beautician, etc.





AGRI-LIVELIHOOD

Vijayanagar

- › Farmer Producer Organisations (FPOs) are active with 400 farmers in five villages
- › Convergence with the Department of Horticulture for drip irrigation covering 148 acres

Salem

- › Mecheri Farmers Producer Company has mobilised 1,200 farmers and their share capital stands at ₹ 12 lakh

Dolvi

- › 1,200+ farmers covered under Good Agricultural Practices (GAP) crop demonstrations, seed varieties, SRI, etc. in Dolvi and Tarapur
- › Aditi Agro FPO linked to Maharashtra Rice Federation (government) at Dolvi, two FPOs linked to SAFAL for vegetables, 10 farmers got exports licence
- › 200 SHG members trained for mushroom and vegetable cultivation and linked to local markets at Dolvi

Tarapur

- › 4,310 cashew saplings of high-yield variety in Kogda, covering 21.55 hectares (50 farmers) in collaboration with the District Agriculture Office at Tarapur



EDUCATION

Vijayanagar

- › More than 30,400 children are covered through various interventions such as Vishala Balwadis, Children Mobile Libraries Village Learning Centres and 200 parents of Vishala Balwadis are trained in child psychology
- › Out of 12 government high schools in CSR villages, eight schools achieved above 80% results
- › 113 students benefited through Tamanna School for specially abled children; three children selected for national-level Special Olympics Floor Hockey
- › In association with Akshaya Patra Foundation and Government of Karnataka, JSW Foundation delivers around 1.35 lakh meals per year in 540 government schools spread across Ballari
- › 435 students supported by the UDAAN scheme

Salem

- › ~800 children reached out through remedial classes
- › 35 children are supported through the centre for special children in Mecheri
- › 185 students were provided assistance by the UDAAN scheme

Kalmeshwar

- › Science conclave organised, which witnessed 12,000 visitors from across 300 participating schools
- › Over 1,000 students from five schools, studying between seventh and tenth grades, received assistance to improve their academic performance and develop their personality through the Magic Bus Project
- › Model Anganwadi fair was organised, which was attended by 800 students from 23 anganwadis and 20 Zilla Parishad Schools
- › 72 students supported by the UDAAN scheme

Dolvi

- › Science exhibition was organised, wherein 70 shortlisted students represented their schools
- › Two science labs developed to strengthen infrastructure for science subject
- › Three schools are being repaired to improve school infrastructure
- › 195 students supported by the UDAAN scheme

Vasind

- › 64 students supported by the UDAAN scheme

Tarapur

- › Mid-day meal distributed to 13,300 students



WATER

Vijayanagar

- › Three check dam, 20 nala plugs, 11 borewell recharge pits. Desilting of one existing check dam has been undertaken in watershed villages through International Crops Research Institute for the Semi-Arid Tropics (ICRISAT) partnership
- › Decentralised waste units are being constructed in seven villages and the treated water is being used for agriculture
- › Integrated water availability study through Confederation of Indian Industry (CII) is underway to ascertain the need versus availability of water for the plant and community in case of future expansions

Salem

- › Initiated Phase-II of watershed management project under National Bank For Agriculture & Rural Development (NABARD)
- › 2,000 families impacted through watersheds, nursery development and FPOs

Dolvi

- › Nine ponds were deepened and ~150 families have benefited from each pond for domestic use
- › Three internal pipe lines have been completed (1.5 km each). Over 500 households from Bori and Dheran villages have availed drinking water through community drinking water schemes
- › 350 families from Shirki gram panchayat benefited from installation of taps in their households, making drinking water available at their doorstep
- › One check dam work has been initiated at Salav
- › Hydrogeology study commenced to assess water sources and finalise water conservation sites and methods
- › One bori bund was constructed at Vasind and one earthen bund is being constructed at Bori village



SANITATION

Waste management at Vijayanagar

- › Waste management initiatives going on in 12 surrounding villages spanning 20,847 households and 1,470 commercial entities. Every day 4 tonnes of wet waste and 1 tonne of dry waste are collected; 845 tonnes of dry waste have been safely disposed of; 37 tonnes of recyclable dry waste have been sold to the vendors; 25,491 kg of wet waste is being used for making compost in the last six months; 14 tonnes/day capacity bio-gas unit is proposed to take care of wet waste from township, which is expected to generate 1,159 MT of biogas a year

Waste management at Dolvi

- › Awareness and cleanliness drives conducted in five gram panchayats and 18 schools
- › Over 60,000 wrappers collected by school children as part of the cleanliness drive
- › ~300 dustbins distributed in the community and programmes related to behavioural and communication change conducted

Waste management at Vasind

- › Solid waste management unit is being set up at divisional gram panchayats in Vasind Township and Mahuli Fort, among others

School sanitation

- › 50 school sanitary blocks (43 in Vijayanagar and seven in Salem) are being maintained to ensure safe sanitation for all children at schools in Dolvi



COMMUNITY EMPOWERMENT

In partnership with Haqdarshak and the district administration, 68,700 applications for various government social welfare schemes were facilitated at seven locations with benefits worth ~₹ 16.93 crore received in over 53,000 cases.

Gold standards of good governance

At JSW Steel, we follow a governance approach that is based on the tenets of transparency and openness in the effective working of the management and Board. Together they form 'Those Charged With Governance' for JSW Steel and, in turn, serve as the custodians of good governance in the organisation. They set the organisation's strategic direction while balancing the requirements of our various stakeholders. Corporate governance at JSW Steel Limited has thus been a continuous journey and the business goals of the Company are aimed at the overall well-being and welfare of all the constituents of the system.

Business ethics

At JSW, we have always upheld our moral obligation to do business in accordance with the highest standards of personal and professional integrity, honesty and transparency. In the past, we have demonstrated the intrinsic benefits that good business ethics and governance bring. Taking this forward, we continue to be committed to sound governance, transparent business operations, corruption-free organisation and prudent risk management.

[→ Read more](#) Policy on Business Conduct

Board evaluation process

The Board conducts an annual performance evaluation of its own performance, the performance of the Independent Directors individually as well as evaluation of the working of the committees of the Board. The performance evaluation of all the Directors are carried out by the Nomination and Remuneration Committee. The performance evaluation of the Chairman and the Non-Independent Directors are carried out by the Independent Directors.

Coporate governance framework TRANSPARENCY AND OPENNESS

Board of Directors

Balanced Board of Executive and Non-Executive Independent Directors with a diverse range of expertise and experience

Provides strategic direction and evaluates overall performance

Ensures the long-term interest of the stakeholders are being served

Board Committees

Audit	Nomination and Renumeration	Business responsibility/ sustainability reporting	Stakeholder Relationship	Risk Management
Project review	Corporate Social Responsibility	Hedging Policy Review	JSWSL ESOP	Finance
Share allotment	Share / debenture transfer	JSWSL Code of Conduct implementation	Under the guidance of the Board and its committees, JSW Steel drives performance by adopting various policies on key domains such as corporate governance, sustainability and CSR. Information on the policies is available at jsw.in/investor-relations-steel	

Management reporting to the Board

Executive Committee

Operations Committee below the Executive Committee

Key corporate functions

Finance	Risk	Operations	Sustainability	Sales & marketing
Legal	Information technology	Safety	Human resources	Commercial

Governance that nurtures a sustainable organisation

Analysis by RobecoSAM has rated JSW Steel's sustainability score well above the average industry performance across economic, environmental and social dimensions.

Human rights and business ethics

At JSW, we have a moral obligation to do all that we can to actively involve ourselves in the protection and enhancement of human rights in areas that are within our direct control and to work with others to protect every individual's rights and freedom. We are fully committed to promoting inclusivity and equality, prohibiting any discrimination and safeguarding the human rights of all our teams.

We are cognisant of the fact that every individual brings a different and unique set of perspectives and capabilities to our team and, as such, JSW is fully committed to employing people solely on the basis of their ability to do the job, prohibiting any discrimination based on race, colour, age, gender, sexual orientation, gender identity and expression, ethnicity, religion, disability, family status, social origin and so on.

- › We believe that every human being has the right to equality and non-discrimination.
- › We respect human rights and are committed to ensuring that they are protected, guided by our human rights policy. Our human rights policy articulates our stand on human rights, including non-discrimination, prohibition of child and forced labour, freedom of association and the right to engage in collective bargaining (further details can be found in our Business Responsibility Report published on our corporate website).
- › We contribute to the fulfilment of human rights by complying with all national and local legislations, and international norms as applicable. This is enabled by our well-articulated policies, effective programmes and supporting grievance redressal mechanisms. No complaints related to child labour, forced labour, involuntary labour or discriminatory employment were received during the reporting year.

We have formulated a policy to demonstrate our commitment to protecting and enhancing the human rights of individuals and promoting inclusivity, diversity and equality.

[Read more](#) Human rights policy

Stakeholder grievance mechanism

JSW Steel is committed to promoting responsible behaviour and value for social and environmental well-being. We have a policy on business conduct that is applicable to all our employees and value chain partners. We also have a structured stakeholder grievance redressal mechanism through which stakeholders freely share their concerns and grievances with the Company. In FY 2018-19, we received 733 shareholder complaints and all of them were satisfactorily resolved.

Whistleblower policy

We formulated the whistleblower policy / vigil mechanism in order to provide a mechanism for Directors and employees of JSW Steel to approach the Ethics Counsellor/Chairman of the Audit Committee of the Board to report genuine concerns about unethical behaviour, actual or suspected fraud or violation of the Code of Conduct or Ethics Policy, or any other unethical or improper activity.



Specific commitments to business ethics issues

CONFLICT OF INTEREST

We will ensure that all potential and actual conflicts of interest are identified and addressed.

DELIVERING TRANSPARENT DISCLOSURE

We will ensure that we disclose fully and transparently, ensuring the validity of all financial and non-financial information.

ENSURE FAIR COMPETITION

We will ensure that we do not engage in any anti-competitive practices.

INFLUENCING PUBLIC POLICY

We will ensure that when we engage in the influencing of public and regulatory policy, we do so in a manner that is responsible and transparent.

INVOLVEMENT IN LOCAL POLITICAL ACTIVITIES

We aim to ensure that the JSW brand is protected from improper or unethical involvement in any local political activities.

MEETING OUR FINANCIAL OBLIGATIONS

We will ensure that we contribute to public finances by timely and complete payment of all applicable taxes in accordance with the letter and spirit of the laws and regulations governing such payments.

PROVIDING CONSUMER VALUE

We will ensure that we engage with and provide value to our consumers in a responsible manner.

TACKLING BRIBERY AND CORRUPTION

We will ensure that we eliminate all forms of bribery and corruption within our business.

→ Read more

All business ethics policies (under Operating Our Business Ethically) can be found at <https://www.jsw.in/groups/sustainability-policies>

This report has been prepared in accordance with the GRI Standards (Core) option.

GRI STANDARD	DISCLOSURE	DESCRIPTION	PAGE NUMBER / REFERENCE LINK
GRI 102: GENERAL DISCLOSURES 2016			
ORGANIZATIONAL PROFILE	102-1	Name of the organization	Cover, 226
	102-2	Activities, brands, products, and services	10, 16-19
	102-3	Location of headquarters	Back cover
	102-4	Location of operations	14-15
	102-5	Ownership and legal form	214
	102-6	Markets served	10, 16-19
	102-7	Scale of the organization	10-11
	102-8	Information on employees and other workers	116-125
	102-9	Supply chain	126-127
	102-10	Significant changes to the organization and its supply chain	56, 72-73
	102-11	Precautionary principle or approach	92
	102-12	External initiatives	4, 112
	102-13	Membership of associations	127
STRATEGY	102-14	Statement from senior decision-maker	24-29
	102-15	Key impacts, risks, and opportunities	39, 44-49
ETHICS AND INTEGRITY	102-16	Values, principles, standards, and norms of behavior	12
	102-17	Mechanisms for advice and concerns about ethics	132
GOVERNANCE	102-18	Governance structure	133
STAKEHOLDER ENGAGEMENT	102-40	List of stakeholder groups	41
	102-41	Collective bargaining agreements	134
	102-42	Identifying and selecting stakeholders	40
	102-43	Approach to stakeholder engagement	40
	102-44	Key topics and concerns raised	42-43
REPORTING PRACTICE	102-45	Entities included in the consolidated financial statements	190-191
	102-46	Defining report content and topic Boundaries	4-5
	102-47	List of material topics	42-43
	102-48	Restatements of information	4
	102-49	Changes in reporting	119
	102-50	Reporting period	4
	102-51	Date of most recent report	4
	102-52	Reporting cycle	4
	102-53	Contact point for questions regarding the report	3
	102-54	Claims of reporting in accordance with the GRI Standards	4
	102-55	GRI content index	136-141
	102-56	External assurance	144-147

GRI STANDARD	DISCLOSURE	DESCRIPTION	PAGE NUMBER / REFERENCE LINK
GRI 200: ECONOMIC PERFORMANCE			
GRI 201: ECONOMIC 2016	103-1	Explanation of the material topic and its Boundary	42-43, 83
	103-2	The management approach and its components	83
	103-3	Evaluation of the management approach	83
	201-1	Direct economic value generated and distributed	13
	201-2	Financial implications and other risks and opportunities due to climate change	94-95
	201-3	Defined benefit plan obligations and other retirement plans	304
	201-4	Financial assistance received from government	339, 398
GRI 202: MARKET PRESENCE 2016	103-1	Explanation of the material topic and its Boundary	42-43, 59-60
	103-2	The management approach and its components	59-60
	103-3	Evaluation of the management approach	59-60
GRI 203: INDIRECT ECONOMIC IMPACTS 2016	103-1	Explanation of the material topic and its Boundary	42-43, 91, 117, 119, 128
	103-2	The management approach and its components	91, 117, 119, 128
	103-3	Evaluation of the management approach	91, 117, 119, 128
	203-1	Infrastructure investments and services supported	129-131
GRI 204: PROCUREMENT PRACTICES 2016	103-1	Explanation of the material topic and its Boundary	42-43, 71-75, 127
	103-2	The management approach and its components	71-75, 127
	103-3	Evaluation of the management approach	71-75, 127
GRI 205: ANTI-CORRUPTION 2016	103-1	Explanation of the material topic and its Boundary	42-43, 132-135
	103-2	The management approach and its components	132-135
	103-3	Evaluation of the management approach	132-135
GRI 206: ANTI-COMPETITIVE BEHAVIOR 2016	103-1	Explanation of the material topic and its Boundary	42-43, 135

GRI CONTENT INDEX

GRI STANDARD	DISCLOSURE	DESCRIPTION	PAGE NUMBER / REFERENCE LINK
GRI 207 TAX 2019	103-1	Explanation of the material topic and its boundary	42-43, 135
	103-2	The management approach and its components	135
	103-3	Evaluation of the management approach	135
	207-1	Approach to tax	135
	207-2	Tax governance, control, and risk management	47
	207-3	Stakeholder engagement and management of concerns	40-41
GRI 300: ENVIRONMENT PERFORMANCE			
GRI 301: MATERIAL 2016	103-1	Explanation of the material topic and its boundary	42-43, 98-99
	103-2	The management approach and its components	98-99
	103-3	Evaluation of the management approach	98-99
	301-1	Materials used by weight or volume	34, 98-99
	301-2	Recycled input materials	98-99, 104-105
GRI 302: ENERGY 2016	103-1	Explanation of the material topic and its boundary	42-43, 96-97
	103-2	The management approach and its components	96-97
	103-3	Evaluation of the management approach	96-97
	302-1	Energy consumption within the organization	97
	302-2	Energy consumption outside of the organization	97
	302-3	Energy intensity	97
	302-4	Reduction of energy consumption	96
GRI 303: WATER AND EFFLUENTS 2018	103-1	Explanation of the material topic and its boundary	42-43, 100-101
	103-2	The management approach and its components	100-101
	103-3	Evaluation of the management approach	100-101
	303-1	Interactions with water as a shared resource	100
	303-2	Management of water discharge-related impacts	108
	303-3	Water withdrawal	101
	303-4	Water discharge	108-109
	303-5	Water consumption	101
GRI 304: BIODIVERSITY 2016	103-1	Explanation of the material topic and its Boundary	42-43, 112-113
	103-2	The management approach and its components	112-113
	103-3	Evaluation of the management approach	112-113
	304-1	Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas	112-113
	304-2	Significant impacts of activities, products, and services on biodiversity	112

GRI STANDARD	DISCLOSURE	DESCRIPTION	PAGE NUMBER / REFERENCE LINK
GRI 305: EMISSIONS 2016	103-1	Explanation of the material topic and its Boundary	42-43, 94-95, 110-111
	103-2	The management approach and its components	94-95, 110-111
	103-3	Evaluation of the management approach	94-95, 110-111
	305-1	Direct (Scope 1) GHG emissions	95
	305-2	Energy indirect (Scope 2) GHG emissions	95
	305-3	Other indirect (Scope 3) GHG emissions	95
	305-4	GHG emissions intensity	95
	305-5	Reduction of GHG emissions	95
	305-6	Emissions of Ozone-depleting Substances (ODS)	95
	305-7	Nitrogen oxides (NOx), sulfur oxides (SOx), and other significant air emissions	111
GRI 306: EFFLUENTS AND WASTE 2016	103-1	Explanation of the material topic and its boundary	42-43, 102-103, 104-105
	103-2	The management approach and its components	102-103, 104-105
	103-3	Evaluation of the management approach	102-103, 104-105
	306-1	Water discharge by quality and destination	108-109
	306-2	Waste by type and disposal method	103, 108-109
GRI 307: ENVIRONMENTAL COMPLIANCE 2016	103-1	Explanation of the material topic and its boundary	42-43, 92
	103-2	The management approach and its components	92
	103-3	Evaluation of the management approach	92
	307-1	Non-compliance with environmental laws and regulations	92
GRI 400: SOCIAL DIMENSION			
GRI 401: EMPLOYMENT 2016	103-1	Explanation of the material topic and its boundary	42-43, 119-120
	103-2	The management approach and its components	119-120
	103-3	Evaluation of the management approach	119-120
	401-1	New employee hires and employee turnover	119-120
GRI 402: LABOR/MANAGEMENT RELATIONS 2016	103-1	Explanation of the material topic and its boundary	42-43, 119-120
	103-2	The management approach and its components	119-120
	103-3	Evaluation of the management approach	119-120

GRI CONTENT INDEX

GRI STANDARD	DISCLOSURE	DESCRIPTION	PAGE NUMBER / REFERENCE LINK
GRI 403: OCCUPATIONAL HEALTH AND SAFETY 2018	103-1	Explanation of the material topic and its boundary	42-43, 124-125
	103-2	The management approach and its components	124-125
	103-3	Evaluation of the management approach	124-125
	403-1	Occupational health and safety management system	124-125
	403-2	Hazard identification, risk assessment, and incident investigation	124
	403-3	Occupational health services	124-125
	403-4	Worker participation, consultation, and communication on occupational health and safety	123, 124-125
	403-5	Worker training on occupational health and safety	34, 48
	403-6	Promotion of worker health	48, 119, 123
	403-7	Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	125
	403-8	Workers covered by an occupational health and safety management system	124-125
	403-9	Work-related injuries	125
GRI 404: TRAINING AND EDUCATION 2016	103-1	Explanation of the material topic and its boundary	42-43, 121
	103-2	The management approach and its components	121
	103-3	Evaluation of the management approach	121
	404-1	Average hours of training per year per employee	34
	404-2	Programs for upgrading employee skills and transition assistance programs	121
	404-3	Percentage of employees receiving regular performance and career development reviews	119
GRI 405: DIVERSITY AND EQUAL OPPORTUNITY 2016	103-1	Explanation of the material topic and its boundary	42-43, 122
	103-2	The management approach and its components	122
	103-3	Evaluation of the management approach	122
	405-1	Diversity of governance bodies and employees	119-120
GRI 406: NON-DISCRIMINATION 2016	103-1	Explanation of the material topic and its boundary	42-43, 134
	103-2	The management approach and its components	134
	103-3	Evaluation of the management approach	134
GRI 407: FREEDOM OF ASSOCIATION AND COLLECTIVE BARGAINING 2016	103-1	Explanation of the material topic and its boundary	42-43, 134
	103-2	The management approach and its components	134
	103-3	Evaluation of the management approach	134
GRI 408: CHILD LABOR 2016	103-1	Explanation of the material topic and its boundary	42-43, 134
	103-2	The management approach and its components	134
	103-3	Evaluation of the management approach	134

GRI STANDARD	DISCLOSURE	DESCRIPTION	PAGE NUMBER / REFERENCE LINK
GRI 409: FORCED OR COMPULSORY LABOR 2016	103-1	Explanation of the material topic and its boundary	42-43, 134
	103-2	The management approach and its components	134
	103-3	Evaluation of the management approach	134
GRI 411: RIGHTS OF INDIGENOUS PEOPLES 2016	103-1	Explanation of the material topic and its boundary	42-43, 118
	103-2	The management approach and its components	118
	103-3	Evaluation of the management approach	118
GRI 412: HUMAN RIGHTS ASSESSMENT 2016	103-1	Explanation of the material topic and its boundary	42-43, 134-135
	103-2	The management approach and its components	134-135
	103-3	Evaluation of the management approach	134-135
	412-1	Operations that have been subject to human rights reviews or impact assessments	134-135
GRI 413: LOCAL COMMUNITIES 2016	103-1	Explanation of the material topic and its boundary	42-43, 128
	103-2	The management approach and its components	128
	103-3	Evaluation of the management approach	128
	413-1	Operations with local community engagement, impact assessments, and development programmes	129-131
GRI 415: PUBLIC POLICY 2016	103-1	Explanation of the material topic and its boundary	42-43, 135
	103-2	The management approach and its components	135
	103-3	Evaluation of the management approach	135
	415-1	Political contributions	135
GRI 417: MARKETING AND LABELING 2016	103-1	Explanation of the material topic and its boundary	59, 61, 68-69
	103-2	The management approach and its components	59, 61, 68-69
	103-3	Evaluation of the management approach	59, 61, 68-69
	417-1	Requirements for product and service information and labeling	61
GRI 419: SOCIO-ECONOMIC COMPLIANCE 2016	103-1	Explanation of the material topic and its boundary	42-43, 116
	103-2	The management approach and its components	116
	103-3	Evaluation of the management approach	116

MAPPING WITH THE UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS (UN SDGS)

SDG		LOCATION(S)	PAGE NUMBER
	End poverty in all its forms everywhere.	Social sustainability	128-129
	End hunger, achieve food security and improved nutrition, and promote sustainable agriculture.	Social sustainability	129
	Ensure healthy lives and promote well-being for all at all ages.	Health, safety and well-being Social sustainability	124-125, 128-129
	Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all.	Social sustainability	128-130
	Achieve gender equality and empower all women and girls.	Diversity and inclusion, Human rights	122-123, 134
	Ensure availability and sustainable management of water and sanitation for all.	Water resources, Waste water	100-101, 108-109
	Ensure access to affordable, reliable, sustainable and modern energy for all.	Energy	96-97
	Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all.	Strategic growth, Diversification of product profile and customer base, Social sustainability, Human rights	52-57, 58-67, 128-130
	Build resilient infrastructure, promote inclusive and sustainable industrialization, and foster innovation.	Strategic growth, Diversification of product profile and customer base, Smart and sustainable mining, Focus on resource optimisation, Customer engagement and Supply chain sustainability	52-57, 58-67, 74, 79, 80-81, 126-127
	Reduce income inequality within and among countries.	Social sustainability, Human rights	128-131, 134

SDG		LOCATION(S)	PAGE NUMBER
	Make cities and human settlements inclusive, safe, resilient, and sustainable.	Making circular economy in steel a reality, Cultural heritage, Indigenous people	104-105, 108
	Ensure sustainable consumption and production patterns.	Energy, Resources, Water resources, Waste, Waste water, Air emissions	96-97, 98-99, 100-101, 102-107, 108-109, 110-111
	Take urgent action to combat climate change and its impacts by regulating emissions and promoting developments in renewable energy.	Climate change	94-95
	Conserve and sustainably use the oceans, seas and marine resources for sustainable development.	Waste water, Biodiversity	108-109, 112-113
	Protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and halt biodiversity loss.	Biodiversity	112-113

INDEPENDENT ASSURANCE STATEMENT



KPMG Assurance and Consulting Services LLP
First Floor, Block A,
02 Godrej Business District,
Pirojshanagar, Vikhroli – West,
Mumbai – 400 079, India

Telephone: +91 (22) 6808 6000
Internet: www.kpmg.com/in

Independent Limited Assurance Statement to JSW Steel Limited on select Sustainability disclosures in the Integrated Report for financial year 2019-20

To
The Management of JSW Steel Limited,
Bandra Kurla Complex, Near MMRDA Grounds, Bandra East,
Mumbai – 400051.

Introduction

We ('KPMG Assurance and Consulting Services LLP', or 'KPMG') have been engaged by JSW Steel Limited ('JSW' or 'the Company') for the purpose of providing an independent limited assurance on the non-financial disclosures presented in the Integrated Report ('the Report') for the reporting period covering 1st April 2019 to 31st March 2020 ('the Year' of 'the Reporting Period'). Our responsibility was to provide limited assurance on the Report content as described in the scope, boundary and limitations.

Reporting Criteria

The Company applies non-financial performance criteria for developing its report derived from the following:

- The International Integrated Reporting Council's <IR> Framework.
- Global Reporting Initiative (GRI) Standards' in accordance – Core option.
- World Steel Association's environmental performance indicator for greenhouse gas emissions.

Assurance Standards Used

We conducted our assurance in accordance with

- Limited Assurance requirements of International Federation of Accountants' (IFAC) International Standard on Assurance Engagement (ISAE) 3000 (revised) – Assurance Engagements Other than Audits or Reviews of Historical Financial Information.
 - Under this standard, we have reviewed the information presented in the Report against the characteristics of relevance, completeness, reliability, neutrality and understandability.
 - Limited assurance consists primarily of enquiries and analytical procedures. The procedures performed in a limited assurance engagement vary in nature and timing and are less in extent than for a reasonable assurance engagement.
- 'Limited Assurance' procedures as per International Federation of Accountants' (IFAC) International Standard on Assurance Engagements (ISAE) 3410, Assurance Engagements on Greenhouse Gas Statements.
 - A limited assurance engagement in accordance with ISAE 3410 involves performing procedures to obtain evidence about the quantification of emissions and related information in the GHG Statement.
 - The nature, timing and extent of procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the GHG Statement whether due to fraud or error.



Scope, Boundary and Limitations

- The scope of assurance covers the assurance on select non-financial sustainability disclosures as mentioned in the table below.
- The boundary of the Report covers the following operations:
 - JSW Steel Limited's operations at Vijayanagar, Salem, Dolvi, Salav and Mines at Vijayanagar.
 - JSW Steel Coated Products Limited's (JSW SCPL) operations at Kalmeshwar, Tarapur and Vasind.
 - Amba River Coke Limited's (ARCL) operations at Dolvi.
 - JSW Industrial Gases Private Limited's (IGPL) operations at Vijayanagar.
- The review of sustainability performance data was limited to the operational locations as mentioned above.

GRI Standards: Universal Standard

- Management Approach: 103-1 to 103-3.

GRI Standards: Topic Specific Standards

Environmental

- Materials: 301-1, 301-2.
- Energy: 302-1, 302-2, 302-3, 302-4.
- Water (2018): 303-4, 303-5.
- Biodiversity: 304-1, 304-4.
- Emissions: 305-3[#], 305-6, 305-7.
- Effluents and Waste: 306-1, 306-2.

Social

- Employment: 401-1, 401-2, 401-3.
- Occupational Health and Safety (2018): 403-9.
- Training and Education: 404-1.
- Diversity and Equal Opportunity: 405-1.
- Local Communities: 413 -1.

World Steel Association: Environmental Performance

- Greenhouse gas emissions^{**}

[#] The data for 305-3 (Scope-3 GHG Emissions) is restricted to inbound transportation (road and rail), outbound transportation (road and rail), employee commute and business travel (rail and air travel).

^{**} The GHG emissions for the integrated steel operations covers GRI Standards 305-1, 305-2 and 305-4. The quantification of GHG emissions followed the World Steel Association (WSA) CO2 data collection user Guide version 9. The Scope-3 emissions is restricted to upstream emissions or credits related to procurement / delivery of pre-processed materials / by-products from the site.

Limitations

The assurance scope excludes following:

- Data related to Company's financial performance.
- Data and information outside the defined reporting period.
- The Company's statements that describe expression of opinion, belief, aspiration, expectation, aim to future intention provided by the Company and assertions related to Intellectual Property Rights and other competitive issues.
- Data review outside the manufacturing operations as mentioned in the boundary above.
- Strategy and other related linkages expressed in the Report.

INDEPENDENT ASSURANCE STATEMENT



- Mapping of the Report with reporting frameworks other than those mentioned in Reporting Criteria above.
- Aspects of the Report other than those mentioned under the scope above.

Assurance Procedures

Our assurance process involves performing procedures to obtain evidence about the reliability of specified disclosures. The nature, timing and extent of procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the selected sustainability disclosures whether due to fraud or error. In making those risk assessments, we have considered internal controls relevant to the preparation of the Report in order to design assurance procedures that are appropriate in the circumstances.

Our assurance procedures also included:

- Assessment of JSW Steel Limited's reporting procedures regarding their consistency with the application of GRI Standards.
- Evaluating the appropriateness of the quantification methods used to arrive at the sustainability disclosures presented in the Report.
- Review of systems and procedures used for quantification, collation, and analysis of sustainability disclosures included in the Report.
- Understanding the appropriateness of various assumptions, estimations and materiality thresholds used by the Company for data analysis.
- Discussions with the personnel responsible for the evaluation of competence required to ensure reliability of data and information presented in the Report.
- Assessment of data reliability and accuracy.
- Review of sustainability performance data for the duration from 1st April 2019 to 30th September 2019 was carried out during site visits to all the above mentioned operational locations.
- Review of sustainability performance data for the duration from 1st October 2019 to 31st March 2020 was carried out remotely through screen sharing tools.

Appropriate documentary evidences were obtained to support our conclusions on the information and data reviewed. Where such documentary evidence could not be collected due to sensitive nature of the information, our team reviewed the same with the relevant authority at the sites visited and at the corporate office.

Conclusions

We have reviewed selected non-financial disclosures in the Integrated Report of JSW Steel Limited for the reporting period from 01st April 2019 to 31st March 2020. Based on our limited review and procedures performed, nothing has come to our attention that causes us not to believe that, the sustainability data and information as per the scope of assurance mentioned above, presented in the Report is appropriately stated, in material aspects and in line with the reporting principles of GRI Standards.

The monitoring mechanism can further be strengthened by development and implementation of standard operating protocols for each of the sustainability key performance indicator. We have provided our observations to the Company in a separate management letter. These, do not, however, affect our conclusions regarding the Report.



Independence

The assurance was conducted by a multidisciplinary team including professionals with suitable skills and experience in auditing environmental, social and economic information in as per requirements of ISAE 3000 (Revised) standard and ISAE 3410.

Our work was performed in compliance with the requirements of the IFAC Code of Ethics for Professional Accountants, which requires, among other requirements, that the members of the assurance team (practitioners) be independent of the assurance client, in relation to the scope of this assurance engagement, including not being involved in writing the Report. The Code also includes detailed requirements for practitioners regarding integrity, objectivity, professional competence and due care, confidentiality and professional behaviour. KPMG has systems and processes in place to monitor compliance with the Code and to prevent conflicts regarding independence. The firm applies ISQC-1 and the practitioner complies with the applicable independence and other ethical requirements of the IESBA code.

Responsibilities

JSW Steel Limited is responsible for developing the Report contents. The Company is also responsible for identification of material sustainability topics, establishing and maintaining appropriate performance management and internal control systems and derivation of performance data reported. This statement is made solely to the Management of JSW Steel Limited in accordance with the terms of our engagement and as per scope of assurance. Our work has been undertaken so that we might state to the Company those matters for which we have been engaged to state in this statement and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company for our work, for this report, or for the conclusions expressed in this independent assurance statement. The assurance engagement is based on the assumption that the data and information provided to us is complete and true. We expressly disclaim any liability or co-responsibility for any decision a person or entity would make based on this assurance statement. Our report is released to JSW Steel Limited on the basis that it shall not be copied, referred to or disclosed, in whole or in part, without our prior written consent. By reading this assurance statement, stakeholders acknowledge and agree to the limitations and disclaimers mentioned above.

Prathmesh Raichura

Executive Director

KPMG Assurance and Consulting Services LLP

24-August-2020

1.0 | ORGANISATIONAL OVERVIEW

18 MTPA

CURRENT INSTALLED
CAPACITY

JSW Steel Limited (JSW Steel) is one of India's largest steel manufacturers with state-of-the-art upstream and downstream operations. A flagship company of the US\$ 12 billion JSW Group with interests in mining, steel, cement, infrastructure, energy, among others, JSW Steel has maintained its leadership position driven by its core strengths of quality, cost competitiveness and sustainability, and guided by its philosophy of being #BetterEveryday.

The Company has significantly expanded its domestic steelmaking capacity at its Indian operations, from 1.6 MTPA in 2002 to 18.0 MTPA in 2016, both organically and inorganically. Its strategically located manufacturing facilities comprise Vijayanagar Works in Karnataka (12.0 MTPA), Dolvi & Salav Works in Maharashtra (5.0 MTPA) and Salem Works in Tamil Nadu (1.0 MTPA), along with downstream facilities for its coated products subsidiary at Vasind, Tarapur and Kalmeshwar Works in Maharashtra.

Strong business profile diversified by markets and products

JSW Steel operates some of the most efficient steel manufacturing units with best-in-class EBITDA per tonne levels across flat (12.5 MTPA) and long (5.5 MTPA) products, with one of the lowest conversion costs in the industry and high employee productivity.

JSW Steel uses a combination of state-of-the-art iron and steelmaking technologies like Corex, DRI and Blast Furnace. The Company's diversified portfolio comprises products under hot-rolled, cold-rolled, galvanneal, galvanised/galvalume, pre-painted, tinplate, electrical steel, TMT bar, wire rod, special steel bar, round and bloom categories. JSW Steel is one of the largest exporters of flat steel products from India.

The Company's wide product range provides the flexibility to calibrate the portfolio mix to market demand as well as economic cycles. The Company has been increasing the share of VASP to further improve margins. In FY 2019-20, VASP had ~48% share in the overall sales portfolio.

JSW Steel has a wide sales and distribution network across the country, with strong presence in South and West India where a large portion of steel customers are located. The Company has a significant domestic retail presence across 11,000+ exclusive and non-exclusive retail outlets, and has export footprints in over 100 countries across five continents.

JSW Steel's international operations

JSW Steel's overseas manufacturing operations comprise a plate & pipe mill in Baytown, Texas, USA, a steelmaking facility at Ohio, USA, and a long product rolling facility in Italy. The Baytown facility has a 1.2 million net tonnes per annum (MNTPA) plate mill and a 0.55 MNTPA pipe mill capacity. It is located near a port and close to key customers in the oil and gas industry. The Ohio facility is a hot rolling mill with a 3.0 MNTPA capacity. It is partially backward integrated with a 1.5 MNTPA EAF furnace. The facility in Italy, which was acquired by the Company in July 2018, produces long products—railway lines, bars, wire rods and grinding balls—with aggregate capacity of 1.3 MTPA.

Key highlights of the year



Strategic expansion projects in advanced stage for completion

JSW Steel has initiated a substantial capex plan of ₹ 48,715 crore for FY 2017-18 through to FY 2021-22 to increase capacity to 24 MTPA, modernise and expand downstream capacity, achieve backward and forward integration, and reduce costs. Under this plan, the Company envisages to increase crude steel capacity by 33% and downstream capacity by over 50%. In addition, JSW Steel initiated cost-saving projects like setting up of an 8 MTPA pellet plant and a 1.5 MTPA coke oven plant at Vijayanagar and a Phase-2 coke oven plant of 1.5 MTPA at Dolvi.

During the year, the Company achieved significant progress, with most of the key projects nearing completion.



A game changer in long-term raw material security

FY 2019-20 was a remarkable year for JSW Steel in terms of raw material security of iron ore. The Company emerged as a preferred bidder for four iron ore mines in Odisha, and three in Karnataka, with aggregate reserves close to 1.2 billion tonnes. As a result, ~30% of the current iron ore requirements at steel making operations in the state of Karnataka can be met from the Company's captive mines in the state. And for rest of the steel operations, JSW Steel now has 100% iron ore security given the four large mines in the state of Odisha.

These mines provide strategic long-term raw material security, access to high quality reserves and an advantage of consistency in grade which can bring operational efficiency in steelmaking. Further, there is an opportunity to invest in best-in-class infrastructure facilities, to optimise cost of transporting iron ore from the mines to the Company's steel mills. The structural reduction in logistics cost will strengthen the Company's ability to preserve margins through the cycle. Over the next year, JSW Steel envisages an additional capex spend of ₹ 800 crore to operationalise these mines.



Inorganic expansion

JSW Steel completed the acquisition of Vardhaman Industries Limited (VIL), pursuant to the approval of the resolution plan by the National Company Law Appellate Tribunal (NCLAT) in December 2019 for a total consideration of ₹ 63.50 crore. VIL is now a wholly owned subsidiary of the Company.

JSW Steel raised its holding in JSW Vallabh Tin Plate Limited (JSW VTPL) from 50% to 73.55%, and consequently JSW VTPL became a subsidiary of the Company with effect from 31 December 2019.



World's largest conveyor system

Over the years, JSW Steel has implemented several projects to reduce overall cost of production. With the same objective, the Company built the world's largest conveyor system, which travels ~24 km from the captive mines to the Vijayanagar plant. The pipe conveyor, fully operationalised in early FY 2019-20, reduces carbon footprint (by 3.86 kg/tonne of CO₂) and dust emissions while improving safety, as it eliminates cargo movement on roads. It also comes with significantly lower logistics cost compared with other modes of in-land transport. During FY 2019-20, ~3.39 MnT of iron ore was dispatched, generating savings of ₹ 56 crore.



Achievements and long-term vision

In June 2019, the World Steel Dynamics in its report titled, 'Seeing Steel with New Eyes', ranked JSW Steel seventh among the Top 35 World Class Steelmakers, based on a variety of parameters. The Company achieved the highest rating (10 out of 10) on conversion costs, yields, expanding capacity, location in high-growth markets, and labour costs. This put JSW Steel ahead of all other steelmakers based in India and at the third spot in Asia.

JSW Steel has also been recognised at global and national forums for its sustainability efforts:

1. WSA Steel Sustainability Champions Award for two consecutive years - 2018 and 2019
2. Vijayanagar and Salem Works conferred with Sustainability Award 2019 by The Indian Institute of Metals
3. Awarded Corporate Governance & Sustainability Vision Awards 2020

JSW Steel's vision is to increase its domestic capacity to 45 MnT over the next decade by pursuing both organic and inorganic growth opportunities. The Company is committed to fostering sustainable practices to ensure a low-carbon future. Further, JSW Steel has an unwavering focus on creating value for all its stakeholders through quality products, consistent growth and CSR initiatives.



11,000+

EXCLUSIVE AND NON-EXCLUSIVE
RETAIL OUTLETS

₹ 48,715 crore

CAPEX PLAN FY 2017-18 TO FY 2021-22

9

MANUFACTURING FACILITIES IN INDIA

13

IRON ORE MINES

7/35

JSW STEEL'S RANK AMONG THE TOP 35
WORLD-CLASS STEELMAKERS



2.0 | ECONOMIC REVIEW

2.9%
WORLD ECONOMIC GROWTH IN
CY 2019

2.1 Global Economy

ON TENTERHOOKS AMID EMERGING NEW REALITIES

(Source: World Economic Outlook, International Monetary Fund, June 2020; World Trade Organisation)

The world economy grew by 2.9% in CY 2019, at its slowest pace since the global financial crisis in 2008-09 and much below 3.6% expansion in CY 2018. The first half remained sluggish, as the sentiments prevalent in Q4 CY 2018 spilled over, which was aggravated by higher tariffs and uncertain trade environment. This led to a broad-based slowdown in manufacturing and global trade, aided by disruptions in the automobile industry from new emission standards in the Euro area and a slowing economic growth in China. Consequently, global merchandise trade also weakened, largely due to protectionist trade policies. The fourth quarter witnessed a bottoming out of growth, which fuelled expectations of a recovery on the backdrop of a softening US-China trade tensions.



Advanced Market Economies (AMEs)

Growth in AMEs slowed down to 1.7% in CY 2019 from 2.2% in CY 2018. Lower business spending and the prolonged trade dispute, combined with rising geopolitical tensions, led to a moderation in US growth to 2.3% from 2.9%. Euro area growth weakened further to 1.2% from 1.9%, due to weakness in manufacturing and trade. A sluggish German economy further dampened business sentiment, even as financial conditions eased with increased liquidity.

Emerging Market and Developing Economies (EMDEs)

Growth in EMDEs moderated to 3.7% in CY 2019 from 4.5% in CY 2018, as growing trade restrictions impaired business confidence and delayed investment plans. China, reeling under the trade war with the US and persistently high inflation, recorded growth at 6.1% in CY 2019. Growth was largely muted in rest of the EMDEs due to domestic factors.

OUTLOOK

Just as CY 2020 started on a good note with the US and China reaching phase-I agreement and uncertainty around Brexit waning, the world was hit hard by the COVID-19 pandemic. The virus spread rapidly across the world, compelling governments to impose national lockdowns to break the chain of transmission, which brought economic activities to a near halt.

The International Monetary Fund (IMF) has warned that the coronavirus-induced downturn could snowball into a global recession, which could see the world economy record its

steepest decline since the Great Depression of the 1930s. The impact is expected to be more pronounced in low-income households, threatening to roll back the progress made in poverty alleviation in the past few decades.

Towards this end, the IMF has called for strong multilateral cooperation on various fronts to help the world navigate through this 'crisis like no other'. It has also provided blanket guidelines in terms of financial assistance, healthcare support, and economic policy.

The IMF estimates the global economy to contract by 4.9% in CY 2020. The recovery is expected to be gradual, with growth estimated at 5.4% in CY 2021, which reflects the disruptions to economic activity, policy countermeasures and commodity prices.

However, a few bright spots have emerged. Timely actions and significant stimulus measures have somewhat cushioned the blow. Several central banks have also adopted quantitative easing and scaled asset purchases to infuse liquidity. Oil prices have remained stable, and emerging market currencies have strengthened against the dollar, which point to stabilisation.

REGION	2018	2019	2020 (P)	2021 (P)
World	3.6	2.9	-4.9	5.4
AMEs	2.2	1.7	-8.0	4.8
EMDEs	4.5	3.7	-3.0	5.9
ASEAN	5.3	4.9	-2.0	6.2
US	2.9	2.3	-8.0	4.5
Euro Area	1.9	1.3	-10.2	6.0
UK	1.3	1.4	-10.2	6.3
China	6.7	6.1	1.0	8.2
India	6.1	4.2	-4.5	6
Japan	0.3	0.7	-5.8	2.4
Russia	2.5	1.3	-6.6	4.1

Source: IMF

RISKS

According to the IMF, risks to the above forecasts remain on the downside, and are likely to be influenced by how the pandemic is contained. Health, economic and trade risks remain prevalent. Development of vaccines, norms of social distancing, and productivity gains from the emergence of differentiated models will determine the actual outcomes.



The disruption from the pandemic

CORONAVIRUS (COVID-19) IMPACT

The novel coronavirus (COVID-19) has affected life and livelihood across the globe. By the last week of June 2020, over 9.2 million confirmed cases and over 4,70,000 deaths had been reported on account of COVID-19. The pandemic is estimated to have severely impacted both supply and demand sides of businesses. As production and global trade has been curtailed around the world, many sectors will experience shortage of inputs and a severe consumption slowdown.

Largest synchronised global response

Globally, governments and central banks, especially the G20, have synchronised their fiscal and monetary policy response to the extent of US\$ 19 trillion to cope with the crisis. Emergency lifelines provided include higher spending and foregone revenues (US\$ 3.3 trillion), public sector loans and equity injections (US\$ 1.8 trillion) and guarantees (US\$ 2.7 trillion). The IMF's executive board agreed on a new round of bilateral borrowing to secure its US\$ 1 trillion lending capacity. The Catastrophe Containment and Relief Trust (CCRT) is being increased to US\$ 1.4 billion to ease debt burdens of low-income member nations.

Unprecedented global efforts to create a vaccination

The race to find a vaccine for the new coronavirus is well underway. Governments and researchers are aiming to provide billions of people with immunity in eighteen months or less. As per the latest report (Draft Landscape of COVID-19 Candidate Vaccines - June 22, 2020) by World Health Organization (WHO), there are 13 candidate vaccines in the clinical evaluation stage and 129 in the preclinical evaluation stage.

2.2 Indian Economy

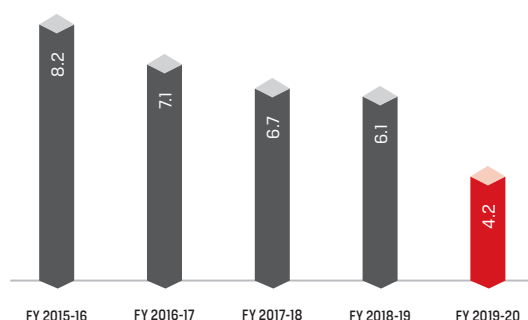
PROACTIVE INTERVENTIONS, STRONG FUNDAMENTALS TO ENABLE RECOVERY

(Source: Second Advance Estimates of National Income and Expenditures on GDP – February 2020; Second Advance Estimates of Production of Foodgrains, Oilseeds and Other Commercial Crops for 2019-20, Economic Survey 2019-20, Bloomberg)

India's economic growth moderated in FY 2019-20 to 4.2% from 6.1% a year earlier due to weak domestic consumption, sluggish manufacturing, subdued investments, and extended monsoon, among others. In addition, continued stress in the banking sector, especially non-banking financial companies (NBFCs), weighed heavily on system credit growth. The central government announced a slew of counter-cyclical measures, with the Reserve Bank of India (RBI) staying largely accommodative in its monetary policy stance. The RBI halted the rate cut cycle in December 2019, due to increasing upward pressure on inflation expectations. The central bank also indicated that for further monetary policy actions the growth-inflation dynamics will have to turn favourable.

INDIA GDP GROWTH TREND

(%)



Source: Central Statistics Office (CSO)

CONCERTED EFFORTS TO REVIVE ECONOMIC GROWTH

Returning to power with an even bigger mandate, the National Democratic Alliance (NDA) government reiterated its commitment to continue structural reforms. This was evidenced by a steep cut in corporate tax rates; continued rationalisation of the GST structure; speeding up of insolvency proceedings; financial restructuring of public sector banks (PSBs); boost to real estate, auto, housing and export industries; and easing funding pressure for NBFCs.

With the target of making India a US\$ 5 trillion economy by FY 2024-25, the National Infrastructure Pipeline (NIP) was announced in the Union Budget 2020-21 with a spending commitment of US\$ 1.4 trillion. The NIP will create jobs, enhance ease of living, and provide equitable access to infrastructure. Of the total outlay, 42% projects by value are under implementation, 32% are at the conceptualisation stage and the rest are under development. The core sectors to benefit from the NIP are Energy (24% of total spending), Roads (19%), Urban (16%), and Railways (13%), while irrigation, rural infrastructure and others are to receive single-digit allocation.

The Union Budget 2020-21 also announced certain key policy measures for different sectors and stakeholder groups to create large-scale impact over the long term.



Agriculture: Seamless development of cold supply chain for perishables through railway and air connectivity; incentivised 20 lakh solar pumps



Social sector: Funding for hospitals in the Public Private Partnership (PPP) mode and increased allocation towards healthcare and Swachh Bharat



Investor community: Investment Clearance Cell for end-to-end facilitation for new investments; removal of Dividend Distribution Tax



Industry: Boost for manufacturing sector, development of transportation infrastructure and emphasis on clean technologies for power generation



Individuals and small businesses: A simplified, alternate personal income tax structure with options to continue with the existing one; raising audit limits for MSMEs

However, while formulating these policy actions, the government was mindful not to indulge in fiscal indiscipline. Although the budget fiscal deficit overshot the target, the deviation was within the upper limit laid down under the Fiscal Responsibility and Budget Management Act (FRBMA).

In CY 2019, the RBI made a cumulative 135 basis points (bps) cut in policy rates, with inflation staying within its comfort range. In view of the COVID-19 pandemic and following the nationwide lockdown, RBI in its advanced monetary policy cut repo rates by an additional 75 bps in March 2020. Furthermore, the RBI undertook a series of measures to keep rates lower for longer periods of time. 'Operation Twist', which involved simultaneous purchase and sale of government securities, was carried out in three tranches. In the first tranche, under Open Market Operations (OMOs), the central bank purchased securities worth ₹ 10,000 crore and sold securities for ₹ 6,825 crore. In the second special OMO, the RBI bought ₹ 10,000 crore of long-term government securities and sold ₹ 8,501 crore of three short-term bonds. In January 2020, the RBI followed up by purchasing long-term bonds worth ₹ 10,000 crore and selling short-term debt maturing in FY 2019-20 of the same amount.

This move from the RBI was aimed at lowering longer-term yields, after a review of the prevalent liquidity and market situation and an assessment of the evolving financial conditions. Additionally, it implemented other measures like cash reserve ratio (CRR) exemption, external benchmarking of interest rates and long-term repo operations (LTROs) to infuse liquidity in the system. The liquidity injection was to the tune of 3.2% of GDP between February and March 2020.



India's position in world rankings

63 from 77 
WORLD BANK'S EASE OF
DOING BUSINESS RANKING

52 from 108 
RESOLVING
INSOLVENCY RANKING

52 from 74 
GLOBAL
INNOVATION RANKING

44 from 55 
LOGISTICS
PERFORMANCE INDEX

MANAGEMENT DISCUSSION AND ANALYSIS

STEMMING DOWNWARD SPIRAL, SETTING STAGE FOR A STRONG REBOUND

The outbreak and spread of the COVID-19 pandemic during the fourth quarter dealt a severe blow to any prospects of an economic recovery. The government was quick to announce a ₹ 1.7 lakh crore interim relief package (Pradhan Mantri Garib Kalyan Yojana) primarily aimed at the bottom of the economic pyramid and frontline healthcare workers fighting the pandemic. This was followed up with a comprehensive package, in coordination with the RBI, of ₹ 20 lakh crore (equivalent to 10% of GDP) aimed at softening the blow to the domestic industry and setting the foundation for a self-reliant India movement. Titled 'Aatma Nirbhar Bharat Abhiyan', the movement rests on the five pillars of Economy, Infrastructure, System, Vibrant Demography and Demand. The post-COVID revival strategy lays renewed thrust on agriculture and micro, small and medium enterprises (MSMEs), along with preference for domestically manufactured products.

Highlights of 'Aatma Nirbhar Bharat Abhiyan' package

- › Pradhan Mantri Garib Kalyan Yojana offers ₹ 1.7 lakh crore support for the vulnerable section of the society in the form of direct cash transfer and basic food security
- › Monetary measures of rate cuts, liquidity support through OMOs, LTROs and targeted longer-term refinancing operations (TLTROs)
- › Substantial liquidity injection and favorable business environment for the MSMEs
 - › ₹ 3 lakh crore collateral-free automatic loans for business, including MSMEs
 - › Favourable business environment for MSMEs as global tender of up to ₹ 200 crore disallowed
 - › ₹ 30,000 crore liquidity facility for NBFCs/ Housing Finance Companies (HFCs)/micro finance institutions (MFIs)
 - › ₹ 45,000 crore Partial Credit Guarantee Scheme 2.0 for NBFCs
 - › ₹ 90,000 crore liquidity injection for power distribution companies (DISCOMs)
- › Impetus on the rural economy as measures are directly focused on increasing income and consumption
- › Structural reforms in the mining and manufacturing sector

The ₹ 20 lakh crore and monetary stimulus package with a clarion call for making India self-reliant is a step in the right direction. The increased focus on strengthening the MSMEs, considered to be the economic backbone, assumes paramount importance. This sets the foundation for a self-reliant India and the structural benefits of these reforms should be visible in the coming months, with the recovery in the domestic economy.

OUTLOOK

The IMF estimates Indian GDP to contract by 4.5% in FY 2020-21. However, the economy is likely to rebound by 6.0% in FY 2021-22, supported by the synchronised fiscal and monetary policy stimulus.

Case study**Post-COVID world: India's influence could increase in global supply chain**

The COVID-induced near halt in economic activities is expected to result in demand-side issues for all the major sectors, including the steel industry which can lead to pressure on steel spreads.

That said, the government, along with the RBI, has been bold, proactive and decisive in combating the crisis. It stepped in to ease compliance burden on companies and boost domestic production and consumption with a clarion call for being 'vocal for local'.

Notwithstanding the ensuing risks to the economy, India has the capacity and scale to expand its share in the global supply chain, which has been disrupted by COVID-19. Industry leaders see significant opportunities for Indian manufacturers to corner a fair share in the world trade, as global corporations look for alternative sourcing destinations to lower their dependence on China.



JSW Steel's view

From an organisational standpoint, JSW Steel views FY 2019-20 as an eventful and somewhat challenging year. On one hand, the COVID-19 situation added on to the prevailing roadblocks in the form of liquidity crunch, extended monsoons and overall conservatism. On the other, the re-emergence of the country's incumbent leadership, post the general elections, ensures policy continuity and concerted action for the nation's development. The rollout of multiple interventions through the year by the government to infuse liquidity and support the economy has been commendable.

As an organisation, JSW Steel is looking forward to the implementation of the National Infrastructure Pipeline, which will go a long way in spurring demand. In the Company's view, front-loading of infrastructure projects will give a much-needed boost to the economy and will ensure adequate employment.

JSW Steel stands in solidarity with India and the world in the wake of the COVID-19 outbreak and is actively contributing to relief efforts. While the disruptions in the economy and supply chains have temporarily dented the Company's performance, the Management has engaged a Business Continuity Plan that guides operations and ensures productivity, across the organisation.

While the world is foreseeing significant de-growth in most economies, India is expected to be relatively resilient, even as the pandemic makes its impact on the country's economy. Timely interventions by the central and state governments, together with the efforts of medical and other professionals, have helped slow down the spread of the pandemic, when viewed in relation with India's population size. On the economic front, the ₹ 20 lakh crore package announced by the central government will go a long way in shoring up and sustaining domestic demand. India continues to reap the benefits of favourable demographics and vibrant demand driven by aspirations of a growing population. The steep fall in oil prices is a big advantage to the Indian Government to source its energy requirements at relatively lower prices and simultaneously augment tax revenues with additional taxes on petro fuels. However to sustain growth momentum, India must modernise and expand its infrastructure in a meaningful way, as industrialisation, urbanisation and access to technology remain the key pillars of economic growth.



3.0 | INDUSTRY REVIEW

1,654 MnT
EXPECTED GLOBAL STEEL
DEMAND IN CY 2020

3.1 Global steel industry

The global steel industry faced a challenging CY 2019, as demand growth in a few markets was largely offset by declines in the rest of the world. An uncertain economic environment, coupled with continued trade tensions, slowdown in global manufacturing notably auto sector and intensifying geopolitical issues, weighed on investment and trade. Similarly, production growth was only visible in Asia and the Middle East and to some extent in the US, while the rest of the world witnessed a contraction.

(Source: worldsteel, OECD)

CRUDE STEEL DEMAND

Global demand for finished steel products grew by 2.2% y-o-y in CY 2019 to 1,766.5 MnT.

REGION	MnT			GROWTH y-o-y (%)		
YEAR	2019	2020(F)	2021 (F)	2019	2020(F)	2021(F)
European Union - 28 (EU28)	158.1	133.1	147	-5.6	-15.8	10.4
Other Europe	33.8	33.3	36.5	-10	-1.6	9.7
CIS	58.8	52.7	56.5	5.6	-10.3	7.1
NAFTA	135.0	108.0	114.7	-4.0	-20.0	6.2
Central and South America	42.4	35.1	39.3	-3.6	-17.3	12.2
Africa	36.4	33.0	34.9	0.4	-9.4	5.9
Middle East	48.7	40.2	45.4	-2.3	-17.4	12.9
Asia and Oceania	1,253.3	1,218.6	1,243.2	6.5	-2.8	2.0
World	1,766.5	1,653.9	1,717.4	3.4*	-6.4	3.8
World excluding China	859.0	737.4	800.9	-1.5	-14.2	8.6
Developed Economies	393.6	326.1	351.7	-3.8	-17.1	7.8
China	907.5	916.5	916.5	8.5*	1.0	0.0
Developing Economies excluding China	465.4	411.3	449.1	0.6	-11.6	9.2
ASEAN (5)	77.8	75.9	78.7	0.8	-2.4	3.7
MENA	66.6	56.5	62.9	-2.2	-15.2	11.3

(Source: Worldsteel SRO - June 2020)

f - forecast

ASEAN (5): Indonesia, Malaysia, Philippines, Thailand, Vietnam

*Note:

The statistical issues reported by worldsteel in previous SROs relating to the closure of induction furnaces and the consequent under-reporting of demand in official figures will have now largely played through the system. However, it is believed that some degree of underreporting from 2018 could still affect the 2019 growth rate. Taking this effect into account, worldsteel estimates real growth in China in 2019 to be 4.0%. This led to global growth of 1.3 % in 2019.

MANAGEMENT DISCUSSION AND ANALYSIS

CRUDE STEEL PRODUCTION

Global crude steel output in CY 2019 grew by 3.4% y-o-y to 1,869.9 MnT.

REGION-WISE STEEL OUTPUT BREAKUP (IN MnT)

YEAR	2019	2018	GROWTH y-o-y (%)
Europe	298.8	311	-3.9
of which:			
EU (28)	159.4	167.7	-4.9
CIS	100.4	100.9	-0.5
North America	120	120.9	-0.8
of which:			
United States	87.9	86.6	1.5
South America	41.2	44.9	-8.4
Africa	17	17.4	-2.3
Middle East	45.3	38	19.2
Asia	1,341.6	1,269.8	5.7
of which:			
China	996.3	920	8.3
India	111.2	109.3	1.8
Japan	99.3	104.3	-4.8
Australia/New Zealand	6.2	6.3	-2.9
World	1,869.9	1,808.4	3.4

Note:

The world and regional production figures in this table includes estimates of other countries that only report annually.

The global steel industry faced pricing pressure for most parts of CY 2019, in the wake of a protective market environment in key economies, including the imposition of Section 232 in the US. This was further aggravated due to country-specific demand slowdown, that fuelled market imbalances.

In line with a conservative trade sentiment, consumer industries of steel undertook active destocking. This led to stunted capacity utilisation and resulted in net excess capacity globally. This was further complemented by addition of new capacities and resulted in downward pressure on steel prices.

TOP 10 STEEL-PRODUCING COUNTRIES

RANK	COUNTRY	2019 (MnT)	2018 (MnT)	CHANGE y-o-y (%)
1	China	996.3	920	8.3
2	India	111.2	109.3	1.8
3	Japan	99.3	104.3	-4.8
4	United States	87.9	86.6	1.5
5	Russia ^(e)	71.6	72	-0.7
6	South Korea	71.4	72.5	-1.4
7	Germany ^(e)	39.7	42.4	-6.5
8	Turkey	33.7	37.3	-9.6
9	Brazil	32.2	35.4	-9
10	Iran ^{(e)(1)}	31.9	24.5	30.1

(e) annual figure estimated using partial data or non-worldsteel sources.

(1) 2018 and 2019 data have not been collected on the same basis, so % change is not directly comparable.

UPDATE ON KEY MARKETS

China: Leading the steel industry

Chinese demand and production levels constitute more than half the global steel industry, making world steel trade significantly reliant on demand-supply drivers of the country's economy. In CY 2019, China produced 996.3 MnT of crude steel, up 8.3% y-o-y; demand for finished steel products was estimated at 907.5 MnT, up 8.6% y-o-y. Steel demand for real estate remained buoyant, due to strong growth in Tier-II, Tier-III and Tier-IV markets, led by relaxed controls. However, the growth was partially offset by muted auto sector performance.

EU28: Muted trade but outlook positive

The Eurozone was hit hard in CY 2019 by trade uncertainties due to a sharp slowdown in German manufacturing led by lower exports. Demand for finished steel products fell 5.6% y-o-y, due to the weakness in the automotive sector, which was partially offset by a resilient construction sector. Crude steel production declined 4.9% y-o-y to 159.4 MnT from 167.7 MnT.

US: Flattish growth

Demand for finished steel products in the US grew by 1.0% y-o-y to 100.8 MnT from 99.8 MnT.

Japan: Sluggish demand amid signs of gradual recovery

Notwithstanding the new sales tax regime, the Japanese economy is expected to recover gradually, supported by easing monetary policy and public investments, which is likely to support steel consumption growth in the short term. Further, Japan being an export-driven economy stands to benefit from the resolution of trade disputes. However, overall demand for steel is expected to contract slightly, on account of a weak global macroeconomic environment. Demand for finished steel products in Japan fell by 1.4% y-o-y to 64.5 MnT in CY 2019 from 65.4 MnT.

OUTLOOK

The World Steel Association (worldsteel) forecasts steel demand to decline by 6.4% y-o-y to 1,654 MnT in CY 2020, due to the COVID-19 impact. However, it has asserted that the global steel demand could rebound to 1,717 MnT in CY 2021 and witness a 3.8% rise on a y-o-y basis. Chinese demand is likely to recover faster than in the rest of the world. The forecast assumes that lockdown measures will be eased by June and July, with social distancing continuing and major steelmaking countries not witnessing a second wave of the pandemic.

Steel demand is expected to decline sharply across most countries, especially in the second quarter of CY 2020, with a likely gradual recovery from the third quarter. However, risks to the forecast remain on the downside as economies make a graded exit from the lockdowns, without any particular cure or vaccine for COVID-19.

Chinese steel demand is expected to grow by 1% y-o-y in CY 2020, with improved outlook for CY 2021, given that it was the first country to lift the lockdown (February 2020). By April, its construction sector had achieved 100% capacity utilisation.

Developed economies

Steel demand in developed economies are expected to decline 17.1% y-o-y in CY 2020, due to the COVID-19 impact with businesses struggling to stay afloat and high unemployment levels. Thus, recovery in CY 2021 is expected to be muted at 7.8% y-o-y. Steel demand recovery in the

EU markets is likely to get delayed beyond CY 2020. The US market is also likely to witness a slight recovery in CY 2021. Meanwhile, Japanese and Korean steel demand will witness double-digit declines in CY 2020, with Japan being impacted by reduced exports and halted investments in automobiles and machinery sectors, and Korea being impacted by lower exports and weak domestic industry.

Developing economies (excluding China)

Steel demand in developing countries excluding China is expected to decline by 11.6% in CY 2020, followed by a 9.2% recovery in CY 2021.



MANAGEMENT DISCUSSION AND ANALYSIS

3.2 Indian steel sector

(Source: IBEF, Worldsteel, Joint plant committee, Ministry of Coal)

2nd largest

MANUFACTURER OF CRUDE STEEL

2nd largest

CONSUMER OF FINISHED STEEL

The steel industry has been one of the primary beneficiaries of India's rapid economic growth over the past couple of decades. However, steel demand remained subdued in CY 2019, largely due to lower consumption from construction, auto, infrastructure, real estate, and manufacturing industries. Further, the slowdown in the government's infrastructure investments and credit tightness impacted demand and consequently weighed on pricing.

DEMAND

India became the second-largest consumer of finished steel products in the world, surpassing the US in CY 2019. While the government's thrust on infrastructure development provided a boost, it was largely offset by the continued weakness in the auto and real estate sectors. Finished steel consumption grew by 1.4% to 100.01 MnT during FY 2019-20, non-alloy steel accounting for 94% (94.06 MnT) and the rest being alloy steel (5.95 MnT). Within the non-alloy, non-flat segment, bars and rods consumption was up 9.6% y-o-y to 39.72 MnT, while the non-alloy flats were led by hot rolled coils (HRCs) which was 40.63 MnT, down by 2.7% during FY 2019-20.

India's per capita steel consumption, which has a direct correlation with economic growth, grew at a CAGR of 4.12% to 68.9 kg between FY 2007-08 and FY 2017-18, driven by rapid growth in the industrial sector and robust infrastructure development (railways, roads and highways). However, compared with the global average of 208 kg, there exists a significant growth potential. Keeping this in mind, the National Steel Policy (NSP) was introduced in CY 2017 to increase per capita steel consumption to 160 kg by FY 2030-31. The NSP also set a target of achieving 300 MnT of production capacity, which translates into additional investments of ₹ 10 lakh crore (~US\$ 156.08 billion).

PRODUCTION

According to the Joint Plant Committee, crude steel production declined by 1.5% y-o-y to 109.22 MnT in FY 2019-20, with a sharp contraction of 20% in March 2020 due to COVID-19 containment measures. Finished steel production grew 0.8% y-o-y to 102.06 MnT; non-alloy steel

accounted for 96% (up from 93%), or 97.66 MnT, while alloy steel contributed the balance 4.4 MnT. In the non-alloy, non-flat finished steel segment, bars and rods grew by 3.6% y-o-y to 40.48 MnT, whereas in non-alloy flats, HRC grew by 2.6% y-o-y to 43.29 MnT.

Steel exports and imports in FY 2019-20

8.36 MnT

EXPORTS

31.4% Y-O-Y

6.77 MnT

IMPORTS

13.6% Y-O-Y

India remained a net exporter of finished steel during FY 2019-20, with exports of 8.36 MnT, up 31.4% y-o-y. Non-alloy HRC was the most exported product at 4.82 MnT, while bars and rods led the non-alloy, non-flat segment exports with 0.51 MnT.

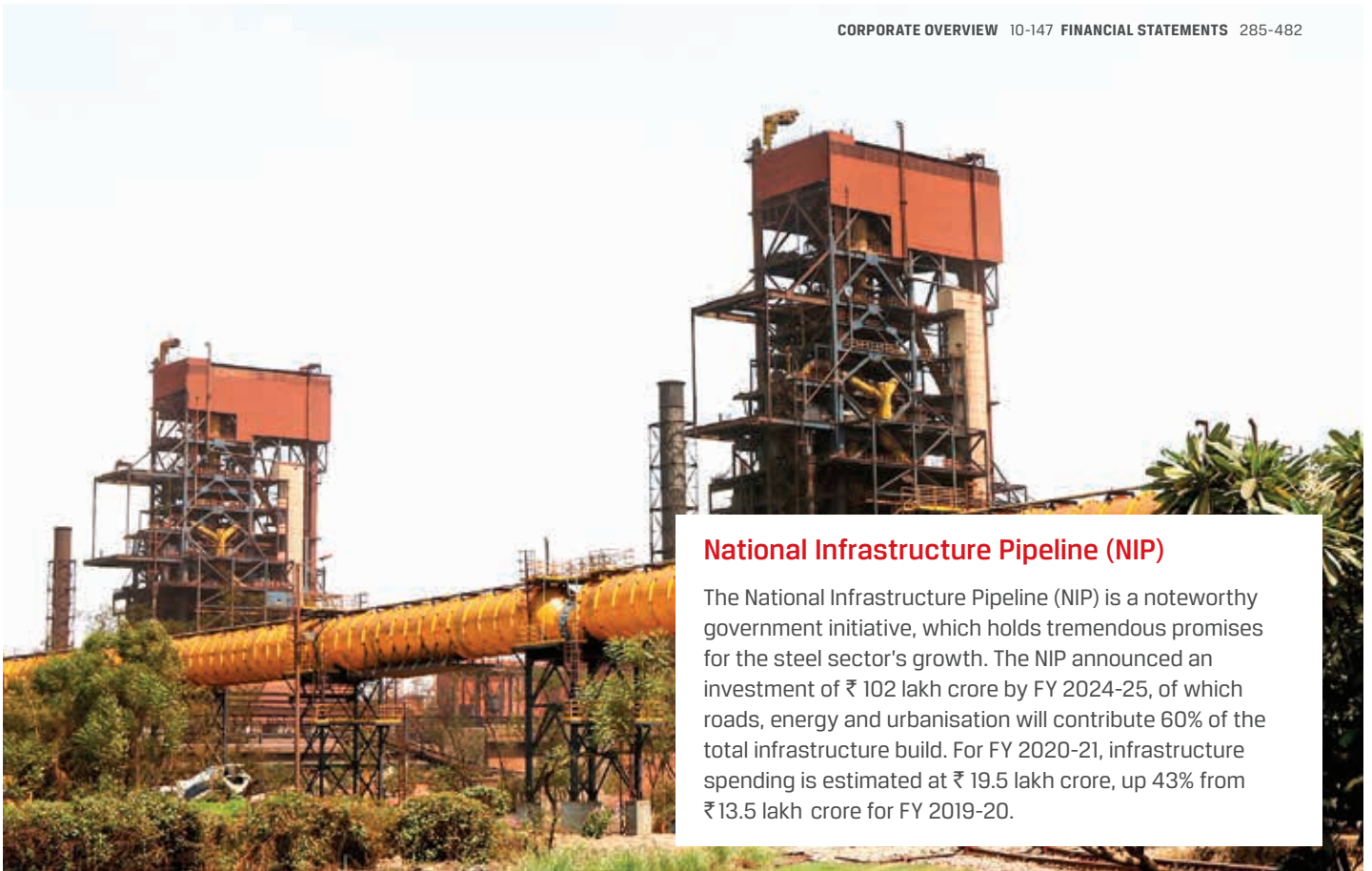
Meanwhile, India imported 6.77 MnT of finished steel, down 13.6% y-o-y, with non-alloy HRC accounting for 34% of the total imports. Imports from Korea accounted for 40% of the total imports.

GOVERNMENT INITIATIVES FOR STEEL INDUSTRY

(Source: IBEF)

One of the designated core industries, steel is key to the government's focus on driving growth in the infrastructure segment. Towards this end, the following initiatives have been rolled out in support of the steel industry:

- › Implemented Steel Import Monitoring System (SIMS), which aids in monitoring real-time import data on quantity, quality and value; the system helps detect misclassification and mis-declaration regarding over/under-invoicing, preventing import of defective steel
- › Imposed anti-dumping duty on galvalume products, ranging from US\$ 28-200/tonne; imports from China, South Korea and Vietnam are subject to duties.
- › To ensure iron ore availability for domestic manufacturing, it introduced a 30% export duty on export of high grade iron ore (lumps and fines).
- › Other measures are underway like the proposed steel scrap policy, safety codes, proposal to reduce royalty to 5% on low grade iron ore fines; Remission of Duties or Taxes on Export Products (RoDTEP) to replace existing Merchandise Export from India Scheme (MEIS); and engagement with international agencies to promote steel-intensive design for roads, bridges and commercial and residential housing.



National Infrastructure Pipeline (NIP)

The National Infrastructure Pipeline (NIP) is a noteworthy government initiative, which holds tremendous promises for the steel sector's growth. The NIP announced an investment of ₹ 102 lakh crore by FY 2024-25, of which roads, energy and urbanisation will contribute 60% of the total infrastructure build. For FY 2020-21, infrastructure spending is estimated at ₹ 19.5 lakh crore, up 43% from ₹ 13.5 lakh crore for FY 2019-20.



RAW MATERIALS

Iron ore

India is world's

5th largest
IRON ORE SUPPLIER

Iron ore is one of the basic raw materials used in steel production. India is blessed with significant iron ore reserves and is the world's fifth largest supplier. Odisha, which accounts for over half of India's iron ore production, produced 120 MnT during FY 2019-20, up from 118 MnT in FY 2018-19. While the availability of iron ore remained a concern in the State of Karnataka due to closure of Donimalai mines, during CY 2019, there were a few hiccups at a global level also such as the Vale dam disruption which led to a sudden spike in global iron ore prices.

CY 2019 witnessed the successful auction of 20 iron ore blocks in India, with combined reserves of 583.06 MnT. Further, the Odisha government auctioned 22 (from about 25) iron ore merchant mines where leases were due to expire on 31 March 2020. Of these, 19 were auctioned at a premium of 91-154%.

Production of

1 tonne

OF STEEL REQUIRES 1.6-1.7 TONNES OF IRON ORE

MANAGEMENT DISCUSSION AND ANALYSIS

**Coal**

India is world's

2nd largest

COAL CONSUMER

India is world's

3rd largest

ENERGY CONSUMER

India is the second largest consumer of coal and the third largest consumer of energy in the world. Steel industry depends on coking coal for iron making and thermal coal for captive power generation. While thermal coal is produced in India, coking coal is mostly imported, as the domestically available coal has high ash content with low calorific value. According to Steel Mint, India imported 57.1 MnT of coking coal till March 2020. In FY 2019-20, India produced 729.10 MnT of coal in FY 2019-20, as per the Ministry of Coal (coal.nic.in/content/production-and-supplies).

OUTLOOK

The World Steel Association (worldsteel) expects Indian steel demand to contract by 18% in CY 2020 on the back of pandemic induced abrupt halt of economic activities. CY 2021 demand is expected to sharply recover and expand by 15%.

While the domestic steel industry is likely to witness a decline in demand in the near term as the economy heads towards near normalcy level in the coming months. But a gradual recovery, especially in the second half of FY 2020-2021 is expected, mainly led by the government's thrust on infrastructure and construction related projects with improving consumer sentiment in other sectors.

India is looking to modernise, expand and accommodate the aspirations of a growing population where industrialisation, urbanisation, and access to technology are the key pillars of economic growth. Thus, steel consumption growth is expected to rise on account of government expenditures on infrastructure and fiscal stimulus to manufacturing industries in the long run.

JSW Steel's view

With a long-term view, JSW Steel has initiated several cost-saving and backward integration measures to support margins. The Company also increasingly focused on exports till the domestic market picked up at the start of H2 FY 2019-20. However, the revival in domestic demand was short-lived owing to the significant disruption in economic activity caused by the pandemic containment measures. This has not only affected production targets for the next financial year but has also led to uncertainty in terms of availability of manpower and expertise to continue the capacity expansion projects.

JSW Steel is cognisant of the risks that may impact its capital expenditure plans and has decided to recalibrate its capital expenditure plan for FY 2020-21. The Company now plans to spend ~₹ 8,200 crore in FY 2020-21 on project capex and ₹ 800 crore to operationalise the seven mines acquired through auctions in Karnataka and Odisha, versus the earlier capex guidance of ₹ 16,340 crore.

In order to fortify its risk mitigation strategy, the Company has put in place a stringent monitoring process. JSW Steel has strong debt management practices in place which ensures that leverage ratios are monitored closely. It also has a varied liquidity profile to ensure that funding sources are well diversified.

Furthermore, as a response to the COVID-19-related impact, the Company is strategically focusing on:

- › Ramping up capacity utilisation to near-normal run rate by end of Q1 FY 2020-21
- › Exports to increase volumes including liquidation of existing inventory, to offset the loss of volumes in domestic market and improve cash flows
- › Targeted cost-saving measures to recalibrate the cost base across all areas of operations and leveraging technology and digitalisation to drive value
- › Conservation and broadening of additional line of liquidity
- › Renewed thrust on technology and innovation to drive efficiencies

Key focus areas for JSW Steel in a post-COVID world

LEVERAGING DIGITALISATION TO ENSURE BUSINESS CONTINUITY

Even as the government announced a nationwide lockdown on 24 March 2020, and the impact on day-to-day operations became imminent, JSW Steel focused on calibrating its IT infrastructure to ensure continuity of business. The Company's digital journey that began in 2017 has helped build a strong base to initiate projects as a response to the evolving dynamics of the new normal. In FY 2020-21, JSW Steel will continue to focus on digital initiatives and use digital tools to access markets and various digital platforms to ensure consistent operational excellence.

RAZOR SHARP FOCUS ON REDUCING COST BASE

The ongoing crisis also presented an opportunity to re-look at our cost base. The Company has embarked upon a cost reduction drive across its operations, including procurement, logistics and further optimising fixed overheads. The operational efforts complemented with the ongoing cost-saving initiatives aim to reduce fixed cost by at least 10% over the base of FY 2019-20. A cross-functional and large team is directly responsible and working with the Management to drive these programmes across the Company. Technology, analytics and innovation continue to be the key levers to further optimise cost and drive operational efficiencies.

SUPPLY CHAIN REORGANISATION

Supply chain management is an important function for steel manufacturing companies. Owing to the temporary pause in movement of goods and materials due to COVID-19, JSW Steel foresees several risks to its supply chain network, which includes uncertainty around movement of global shipments and fluctuations in commodity costs. The Company will continue to study and analyse newer opportunities in terms of identifying sectors with increased steel consumption and focus on capitalising export opportunities in newer markets with minimal risks.

SUSTAINABILITY IS MORE CRITICAL THAN EVER

JSW Steel continues to deliver on its environmental, social and governance (ESG) parameters to create sustainable value for all its stakeholders. The global pandemic has ensured that sustainability has now become more relevant than ever.

The Company outlined a comprehensive sustainability framework comprising 17 core focus areas, where it creates a significant impact. Going forward, JSW Steel's ESG performance will be gauged under these focus areas, with respect to progress made under their respective components.

JSW Steel remains committed in its efforts to reduce carbon footprints, as it is implementing plans to ensure zero usage of thermal coal, and thereby replacing coal with renewable source of energy for generating power in the steel operations. Further a lot of initiatives and ongoing research and development activities are underway to reduce the intensity of metallurgical coal usage in the Company's blast furnaces.

The safety and wellbeing of JSW Steel's people is of paramount importance. The Company's vision is to achieve 'Zero Harm'. To help the Company reach this vision, it has fully integrated Health & Safety (H&S) as one of its core Group values and is continuing to implement initiatives under the 'VISION 000' motto.

ROBUST BALANCE SHEET AND LIQUIDITY MANAGEMENT

JSW Steel continues to focus on diversified sources of funding. While the Company has recalibrated its capacity expansion spends, it will focus on cost-saving initiatives and operational efficiency measures to ensure adequate liquidity buffer and to help strengthen the balance sheet. JSW Steel will continue to focus on maintaining a strong credit rating, healthy capital ratios and establish a capital structure that maximises returns to stakeholders through an optimum mix of debt and equity. The Company and its Board is determined to monitor working capital and has incorporated a stringent cash-flow management mechanism.



4.0 | BUSINESS REVIEW

~48%

SHARE OF VALUE ADDED SPECIAL PRODUCTS
IN THE OVERALL SALES PORTFOLIO

Resilient performance amid a slowdown

GLOBAL SCENARIO

FY 2019-20 has been challenging for the world. During the year, global economic activities were down due to inward looking policies and further heightened by US-China trade actions, resulting in falling global trade and investments. GDP grew by 2.9% in CY 2019 as against initial forecast of 3.5% (Source: IMF WEO, Jan 2020) and from 3.6% in CY 2018.

Global trade for merchandise and services together is estimated to have come down to a growth of 0.9% in CY 2019 as against a growth of 3.6% in CY 2018. Global FDI reduced by 1% in CY 2019 to US\$ 1.39 trillion along with cross border M&A, down by almost 40%, as reported by United Nations Conference on Trade and Development (UNCTAD). Global trade tensions continue to remain a major concern with trade embargos being increased by the US on imports from China at different times during FY 2019-20. As a response to the trade actions, many other countries implemented their own trade measures with a view to protect their domestic industry from diverted trade flows.

THE INDIA STORY

The Indian economy slowed down from Q3 FY 2018-19 due to the slump in the automotive sector coupled with the slowing down of GFCF (gross fixed capital formation). Investments also reduced, compounded by a standstill during the general elections in May 2019. Economic activity, which was expected to pick up after the elections, did not materialise and slowed down further and worsened with the liquidity crunch caused by the continuing the NBFC crisis.

Weak economic activity, sharp fall in investments, drop in manufacturing, capital goods, consumer durables, automotive and construction & infrastructure sectors adversely impacted the steel demand, down from a growth of 8.2% in FY 2018-19 to 1.4% in FY 2019-20 as per the JPC.

The year FY 2019-20 was a very challenging year for JSW Steel. The business scenario in India was volatile and tough in the first half of FY 2019-20 due to a conservative economic environment and a resultant narrowing spread. The auto sector faced a severe downtrend with poor buyer sentiment leading to depressed steel demand, coupled with a slow momentum in the overall manufacturing, infrastructure investments and trade. To tide over this situation, the Company pursued a strong export-led strategy in the first half of the year.

Amidst this weak economic scenario, the Company's crude steel production stood at 16.06 MnT, down 4% y-o-y. Domestic sales dropped 10.7% y-o-y, mainly due to a contraction in demand for flat steel in India. Sectors like construction & infrastructure as well as industrial and general engineering showed reduced trend due to lower government spend and tight liquidity. The pipes and tube segment sales also slowed down and were

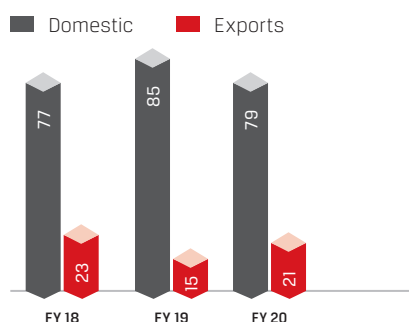
further accentuated with the import of pipes. The rerollers segment saw lower offtake due to lower sales to project customers. The automotive sector, which was experiencing a downtrend since H2 FY 2019-20, witnessed declining sales mainly due to contraction in sales of commercial vehicles, where JSW is exposed to a large extent in the HR and alloy longs category. Despite the challenges faced in the domestic market, the Company's domestic market share stood at 11.8%. JSW Steel's primary focus continued to be on the southern and western markets, which accounted for 82% of the total business. The share of high-margin VASP declined to around 50% of sales volume (to 7.2 MnT in FY 2019-20) from 53% a year earlier, attributed mainly to the slowdown in the auto sector and the liquidity impact in the second quarter.

The first half of FY 2019-20 was predominantly driven by exports amid muted domestic demand. A revival in domestic sentiment could be seen only in the third quarter. At the year-end, domestic markets accounted for 79% of JSW Steel's sales, compared with 86% in FY 2018-19. The first half domestic to exports ratio was 76:24 whereas the second half was better with domestic sales improving and the ratio changing to 82:18. JSW Steel's market share improved from 10.9% in H1 to 12.7% in H2 FY 2019-20. Apart from the automotive sector, which continued its downward trend in the second half, all other sectors such as pipe & tube, construction & infrastructure, consumer durables and retail showed improvements.

The prices started to bottom out towards the beginning of the second half of the year with an uptick in domestic demand. Taking the cue from this, JSW Steel re-focused on the domestic market with an enhanced presence in retail and in securing government project orders. However, some of the positive gains were offset by the outbreak of the COVID-19 pandemic, which resulted in a lockdown across the country, which subsequently led to a temporary pause in production and distribution of products.

DOMESTIC AND EXPORT SALES BREAKUP

(%)



MANAGEMENT DISCUSSION AND ANALYSIS

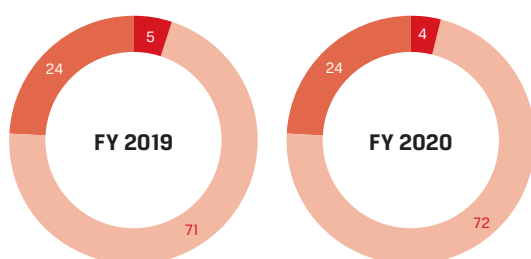
4.1 Product performance

JSW Steel's best-in-class technology and sustained R&D initiatives help deliver specialised and innovative offerings for its customers. The Company remained strategically focused on enriching its product mix by increasing the volume and share of high-margin VASP in its portfolio.

PRODUCT MIX CHANGE y-o-y

(%)

■ Semis ■ Flats ■ Longs



4.1.1 FLATS

JSW Steel produces flat sheet products that include, hot rolled coils, cold-rolled coils and coated products like galvanised, galvalume, tinplate and colour coated. The share of flat products increased to 72% in the product mix, with domestic sales of ~8.26 Mnt.

4.1.1.1 Hot rolled

A wide variety of grades of hot rolled (HR) products are manufactured in Hot Strip Mills (HSMs) of Vijayanagar (Karnataka) and Dolvi (Maharashtra). Vijayanagar Works has an installed capacity of 3.5 MTPA and 5 MTPA for HSM-1 and HSM-2, respectively. The capacity at Dolvi Works stands at 3.5 MTPA, where India's first CONARC process was implemented for steel manufacturing. In FY 2019-20, Hot Rolled Coils (HRCs) constituted 41% of the Company's product portfolio.

Key sectors

JSW Steel continues to cater to the construction and infrastructure, industrial and engineering goods, pipes and tubes, automotive, consumer durables, and energy sectors with its HR products.

4.1.1.2 Cold rolled

Cold rolled (CR) steel products are manufactured at Vijayanagar Works. The CR products segment has a 16% share in the total product mix.

Key sectors

Cold rolled products in India are majorly consumed by the automotive, drums and barrels, industrial and engineering sectors.

4.1.1.3 Electrical steel

Electrical steel finds application across sectors such as electric motors, generators, nuclear power stations, power generation plants, domestic appliances, transformers and

automotive electricals. Electrical steel sales increased by 6% y-o-y driven by consumer durables, heavy industrial motors and traction motors.

4.1.1.4 Galvanised

India's largest manufacturer and exporter of galvanised steel, JSW Steel is also the first supplier of products with higher coating (550 gsm) to the solar sector in the country. The Company's galvanised products are differentiated with high strength, resistance to corrosion, eco-friendly, durable and lighter weight. These products accounted for 8% of sales in FY 2019-20.

Key sectors

Galvanised products in India are largely consumed by the construction and infrastructure sectors, and consumer durables, appliances, panel and duct manufacturers. In FY 2019-20, sales to the solar sector was close to 58,000 MT.

4.1.1.5 Galvalume

JSW Steel's Galvalume has played an important role in the development of India's renewable energy power generation capability. It has been the material of choice for use in solar mounting structures employed in various utility-scale solar projects across the country. In FY 2019-20, JSW Galvalume has been selected for use in prestigious solar project undertakings in India such as:

- › 375 MW solar project for SoftBank Solar Energy Ltd. in Andhra Pradesh
- › 290 MW solar project for Solaire Direct India LLP in Gujarat
- › Ananthapuram (ultra-mega solar park)
- › 2 GW Bhadla Project, Bikaner
- › 2 GW ISTS at Rajasthan.

4.1.1.6 Colour Coated

Colour coated products comprised 5% of the product portfolio in FY 2019-20, with domestic sales growth of 9% y-o-y.

Key sectors

The overall growth was driven by the construction and rural sectors, aided by the Company's brand building and consumer education drive to identify original JSW coated sheets.

4.1.2 LONGS

JSW Steel manufactures a variety of long products such as TMT bars, wire rods, and special alloy steel. The product segment comprised 24% of the product portfolio in FY 2019-20, same as last year. During the year, long products' domestic sales stood at 3.26 Mnt.

4.1.2.1 TMT

TMT rebars are manufactured in Vijayanagar Works and Dolvi Works. They comprise 17% of the product portfolio. JSW Neosteel, the TMT brand, increased penetration in semi-urban and rural areas. JSW Neosteel is one of the best-quality TMT bars available in various thickness ranges in India. Manufactured through the blast furnace route in

state-of-the-art rolling mills, they are free from impurities and have uniform properties.

Key sectors

JSW Neosteel was used in major projects in the country, ranging from critical atomic/nuclear power plant projects, aerospace, solar parks, major irrigation projects, metro rail, Indian Railways, bridges, mega housing, airports, defence, expressway and highway. JSW Neosteel also catered to prominent educational institutions, hospitals, IT parks and high-rises.

JSW Neosteel advocates the benefits of using Earthquake Resistant Bars viz. Fe 550D and Fe 600D grades over traditional bars/TMT and many projects have started upgrading to these grades. It also recommends the use of corrosion-resistant TMT in coastal areas, for projects that use epoxy coating over TMT. This results in various benefits including durability, where customers are finding utility. This has resulted in the Company receiving huge enquiries for the supply of corrosion resistance grade materials.

4.1.2.2 Wire rods

Wire rods are manufactured at Vijayanagar Works and Salem Works comprising 5% of the product portfolio.

4.1.2.3 Alloy steel

Alloy steel products are manufactured at JSW Salem Works. The Company is the largest domestic producer of spring steels flats, alloy steel rounds and bars and alloy steel wire rods.

4.2 Retail

The Group's diversified product range is supported by a widespread sales and distribution network throughout India. The Group distributes its products in the domestic market by selling directly to customers, retail traders and company stock yards. In the export markets, the Group uses a combination of direct sales to customers and sales to international trading houses.

RETAIL CONCEPT	JSW EXPLORE	JSW SHOPPE	JSW SHOPPE CONNECT
Target areas	Metro and urban areas	Urban and semi-urban areas	Semi-urban and rural areas
Key features	Just-in-time service solutions for customers with in-house profiling lines and value-added services; franchisee model	Retail steel distribution	Small retail format; linked to JSW Explore and JSW Shoppe
Service focus	Multiple product service centre for steel solutions	Steel distribution, with emphasis on enhanced customer experience	Focus on sales to end customers and medium and small enterprises, with a focus on rural areas



JSW Retail facilitates marketing and selling of steel products, including flat products (coated steel products) and long products (TMT). It was created to renew focus on branded products, network expansion and strengthen feet-on-the-street presence. With over 11,000+ exclusive and non-exclusive retail outlets, covering 575 districts across India, JSW Steel operates one of the largest retail steel networks in the country.

The Company has 5,300 influencers and more than 3,000 end consumers. JSW Steel also regularly participates in conferences and exhibitions to display product capabilities.

4.2.1 BRAND BUILDING

JSW Steel has been strategically investing in various brands, so that the market is able to take cognisance of its differentiated and superior product offerings. To engage various channels of customers, the Company has clearly differentiated its strategy for B2B and B2C segments. The B2B initiatives include various customer meets and plant visits, conferences, sponsorships and exhibitions; and product and brand advertisements across 12 major steel/trade magazines.

During the year, the Company also initiated a digital-first, purpose-driven campaign titled #RoofToDream and reached an audience of 13 million people. It also won the SAMMIE's Award and Global Digital Marketing Award for the Best Social Media Campaign.

MANAGEMENT DISCUSSION AND ANALYSIS

The Company has been undertaking focused brand-building initiatives on JSW Neosteel (TMT Bars), JSW Colouon+ and JSW Pragati (Colour Coated), JSW Vishwas (GC Sheets), JSW Galveco (Lead free GC sheet) and JSW Everglow (Colour Coated).

4.2.2 CUSTOMER CONNECT

JSW Steel has a dedicated B2C channel, to ensure that its brand connects well with the end consumers. To strengthen its bond with the customers, the Company has launched several initiatives for the B2C segment such as Fabricator Loyalty Programme, advertisement hoardings, inflight magazine advertisements, JSW on Wheels and uniform product branding. It also participated in the flagship international exhibition, Made in Steel – Italy. The event helped promote and highlight JSW Steel Italy's presence and offerings. JSW Steel also participated in the Conference on Railway Excellence, which was attended by senior officials of Indian Railways.

The Company also undertakes regular influencer meets and engages with the customers with festival memorabilia. Its engagement on the digital front has also steadily increased and is maximising the brand's overall visibility.

The Company also educates its customers on identification of duplicate products and conducts counterfeit raids to protect its brand. Customer Engagement Program through Customer Focus Teams (CFT) is also initiated with select customers. It aims to understand their concerns, discuss on mutual growth plans and understand expectations from JSW Steel.

As a part of influencer engagement, JSW Steel launched a Fabricator Loyalty Program, which recorded over 6,500 enrolments and led to 13,000 MT sales registration. With this, the engagement between the JSW sales team and influencers have increased multifold and improved overall sales through scaled connect with 6,000+ loyal influencers across India. The Company also introduced JSW Eklavya-Skill Academy, which helped train over 1,000 fabricators on fabrication and welding. Through the year, the Company also conducted 55 Contractors' Meets and an Engineers Loyalty Programme covering 5,000 participants and generating leads.

4.2.2.1. Customer satisfaction

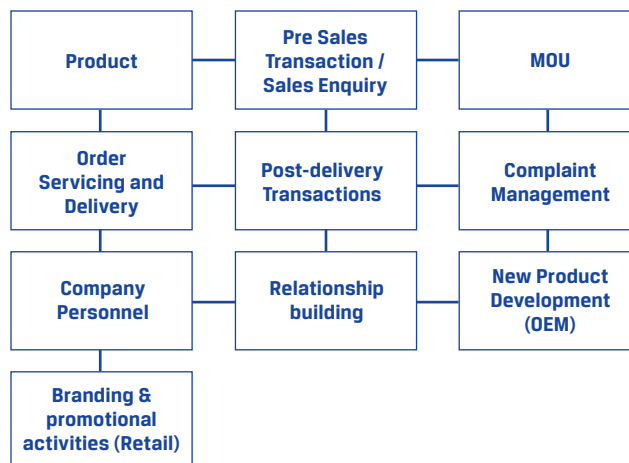
For monitoring customer satisfaction levels and assessing its service levels against industry benchmarks, customer Satisfaction Surveys are conducted through an external agency once in every two years. The results are reviewed at the Director/Plant Head levels, along with HODs, and action plans are formulated and implemented on continual basis.

The CSI survey includes mapping of loyalty segmentation, along with customers' experience. The latest survey was conducted in 2018. Compared to 2016, JSW Steel has emerged stronger on the three broad parameters of satisfaction,

loyalty and experience, and leads on most counts when matched with its peers.

Under Strategic Competitor Benchmarking, customers were asked to rate JSW against specific competitors they deal with.

Attributes of Customer Experience Index



Based on the feedback from the survey, the Company has initiated several improvement measures in order servicing processes and On time in Full (OTIF). For complaint management, Customer Complaint Management System (CCMS) with Delegation of Power (DOP) is being implemented.

4.2.2.2 Awards from OEM customers

JSW Steel has received the following awards from OEMs during FY 2019-20:

1. Samsung (Chennai): Best Support Dec'19 (for coated products)
2. Haier (Pune): Best Delivery Performance Award Jan'20 (for coated products)
3. JSW Steel honoured as 'Best Supplier' by BHEL (for electrical steel)
4. Best Raw material supplier award by Honda Motorcycle and Scooters India (for CR products)
5. Best Raw material supplier by Honda Cars India Ltd (for CR Products)
6. Certificate of Performance Award by Brakes India (for Salem product supplies)
7. Selected as Alliance and Strategic Partner by Timken (for Salem product supplies)



JSW on Wheels

JSW Steel rolled out a unique initiative named 'JSW Chala Gaon Ki Aur', to connect more closely with the rural customers, who form a large proportion of its retail business. An industry-first initiative, this proved to be highly successful in building a lasting connect with customer groups.

Key numbers

14 vans | 365 days | 105 district | 95,000 villages |
20,000 influencers | 15,000 end consumers |
15,000 MT leads with 25% conversion rate

Sustainability initiatives

As a steel manufacturing company that is heavily dependent on natural resources as raw material, JSW Steel is cognisant of the impact its business operations can have on the environment and communities. Sustainability is a core focus area for the Company, and over the years, it has driven various initiatives to reduce carbon emissions, conserve resources like water, energy and input materials, minimise waste and increase recirculation, recycling and enhance local biodiversity.

CLIMATE ACTION GROUP

JSW Group has constituted a Climate Action Group (CAG) with cross-functional expertise, to develop a comprehensive plan with parameters and targets to help its businesses to mitigate the negative impact of operations on people, communities and the overall environment. The CAG meets at least once every month with the primary objectives of discussing actions on policy advocacy with external stakeholders, analysis of climate change risks and devising mitigation strategies for each operating unit, identifying R&D needs, developing targets and formulating long-term action plans

SUSTAINABLE OPERATIONS

During FY 2019-20, JSW Steel launched several initiatives across its manufacturing units to minimise waste generation and responsible disposal of generated waste. The Company has implemented innovative technologies to recover iron from the waste slime generated, thereby reducing consumption of iron ore.

Preservation of biodiversity is also an important objective of the Company. Precautions are taken to reduce negative impacts on the ecosystem. The Company has various initiatives where it engages with the local population and government bodies to preserve biodiversity in its operations, especially in the eco-sensitive areas.

ZERO HARM

Ensuring the health and safety of people at all its workplaces is also a key goal to the Company's business responsibility vision. JSW Group targets to achieve 'Zero Harm' across its businesses and continues to implement initiatives under the 'VISION 000' motto. As a step towards ensuring greater accountability and involvement in achieving the organisation's health and safety goals, JSW Steel has incorporated safety-linked targets in its mid- and senior-level management's annual performance metrics.

The Company has launched new safety rules and all employees; business associates and contractors are required to comply with the ten rules with respect to essential safety. These rules cover the most critical safety practices to achieve a notable reduction in injuries and illnesses.

5.0 | OPERATIONAL REVIEW

3.39 MnT
IRON ORE TRANSPORTED
THROUGH PIPE CONVEYOR



5.1. Vijayanagar Works

JSW Vijayanagar Works, located in Karnataka, is the Company's largest manufacturing unit with an installed capacity of 12 MTPA. The unit plays a key role in contributing to India's steel sufficiency, and in feeding large-scale raw material requirements of various industries. The plant sets itself apart with its unique and innovative practices, globally recognised cost competitiveness and efficiency in logistics.

Vijayanagar Works is the Company's flagship plant and uses the Corex process, the first in India to do so as well as the conventional blast furnace route to achieve efficiency in conversion cost. Vijayanagar Works houses India's largest auto-grade steel facility with a capacity of 2.3 MTPA. It is also the only steel plant in India with pair cross technology and a twin-stand reversible cold rolling mill.

Vijayanagar Works has captive power generation capacity of 854 MW. It has a dedicated port and is well connected to the Goa, Krishnapatnam and Chennai ports to facilitate the import of raw materials and export of finished products. The Company has recently set up a pipe conveyor system with a 20 MTPA capacity (phase-I with 10 MTPA capacity is operational). This is an environment-friendly system and will reduce transportation costs of iron ore. In addition, Vijayanagar Works has tie-ups for utilities with Linde India Ltd., Bellary Oxygen Company Pvt. Limited and wholly owned

subsidiary JSW Industrial Gases Private Limited (previously known as JSW Praxair Oxygen Company Private Limited) and Praxair India Pvt. Ltd.

5.1.1 COMPETITIVE STRENGTHS

- › Produces 800-plus tonnes of steel per person per annum, making it the most productive steel plant in India
- › Has access to nine captive iron ore mines for raw material security
- › Houses India's widest hot strip mill and one of India's largest blast furnaces
- › Reuses more than 95% of process waste and is recognised for its 'zero-effluent discharge' status
- › Has a low carbon footprint, with 96% of coke oven gas for power generation being recycled
- › Uses mix of Blast Furnace and Corex technology for hot metal production
- › Employs a large-scale, low-grade iron ore beneficiation process
- › Uses pelletisation based on dry and wet process
- › Only plant in India with pair-cross technology and twin-stand reversible cold-rolling mill

MANAGEMENT DISCUSSION AND ANALYSIS

5.1.2 YEAR IN REVIEW

- › 3.39 MnT of iron ore dispatched through pipe conveyor resulting in substantial reduction in logistics costs
- › Optimised operating cost through key initiatives such as:
 - › Increase in pulverised coal injection (PCI) in furnaces, thus replacing the need for high priced coke
 - › Optimised coke oven blend with the introduction of coke fine
- › The plant developed a beneficiation process to maximise the iron recovery and effective utilisation of banded hematite quartzite (BHQ) iron ore through roasting cum magnetic separation.

5.1.3 OPERATIONAL HIGHLIGHTS

5.1.3.1 Key projects under implementation

- › Capacity upgradation of blast furnace 3 (BF-3) from 3.0 MTPA to 4.5 MTPA, along with the associated auxiliary units, is under implementation
- › Installation of a new 160 T Zero Power Furnace and 1x1.4 MTPA Billet Caster, along with associated facilities at SMS-3 to enhance steelmaking capacity
- › Installation of a new Wire Rod Mill No.2 of 1.2 MTPA capacity to enhance plant capacity is also on track
- › Two new lines of 0.45 MTPA each for construction grade galvanised products are under implementation
- › A new 0.3 MTPA line for colour coated products is also underway in and is expected to be commissioned by March 2021

- › Setting up of 8 MTPA pellet plant and 1.5 MTPA coke oven plant at Vijayanagar to bridge the current and expected gaps in the coke availability and drive significant cost savings

5.1.3.2 Other key initiatives

- › Downhill conveyors from newly acquired mines to the ore yard and remaining segments of the pipe conveyor system to ensure improved connectivity and seamless transport of iron ore to the plant
- › De-dusting systems at different areas of the plant to control fugitive emissions
- › Replacement of primary gas coolers in Coke Oven-4 to improve process efficiency
- › A new Cut to Length (CTL) line to meet the demand of sized steel products
- › Revamping and capacity upgradation of HSM-1 to 3.8 MTPA with modification of reheating furnace and the addition of new facilities
- › Structural, equipment strengthening and debottlenecking of SMS-1 by replacing girders, some of the equipment and civil foundations

5.1.3.3 R&D highlights

During FY 2019-20, Vijayanagar Works yet again proved its mettle in research and development and continued its focus on cost reduction and quality excellence.

For further information, please refer to Annexure A of the Directors' Report





5.1.3.4 Health and Safety

During the year, an array of health and safety initiatives and programmes were unveiled at JSW Vijayanagar Works. These are being undertaken with a view to reduce near-misses, occupational hazards, loss time injuries and workplace fatalities. Some key interventions are given below:

- › President's Trophy for Safety launched for recognising best performing contractors
- › Inauguration of Fire & Rescue Training Gallery
- › Best Trainers from each Divisional Implementation Committee (DIC) were recognised as per 'Suraksha Shikshak Samman
- › Training programme and awareness sessions on 'on-site traffic' for truck drivers; defensive driving; forklift safety and mySetu application
- › WAH-RE (Work At Height Rescue) training for project contractors' employees introduced

5.1.3.5 Environmental initiatives

As one of the largest steel plants in the world, JSW Vijayanagar Works has assumed a definite commitment to continuously improve its environmental performance and reduce its overall environmental footprint. During FY 2019-20, as a part of its water management initiatives, the plant recovered makeup water through six RO plants (19,000 m³/day) and reused 45,000 m³/day treated blow down water routed through guard ponds for secondary applications, ensuring zero liquid discharge.

JSW Steel has signed two Memoranda of Understanding (MoUs) with Bombay Natural History Society (BNHS), Mumbai and People for Environment (PFE), New Delhi for biodiversity assessment in the JSW Steel complex and respective surroundings and the report has been duly completed.

For further information, please refer to Page 68

2.73 m³/tcs

**SPECIFIC WATER CONSUMPTION AT JSW STEEL VIS-À-VIS
WORLDSTEEL BENCHMARK OF 3.3 m³/TCS**

5.1.4 KEY PRIORITIES FOR FY 2020-21

- › Complete the announced projects for capacity expansion and cost savings
- › Operationalise downhill conveyors from newly acquired mines up to the ore yard to reduce logistics cost
- › Continue focusing on energy efficiency and improved waste management initiatives
- › Install new Wire Rod Mill 2 of 1.2 MTPA capacity and Pellet Plant 3 of 6.14 MTPA net capacity to support overall plant capacity expansion of 13 MTPA
- › Ensure sustained operational performance with focus on health and safety



5.2 Dolvi Works

Located on the west coast of Maharashtra, JSW Dolvi Works is the Company's second largest plant with a total installed capacity of 5 MTPA. The unit caters to customers in the automotive, industrial and consumer durables sectors. Dolvi Works is the first plant in India to adopt a combination of CONARC technology for steelmaking and compact strip production (CSP) for producing hot rolled coils, providing the unit with flexibility to use a combination of solid charge and liquid hot metal.

The plant is undergoing a large-scale capacity expansion and is expected to double its steelmaking capacity by H2 FY 2020-21. A substantial quantity of HR coils produced in Dolvi is sent to the facilities owned by one of the subsidiaries for value addition.

Dolvi Works has a 67 MW captive power plant and also has a long-term power purchase agreement with JSW Energy Limited, a Group company. It has a dedicated captive jetty as well as railway siding which connects the unit directly with India's railway network.

5.2.1 COMPETITIVE STRENGTHS

- › Advantageous location in the west coast of India, enabling cost-efficient inbound and outbound logistics. The unit is well-connected to a jetty that can handle a cargo of up to 15 MTPA.
- › Located ~80 km from Mumbai, the unit is also well connected via rail, road and sea.
- › The only primary producer of long products in Western India.
- › Caters to a wide array of industries, including automotive, infrastructure, construction, machinery, LPG cylinder-manufacturers cold rollers, oil and gas, and consumer durables.

5.2.2 YEAR IN REVIEW

- › Three new and 31 customised products were developed to cater to the customers' requirements.
- › Replacement of Natural Gas (NG) with Coke Oven Gas (COG) to reduce fuel consumption.

- › Analytics-driven simulation of inbound logistics and raw material handling system (RMHS) to ensure consistent delivery of raw materials.
- › Undertook revamping of Stove-4 in blast furnace and commissioned New Cyclone at BF-1 to improve productivity.
- › Real-time monitoring of blast furnace operations to achieve optimum operating metrics.
- › Made considerable progress in its total quality management (TQM) processes through implementation of 8,721 Kaizen at individual levels and deployment of 411 Quality Circles; 166 projects have been completed and 1,151 equipment cleared Jishu Hozen Step 3, which prevents deterioration of equipment and achieves cost savings in the production process
- › Installation of de-dusting system of 350,000 Nm³/hr capacity, with bag filters in stock house of blast furnace to improve the work zone area air quality.

5.2.3 OPERATIONAL HIGHLIGHTS

5.2.3.1 Key projects under implementation

- › Capacity expansion from 5 MTPA to 10 MTPA consisting major facilities like a blast furnace of 4.5 MTPA with a 5 MTPA Steel Melt Shop (SMS), a 5 MTPA HSM, a 5.75 MTPA Sinter Plant, 4 MTPA pellet plant and 4 kilns of 600 TPD lime calcination plants (LCPs).
- › Set up a second line of 1.5 MTPA coke oven plant, along with coke dry quencher (CDQ) facilities to cater to the additional coke requirement for the crude steel capacity expansion to 10 MTPA at Dolvi
- › Set up a 175 MW and 60 MW captive power plants to harness flue gases and steam from CDQ

5.2.3.2 Other key initiatives

- › Predictive maintenance with condition monitoring, advanced inspections, and data analytics to predict component or equipment failure in SMS cranes to ensure higher availability.

5.2.3.3 R&D highlights

A research-driven facility, Dolvi is a hub for innovation and process improvements. During FY 2019-20, the plant undertook eight specific studies across various projects, to improve overall value creation.

For further information, please refer to Annexure A of the Directors' Report.

5.2.3.4 Health and Safety

JSW Steel Dolvi Works has been continuously undertaking measures to improve health and safety of all personnel in its premises. During the year, Safety Performance and Progressive Motivation standards were launched and ~300 yellow cards and 24 red cards have been issued for procedure violations to different departments and projects.

Some of the other initiatives included:

- › 71 Leaders' Audits were conducted cross functionally to bring safety excellence in the respective areas
- › Monthly Safety Themes were undertaken to focus on respective areas mass communications, safety skits, training programme, review of incidents, inspections, survey and audits were carried out based on safety theme.
- › Felt Leadership Programme was arranged for the senior management by M/s DuPont in March 2020.
- › 1,135 Contractor Safety Field Audit (CFSA) is being carried out by trained professionals at every project site.
- › Four speed monitoring cameras installed in the plant to monitor any violations.
- › Four Defensive Driving Training programmes conducted for pool & truck drivers, with the help of an external agency.

5.2.3.5 Environmental initiatives

JSW Dolvi Works takes full cognisance of the climate change and the imminent need for environmental conservation. Towards this, the unit continuously invests in cutting edge technologies and best-in-class equipment for reducing environmental footprint and increasing conservation. The plant has been accredited with ISO 14001 for its Environment Management System for all units.

For further information, please refer to Page 68

5.2.4 KEY PRIORITIES FOR FY 2020-21

- › Continue progress on capacity expansion projects and cost saving initiatives.
- › Install effluent treatment plant (ETP) of 220 m³/hr capacity for wastewater treatment.
- › Install Maximum Emission Reduction to Sinter (MEROS) to reduce the dust emission up to 10 mg/Nm³ for Sinter Plant II.
- › Installation of de-dusting system of capacity 3,50,000 Nm³/hr, with bag filters in stock house of blast furnace to improve the work zone area air quality

JSW SALEM BAGS THE PRESTIGIOUS DEMING PRIZE

In the last financial year, JSW Steel's Salem plant won the highly coveted Deming prize, making it one amongst the five plants globally to receive this recognition. It was awarded for outstanding practices in continuous improvements across functions.

Factors highlighted by the examiners for awarding the Deming Prize:

- › Active participation of employees based on the employee empowerment model
- › Succeeded in developing new products with collaborative approach with stakeholders
- › Proactive formulation of management goals and strategies based on market analysis and creating a strategic roadmap
- › Aligning CSR activities from a medium- to long-term perspective

Systems which were appreciated during the Deming Prize assessment:

- › Demonstrating leadership and deep insight into business
- › Focusing efforts on high value-added products
- › Sound results in respect of medium to long-term objectives/ strategies/means through TQM
- › Practicing a proactive collaborative approach
- › Systematically working to improve cost savings through deep drives





5.3 Salem Works

JSW Steel Salem Works is one of the largest facilities producing special steel in India. The plant is a major supplier to the auto components industry and is a market leader for manufacturing special grade steel used in gears, crank shafts and bearings. Products from this unit have received approvals from major Indian automotive original equipment manufacturers (OEMs).

The strategic location of the Salem plant allows it to cater to the needs of the major auto hubs in southern India. Located ~340 km from Chennai and 180 km from Bengaluru, it is well connected through railways, highways and ports, which facilitates the transportation of raw materials and finished products. The plant has a 90 MW captive power plant and a captive oxygen gas plant.

5.3.1 COMPETITIVE STRENGTHS

- › Plant location catering to South and West zones, auto hub
- › Large basket and wide range of products
- › Market leadership in auto sector
- › Market leadership in bearing and forging segments
- › Single source supplier for many applications to various auto OEMs
- › Only Indian supplier for rail steel to European market

5.3.2 YEAR IN REVIEW

- › Addressing small-lot production for customer delight
- › Systematic development of skill and competency development and achieve employee involvement, even among contract workers
- › The facility improved load efficiency, which helped reduce dead freight in coal movement from Karaikal Port and resulted in overall cost savings
- › 30 MW steam turbo generator was installed with air cooled condenser for increasing the captive power generation to reduce the power costs. air-to-air condenser technology adopted in this CPP to minimise the consumption of water
- › Commissioned Bar Annealing with capacity of 18,000 TPA for producing value added products

5.3.3 OPERATIONAL HIGHLIGHTS

5.3.3.1 Key projects under implementation

- › Conveyor system for handling raw materials from wagon tippler
- › Advanced Magnetic Particle Inspection (MPI) facilities with grinding station at Line 04
- › Liquid Oxygen Backup system for emergency supply of

oxygen to SMS and oxygen facility for increasing oxygen enrichment in blast furnace

- › Pulverised Coal Injection upgradation to increase coal injection in blast furnace
- › Additional Cooling Bed and Abrasive saw at Blooming Mill to improve productivity

5.3.3.2 R&D highlights

Salem Works continued to focus on R&D activities, developed several process improvements, and launched new processes and products to meet the ever evolving market dynamics. A total of seven new grades have been developed for various applications in auto/non-auto sectors.

For further information, please refer to Annexure A of the Directors' Report

5.3.3.3 Health and Safety

Health and safety assumes paramount importance at JSW Salem Works. During the year, multiple initiatives were undertaken towards strengthening the health and safety practices at the plant, as illustrated here:

- › Launch of mySetu online portal for Safety Observation and Incident tracking system.
- › Introduction of Leaders SHHEE Walk Audit & Interaction at shop floor.
- › Safety standards bilingual handbook prepared in English and Tamil and distributed among employees and associates.
- › Thickness measurement test was conducted for entire length of the CO gas line (~4.5km) in the plant premises.
- › Road Safety Survey was conducted by an external agency for identifying road safety risks and hazards.
- › OSHAS 18001 surveillance and recertification audit conducted and certified.
- › Hydra operators training imparted to all operators through OEM experts.
- › Personalised Health Cards issued to employees and associates based on the respective annual health check-up reports.
- › FAMFEST programme is being conducted on a quarterly basis for associate employees and their family to create awareness and emotively appeal on topics such as health, basic life support, safety, fire safety and environment aspects.
- › ISO 45001 awareness training was conducted for internal auditors by external experts.

5.3.3.4 Environmental initiatives

During the year, Salem Works continued to focus on various initiatives to conserve water. The wastewater from

Ultrafiltration RO Plant and multi-grade filter was diverted to recycled water treatment plants (RWTP), which was then reused for plant makeup water. An ETP was also installed with a capacity of 125 KLD and a Zero Liquid Discharge (ZLD) system in acid pickling plant to treat the trade effluent.

For further information, please refer to Page 68

5.3.4 KEY PRIORITIES FOR FY 2020-21

- › Consolidate position in the bearing segment, along with seamless tube application and exploring new avenues in non-auto sector to de-risk the dependency on the auto sector
- › Enhancement of statistical problem-solving approach and sustenance of TQM initiatives
- › Implementation of ISO 45001 system and of Process Safety Management System
- › Interlocks and safety vigilance through digitalisation projects
- › Development of Ultra High Strength Coil Spring Steel
- › Development of Tungsten Containing Tool steel for card clothing application

6.0 | FINANCIAL REVIEW

₹5,291 crore
PROFIT AFTER TAX IN FY 2019-20

6.1 Standalone

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE (%)
Revenue from operations	64,262	77,187	-17
Other income	628	405	55
Operating EBITDA	12,517	18,512	-32
EBITDA margin (%)	19%	24%	-19
Depreciation and amortisation expenses	3,522	3,421	3
Interest expenses	4,022	3,789	6
Profit before exceptional items	5,601	11,707	-52
Exceptional items	1,309	-	N/A
Tax expense (credit)	(999)	3586	-128
PAT	5,291	8,121	-35
Earnings per share (diluted) (₹)	21.89	33.60	-35

FY 2019-20 was a year of two halves for the steel industry. The first half witnessed a weakened demand and subdued pricing environment. The second half saw improving business and consumer sentiment with higher demand and pricing, which was deflated by the coronavirus impact towards the end of March 2020.

Amidst the macroeconomic headwinds and operational challenges, the Company reported crude steel production of 16.06 MnT, down 4% y-o-y but achieved 97.3% of its revised production guidance of 16.50 MnT, as average capacity utilisation levels reached 89%.

The overall drop in production was due to severe extended monsoon, which impacted operations, and lower special steel demand due to automotive slowdown and weakened domestic demand. The outbreak of the coronavirus in India in March 2020 and consequent containment measures imposed by the government impacted business activities. The Company scaled down/suspended production across all facilities following the imposition of the first phase of nationwide lockdown on 24 March 2020.

Sales volume stood at 15.08 MnT, down 4% y-o-y but achieved 97.3% of its sales volume guidance of 15.50 MnT for FY 2019-20. The Company exported 2.64 MnT of steel, up 43% y-o-y, and accounted for 18% of total sales volume, as against 12% in FY 2018-19.

Revenue from operations fell 17% y-o-y to ₹ 64,262 crore due to lower sales volumes as well as a 14% decline in realisations. The impact on margins was partially offset by lower costs of raw materials like iron ore and coal, decrease in fuel and input costs, and source mix efficiencies. The Company also benefited from cost-reduction measures like optimising fuel consumption at blast furnaces, reducing coke moisture and utilisation of pipe conveyor system for transporting iron ore from mines.

However, owing to the disproportionate fall in realisations, which was not offset by lower prices of input costs, operating EBITDA decreased 32% y-o-y to ₹ 12,517 crore. Consequently, net profit was down to ₹ 5,291 crore from ₹ 8,121 crore a year earlier.

The Company's total net debt gearing was at 1.23x as on 31 March 2020 and net debt-to-EBITDA stood at 3.78x as on 31 March 2020.

REVENUE ANALYSIS

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Domestic turnover	52,326	67,185	-14,860	-22
Export turnover	9,989	8,025	1,964	24
Total turnover	62,315	75,210	-12,895	-17
Other operating revenues	1,947	1,977	-30	-2
	64,262	77,187	-12,925	-17

MANAGEMENT DISCUSSION AND ANALYSIS

PRODUCT-WISE QUANTITY BREAK-UP (MnT)

	FY 2019-20	FY 2018-19	CHANGE (%)
Products			
Rolled products – Flat	10.92	11.29	-3
Rolled products – Long	3.52	3.69	-5
Semis	0.63	0.78	-19
Total Saleable Steel	15.08	15.76	-4

Saleable steel volume de-grew 4% y-o-y to 15.08 MnT, due to weak domestic demand.

Domestic steel demand was impacted by general liquidity tightness, a softer investment cycle and weakness in the automotive and consumer durables industries. During H1 FY2020, the Company strategically focused on exports, which contributed substantially to sales volumes.

During the second half, various supportive fiscal and monetary measures helped revive business and consumer sentiment to a large extent, resulting in demand improvements from the infrastructure and construction sectors.

The Company reported a 43% y-o-y increase in exports. Exports as a percentage of total sales increased to 18% from 12% in a year earlier. VASP sales accounted for ~48% of total sales volumes.

The Company recognised the following as other operating revenue for FY 2019-20.

- › Grant income (investment-linked incentive) of ₹ 552 crore, including ₹ 466 crore related to previous years based on in-principle approval from the Government of Maharashtra for incentives on its investment for expansion from 3.3 MTPA to 5 MTPA at Dolvi Works
- › Consideration received of ₹ 250 crore from a vendor as fee for assignment of a procurement contract pertaining to supply of industrial gases

However, overall other operating revenue was lower by ₹ 30 crore as the incentive period expired for the Dolvi Works expansion, which was partially offset by the grant income and assignment fee.

OTHER INCOME

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Other income	628	405	223	55

Other income rose due to higher interest income from cash and cash equivalents including bank deposits and increase in interest income on loans to subsidiaries. Cash and bank balances including deposits stood at ₹ 11,401 crore as on 31 March 2020 as against ₹ 5,813 crore as on 31 March 2019.

MATERIALS CONSUMPTION

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Cost of materials consumed including traded goods and change in inventory	33,466	39,498	(6,032)	-15

The Company's expenditure on material consumption declined by 15% to ₹ 33,466 crore in FY 2019-20 from ₹ 39,498 crore in FY 2018-19 primarily on account of lower raw material prices, especially iron ore down 15% and coking coal down 17%, as well as a 4% reduction in production volumes. However, this was offset by unfavourable local currency movements - the Indian rupee depreciated by 9% against the US dollar, which increased imported raw material costs.

EMPLOYEE BENEFITS EXPENSES

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Employees remuneration and benefits	1,496	1,435	61	4

Employee benefits expenses rose 4% y-o-y to ₹ 1,496 crore, largely due to salary increments and higher headcount (13,159 as at 31 March 2020 versus 12,599 as at 31 March 2019).

MANUFACTURING AND OTHER EXPENSES

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Other expenses	16,783	17,742	(958)	-5

Manufacturing and other expenses fell 5% y-o-y to ₹ 16,783 crore in FY 2019-20 from ₹ 17,742 crore in FY 2018-19, primarily due to a reduction in stores and spares consumption as well as lower power and fuel costs. Stores and Spares consumption decreased 14%, largely due to lower prices of electrodes and refractories, and reduced consumption of mechanical and electrical spares. Moreover, planned shutdown at Dolvi and Vijayanagar led to a decline in regular store consumption.

Power and fuel costs decreased 14% primarily due to lower steam coal prices and reduction in power purchases due to efficient operations of the captive power plants.

Freight expenses fell due to overall reduction in domestic sales.

Hedging costs and net loss on foreign currency transactions and translations were higher as the Indian rupee depreciated by 9% against the US dollar.

Royalty and other direct mining costs increased, as the Company mined 4.13 MnT in FY 2019-20, up from 1.33 MnT in FY 2018-19.

FINANCE COST

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Finance cost	4,022	3,789	233	6

Finance cost rose 6% y-o-y to ₹ 4,022 crore, primarily due to increased working capital requirements in light of a rise in inventories and increase in term loans. Overall, a tightened liquidity scenario and blockage of government receivables led to a rise in finance cost.

Total borrowings as on 31 March 2020 stood at ₹ 58,713 crore, up from ₹ 48,539 crore, as on 31 March 2019. However, the weighted average interest rate decreased by 56 basis points to 6.41%.

DEPRECIATION AND AMORTISATION

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Depreciation and amortisation	3,522	3,421	101	3

Depreciation and amortisation increased 3% y-o-y to ₹ 3,522 crore due to depreciation charged on asset capitalisation for projects and sustaining capex, as well as depreciation of assets recognised as Right of Use assets due to the adoption of Ind AS 116: Leases with effect from 1 April 2019.

MANAGEMENT DISCUSSION AND ANALYSIS

TAX EXPENSE/CREDIT

The Company received tax credit of ₹ 999 crore in FY 2019-20 as against tax expense of ₹ 3,586 crore in FY 2018-19 primarily on account of a reversal of deferred tax liability of ₹ 2,150 crore due to a change in the corporate tax rate and lower current tax liability due to the decrease in profit during the period under review.

EXCEPTIONAL ITEMS

The Company made impairment provisions of ₹ 1,309 crore for the following:

1. ₹ 852 crore towards diminution in value of investments, loans and interests thereon relating to certain overseas subsidiaries; provisions were made based on increased uncertainty over restarting iron ore mining operations at Chile on account of the coronavirus outbreak
2. ₹ 377 crore towards interest receivables from an overseas subsidiary considered doubtful recovery relating to Baytown operations in the US
3. ₹ 80 crore towards the retirement of certain fixed assets in India

PROPERTY, PLANT AND EQUIPMENT

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Tangible assets	46,117	51,600	(5,483)	-11
Capital work-in-progress	23,810	10,099	13,711	136
Right to use asset	4,102	-	4,102	N/A
Intangible assets	323	172	151	88
Intangible assets under development	331	344	(13)	-4
Total	74,683	62,215	12,468	20

Net block of property, plant and equipment increased by ₹ 12,468 crore primarily due to capital expenditure incurred for capacity expansion from 5 MTPA to 10 MTPA at Dolvi, investments in CRM 1 expansion at Vijayanagar, and other capacity augmentation and cost-saving projects.

Effective 1 April 2019, the Company adopted Ind AS 116 'Leases' and applied the standard to all lease contracts existing on the date of initial application i.e. 1 April 2019. The Company used the modified retrospective approach for transitioning to Ind AS 116 with right-of-use asset recognised at an amount equal to the lease liability adjusted for any prepayments/accruals recognised in balance sheet immediately before the date of initial application. This resulted in the recognition of right-of-use asset of ₹ 4,102 crore and lease liability (separately disclosed in balance sheet) of ₹ 3,489 crore as on 31 March 2020. An amount was recognised as finance lease asset of ₹ 4,122 crore and finance lease obligation of ₹ 3,990 crore under the erstwhile lease standard as on 31 March 2019.

INVESTMENTS

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Investments in subsidiaries, associates and joint ventures	4,757	3,980	777	20
Other investments	1,242	1,417	(175)	-12
	5,999	5,397	602	11

The increase in investments was primarily due to additional investment of ₹ 750 crore in JSW Steel Coated Products Limited.

LOANS AND ADVANCES

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Long-term loans and advances	8,705	7,675	1,030	13
Short-term loans and advances	321	136	185	136

Loans and advances increased primarily due to loans extended to certain overseas subsidiaries for working capital, capital expenditure and other general corporate purposes.

OTHER FINANCIAL ASSETS

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Other non-current financial assets	562	48	514	1,072
Other current financial assets	2,794	2,644	150	6

Increase in non-current other financial assets was primarily due to classification of ₹ 326 crore GST incentive receivable from Dolvi as non-current and advance towards equity of ₹ 100 crore.

Current other financial assets increased primarily due to non-receipt of GST incentive benefits recognised during the year.

OTHER NON-FINANCIAL ASSETS

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Other non-current assets	2,378	3,475	(1,097)	-32
Other current assets	1,795	1,991	(196)	-10

Other non-current assets decreased ₹ 1,097 crore primarily due to lower capital advances and reclassification of non-current advances to suppliers to current. Other current assets decreased primarily due to utilisation of input tax credits during the year under review.

INVENTORIES

Average inventory holding as on 31 March 2020 for finished goods was at 105 days. Overall inventory holding remained stable at 67 days for FY 2019-20 compared to 66 days for FY 2018-19. Value of inventories decreased by 11% primarily due to reduction prices of raw materials like iron ore, coal and spares.

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Raw materials	4,110	5,108	(998)	-20
Work-in-progress	414	477	(64)	-13
Semi-finished/Finished goods	3,344	3,275	63	2
Production consumables and Stores & Spares	1,734	1,955	(221)	-11
Others	22	-	22	N/A
Total	9,623	10,815	(1,192)	-11

MANAGEMENT DISCUSSION AND ANALYSIS

TRADE RECEIVABLES

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Total receivables	3,319	6,852	(3,533)	-52
Less: Provision for doubtful debts	(153)	(82)	(71)	86
Trade Receivables	3,166	6,770	(3,604)	-53

Average collection period as on 31 March 2020 was at 19 days, down from 33 days as on 31 March 2019, primarily on account lower domestic sales and fall in steel prices by 14%.

CASH AND BANK BALANCES

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Cash and cash equivalents	3,438	5,366	(1,928)	-36
Bank balances other than cash and cash equivalents	7,963	447	7,516	1,681

To meet short-term cash commitments, the Company parks its surplus funds in short-term and highly liquid instruments which comprise cash and cash equivalents.

Other bank balances include borrowed funds and long-term customer advances funds parked in medium- and long-term deposits to meet capital expenditure and operating cash flow requirements.

BORROWINGS

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Long-term borrowings (including current maturity of long-term debt)	44,356	38,333	6,023	16
Short-term borrowings	6,813	5,371	1,442	27

Long-term borrowings (including current maturity of long-term debt) increased by ₹ 6,023 crore owing to availing of new loans for capacity expansion projects offset by reclassification of lease liabilities during the year under review.

TRADE PAYABLES

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Acceptances	8,056	8,937	(881)	-10
Other than acceptances	5,298	4,191	1,107	26
Total Trade payables	13,354	13,128	226	2

Trade payables increased by 2% primarily due to increase in imported raw material creditors.

OTHER FINANCIAL LIABILITIES

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Other non-current financial liabilities	1,308	1,030	278	27
Lease liabilities	3,489	-	3,489	N/A
Other current financial liabilities (excluding current maturities of long-term debt)	6,871	4,804	2,067	43

Increase in other non-current financial liabilities was primarily due to higher allowance for financial guarantee.

Other current financial liabilities (excluding current maturities of long-term borrowings and finance lease obligations) increased mainly due higher payables for capital projects including capital acceptances.

DEFERRED TAX LIABILITIES

₹ (in crore)

	FY 2019-20	FY 2018-19	CHANGE	CHANGE (%)
Deferred tax liabilities	5,511	7,747	(2,236)	-29
MAT Credit	(4,196)	(4,416)	220	-5

Consequent to the changes in the corporate tax regime, the Company assessed the outstanding deferred tax liability, and wrote back ₹2,150 crores to the profit and loss account, assuming that it would migrate to the new tax regime at a future date.

CAPITAL EMPLOYED

Total capital employed decreased by 8% from ₹ 75,025 crore as on 31 March 2019 to ₹ 68,762 crore as on 31 March 2020

Return on average capital employed was at 12.5% for FY 2019-20.

OWN FUNDS

Net worth increased from ₹34,893 crore as on 31 March 2019 to ₹ 38,362 crore as on 31 March 2020.

The book value per share was ₹158.70 as on 31 March 2020 as against ₹144.35 as on 31 March 2019.

OTHER KEY FINANCIAL INDICATORS

	FY 2019-20	FY 2018-19	CHANGE	VARIANCES DUE TO
Debtors turnover (Number of days)	21	33	-43	Decrease was primarily on account of decrease in steel prices in FY2019-20 and lower sales in March 2020 due to COVID-19 and nation-wide lockdown.
Inventory Turnover (Number of days)	68	67	1	
Interest coverage ratio	3.61	5.26	-31	The decrease is primarily due to the decrease in EBITDA during the year
Current ratio	0.83	0.78	5	
Debt equity ratio	1.33	1.25	6	
Operating EBITDA margin (%)	19.48	23.98	-19	Disproportionate fall in realisations, which was not offset by lower prices of input costs, impacted margins adversely.
Net profit margin (%)	8.23	10.52	-22	Lower operating margin resulting into lower net profit margin. The EBITDA decreased by ₹ 5,995 crore (32% decrease). This was offset by deferred tax reversal ₹ 2,150 crore due to reversal of deferred tax liability
Return on net worth (%)	13.79	23.27	-41	Return on net worth is lower due to decrease in profitability in FY 2019-20 by 35%

MANAGEMENT DISCUSSION AND ANALYSIS

6.2 Subsidiaries and JV

6.2.1 INDIAN SUBSIDIARIES

6.2.1.1 JSW STEEL COATED PRODUCTS

During the year, JSW Steel Coated Products registered a production (Galvanising / Galvalume products / Tin Product) of 1.77 MnT, an increase by 1% y-o-y. Its sales volume increased by 4% y-o-y to 1.86 MnT during FY 2019-20. Operating EBITDA for the year stood at ₹ 550 crores as compared ₹ 393 crores in FY 2018-19. The net profit after tax stood at ₹ 296 crores compared to ₹ 80 crores in previous financial year.

6.2.1.2 AMBA RIVER COKE LIMITED (ARCL)

The Company's wholly owned subsidiary Amba River Coke Limited (ARCL) produced 1.01 MnT of coke and 3.55 MnT of pellet during FY 2019-20. For the year FY 2019-20, the operating EBITDA was at ₹ 388 crores compared to ₹ 434 crores in FY 2018-19. The profit after tax increased to ₹ 194 crores in FY 2019-20 from ₹ 176 crores in the previous year.

6.2.2 INTERNATIONAL SUBSIDIARIES

6.2.2.1 US PLATE AND PIPE MILL

The US based plate and pipe mill facility produced 0.28 million net tonnes of plates and 0.07 million net tonnes of pipes, reporting a capacity utilisation of 30% and 12%, respectively, during the year. However, the global slowdown in the steel industry impacted its performance. The facility generated a negative EBITDA of US\$ 31.69 million (₹ 214 crores) as against the previous year's positive EBITDA of US\$ 26.09 million (₹ 190 crores). Net loss after tax for FY 2019-20 was US\$ 117.82 million (₹ 822 crores) compared to Net loss after tax of US\$ 53.40 million (₹ 363 crores) in FY 2018-19.

6.2.2.2 ACERO AND JSW STEEL USA OHIO INC (JSWSUO)

The US based HR coil manufacturing company reported a total HRC production of 0.31 MnT during FY 2019-20. JSW Ohio took an inventory write down in the year and generated an EBITDA loss of US\$ 113.07 million (₹ 792 crores) compared to EBITDA loss of US\$ 41.62 million (₹ 294 crores) last financial year*.

Loss after tax for FY 2019-20 was US\$ 144 million (₹ 1,011 crores) compared to loss after tax of US\$ 45.74 million (₹ 323 crores) in FY 2018-19*.

*Performance for FY 2018-19 is calculated from date of acquisition on June 15, 2018.

6.2.2.3 JSW STEEL ITALY PIOMBINO S.P.A. (JSW PIOMBINO) (FORMERLY KNOWN AS AFERPI S.P.A.), PIOMBINO LOGISTICS S.P.A. – A JSW ENTERPRISE (FORMERLY KNOWN AS PIOMBINO LOGISTICS S.P.A.) AND GSI LUCCHINI S.P.A.)

During FY 2019-20, the Italy based long rolled products manufacturing facility, reported an EBITDA loss of 31.91

million euros (₹ 236 crores) compared to 17.37 million euros (₹ 161 crores) last year. Loss after tax for the year amounted to 49.1 million euros (₹ 364 crores) against 15.3 million euros (₹ 139 crores) in FY 2018-19*.

*Performance for FY 2018-19 is calculated from date of acquisition on July 24, 2018.

6.2.3 JOINT VENTURE

6.2.3.1 MONNET ISPAT & ENERGY LIMITED (MIEL)

In FY 2018-19, the Company, and AION Investments Private II Limited completed the acquisition of Monnet Ispat & Energy Limited (MIEL) through a jointly controlled entity. MIEL is a primary steel producer that manufacturer and sells sponge iron, steel, ferro alloys along with billets and pellets.

During FY 2019-20, MIEL undertook a major planned shutdown to convert its steel melting shop and rolling mills to enable production of special steels. This was done by strengthening the equipment and providing higher levels of automation. This resulted in addition to product basket with a variety of cast product sizes and an upgraded bar mill that can cater to various sectors like automobile, railways and general engineering.

During the year, MIEL produced around 0.83 MnT of sponge iron and 1.66 MnT of pellets, as compared to 0.72 MnT and 0.54 MnT, respectively in FY 2018-19.

In FY 2019-20, MIEL recorded an EBITDA loss of ₹ 46 crores crores, compared to EBITDA loss of ₹ 15 crores in the previous year. MIEL's net loss for the year FY 2019-20 was at ₹ 492 crores crores as against a net loss of ₹ 282 crores in FY 2018-19*.

* Performance for FY 2018-19 is calculated from the date of acquisition on August 31, 2018.

6.3 Consolidated

The Company reported consolidated revenue from operations, operating EBITDA and net profit after tax of ₹ 73,326 crore, ₹ 11,873 crore, and ₹ 3,919 crore, respectively. Consolidated financial statements include the financial performance of the following subsidiaries and joint ventures.

6.3.1 SUBSIDIARIES

1. JSW Steel (Netherlands) B.V.
2. JSW Steel Italy S.r.L.
3. JSW Steel Italy Piombino S.p.A. (formerly known as Aferpi S.p.A.)
4. Piombino Logistics S.p.A. – A JSW Enterprise (formerly known as Piombino Logistics S.p.A.)
5. GSI Lucchini S.p.A
6. JSW Steel (UK) Limited
7. Periana Holdings, LLC
8. JSW Steel (USA), Inc.

9. Purest Energy, LLC
10. Meadow Creek Minerals, LLC
11. Hutchinson Minerals, LLC
12. RC Minerals, LLC
13. Keenan Minerals, LLC
14. Peace Leasing, LLC
15. Prime Coal, LLC
16. Planck Holdings, LLC
17. Rolling S Augering, LLC
18. Periana Handling, LLC
19. Lower Hutchinson Minerals, LLC
20. Caretta Minerals, LLC
21. JSW Panama Holdings Corporation
22. Inversiones Eroush Limitada
23. Santa Fe Mining S.A.
24. Santa Fe Puerto S.A.
25. JSW Natural Resources Limited
26. JSW Natural Resources Mozambique Limitada
27. JSW ADMS Carvão Limitada
28. Acero Junction Holdings, Inc.
29. JSW Steel USA Ohio, Inc.
30. Nippon Ispat Singapore (PTE) Limited
31. Erebus Limited
32. Arima Holdings Limited
33. Lakeland Securities Limited
34. JSW Steel Coated Products Limited
35. Amba River Coke Limited
36. JSW Bengal Steel Limited

37. JSW Natural Resources India Limited
38. JSW Energy (Bengal) Limited
39. JSW Natural Resources Bengal Limited
40. JSW Jharkhand Steel Limited
41. Peddar Realty Private Limited
42. JSW Industrial Gases Private Limited
43. JSW Utkal Steel Limited
44. Hasaud Steel Limited
45. JSW Realty & Infrastructure Private Limited
46. JSW Retail Limited
47. Piombino Steel Limited (w.e.f. 6 June 2019)
48. Makler Private Limited (w.e.f. 6 June 2019)
49. JSW Vijayanagar Metalics Limited (w.e.f. 24 December 2019)
50. Vardhman Industries Limited (w.e.f. 31 December 2019)
51. JSW Vallabh Tin Plate Private Limited (w.e.f. 31 December 2019)

6.3.2 JOINTLY CONTROLLED ENTITIES

52. Vijayanagar Minerals Private Limited
53. Rohne Coal Company Private Limited
54. Geosteel LLC (upto 28 January 2020)
55. JSW Severfield Structures Limited
56. JSW Structural Metal Decking Limited
57. Gourangdih Coal Limited
58. JSW MI Steel Service Center Private Limited
59. JSW Vallabh Tin Plate Private Limited (upto 31 December 2019)
60. Creixent Special Steels Limited
61. Monnet Ispat & Energy Limited

7.0 | PROCUREMENT



Steel is a highly resource intensive sector and is predominantly dependent on two raw materials – iron ore and coal. Basis this criticality of their availability and quality, JSW Steel maintains a strategic focus on raw material security and input cost optimisation.

Iron ore

FY 2019-20 marks a milestone year for JSW Steel with regard to raw material security of iron ore. The Company won four mines in Odisha, as part of the open auctions being conducted for C-category mines in the state. Combined with its existing mining operations in the state of Karnataka, this brings the Company closer to its vision of sourcing at least 50% of iron requirements captive.

In FY 2019-20, the Company was declared a 'Preferred Bidder' for four iron ore mines in the state of Odisha, with iron ore reserves linkage of more than 1,100 MnT. The Company has also won three more iron ore mines in the auctions held in Karnataka, with an estimated resource of ~93 MnT.

In Karnataka, the Company has started mining operations on the available six captive mines. At the current production levels, these six mines contribute ~20% to the total iron ore requirement during FY 2019-20 for the Company's largest steel plant, JSW Vijayanagar Works. The rest of the demand from the plant is serviced from private miners within the state. With the operationalisation of captive mines by various players including JSW Steel, combined with the enhancement of 3-4 other mines in the state, the demand-supply equation in Karnataka is set to change, with a skew towards the latter. This is expected to have a measurable impact on the prices, which will augur well for the Indian steel industry.

The Company's second largest unit, JSW Dolvi Works, is planning to source high-quality iron ore to the tune of 3.4 MnT from Chhattisgarh for its pellet, DRI and long steel production. The rest of the plant's requirement, is currently serviced by private miners in Odisha. However, with its acquisition of mines in Odisha, the Company is evaluating captive sourcing of iron ore for the Dolvi plant from FY 2020-21 onwards. With a focus on maintaining cost efficiency, the Company is also planning to explore setting up infrastructure facilities to structurally optimise logistics costs.

Coal

High-quality coking coal continues to be imported by JSW Steel for the major part of its steelmaking requirements. At a broad ratio of 1:1 between coal (including different types of coals for coke making and PCI injection and Corex coal) and steel, the Company imported ~17 MnT of coal in FY 2019-20 from various sources. In recent years, the Company has been mindful of diversifying its coal sourcing mix geographically and reduce dependence on any one exporter country. As of FY 2019-20, the Company has sourced its coal requirements from Australia, Canada, USA, Russia, Mozambique, Indonesia and others.

At JSW Steel, its in-house and state-of-the-art blend management system ensures that the Company's dependence on coking coal is minimised. The process keeps the Company's operating parameters at optimum levels and blends other grade coals to be used in coke ovens in place of coking coal.

Apart from the imports, JSW Steel is also developing a coking coal mine in India. This serves the dual purpose of partial raw material security and cost efficiency.

8.0 | HUMAN RESOURCES

At JSW Steel, finding, retaining and developing the right talent has always been a core strategy to maintaining a high-productivity and value-driven organisational culture. As an imperative the organisation follows policies and regulations that create an unbiased and safe working environment.

In the last financial year, JSW Steel focused on building systems and tools that help track career paths, provide guidance to develop new skills, educate employees on various topics and recognise and reward top performers.

8.1 Learning & Development

The Company has created a structured framework to help build skills and capabilities of employees.

8.1.1 FUTURE FIT LEADERS

JSW Steel launched the 'Future Fit Leaders' programme, to identify potential Future Fit Leaders or FFLs, nurture their talent and make a positive impact on their career progress. The programme involves a comprehensive leadership capability development journey that includes a structured framework to impart training and development.

8.1.2 IIM AHMEDABAD STRATEGIC LEADERSHIP PROGRAMME

JSW IIM Ahmedabad Executive Education programme is intended to develop analytic, strategic and leadership skills. The programme aims to help employees develop important skills that enable quick thinking, better decision-making and effective management. In FY 2019-20, 21 participants underwent training.

8.2 JSW Springboard

As a leading manufacturing company of India, JSW Steel has been consistently putting in efforts to create an empowering and safe working environment for women. The Diversity and Inclusion Policy for JSW Steel was unveiled in FY 2018-19 and has worked to achieve that each and every employee is treated with respect, dignity and fairness, thus creating an environment, which promotes positive working relationships.

8.2.1 IIM BANGALORE WOMEN LEADERSHIP JOURNEY – BATCH OF 2019

JSW Steel's IIM Bangalore Women Leadership programme saw a batch of 24 high-performing women employees

being trained in self-awareness, career management, personal branding and in strategic subjects such as macroeconomics, industry analysis and design thinking.

8.3 JSW Campus Connect initiatives

JSW Group has been playing a key role in shaping the careers of young professionals across India. Its various internship programmes with their structured approach, strong mentorship and meticulous evaluation process act as a career launchpad for aspiring talent.

8.4 E-learning initiatives

To adapt to the dynamic business environment, JSW Steel has curated a wide spectrum of courses ranging from behavioural, interpersonal and functional skills. The employees have the flexibility to hone their skills and take up e-learning courses anytime and anywhere. This has been enabled by the launch of the app Percipio.

8.5 Way forward for FY2021

Multiple surveys and studies were conducted by internal and external bodies to ascertain from the feedback from employees to consider JSW Steel a Great Place to Work. While the feedback ranking is at par with the industrial average, the scope for being in the Top 100 in India does not elude the organisation. One of the key interventions taken to achieve this is enhanced employee recognition, where employees are rewarded and recognised for their various contributions in various ways.

As the organisation grows, it strives to ensure that it remains an attractive employment proposition for talented people. Towards this end, the organisation would strive to be more inclusive, more responsive and more engaging and ensure sustained employee delight.

9.0 | DIGITAL INITIATIVES

At JSW Steel, nurturing a digital culture has become a core focus area of the management, and the Company is striving to mainstream a digital mindset across its length and breadth. This is done with the objective of making the organisation more cost-efficient, nimble-footed, cloud-based and greener. Towards this end, the Company has involved various stakeholder groups such as partners, employees and customers in its digital journey, soliciting their active participation.

JSW Steel commenced its targeted digitalisation journey in 2017, with a wave-wise approach. In the first wave, the organisation created a Digital Centre of Excellence comprising 10 senior leaders who looked at the digital transformation of marketing, manufacturing and supply chain functions of the Company. This went a long way for the Company to establish the power of analytics and automation, while onboarding people to the digital bandwagon. Currently, in the third-wave of digitalisation, the Company is focused on procurement and project implementation.

Being digital for employees

During the past three years, the organisation has rolled out an intranet service, which looks at the end-to-end management of employees, from hiring to career management to retirement. With a digital front, the HR systems have been made more efficient and smarter, with robust employee engagement levels. The intranet is also being used to disseminate any kind of information or announcements that the management would want to communicate with the employees.

Being digital for suppliers and partners

FY 2019-20 saw JSW Steel install the Ariba platform, which is a state-of-the-art spend management and procurement assistance system. Seamlessly integrated with the organisation's SAP interface, Ariba connects the suppliers with the buyers to ensure transparent transactions with the least turnaround time.

For JSW Steel, the Ariba installation is aimed at achieving cost efficiencies, reducing redundancies and generating insights for effective negotiation and decision-making.

It feeds into the Company's procurement strategy with directions on supplier ratings and past records, so that an informed call may be taken while availing various services from various vendors.

Being digital for customers

As much as its employees and suppliers, JSW Steel has envisaged its customers are also onboard with its progress in digitalisation. Towards this end, it has established a state-of-the-art customer relationship management (CRM) system, powered by Salesforce. Through this, the Company gives a single window MIS to the customers, where they can view and manage their orders.

Information technology and architecture

At an information technology level, the organisation has outsourced its IT infrastructure and management to multiple specialist organisations who are leaders in their respective fields. This ensures that a reliable IT system is maintained 24x7, with immediate support available to troubleshoot any issues.

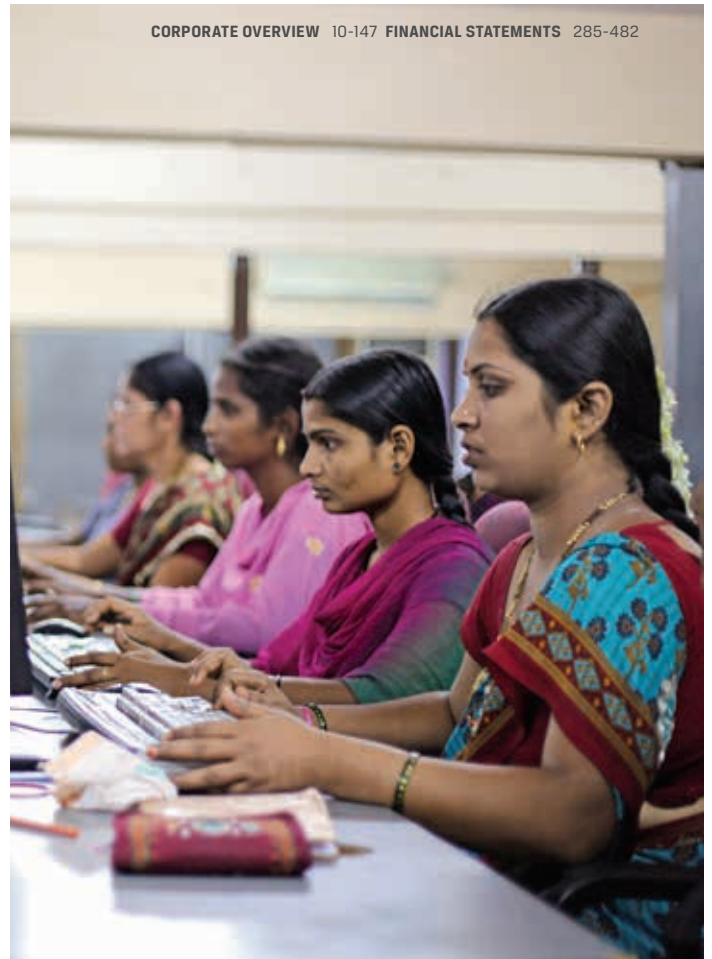
Outlook

As the Company implements its third wave of digitalisation and moves towards the next level, there is increasing evidence of benefits from its initiatives. For example, in FY 2019-20, the Company has saved ₹ 450 crore from its various digital interventions, apart from making it smarter and stronger. This gives it rationale and impetus to maximise its digital reach and involve more stakeholders into the digital journey.

10.0 | CSR

JSW Steel's commitment to nation-building is also reflected in its CSR policy, which is led by the Group's CSR entity: JSW Foundation.

The core philosophy of the Company's social intervention programmes is to work closely with communities living near its operations, and beyond. JSW Steel has deployed a strategic inclusive development approach that encompasses preserving and building drinking water resources, constructing better sanitation facilities, conserving environment, providing health and nutrition amenities, providing quality education, creating platforms for skill-building and livelihoods, promoting sports and art, culture and heritage.



11.0 | RISK MITIGATION

JSW Steel follows the globally recognised 'COSO' framework of Enterprise Risk Management. ERM brings together the understanding of the potential upside and downside of all those factors which can affect the organisation with an objective to maximise sustainable value to all the activities of the organisation and to its stakeholders.

The Company recognises that the emerging and identified risks need to be managed and mitigated to:

- › protect its shareholders and other stakeholders' interests
- › achieve its business objective
- › enable sustainable growth

Pursuant to the requirement of Regulation 21 of the Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Clause 49 of the erstwhile Listing Agreement, the Company has constituted a sub-committee of Directors to oversee Enterprise Risk Management framework to ensure resilience such that:

- › Intended risks, say growth, are taken prudently so as to plan for the best and be prepared for the worst
- › Execution of decided strategies and plan with focus on action
- › Unintended risks like performance, incident, process and transaction risks are avoided, mitigated, transferred (like in insurance) or shared (like through sub-contracting). The probability or impact thereof is reduced through tactical and executive management, policies, processes, inbuilt systems controls, MIS, internal audit reviews etc.

**To the Members of
JSW STEEL LIMITED,**

The Board of Directors present the Third Integrated Report on business and operations along with financial statements of the Company for the financial year ended March 31, 2020.

1. COMPANY PERFORMANCE

(₹ in crores)

	Standalone		Consolidated	
	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19
I Revenue from operations	64,262	77,187	73,326	84,757
II Other income	628	405	546	204
III Total income (I + II)	64,890	77,592	73,872	84,961
IV Expenses				
Cost of materials consumed	33,073	39,179	38,865	43,476
Purchases of stock-in-trade	420	499	135	320
Changes in inventories of finished goods, work-in-progress and stock-in-trade	(27)	(180)	(270)	(590)
Employee benefits expense	1,496	1,435	2,839	2,489
Finance costs	4,022	3,789	4,265	3,917
Depreciation and amortization expense	3,522	3,421	4,246	4,041
Other expenses	16,783	17,742	19,884	20,110
Total expenses	59,289	65,885	69,964	73,763
V Profit before share of profit / (loss) from joint ventures (net), exceptional items and tax (III-IV)	5,601	11,707	3,908	11,198
VI Share of profit / (loss) from joint ventures (net)			(90)	(30)
VII Profit before exceptional items and tax (V+VI)	5,601	11,707	3,818	11,168
VIII Exceptional items	1,309	-	805	-
IX Profit before tax (VII-VIII)	4,292	11,707	3,013	11,168
X Tax expense/(credit)				
Current tax	789	2,356	943	2,473
Deferred tax	(1,788)	1,230	(1,849)	1,171
Total tax expense/(credit)	(999)	3,586	(906)	3,644
XI Profit for the year (IX-X)	5,291	8,121	3,919	7,524
XII Other comprehensive income / (loss)				
A (i) Items that will not be reclassified to profit or loss				
a) Remeasurement losses of the defined benefit plans	(19)	(15)	(23)	(19)
b) Equity instruments through other comprehensive income	(255)	4	(304)	(2)
(ii) Income tax relating to items that will not be reclassified to profit or loss	6	5	7	7
Total (A)	(268)	(6)	(320)	(14)
B (i) Items that will be reclassified to profit or loss				
a) The effective portion of gain /(loss) on hedging instruments	(719)	31	(825)	85
b) Changes in Foreign currency monetary item translation difference account (FCMITDA)	87	(50)	87	(49)
c) Foreign currency translation reserve (FCTR)			(316)	(60)
(ii) Income tax relating to items that will be reclassified to profit or loss	221	7	253	(12)
Total (B)	(411)	(12)	(801)	(36)
Total other comprehensive income/(loss) (A+B)	(679)	(18)	(1,121)	(50)
XIII Total comprehensive income/(loss) (XI+XII)	4,612	8,103	2,798	7,474
Total Profit /(loss) for the year attributable to:				
- Owners of the Company			4,030	7,639
- Non-controlling interests			(111)	(115)
Other comprehensive income/(loss) for the year attributable to:				
- Owners of the Company			(1,076)	(24)
- Non-controlling interests			(45)	(26)
Total comprehensive income/(loss) for the year attributable to:				
- Owners of the Company			2,954	7,615
- Non-controlling interests			(156)	(141)
			2,798	7,474

2. RESULTS OF OPERATIONS

Global economic activity faced several challenges in CY 2019, resulting in a slowdown which was worse than the global financial crisis. The year started off on a weak note, with US-China trade tensions, Brexit-related uncertainty and other geopolitical issues continuing to be an overhang on economic growth. Overall, global trade was sluggish in the first half due to tepid investments and softening demand across advanced and emerging economies. Towards the second half, economic growth began to stabilise, as the US and China signed the 'phase one' of their trade agreement and some green shoots of recovery became visible.

Global crude steel production grew to 1,869.9 MnT in CY 2019 from 1,808.4 MnT in CY 2018, largely driven by growth in Asia and the Middle East. However, steel prices remained under pressure due to continued and extensive destocking across global steel markets, coupled with a slowdown in overall consumption. With raw material prices maintaining the uptrend, steel companies experienced significant margin pressure and thus lower profitability of steel companies.

Despite these headwinds, crude steel production in Asia grew 5.7% y-o-y to 1,341.6 MnT. China recorded the highest growth at 8.3% y-o-y to produce 996.3 MnT, in contrast developed markets of EU and North America reported a decline of 4.9% and 0.8% on y-o-y basis, respectively.

Even as the year began with dampened market conditions, growth seemed to have gradually stabilised at the close of CY 2019. However, CY 2020 began with the COVID-19 pandemic affecting the Chinese market in the month of February 2020 and then gradually spreading across most parts of the world. The nationwide lockdowns to break the chain of transmission brought economic activities to a near halt, affecting the steel demand in the month of March 2020.

In India, the steel industry experienced weakness in the first half of FY 2019-20 due to the slowing auto sector, dampened government spending on infrastructure, stress in the financial sector and tightening credit in light of the NBFC crisis. The government implemented a series of measures to revive the economy, with the Reserve Bank of India (RBI) complementing with policies to keep interest rates lower for longer. The government's planned outlay under the National Infrastructure Pipeline (NIP) provided a boost to steel industry demand. However, the Coronavirus-induced closure of economic activities in the month of March 2020 impacted the economy and the steel industry. In FY 2019-20, the crude steel production fell 1.5%, y-o-y to 109.22 MnT.

Finished steel consumption rose 1.4% y-o-y to 100.07 MnT. Steel imports decreased by 18.5%. And, steel exports from India increased by 30.9%, making India a net exporter of finished steel in FY 2019-20.

Given the volatile and competitive market environment, the Company continued to focus on improving exports in the first half of FY 2019-20. A gradual revival in domestic demand was visible from the third quarter following measures to step up government expenditure. The Company worked towards improving its share in the market by strategically focusing on increasing domestic sales volume. The global slowdown due to COVID-19 induced lockdown in China and across the world from the month of February 2020 and in India in the month of March 2020 impacted the Company's performance in the fourth quarter of FY 2019-20.

Despite the headwinds, the Company delivered steady operational performance, backed by a strong focus on cost reduction, backward integration and a healthy mix of value-added products.

(A) STANDALONE RESULTS

FY 2019-20 was a year of two halves for the steel industry. The first half witnessed a weakened demand and subdued pricing environment. The second half saw improving business and consumer sentiment with higher demand and pricing, which was deflated by the Coronavirus impact towards the end of March 2020.

Amidst the macroeconomic headwinds and operational challenges, the Company reported crude steel production of 16.06 MnT, down 4% y-o-y but achieved 97.3% of its revised production guidance of 16.50 MnT, as average capacity utilisation levels reached 89%.

The Company also achieved 97.3% of its sales volume guidance of 15.5 MnT for FY 2019-20. Saleable steel sales volume stood at 15.08 MnT, down 4% y-o-y. The Company exported 2.64 MnT of steel, up 43% y-o-y and accounted for 18% of total sales, as against 12% in FY 2018-19.

Revenue from operations fell 17% y-o-y at ₹64,262 crores due to lower sales volumes as well as a 14% decline in realisations. The impact on margins was partially offset by the lower cost of raw materials, lower fuel costs and source mix efficiencies. Cost reduction strategies like optimising fuel consumption at blast furnaces, reducing coke moisture, utilisation of pipe conveyor system for the transport of iron ore from mines to reduce supply chain costs also helped the Company bring down costs.

Owing to the disproportionate fall in realisations, which was not offset by lower prices of input costs, the Company reported a 32% y-o-y decline in operating EBITDA to ₹12,517 crores.

The depreciation charge for the year was ₹3,522 crores a marginal increase of 3% over the previous year. The finance costs for the year was ₹4,022 crores an increase of 6% over the previous year.

Consequently, the profit before tax before exceptional items declined by 52% to ₹5,601 crores as compared to the previous year.

DIRECTORS' REPORT

The Company made an impairment provision of ₹1,309 crores for the following:

1. ₹852 crores towards diminution in value of investments, loans and interest thereon relating to certain overseas subsidiaries. The provisions were recognised based on increased uncertainty over restarting iron ore mining operations at Chile on account of the coronavirus outbreak.
2. ₹377 crores on interest receivables from an overseas subsidiary in USA based on the assessment of recoverable value of the US operations.
3. ₹80 crores towards retirement of certain fixed assets in India.

The Government of India in order to promote growth and investment and attract fresh investments in manufacturing announced reduction in corporate tax rate for domestic companies. Consequent to the changes, the Company assessed the impact of the Taxation Law (Amendment) Ordinance 2019 and decided to continue with the existing tax structure until the utilisation of accumulated minimum alternative tax (MAT) credit. However, in accordance with the accounting standards, the Company also assessed the outstanding deferred tax liability, and wrote back ₹2,150 crores to the profit and loss account, assuming that it would migrate to the new tax regime at a future date.

Consequently, net profit was down to ₹5,291 crores from ₹8,121 crores a year earlier.

The Company's net worth stood at ₹38,363 crores as on March, 31 2020 vis-à-vis ₹34,893 crores as on March, 31 2019. Gearing (net debt-to-equity) was at 1.23x (as against 1.03x) and net debt to EBITDA stood at 3.78x (as against 1.97x).

(B) CONSOLIDATED RESULTS

The Company's revenue from operations on a consolidated basis for FY 2019-20 was ₹73,326 crores. Operating EBITDA at ₹11,873 crores registered a decline of 37% y-o-y, in line with the reduction in EBITDA at the standalone entity and increase in losses at the overseas entities.

The Company made an impairment provision of ₹725 crores for iron ore mining operations at Chile and ₹80 crores for retirement of certain fixed assets in India.

On a consolidated basis, the Group has written back ₹2,225 crores on account of reversal of deferred tax liability following the changes in the corporate tax regime, assuming that the Company and one of its subsidiaries would later migrate to the new tax regime. Certain companies of the Group opted for the new tax rate from FY 2019-20, resulting in a reversal of deferred tax liabilities up to March 31, 2019 amounting to ₹98 crores for the year ended March 31, 2020.

The Company's net profit reduced 48% y-o-y at ₹3,919 crores for FY 2019-20 vis-à-vis a net profit of ₹7,524 crores in the last financial year.

The performance and financial position of the subsidiary companies and joint arrangements are included in the consolidated financial statement of the Company.

The Company's net worth on March 31, 2020 was ₹36,024 crores compared to ₹34,345 crores on March 31, 2019. Its gearing (net debt to equity) at the end of the year stood at 1.48x (as against 1.34x as on March 31, 2019) and net debt to EBITDA stood at 4.50x (as against 2.43x as on March 31, 2019).

In terms of Section 134(3) (l) of the Companies Act, 2013, except as disclosed elsewhere in this Report, no material changes or commitments affecting the financial position of the Company have occurred between the end of the financial year and the date of this Report.

(C) OUTLOOK

The outbreak of Coronavirus (COVID-19) pandemic globally and in India is causing a significant disruption and slowdown of economic activity. Measures taken to contain the spread of the virus, including travel bans, quarantines, social distancing and closures of non-essential services and the uncertainty associated with the lifting or reimposition of these restrictions, have further aggravated the business environment.

As a result, the IMF expects the global economy to contract sharply by 3% in CY 2020, in a baseline scenario, which assumes that the pandemic fades in the second half of CY 2020 and containment efforts can be gradually unwound. The IMF expects the global economy to grow by 5.8 percent in CY 2021 as economic activity normalises, helped by policy support by way of fiscal and monetary stimulus.

The recent PMI and IP prints unsurprisingly reflect plummeting economic activity across the US, EU and Japan. In China, economic activities are picking up from April 2020 onwards due to timely (and expected) fiscal and monetary measures which bodes well for the outlook for remainder of CY 2020. The synchronised policy measures across the globe, with about US\$ 19 trillion (G-20 countries) of announcements (both monetary and fiscal), is expected to aid economic recovery. The partial lifting of lockdown restrictions is underway, and a possible re-emergence of contagion in such areas pose risks to the outlook.

The phased easing of restrictions in India also augurs well for the economic revival. Further, India unleashed policy stimulus equivalent to 10% of GDP or ₹20 trillion to revive the economy.

Workforce remobilisation will be a key challenge for the core sectors of the economy. However, lower energy

prices and expectations of a normal monsoon are positive for consumption outlook. With this a gradual recovery in economic activities is expected in the second half of FY 2020-21.

India's crude steel production declined 1.5% during the year and finished steel consumption grew by 1.4% in FY 2019-20. While there are headwinds in the domestic markets, but the likely supply side adjustments and elevated levels of exports should partially mitigate the weaker domestic demand. A gradual recovery in domestic demand is expected in the second half of FY 2020-21.

India's annual consumption of steel is now 100 MnT. Given the large market size it attracts imports of steel from various countries notably FTA nations (South Korea, Japan, ASEAN). As on March 2020, about 64% of steel imports originates from the FTA countries where the import duty is nil. This poses a threat to the health of domestic steel industry necessitating close monitoring and effective remedial measures.

India's growing urban infrastructure and manufacturing sectors indicate that demand for steel is likely to remain robust in the coming years. Several government initiatives, such as providing affordable housing, expanding road and railway networks, developing the domestic shipbuilding industry, opening up the defence sector to private participation, and growth in the automobile sector are expected to create significant demand for steel in the country. The National Steel Policy 2017 envisages construction & infrastructure to grow at a CAGR of 7% from FY 2015-16 to FY 2030-31.

In the Union Budget 2020-21, the government announced its plan to invest ₹100 trillion in infrastructure over the next five years. The government is also targeting to attract ₹50 trillion investments in the railways sector via public-private partnerships by FY 2029-30. Blueprints are also being prepared for the development of gas-grids, water-grids, i-ways (communication networks) and regional airports, on the lines of 'One Nation-One Grid' for power.

For India to become a U.S.\$5 trillion economy, the infrastructure sector will serve as a critical pillar of economic growth. Accordingly, demand for steel is projected to remain robust in the coming years. Under the New Steel Policy, the government targets to increase steel production capacity to about 300 MTPA by 2030.

To participate in the strong India growth story, the Company laid out an expansion plan.

3. BUSINESS IMPACT OF COVID-19

Coronavirus 2019 (COVID-19), an infectious disease with leads to acute respiratory symptoms and can also lead to loss of life, was first identified in December 2019. Since then the health hazard spread to most parts of the

world, with the World Health Organisation terming it as an ongoing pandemic.

The growing influence of the disease led to nationwide lockdowns across the globe, which in turn severely impacted economic activity. The International Monetary Fund has drastically slashed the global economic growth forecast for 2020 and even alluded that the economic downturn induced by the pandemic could be worse than the 2008-09 financial crisis. It has particularly drawn attention to the fallout in emerging and developing countries, which are expected to be the hardest hit.

Following the COVID-19 outbreak in India, the government announced the first phase of the nationwide lockdown for 21 days from March 25, 2020 to contain the spread of the infection.

Under the circumstances, the Company forthwith decided to temporarily scale down or suspend operations at various locations to support government efforts. Since steel is a continuous flow process industry and steel is classified as an essential service under the Essential Services and Management Act (ESMA), the guidelines issued by Ministry of Home Affairs (MHA) permitted steel plants to continue their operation during lockdown. However, the constrained movement of people and materials, the shutting down of operations in supplier plants and customer business, affected the Company's plant operations.

During the second phase of the nationwide lockdown that lasted till May 3, certain additional activities in non-containment zones were permitted. The Company resumed operations at all locations with permission from the local administration to begin work. It put in place comprehensive protocols on social distancing in all its plants and offices in compliance with MHA guidelines.

While extending the lockdown on May 4, MHA issued revised guidelines under which industries/industrial establishments, including continuous process ones and their supply chain components, could operate in urban and rural areas. Inter-state transport of goods and materials were also permitted without any interruption. In keeping with these guidelines, the Company has been continuing its operations and gradually ramping up the capacity.

The Company is making all efforts to expand capacity utilisation. The domestic demand is expected to remain subdued in the near term with a vast majority of its customers across the automotive, construction, engineering and capital goods sector still unable to resume full operation. The Company intends to focus more on the export markets to improve capacity utilisation, defray fixed costs over a higher base, generate cash flows and liquidate stocks. It is also working on multiple initiatives to boost liquidity through tie-up of additional term debt and short-term loans to strengthen working capital.

DIRECTORS' REPORT

As a responsible corporate citizen, JSW Steel has also acted with alacrity in the emergency situation. JSW Group has committed ₹100 crores to the Prime Minister's Citizen Assistance and Relief in Emergency Situations Fund (PM-CARES Fund) to support its relief efforts.

The Group has also pledged assistance to following initiatives in addition to the above contribution:

- Earmarked funds to source and import ventilators for immediate use and enable funding of testing Kits as well as Personal Protective Equipment (masks, gloves etc.) for healthcare workers.
- Provided communities around the JSW Group facilities with food and staples.
- Converted a number of facilities across JSW Group locations to isolation wards, thereby reducing the stress on community hospitals in the areas.

4. TRANSFER TO RESERVES

The Board of Directors has decided to retain the entire amount of profit in the profit and loss account. Accordingly, the Company has not transferred any amount to the 'Reserves' for the year ended March 31, 2020.

5. DIVIDEND

The Board of Directors of the Company has approved a Dividend Distribution Policy on January 31, 2017, in accordance with the Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015. The Policy is available on the Company's website: www.jsw.in/investors/investor-relations-steel.

In terms of the Policy, Equity Shareholders of the Company may expect Dividend if the Company has surplus funds and after taking into consideration relevant internal and external factors enumerated in the policy for declaration of dividend. The policy also enumerates that efforts will be made to maintain a dividend payout (including dividend distribution tax and dividend on preference shares, if any) in the range of 15% to 20% of the consolidated net profits of the Company after tax, in any financial year, subject to compliance of covenants with Lenders / Bond holders.

In line with the said policy, the Board has, subject to the confirmation of the Members at the ensuing Annual General Meeting, paid dividend at the stipulated rate of 0.01% per share on the 48,54,14,604 0.01% Cumulative Redeemable Preference Shares (proportionately considering seven instalments of redemption (₹0.00028861 per share) for the period April 1, 2019 up to the date of its redemption, that is March 13, 2020.

The Board considering the Company's performance and the financial position for the year under review, has also recommended payment of dividend at ₹2 per equity

share on the 241,72,20,440 equity shares of ₹1 each for the year ended March 31, 2020, subject to the approval of the Members at the ensuing Annual General Meeting. The total outflow, on account of equity dividend, will be ₹483 crores, vis-à-vis ₹1195 crores (including Dividend Distribution Tax) paid for FY 2018-19.

6. PROSPECTS

A report on the Management Discussion and Analysis covering prospects is provided as a separate section in the Annual Report.

7. MANAGEMENT DISCUSSION AND ANALYSIS

A detailed report on the Management Discussion & Analysis is provided as a separate section in the Annual Report.

8. PROJECTS & EXPANSION PLANS

With a strategic objective of incremental capacity creation at a low specific investment cost so that it remains return-accretive, the Board of Directors had approved key projects to:

- Expand overall steelmaking capacity from 18 MTPA to 24 MTPA
- Enrich the product mix with additional downstream capacity
- Acquire and develop iron ore mines to achieve raw material security
- Achieve cost reduction through backward integration

The Company is currently implementing a capex plan of ₹48,715 crores over a five-year period from FY 2017-18 to FY 2021-22.

In October 2019, the Company revised down the planned capex for FY 2019-20 to ₹11,000 crore (from ₹15,700 crore as announced in May 2019). The actual cash spend for the year stood at around ₹10,200 crore.

The lockdown announced by the government in March 2020 brought its own challenges. Its subsequent extensions to contain the spread of COVID-19, constrained project activity at various sites owing to the non-availability of requisite labour, material and restrictions on movement.

Work at Dolvi resumed soon after permission to restart the project activities was received towards the end of April 2020, but with the steady outflux of contractual labour back to their homes and the uncertainty about their return, operations remain challenging. Foreign experts from the Company's technology and equipment suppliers have been unable to visit the site owing to international travel restrictions, thus impacting the commissioning schedule. The Company is working on mitigation plans to overcome these challenges.

The Company has undertaken a detailed exercise to prioritise all planned and discretionary spends with the twin objective of conserving liquidity while ensuring that key ongoing strategic projects that are in advanced stages are completed and commissioned on priority.

Update on all key projects are as below:

(A) Upstream Projects – Augmenting crude steel capacity at Vijayanagar and Dolvi

- 1) In Vijayanagar, the Company is installing a new 160T Zero Power Furnace and 1 x 1.4 MTPA Billet Caster along with associated facilities at SMS-3 to enhance steelmaking capacity. Installation of a new Wire Rod Mill No.2 of 1.2 MTPA capacity to enhance plant capacity is also on track. Capacity upgradation of BF-3 from 3.0 MTPA to 4.5 MTPA, along with the associated auxiliary units, is also under implementation.
- 2) Owing to limited availability of manpower and non-availability of foreign experts due to travel bans across the globe, the expansion project at Dolvi from 5 MTPA to 10 MTPA is likely to get delayed into the second half of FY 2020-21. The major facilities included in the project are 4.5 MTPA Blast furnace with a 5 MTPA Steel Melt Shop, a 5 MTPA Hot Strip Mill, 8 MTPA pellet plant and 4 kilns of 600 TPD LCPs.

(B) Enriching product mix

- 1) A new 1.2 MTPA continuous pickling line, as a part of the capacity expansion of CRM-I complex from 0.85 MTPA to 1.80 MTPA, was commissioned at Vijayanagar in the first quarter of FY 2019-20 to improve the quality of HRPO products for automotive sector. Two new lines of 0.45 MTPA each for construction grade galvanised products are also under implementation. The entire CRM-I complex capacity expansion at Vijayanagar from 0.85 MTPA to 1.80 MTPA is expected to be commissioned progressively in Q2 and Q3 of FY 2020-21.
- 2) A new 0.3 MTPA line for colour coated products is also underway in Vijayanagar and is expected to be commissioned during second half of FY 2020-21.
- 3) Modernisation and capacity enhancement at Vasind and Tarapur by increase in GI/GL capacity by 0.9 MTPA and increase in colour coating capacity by 0.3 MTPA. The projects are expected to be commissioned in phases during second half of FY 2020-21.
- 4) Capacity enhancement of Pre-Painted Galvalume line (PPGL) at Kalmeshwar by 0.22 MTPA. The project is expected to be commissioned during second half of FY 2020-21.

Certain projects comprising the continuous annealing line at Vasind, additional tin plate line of 0.25 MTPA at Tarapur and colour coated line at Rajpura, which are part of the Company's plan to enhance its product-mix, have been put on hold for recalibration of the total capital outlay.

(C) Cost reduction projects and manufacturing integration

- 1) Setting up of 8 MTPA pellet plant and 1.5 MTPA coke oven plant at Vijayanagar:

With a view to reduce its dependence on expensive lump iron ore, the Company has decided to set up an 8 MTPA pellet plant at Vijayanagar. The Company has also decided to set up a 1.5 MTPA coke oven plant at Vijayanagar to bridge the current and expected gaps in the coke availability. Both these projects are expected to provide significant cost savings. Pellet plant is likely to be commissioned by the second half of FY 2020-21.

- 2) Phase-2 coke oven plant of 1.5 MTPA at Dolvi:

The Company is setting up a second line of 1.5 MTPA coke oven plant along with Coke Dry Quencher (CDQ) facilities to cater to the additional coke requirement for the crude steel capacity expansion to 10 MTPA at Dolvi. This project is expected to be commissioned by the second half FY 2020-21.

- 3) Setting up 175 MW and 60 MW power plants at Dolvi:

The Company is setting up 175 MW Waste Heat Recovery Boilers (WHRB) and a 60 MW captive power plant to harness flue gases and steam from CDQ. These power plants are expected to be commissioned in the second half of FY 2020-21.

All the projects stated above are part of the Company's cumulative capex spend of ₹48,715 crores over FY 2018-2022. The cumulative cash outflow in the last three years has been ₹23,928 crores. The strategic plan is to spend about ₹8,200 crores in FY 2020-21 on project capex, while spending a dedicated ₹800 crores towards operationalising the seven mines acquired through auctions in Karnataka and Odisha. Thus, the total planned capex for FY 2020-21 is being revised to about ₹9000 crores.

9. ACQUISITION OF MINES

Backward integration and raw material security are key components of the Company's future strategy. This backward integration would secure critical raw materials for direct use at its facilities, that would help protect the Company from variations in raw material prices.

DIRECTORS' REPORT

The Company successfully bid for six iron ore mines in Karnataka at auctions conducted in October 2016 and October 2018. All these mines were made operational during the fiscal year 2019-20. The aggregate iron ore from the six iron ore mines was 4.1 MTPA. The Company has also been declared as a "preferred bidder" for three additional mines in the auction held by the Government of Karnataka in July 2019. These mines have estimated iron resources of 93 MnT. These nine mines are expected to contribute approximately 30% to the ~22 MnT annual iron ore requirement for the Company's largest steel plant, Vijayanagar Works.

The Odisha Government successfully completed auction of 22 (from about 25) iron ore mines which were due to expire on March 31, 2020. In FY 2019-20, the Company was declared a "Preferred Bidder" for four iron ore mines in the state of Odisha, with Iron ore reserves linkage of more than 1,100 MnT. These four mines in Odisha are expected to contribute the entire iron ore requirements of Dolvi and Salem.

10. TECHNICAL COLLABORATION WITH JFE STEEL CORPORATION, JAPAN (JFE)

JSW's technical collaboration with JFE Steel Corporation, Japan (JFE) which started in 2010 enters its 10th successful year in FY 2019-20. This year witnessed strong working ties between the technical members of both the companies to drive improvements not just in product quality and operational efficiency but also in establishing new products and enhancing customer value.

The strategic technical collaboration with JFE Steel has added significant value to the Company, both in terms of products and services, thereby enriching the product mix of the Company. The Company has developed a wide range of steel for critical auto end use applications such as outer body panels, bumper beams and other crash resistant components with strength levels up to 980 MPA. The continuous support received from JFE in the form of technical assistance has resulted in expeditious resolution of issues observed during commercial production/approval of stipulated licensed grades.

The collaboration with JFE has immensely helped the Company in imbibing the technological best practices. It has further created a culture of continuous learning and process improvements, which ensure medium to long-term value creation.

During this year, there has been several visits of JFE Steel's problem solving experts to different plant locations of the Company that has helped quick resolution of many important operational problems. At market front, JFE Steel's experience and understanding about automotive and electrical segments have also been successfully leveraged to gain customer satisfaction. This has helped the Company to consolidate its leadership position in value added user industries in India like Automotive Steel

and Electrical Steel with wide mix of product offerings, best-in-class product quality, shorter lead time and expert application support.

11. SUBSIDIARY and JOINT VENTURE (JV) COMPANIES

The Company has 51 direct and indirect subsidiaries and eight JVs as on March 31, 2020 and acquired or incorporated certain domestic subsidiaries during the year. On December 27, 2019, the Group also entered into an agreement for the sale of 39% stake in Geo Steel LLC to Georgian Steel for US\$ 23.08 million. The transaction was completed during FY 2019-20 and following the sale, Geo Steel ceased to be a JV of the Company. There has been no other material change in the nature of the business of the subsidiaries.

As per the provisions of Section 129(3) of the Act, a statement containing the salient features of the financial statements of the Company's subsidiaries and JVs in Form AOC-1 is attached to the financial statements of the Company.

In accordance with provisions of Section 136 of the Act, the standalone financial statements and consolidated financial statements of the Company, along with relevant documents and separate audited accounts in respect of the subsidiaries, are available on the website of the Company. The Company will provide the annual accounts of the subsidiaries and the related detailed information to the shareholders of the Company on specific request made to it in this regard by the shareholders.

The details of the major subsidiaries and JVs are given below:

(A) INDIAN SUBSIDIARIES

1) JSW STEEL COATED PRODUCTS LIMITED (JSW STEEL COATED)

JSW Steel Coated Products Limited is the Company's wholly-owned subsidiary and caters to both domestic and international markets. With three manufacturing facilities at Vasind, Tarapur and Kalmeshwar in the state of Maharashtra, this Company is engaged in the manufacture of value-added flat steel products comprising tin plates, galvanised and Galvalume coils/sheets and colour-coated coils/sheets.

JSW Steel Coated reported a production (Galvanising / Galvalume products / Tin Product) of 1.77 MnT, an increase by 1% y-o-y this year. Its sales volume increased by 4% y-o-y to 1.86 MnT during FY 2019-20.

The revenue from operations for the year under review was ₹11,675 crores. The operating EBITDA during FY 2019-20 was ₹550 crores as compared to ₹393 crores in FY 2018-19. The operating EBITDA margin during FY 2019-20 was

higher as the fall in realisations was more than compensated by the fall in the input prices of Hot Rolled Coils, Zinc and paints. The operating EBITDA margin was 5% as compared to 3% in FY 2018-19. The net profit after tax stood at ₹296 crores compared to ₹80 crores in last financial year.

2) AMBA RIVER COKE LIMITED (ARCL)

Amba River Coke Limited (ARCL) is a wholly-owned subsidiary of the Company and has set up a 1 MTPA coke oven plant and a 4 MTPA pellet plant. ARCL produced 1.01 MnT of coke and 3.55 MnT of pellet during FY 2019-20. The coke and pellets produced are primarily supplied to the Dolvi unit of the Company. The operating EBITDA for the year under review was ₹388 crores compared to ₹434 crores in FY 2018-19. Its profit after tax increased to ₹194 crores in FY 2019-20 from ₹176 crores in the previous year.

3) JSW INDUSTRIAL GASES PRIVATE LIMITED (JIGPL)

JSW Industrial Gases Private Limited (JIGPL) is a wholly owned subsidiary of the Company. JSW Steel sources oxygen, nitrogen and argon from JIGPL for its Vijayanagar plant. The profit after tax was ₹44 crores in FY 2019-20 vis-a-vis ₹28 crores in FY 2018-19.

4) JSW VALLABH TINPLATE PRIVATE LIMITED (JSWVTPL)

The Company's stake in JSWVTPL increased to 73.55% in FY 2019-20 due to acquisition of Vardhman Industries Limited. The Company produces tin plates and has a capacity of 1.0 lakh tonnes. With a production of 0.84 lakh tonnes during FY 2019-20, its EBITDA for the year was ₹47 crores compared to ₹23 crores the previous year. Its net profit after tax for FY 2019-20 was ₹12 crores against a net loss of ₹4 crores in FY 2018-19.

5) OTHER PROJECTS TO BE UNDERTAKEN BY DOMESTIC SUBSIDIARIES

The Company had announced a few greenfield projects in the states of West Bengal, Jharkhand and Odisha but is not certain when they will be fully operational:

- JSW Bengal Steel Limited (JSW Bengal Steel)- As a part of its overall growth strategy, the Company had planned to set up a 10 MTPA capacity steel plant in phases through its subsidiary, JSW Bengal Steel. However, due to uncertainties in the availability of key raw materials such as iron ore and coal after the cancellation of the allotted coal blocks, the JSW Bengal Steel Salboni project has been put on hold.

- JSW Jharkhand Steel Limited (JJSJL)- was incorporated in relation to the setting up of a 10 million tonne steel plant in Jharkhand. The Company is currently in the process of obtaining approvals and clearances necessary for the project.
- JSW Utkal Steel Limited (JUSL) was formed for setting up an integrated steel plant of 12 MTPA steel capacity and a 900 mw captive power plant in Odisha. The Group is in the process of obtaining the necessary approvals and licenses for the project.

(B) OVERSEAS SUBSIDIARIES

1) PERIAMA HOLDINGS LLC AND ITS SUBSIDIARIES VIZ. JSW STEEL (USA) INC – PLATE AND PIPE MILL OPERATION AND ITS SUBSIDIARIES – WEST VIRGINIA, USA-BASED COAL MINING OPERATION

a) Plate and pipe mill operation

JSW Steel (USA) is in the process of modernising the existing facilities at Baytown, Texas. Phase 1 of the project is expected to be operational by the first half of FY 2020-21.

The unit produced 0.28 million net tonnes of plates and 0.07 million net tonnes of pipes during the year with capacity utilisation of 30% and 12%, respectively. However, the global trade war and slowdown in the US market impacted its performance. During FY 2019-20, JSW Steel (USA) generated negative EBITDA of US\$ 31.69 million (₹214 crores) compared to the previous year's positive EBITDA of US\$ 26.09 million (₹190 crores). Net loss after tax for FY 2019-20 was US\$ 117.82 million (₹822 crores) compared to Net loss after tax of US\$ 53.40 million (₹363 crores) in FY 2018-19.

b) Coal mining operation

Periama Holdings LLC has 100% equity interest in coal mining concessions in West Virginia, US along with permits for coal mining and owns a 500 TPH coal-handling and preparation plant.

During the year the total production stood at 123,458 NT as against 84,743 NT during FY 2018-19. Its coal mining operations generated EBITDA of US\$ 4.23 million (₹30 crores) for the year compared to EBITDA of US\$ 5.44 million (₹35 crores) the previous year. Loss after tax stood at US\$ 11.31 million (₹80 crores) vis-a-vis Loss after tax of US\$ 16.65 million (₹116 crores) in FY 2018-19.

2) ACERO JUNCTION HOLDINGS, INC (ACERO) AND ITS WHOLLY OWNED SUBSIDIARY JSW STEEL USA OHIO INC (JSWSUO)

JSWSUO has steelmaking assets consisting of 1.5 million net tonnes per annum (MNTPA) electric arc furnace (EAF), 2.8 (MNTPA) continuous slab caster and a 3.0 (MNTPA) hot strip mill at Mingo Junction, Ohio in USA.

It reported a total HRC production of 0.31 MnT during FY 2019-20. Due to global trade war and a slowdown in the metal sector that led to declining steel prices, JSW Ohio took an inventory write down in the year and generated an EBITDA loss of US\$ 113.07 million (₹792 crores) compared to EBITDA loss of US\$ 41.62 million (₹294 crores) last financial year*. Loss after tax for FY 2019-20 was US\$ 144 million (₹1,011 crores) compared to Loss after tax of US\$ 45.74 million (₹323 crores) in FY 2018-19*.

*Performance for FY 2018-19 is calculated from date of acquisition on June 15, 2018.

3) JJSW STEEL ITALY PIOMBINO S.P.A. (JSW PIOMBINO) (FORMERLY KNOWN AS AFERPI S.P.A), PIOMBINO LOGISTICS S.P.A. - A JSW ENTERPRISE (FORMERLY KNOWN AS PIOMBINO LOGISTICS S.P.A.) AND GSI LUCCHINI S.P.A

JSW Piombino produces and distributes special long steel products, viz. rails, wire rods and bars. It has a plant at Piombino in Italy, comprising a Rail Mill (0.32 MTPA), Bar Mill (0.4 MTPA), Wire Rod Mill (0.6 MTPA) and a captive industrial port concession.

PL manages the logistics infrastructure of Piombino's port area. The Port managed by PL has the capacity to handle ships up to 60,000 tonnes.

During FY 2019-20, operations generated an EBITDA loss of Euro 31.91 million (₹236 crores) compared to EBITDA loss of Euro 17.37 million (₹161 crores) last year. Loss after tax for the year amounted to Euro 49.1 million (₹364 crores) against loss after tax of Euro 15.3 million (₹139 crores) in FY 2018-19*.

*Performance for FY 2018-19 is calculated from date of acquisition on July 24, 2018.

(C) JOINT VENTURE COMPANIES

1) MONNET ISPAT & ENERGY LIMITED (MIEL)

Pursuant to the Corporate Insolvency Resolution process under the Insolvency Bankruptcy Code, 2016, initiated on July 18 2017, the National Company Law Tribunal (NCLT) on 24 July 2018 (order date) approved (with

modifications) the resolution plan submitted by the consortium of JSW Steel Ltd. and AION Investments Private II Limited. The consortium completed the acquisition of Monnet Ispat & Energy Limited (MIEL) through their jointly controlled entity, Creixent Special Steels Limited (CSSL) on August 31, 2018. The Company has made an investment of ₹375 crores through equity and redeemable preference shares in CSSL to acquire joint control in MIEL and has an effective shareholding of 23.1% in MIEL.

MIEL has steel plants in the state of Chhattisgarh with blast furnace and DRI facility of 1.5 MTPA.

The operating EBITDA loss was ₹46 crores whereas the net loss after tax was ₹492 crores in FY 2019-20.

2) JSW SEVERFIELD STRUCTURES LIMITED AND ITS SUBSIDIARY JSW STRUCTURAL METAL DECKING LIMITED (JSSL)

JSW Severfield Structures Limited (JSSL) is operating a facility to design, fabricate and erect structural steel work and ancillaries for construction projects. These projects have a total capacity of 55,000 TPA at Bellary, Karnataka. JSSL produced 95,738 tonnes (including job work) during FY 2019-20. Its order book stood at ₹1,012 crores (76,311 tonnes), as on March 31, 2020 and EBITDA in FY 2019-20 increased to ₹102 crores from ₹63 crores in FY 2018-19. The profit after tax for FY 2019-20 was ₹50 crores, as compared to ₹28 crores in FY 2018-19.

JSW Structural Metal Decking Limited (JSWSMD), a subsidiary company of JSSL, is engaged in the business of designing and roll forming of structural metal decking and accessories such as edge trims and shear studs. The plant's total capacity is 10,000 TPA. EBITDA in FY 2019-20 increased to ₹12 crores from ₹5 crores in FY 2018-19. The profit after tax for FY 2019-20 was ₹9 crores from ₹2 crore in FY 2018-19.

3) JSW MI STEEL SERVICE CENTRE PRIVATE LIMITED (MISI JV)

JSW Steel Limited and Marubeni-Itochu Steel signed a JV agreement on 23 September 2011 to set up steel service centres in India.

The JV Company had started the commercial operation of its steel service centre in western India (near Pune), with 0.18 MTPA initial installed capacity in March 2015. MISI JV has also commissioned its steel service centre in Palwal, Haryana, with 0.18 MTPA initial capacity. The service centre is equipped to process flat steel products, such as hot-rolled, cold-rolled and coated products. Such products offer just-in-time solutions to automotive, white goods,

construction and other value-added segments. EBITDA in FY 2019-20 was ₹21 crores as compared to ₹24 crores in FY 2018-19. MISI JV earned a profit after tax of ₹4 crores during FY 2019-20 as compared to ₹6 crores during FY 2018-19.

(D) MERGER OF WHOLLY-OWNED SUBSIDIARIES

The Board of Directors of the Company at its meeting held on October 25, 2018, considered and approved the Scheme of Amalgamation pursuant to Sections 230-232 and other applicable provisions of the Companies Act, 2013, providing for the merger of its wholly owned subsidiaries, Dolvi Minerals and Metals Private Limited, Dolvi Coke Projects Limited, JSW Steel Processing Centre Limited, and JSW Steel (Salav) Limited with the Company (Scheme).

The Mumbai Bench of the National Company Law Tribunal (NCLT), through its order dated June 6, 2019, and the Ahmedabad Bench of the NCLT, through its order dated August 14, 2019, approved the Scheme. Accordingly, the Company has accounted for the merger under the pooling of interest method retrospectively, as prescribed in IND AS 103 – Business Combinations of entities under common control. The previous year's numbers have been accordingly restated.

(E) ACQUISITION DURING THE YEAR

VARDHMAN INDUSTRIES LIMITED (VIL)

The Company submitted its Resolution Plan for acquisition of VIL under the Insolvency and Bankruptcy Code, 2016 ("IBC") and the Company's resolution plan was approved by the committee of creditors of VIL on August 10, 2018. Thereafter, the Hon'ble National Company Law Tribunal ("NCLT") by its orders dated December 19, 2018 and April 19, 2019, and the Hon'ble National Company Law Appellate Tribunal ("NCLAT"), by its orders dated December 4, 2019 and December 11 2019, approved the resolution plan submitted by the Company ("Approved Resolution Plan"). Pursuant to the Approved Resolution Plan, the Company infused ₹63.50 crores in VIL and issued equity shares and compulsorily convertible debentures of VIL in lieu thereof. The funds have been utilised in accordance with the resolution plan to pay-off the financial and operational creditors of VIL. The Company has successfully implemented the Approved Resolution Plan as on December 31, 2019, and holds 100% of the equity shares and the compulsorily convertible debentures issued by VIL.

VIL manufactures colour coating products. VIL has its manufacturing unit at Rajpura, District, Patiala in Punjab. VIL has a colour coating line with a capacity to produce 40,000 tonnes per annum and a small service center to cater to white goods customers in North India.

VIL also owns 23.55% of equity of JSW Vallabh Tinplate Private Limited (JSWVTPL). Consequent to the acquisition of VIL, JSWVTPL has become a subsidiary of the Company. VIL's strategic presence in the North India makes it easier for the Company to service this market.

(F) ON-GOING ACQUISITION

BHUSHAN POWER AND STEEL LIMITED (BPSL)

The Company has submitted a resolution plan for the acquisition of Bhushan Power and Steel Limited ("BPSL") ("Resolution Plan"), a company currently undergoing corporate insolvency resolution process ("CIRP") under the provisions of the Insolvency and Bankruptcy Code 2016 ("IBC"). The committee of creditors of BPSL ("CoC") unanimously approved the Resolution Plan. Subsequently, the National Company Law Tribunal approved the Resolution Plan on 5 September 2019, but made material changes amounting to modification of the Resolution Plan and did not grant protection to BPSL from criminal and financial liability ("NCLT Order").

The NCLT Order was therefore challenged by the Company before the Hon'ble National Company Law Appellate Tribunal ("NCLAT") ("JSW Appeal"). NCLAT passed the final judgement dated February 17, 2020, allowing the JSW Appeal ("NCLAT Order") and held that the protection under the Section 32A of the IBC is available to BPSL and its assets, and therefore, the attachment of assets by the Enforcement Directorate was illegal and without jurisdiction.

- CoC filed an application on February 27, 2020, in CoC's Special Leave Petition pending before the Hon'ble Supreme Court ("SC") seeking a declaration that the attachment by Enforcement Directorate and all the consequential proceedings stand quashed and discharged against BPSL. The Company filed an Additional Affidavit on March 5, 2020, seeking speedy disposal of the CoC's application to enable the Company to implement the Resolution Plan. The erstwhile promoters and Operational Creditors challenged the NCLAT Order before SC. These appeals along with the CoC's Petition (collectively referred to as "SC Appeals"), is pending to be heard before the SC. Closure of the transaction is subject to Company getting satisfactory clarifications/reliefs.

BPSL is a fully integrated steel making company with a steelmaking capacity of 2.75 MTPA. BPSL manufactures and markets flat and long products from its units in Odisha, Kolkata, and Chandigarh in India. The products manufactured by these units cover the entire steel value chain, ranging from

DIRECTORS' REPORT

pig iron, sponge iron, billets, hot rolled coils, cold rolled coils, galvanised sheets, precision tubes, black pipe, cable tapes, to carbon and special alloy steel wire rods and rounds conforming to IS and international standards. BPSL serves agriculture and irrigation, fire-fighting/HVAC, construction, gas/oil pipelines, cement/sugar/paper, automobiles, white goods, bicycles, steel/power projects, and general engineering industries. The company is strategically located in the mineral rich state of Odisha with close proximity to iron ore mines. This acquisition enables deeper access to the markets of East and North India, enabling quick servicing of customer orders and savings in freight cost.

ASIAN COLOUR COATED ISPAT LIMITED (ACCIL):

JSW Steel Coated Products Limited ("JSWSCPL") had submitted a Resolution Plan for Asian Colour Coated Ispat Limited ("ACCIL"), a company undergoing insolvency resolution process under the Insolvency and Bankruptcy Code, 2016 ("IBC"). The Committee of Creditors of ACCIL has approved the Resolution Plan submitted by JSWSCPL and issued a Letter of Intent ("LOI") dated July 6, 2019, to JSWSCPL.

The closure of the transaction is subject to obtaining necessary approval from the National Company Law Tribunal, New Delhi ("NCLT"). The Resolution Professional of ACCIL has filed the Resolution Plan before the NCLT for its approval and the same is pending before NCLT.

ACCIL manufactures downstream steel products and has two manufacturing units located at Bawal, Haryana and Khopoli, Maharashtra.

12. ENVIRONMENTAL INITIATIVES

In its commitment to conserve natural resources, reduce emissions and hazardous discharges to the environment and preserve biodiversity, the Company has undertaken extensive planning and investments to reduce long-term environmental impact and risks. The business has proactively harnessed innovation, technology adoption and process changes in keeping with this objective. The efforts have been reinforced by set targets and goals that will aid the creation of lasting value for all stakeholders.

The approach has resulted in several environmental initiatives to reduce carbon emission, conserve resources like water, energy and input materials, minimise waste and increase recirculation, recycling and enhancement of local biodiversity.

The Company has established a Board-level Business Responsibility Reporting Committee which reviews the sustainability parameters every quarter.

In light of the rapid developments related to climate change viz. technology, regulations, taxation, investors'

growing expectations, disclosures and so on, the Company has constituted a Climate Action Group (CAG) with cross-functional expertise, encompassing R&D, strategy, operations, communications etc. Facilitated by the Corporate Sustainability Team, the CAG operates as a central think-tank, to formulate and drive the climate change mitigation strategy and actions for the Company towards a low carbon road ahead.

With a seamless mechanism in place to review stakeholder issues periodically, the Company has been undertaking extensive planning, process optimisation and investments in technology and innovation to limit environmental risks.

REDUCTION OF EMISSIONS AND DISCHARGES

Air emissions

The Company continues to upgrade and implement better pollution control systems while seeking expansion and improvement in its plans. FY 2019-20 saw many initiatives to reduce emission and dust.

- In Vijayanagar, Online Continuous Emission Monitoring Systems (OCEMS) were installed in 71 stacks for measuring 95 parameters that provide accurate and continuous information on particulate matter or gaseous emission.
- Upgradation of SMS-1 primary and secondary fume extraction systems and SMS-2 primary fume extraction systems to reduce roof top emission at Vijayanagar.
- Installation of Maximised Emission Reduction of Sintering (MEROS) to treat process gases of Sinter Plant 4 at Vijayanagar, which help reduce emissions.
- Installation of dedusting systems at Vijayanagar's RMHS, pellet plant, BF-1 & 2 and Sinter Plant. The system is designed to achieve a work zone guarantee of <2mg/m3.
- In Dolvi, 12 dust extraction systems were installed at RMHS to reduce fugitive emission during transfer of raw material from belt conveyor and transfer points.
- RMHS open yards in Dolvi were fully covered with conventional/space frame covered shed to prevent dust emission during operation of the yard.
- Replacement of duct bends and plug duct leakages in proportioning house at the Dolvi plant to avoid dust leakage from damaged ducts. This increases efficiency of ESPs and reduces emissions.

CONSERVATION OF NATURAL RESOURCES

A) Water conservation and waste water treatment

Water is a crucial input in steel manufacturing operations. Hence the Company has undertaken focused water management initiatives to promote responsible water use for better conservation and reuse.

The following initiatives were carried out during the year:

- In Vijayanagar, 18 effluent monitoring devices were installed at six locations.
- The plant also began treatment of blast furnace recirculation water at SMS Gas Cleaning Plant. This helps reduce the pH of the water and hardness. It also reduces the total dissolved solids (TDS) in outlet effluent, resulting in lower water consumption.
- Vijayanagar uses six RO plants for recovery of makeup water and reuses treated blowdown water for secondary applications, thereby ensuring zero liquid discharge.
- In Salem, wastewater from Ultrafiltration RO Plant and Multigrade Filter is diverted to recycled water treatment plants. The recycled water is reused for plant makeup water.
- Effluent Treatment Plant installed at the Salem facility with a capacity of 125 KLD and a Zero Liquid Discharge system in Acid pickling plant to treat the effluent. This will help reduce fresh water consumption by approximately 85 KLD. The plant has also installed a Zero Liquid Discharge Effluent Treatment Plant with a capacity 30 KLD to treat the effluent from Air Cooled Condenser cooling tower.

B) Biodiversity

In the reported fiscal year, Vijayanagar undertook plantation activities in the adjoining reserve forest areas along with the Karnataka Forest Department across 434 acres of land. In all, 33% land has been planted. Till date 17,58,200 trees have been planted in the Vijayanagar Steel plant complex.

JSW Steel has also signed two MOUs with Bombay Natural History Society (BNHS), Mumbai and People for Environment (PFE), New Delhi for biodiversity assessment in the surroundings of the Complex. In Vijayanagar, the Company had also carried out aquifer mapping and hydrogeological studies of the aquifers in a 10 Km radius as a part of groundwater water conservation and recharge initiative.

C) Recycling of solid waste

The steel industry is the best place to implement circular economy principles and the Company's primary focus has been to maximise the consumption of waste.

The Company's integrated steel plants generate various types of solid waste as byproduct, such as fine dust from the pollution control systems, coke fines, slags, mill scales from other processes of steel manufacturing. The Company has built-in

processes and capabilities to help the plants recycle and reuse the waste generated across processes.

Following are the key waste management measures undertaken during the year:

- Vijayanagar expanded its slag sand plant with an additional capacity of 125 tonnes per hour.
- The plant also supplied dry pit slag for road construction, and produced DRI Briquettes in Mill Scale Briquetting plant.
- In order to reduce bentonite use in iron ore palletisation, Vijayanagar Works replaced 25% of activated bentonite binder with fly ash in its Micro Pellet Plant.
- In Vasind, revamping of pickling line with the installation of granite pickling baths and covers has reduced effluent generation from 140 to about 70 cubic meter per day.
- Installation of 150 KL/day Acid Recovery Plant at Kalmeshwar has resulted in 90% sludge reduction.

Slag utilisation

Dolvi Works handles approximately 1.3 MTPA of Blast Furnace slag and 0.8 MTPA of Conarc Slag. The BF slag is 100% utilised in cement making and Conarc Slag is completely used in Land Reclamation of the ongoing expansion project.

For steel slag utilisation on various applications, the Company has engaged with several institutes/ research organisations like:

1. Central Road Research Institute (CRRI) for using steel slag instead of natural aggregated in highway road making.
2. Central Building Research Institute (CBRI) for using steel slag as construction material, replacing natural aggregates.
3. DR Slag Consultancy, Australia for utilisation of steel slag in various infrastructure projects.
4. A marine Infrastructure company for construction of break water structures using steel slag.

Dolvi Works is using steel slag in all upcoming internal roads. It continues to manufacture Paver Blocks using steel slag by which the waste is converted into a value added product.

Mangroves Restoration Project

The Company has initiated a voluntary Mangroves Restoration Project for strengthening the embankment and avoiding saline water ingress into farm lands.

DIRECTORS' REPORT

Various measures were undertaken throughout the year that saw the involvement of 158 self-help groups (SHG) and covered six gram panchayats. The Company also initiated an 'Ornamental fishery' project in collaboration with the Mangrove Cell Foundation and launched a fish product processing training in collaboration with the Central Institute of Fisheries Education (CIFE).

Since 2016, a total of 10,55,435 mangrove saplings have been planted, with 3,50,000 saplings planted during the year.

Million Trees Plantation Mission

The Company has set a goal to plant one million trees in collaboration with the Forest Department in nearby degraded forest areas at Dolvi and Karav.

13. CORPORATE SOCIAL RESPONSIBILITY INITIATIVES

The Company is committed to empowering communities and creating sustainable livelihoods. This is achieved through the thought leadership and implementation by JSW Foundation, the organisation entrusted with the mandate of CSR for entire JSW Group. Over the years, the Company has consistently invested in initiatives that help improve living conditions, promote social development, address social inequalities & environmental issues, preserve national heritage, promote sports and support rural development projects.

In the last three financial years, JSW Steel has consistently increased the share of CSR expenditure. This is in line with the CSR committee's vision to build robust CSR capabilities that enable the organisation to create long-term and far-reaching impact.

The Company has been continuously increasing its spend on CSR initiatives every year and has spent an amount of ₹43 crores, ₹53 crores, and ₹63 crores in the financial year 2016-17, 2017-18 and 2018-19 respectively. This reflects a year on year increase of 23%, 19%, and 14% respectively.

During the current financial year 2019-20, JSW Steel has spent an amount of ₹139.73 crores towards CSR expenditure, which is an increase of over 100% as compared to the previous year. While the implementation of programmes remains closely linked to the local context, the alignment with UN SDGs and dovetailing of best practices is also taken care while implementing CSR programmes. The overall approach is to provide holistic life cycle based interventions catering to all sections of society, age groups and those requiring extra attention. The strategy is to find the key connect amongst the various CSR thematic thrust areas to attain better complementarity, e.g. water interventions linked to agribusiness and livelihoods initiatives.

A significant part of CSR philosophy is community and employee driven. The Company's employees are actively invested in providing more technical, financial and

emotional support for the programmes in the vicinity of the plants. This ranges from support to the neonatal care unit at Bellary Government Hospital, waste collection drive in the localities, sanitation drives, mangrove plantation, awareness building programmes for local communities and other such activities.

The Company's CSR interventions have reached out to communities across more than 255 villages in 4 states of India with special focus on:

- Strengthening public health and nutrition with special focus on mothers, children & adolescent girls.
- Comprehensive water management leading not only to sustainable environment but also sustained agri-livelihoods, in turn affecting nutrition and poverty.
- Empowerment of women through JSW Shakti initiatives, i.e. (Rural BPO for women, promoting Self-Help Groups etc.). JSW Shakti is now registered as a Section 8 company to provide scaled up support to rural entrepreneurs, especially women across the country.
- Improving quality education in rural schools through infrastructure, training methodology and capacity building initiatives.
- Sanitation and waste management, single use plastic waste in particular.
- Well though environment upgradation programmes such as mangrove restoration etc.

The Company has also embarked on a number of long-term and multi-year programmes. The initiatives are focused in the areas of water, environment, agriculture, nutrition and education. With a view to bring together a number of stakeholders including the State governments of Maharashtra and Karnataka, the JSW Foundation has already initiated focused field studies, reviews and consultations with the communities. These programmes are still in the initial stages of implementation and expenditure will be ramped up accordingly in the coming months. In adherence to the CSR policy of the Company, all the interventions are formulated based on need assessment using different quantitative and qualitative methods. Moreover, social intervention programmes are adopted based on comprehensive evaluation.

The CSR programmes are monitored by both internal and external experts. As per the CSR policy, progress of the programmes is reviewed periodically by the Board-level CSR Committee, as well as the management at the sites. The Company through its Board and the CSR Committee follows a comprehensive approach to deliver socially inclusive and holistic interventions that help create equitable opportunities for the underprivileged and contribute to nation building.

In view of the sturdy foundation laid for the long-term projects in this fiscal and the envisioned scaling up of on-going CSR projects, the Company will continue to create value for its communities.

The disclosure as per Rule 9 of Companies (Corporate Social Responsibility Policy) Rules, 2014 is annexed to this Report as Annexure D.

14. INNOVATION AND TECHNOLOGY

The Company has always taken conscious efforts to adopt digital technologies to achieve business efficiencies, thus creating value for the business and keeping the Company ahead of its peers.

Keeping in with the Digital Vision, the Company has focused on boosting sales, enhancing throughput, reducing defects, increasing availability of assets and improving safety with the seamless adoption of innovative processes like Industry 4.0, Computer Vision, IoT, Robotics and Big-Data Analytics.

In the past year, the Company has launched over 200 projects on digital themes across manufacturing, sales and procurement (including critical raw materials such as iron ore and coal). With the expanded coverage of the program in its third year, the accruals for FY 2019-20 from digital projects was approximately ₹450 crore, which is an increase of over 100% as compared to the previous year.

The Company's digital strategy is a holistic one that aims to address a number of key themes critical to all stakeholders. The Company will continue to utilise technology to ensure higher productivity from existing assets in the most cost-effective manner, and to oversee that new assets are built to plan while also enhancing safety and providing a world-class experience to customers and vendors alike.

15. HUMAN RESOURCES

The Company's Human Resources (HR) management practices ensure fair and reasonable process that are compliant with regulatory and governance requirements. The Company has developed a management framework that focuses on holistic growth of employees and aids them with tools that help in continuously learning and the development of new skills.

As a growing steel manufacturing enterprise, the Company's HR policies and industry-leading remuneration practices aim to attract and retain top talent, thus supporting the Company's long-term strategy and driving a sustainable performance.

Finding, retaining and developing the right talent has always been a core strategy in order to maintain high-productivity and a value-driven organisational

culture. The Company finds it imperative to follow policies and regulations that produce an unbiased and safe working environment.

In the last fiscal, the Company focused on building systems and tolls that help track career paths, provide guidance to develop new skills, educate employees on varied topics and recognise and reward top performers.

A detailed report on Human Resource Management and initiatives implemented through the fiscal is part of the Management Discussion and Analysis.

16. INTEGRATED REPORT

The Securities and Exchange Board of India (SEBI), in its circular dated February 6, 2017, has advised the top 500 listed companies (by market capitalisation) to voluntarily adopt Integrated Reporting (IR) from FY 2017-18.

The Company published its first Integrated Report the same year in line with the International Integrated Reporting <IR> Framework laid down by the International Integrated Reporting Council (IIRC). The framework pivots the Company's reporting approach around the paradigm of value and its various drivers. It also reflects the Company's belief in sustainable value creation while balancing the utilisation of natural resources and social development in its business decisions.

An Integrated Report intends to give a holistic picture of an organisation's performance and prospects to the providers of financial capital and other stakeholders. It is thus widely regarded as the future of corporate reporting.

The previous Integrated Reports of the Company have been well-received by various stakeholders and recognised internationally for its disclosures. Over the past three years, the reporting approach of the Company has further evolved. Together with the <IR> Framework, its disclosures have been mapped with other leading frameworks and guidelines. These include:

- Global Reporting Initiative (GRI) Standards
- United Nations Sustainable Development Goals (UN SDGs)
- Carbon Disclosure Project (CDP)
- Principles under United Nations Global Compact (UNGC)
- National Guidelines on Responsible Business Conduct (NGRBC)

Accordance and attribution to disclosures under these guidelines, together with the articulation of Company's approach to long-term value creation, continue to truly better the Company's corporate reporting practices.

DIRECTORS' REPORT

17. CORPORATE GOVERNANCE

The Company constantly endeavors to follow the corporate governance guidelines and best practices sincerely and disclose the same transparently. The Board is conscious of its inherent responsibility to disclose timely and accurate information on the Company's operations, performance, material corporate events as well as on the leadership and governance matters relating to the Company.

The Company has complied with the requirements of the Securities and Exchange Board of India (Listing Obligation and Disclosure Requirements) Regulations, 2015 regarding corporate governance. A report on the Corporate Governance practices and the Auditors' Certificate on compliance of mandatory requirements thereof are given as an annexure to this report and also available on the website of the company at <https://www.jsw.in/investors/investor-relations-steel>.

18. BUSINESS RESPONSIBILITY/ SUSTAINABILITY REPORT

The Company is committed to pursuing its business objectives ethically, transparently and with accountability to all its stakeholders. The Company believes in demonstrating responsible behaviour while adding value to the society and the community, as well as ensuring environmental well-being with a long-term perspective.

The Business Responsibility Report (BRR) of the Company was being presented to the stakeholders as per the requirements of Regulation 34 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 describing the environmental, social and governance initiatives taken by the Company. Further, SEBI in its circular dated February 6, 2017, has advised the top 500 listed companies (by market capitalisation) to voluntarily adopt Integrated Reporting (IR) from FY 2017-18.

As stated earlier in the report, the current financial year marks the third year of the Company transition towards Integrated Reporting, focusing on the 'capitals approach' of value creation. The Company's third Integrated Report, includes the Company's performance as per the IR framework for the period April 1, 2019 to March 31, 2020.

The Company has adopted an integrated approach towards addressing biological diversity at various sites. The Company was among the pioneers to sign up and commit to the Indian Business and Biodiversity Initiative (IBBI), an initiative by the Confederation of Indian Industry (CII) in partnership with India's Ministry of Environment, Forest & Climate Change. Million Tree Plantation Project has been initiated in nearby degraded forest areas at Dolvi and Karav in a vision to achieve 1 million Tree plantation, in collaboration with forest department.

The Company has also provided the requisite mapping of principles of the National Guidelines on Responsible Business Conduct to fulfill the requirements of the

Business Responsibility Report as per directive of SEBI, as well as between the Integrated Report and the Global Reporting Initiative ('GRI'). The Report, along with all the related policies, can be viewed on the Company's website (<http://www.jsw.in/investors/investor-relations-steel>).

19. DIRECTORS AND KEY MANAGEMENT PERSONNEL

In accordance with the provisions of Section 152 of the Companies Act, 2013 and in terms of the Articles of Association of the Company, Dr. Vinod Nowal (DIN 00046144) retires by rotation at the forthcoming Annual General Meeting and, being eligible, offers himself for re-appointment.

Mr. Malay Mukherjee (DIN 02861065) and Mr. Haigreve Khaitan (DIN 00005290) who were appointed as Directors of the Company in the category of Independent Director, hold office up to the conclusion of the ensuing Annual General Meeting of the Company ("first term" in terms of Section 149(10) of the Companies Act, 2013). The Company has received a notice under Section 160 of the Companies Act, 2013 from a shareholder of the Company proposing the re-appointment of Mr. Malay Mukherjee for the Office of Director of the Company in the category of Independent Director for a second term of upto July 22, 2025 or upto the conclusion of the 31st Annual General Meeting of the Company in the calendar year 2025, whichever is earlier and from another shareholder of the Company proposing the re-appointment of Mr. Haigreve Khaitan for the Office of Director of the Company in the category of Independent Director for a second term of upto July 22, 2025 or upto the conclusion of the 31st Annual General Meeting of the Company in the calendar year 2025, whichever is earlier. Further, in the opinion of the Board, Mr. Malay Mukherjee and Mr. Haigreve Khaitan are persons of high integrity, expertise and experience and qualify to be appointed as Independent Directors of the Company.

In terms of the Rule 6 of the Companies (Appointment and Qualification of Directors) Rules, 2014, all Independent Directors of the Company have enrolled themselves on the Independent Directors Databank and will undergo the online proficiency self-assessment test within the specified timeline unless exempted under the aforesaid Rules.

Pursuant to the recommendation of Nomination and Remuneration Committee, the Board of Directors at its meeting held on May 22, 2020, has, subject to the approval of the members at the forthcoming 26th Annual General Meeting of the Company scheduled on July 23, 2020, approved the re-appointment of Mr. Seshagiri Rao (DIN 00029136), as a Whole-time Director of the Company, designated as 'Joint Managing Director & Group CFO' for a period of 3 (three) years, with effect from April 6, 2020.

The proposals regarding the re-appointment of the aforesaid Directors are placed for the approval of the Shareholders.

There were no changes in the Board of Directors and Key Managerial Personnel of the Company, during the year under review.

20. POLICY ON DIRECTORS' APPOINTMENT AND REMUNERATION

Matching the needs of the Company and enhancing the competencies of the Board are the basis for the Nomination and Remuneration Committee to select a candidate for appointment to the Board.

The current policy is to have a balanced mix of executive and non-executive Independent Directors to maintain the independence of the Board and separate its functions of governance and management. As at March 31, 2020 the Board of Directors comprises 12 Directors, of which eight are non-executive, including two women directors. The number of Independent Directors is six, which is one half of the total number of Directors.

The policy of the Company on Directors' appointment, including criteria for determining qualifications, positive attributes, independence of a Director and other matters, as required under sub-section (3) of Section 178 of the Companies Act, 2013, is governed by the Nomination Policy. The remuneration paid to the directors is in accordance with the remuneration policy of the Company.

More details on the Company's policy on director's appointment and remuneration and other matters provided in Section 178(3) of the Act has been disclosed in the Corporate Governance Report, which forms a part of this report.

21. DECLARATION OF INDEPENDENT DIRECTORS

The Company has received necessary declaration from each of the Independent Directors under Section 149(7) of the Companies Act, 2013 that he/she meets the criteria of independence laid down in Section 149(6) of the Companies Act, 2013 and Regulation 25 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

22. BOARD EVALUATION

The Board carried out an annual performance evaluation of its own performance, the performance of the Independent Directors individually as well as the evaluation of the working of the Committees of the Board. The performance evaluation of all the Directors was carried out by the Nomination and Remuneration Committee. The performance evaluation of the Chairman and the Non-Independent Directors was carried out by the Independent Directors. Details of the same are given in the Report on Corporate Governance annexed hereto.

23. AUDITORS AND AUDITOR'S REPORT

(A) STATUTORY AUDITOR

At the Company's 23rd AGM held on June 29, 2017, M/s S R B C & CO LLP (324982E/E300003), Chartered Accountants, has been appointed as the Statutory Auditor of the Company for a term of 5 years to hold office from the conclusion of the 23rd Annual General Meeting until the conclusion of the 28th Annual General Meeting of the Company.

The Notes on financial statements referred to in the Auditor's Report are self-explanatory and do not call for any further comments. The Auditor's Report does not contain any qualification, reservation, adverse remark, or disclaimer.

No fraud has been reported by the Auditor under section 143(12) of the Companies Act, 2013 requiring disclosure in the Board's Report.

(B) COST AUDITOR

Pursuant to Section 148(1) of the Companies Act, 2013 the Company is required to maintain cost records as specified by the Central Government and accordingly such accounts and records are made and maintained.

Pursuant to Section 148(2) of the Companies Act, 2013 read with the Companies (Cost Records and Audit) Amendment Rules, 2014, the Company is also required to get its cost accounting records audited by a Cost Auditor. Accordingly, the Board, at its meeting held on May 22, 2020 has on the recommendation of the Audit Committee, re-appointed M/s. Shome & Banerjee, Cost Accountants to conduct the audit of the cost accounting records of the Company for FY 2020-21 on a remuneration of ₹ 17 Lakhs plus taxes as applicable and reimbursement of actual travel and out-of-pocket expenses. The remuneration is subject to the ratification of the Members in terms of Section 148 read with Rule 14 of the Companies (Audit and Auditors) Rules, 2014 and is accordingly placed before the Shareholders for ratification. The due date for filing the Cost Audit Report of the Company for the financial year ended March 31, 2019 was September 30, 2019 and the Cost Audit Report was filed in XBRL mode on August 19, 2019.

(C) SECRETARIAL AUDITOR

Pursuant to the provisions of Section 204 of the Companies Act, 2013 and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Company had appointed M/s. S. Srinivasan & Co., a firm of Company Secretaries in Practice, to undertake the Secretarial Audit of the Company. The Report of the Secretarial Audit is annexed herewith

DIRECTORS' REPORT

as Annexure 'C'. The report does not contain any observation or qualification requiring explanation or comments from the Board under Section 134(3) of the Companies Act, 2013.

During the period under review, the Company has complied with the applicable Secretarial Standards notified by the Institute of Company Secretaries of India.

The Company has also undertaken an audit for the FY 2019-20 pursuant to SEBI Circular No. CIR/CFD/CMO/I/27/2019 dated February 08, 2019 for all applicable compliances as per the Securities and Exchange Board of India Regulations and Circular/Guidelines issued thereunder. The Report (Annual Secretarial Compliance Report) has been submitted to the Stock Exchanges within 60 days of the end of the financial year ended March 31, 2020.

As per the provisions of Regulation 24A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, M/s. Vanita Sawant & Associates, Practicing Company Secretaries, had undertaken secretarial audit of the Company's material subsidiary i.e., JSW Steel Coated for the FY 2019-20. The Audit Report confirms that the material subsidiary has complied with the provisions of the Act, Rules, Regulations and Guidelines and that there were no deviations or non-compliances.

The Board, at its meeting held on May 22, 2020, has re-appointed M/s. S. Srinivasan & Co., as Secretarial Auditor, for conducting Secretarial Audit of the Company for FY 2020-21.

24. RISK MANAGEMENT

The Company follows the globally recognised 'COSO' framework of Enterprise Risk Management (ERM).

ERM brings together the understanding of the potential upside and downside of all those factors which can affect the organisation with an objective to add maximum sustainable value across all activities of the organisation and create to various stakeholders.

The Company recognises that emerging and identified risks need to be managed and mitigated in order to-

- protect its shareholders' and other stakeholder's interest,
- achieve its business objective and
- enable sustainable growth.

Pursuant to the requirement of Regulation 21 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Companies Act, 2013, the company has Risk management framework in place. It has constituted a sub-committee

of Directors to oversee Enterprise Risk Management framework to ensure resilience such that -

- Intended risks, say growth, are taken prudently so as to plan for the best and be prepared for the worst.
- Execution of decided strategies & plan with focus on action.
- Unintended risks like performance, incident, process and transaction risks are avoided, mitigated, transferred (like in insurance) or shared (like through sub-contracting). The probability or impact thereof is reduced through tactical and executive management, policies, processes, inbuilt systems controls, MIS, internal audit reviews etc.

25. INTERNAL CONTROLS, AUDIT AND INTERNAL FINANCIAL CONTROLS

(A) OVERVIEW

The Company has a robust system of internal control, commensurate with the size and nature of its business and complexity of its operations.

(B) INTERNAL CONTROL

The Company has a proper and adequate system of internal control. Some significant features of the internal control systems are:

- Preparation of annual budgets and its regular monitoring
- Control over transaction processing and ensuring integrity of accounting system by deployment of integrated ERP system
- Well documented authorisation matrix, policies, procedures and guidelines covering all important operations of the company
- Deployment of compliance tool to ensure compliance with laws, regulations and standards
- Ensuring reliability of financial information by testing of internal financial controls over reporting by internal auditors and statutory auditors
- Adequate insurance of company's assets / resources to protect against any loss
- A comprehensive Information Security Policy and continuous updation of IT systems
- Oversight by Board appointed Audit Committee which comprises of Independent Directors who are experts in their respective field. The Audit Committee regularly reviews audit plans, significant audit findings, adequacy of internal controls and monitors implementation of audit recommendations.

(C) INTERNAL AUDIT

The Company has a strong and independent internal audit function that inculcates global best standards and practices of international majors into the Indian operations. The Internal Audit team consists of professionally qualified accountants and engineers. The Chief Internal Auditor reports directly to Chairman of Audit Committee. The team has successfully integrated the COSO framework in its audit process to enhance the quality of its financial reporting, compatible with business ethics, effective controls and governance.

The Company extensively practices delegation of authority across its team, which creates effective checks and balances within the system to arrest all possible gaps. The internal audit team has access to all information in the organisation – this is largely facilitated by ERP implementation across the organisation.

(D) AUDIT PLAN AND EXECUTION

At start of the year, Internal Audit Department prepares an Annual Audit Plan after considering Business and Process Risks. The frequency of the audit is decided by risk ratings of areas/functions. The audit plan is carried out by the internal team and reviewed periodically to include areas that have assumed significant importance in line with the emerging industry trend and the aggressive growth of the Company. In addition, the Audit Committee also places reliance on few internal audits carried out by the external firms.

(E) INTERNAL FINANCIAL CONTROLS

As per Section 134(5)(e) of the Companies Act, 2013, the Directors have an overall responsibility for ensuring that the Company has implemented a robust system and framework of internal financial controls.

The Company had already developed and implemented a framework for ensuring internal controls over financial reporting. This framework includes entity-level policies, processes controls, IT General Controls and Standard Operating Procedures (SOP).

The entity-level policies include antifraud policies (such as code of conduct, conflict of interest, confidentiality and whistle blower policy) and other policies (such as organisation structure, insider trading policy, HR policy, IT security policy, treasury policy and business continuity and disaster recovery plan). The Company has also prepared risk control matrix for each of its processes such as procure to pay, order to cash, hire to retire, treasury, fixed assets, inventory, manufacturing operations, etc.

These internal controls are reviewed by Internal Auditors every year. The Company has carried out evaluation of design and effectiveness of these controls and noted no significant material weaknesses or deficiencies which can impact financial reports.

26. FIXED DEPOSITS

The Company has not accepted any fixed deposits from the public. Therefore, it is not required to furnish information in respect of outstanding deposits under Non-banking, Non-financial Companies (Reserve Bank) Directions, 1966 and Companies (Accounts) Rules, 2014.

27. SHARE CAPITAL

The Company's Authorised Share capital during the financial year ended March 31, 2020 remained at ₹9015,00,00,000 (Rupees Nine Thousand Fifteen crores only) consisting of ₹6015,00,00,000 (Rupees Six Thousand Fifteen crores only) equity shares of ₹1/- (Rupee One only) each and 300,00,00,000 (Three Hundred crores) preference shares of ₹10/- (Rupees Ten only) each.

The Company's paid-up equity share capital remained at ₹241,72,20,440 comprising of 241,72,20,440 equity shares of ₹1 each.

During the financial year, the Company has fully redeemed the balance amount of its 48,54,14,604, 0.01% cumulative redeemable preference shares of ₹10 each fully paid up, in four equal instalments of ₹1.25 per share on June 15, 2019, September 15, 2019, December 15, 2019 and March 13, 2020.

Thereby, the preference share capital as at the financial year ended March 31, 2020 is Nil.

28. FOREIGN CURRENCY BONDS

During FY 2014-15, the Company had issued 4.75% Fixed Rate Senior Unsecured Notes, due in November 2019, aggregating to US\$ 500 million, to eligible investors. These Notes have been redeemed on the due date as per the terms of issue.

In April 2017, the Company issued 5.25% Fixed Rate Senior Unsecured Notes, due in April 2022, aggregating to US\$500 million, to eligible investors.

In April 2019, the Company further issued 5.95% Fixed Rate Senior Unsecured Notes, aggregating to US\$500 million, due in April 2024.

Also, in October 2019, the Company further issued 5.375% Fixed Rate Senior Unsecured Notes aggregating to US\$400 million, due in April 2025.

All of the aforesaid Notes issued by the Company in the International Market are listed on the Singapore Exchange Securities Trading Limited (the "SGX-ST").

DIRECTORS' REPORT

29. ISSUANCE OF NON-CONVERTIBLE DEBENTURES

During the year under review, the Company issued and allotted 10,000, 8.90% Rated, Listed, Secured, Redeemable, Non-Convertible Debentures (NCDs) of ₹10,00,000 each of the Company, aggregating to ₹1,000 Crores (Rupees One thousand crores) and 20,000, 8.79% Rated, Listed, Secured, Redeemable, Non-Convertible Debentures (NCDs) of ₹10,00,000 each of the Company, aggregating to ₹2,000 Crores (Rupees Two thousand crores) to Investors on private placement basis.

30. CREDIT RATING

In April 2020, Moody's Investors Service has placed Ba2 Corporate Family Rating and Senior Unsecured Bond Rating due in 2022, 2024 and 2025, respectively, under review for downgrade.

Also in May 2020, Fitch Ratings has downgraded the Company's long-term Issuer Default Rating (IDR) and Senior Unsecured Bond rating due in 2022, 2024 and 2025, respectively, to BB -, with negative outlook.

The short term debt / facilities of the Company continues to be rated at the highest level of "A1+" by ICRA Ltd. and CARE Ratings. In March 2020, the domestic credit rating for long term debt facilities/ NCD's have been revised to "CARE AA-" with Stable Outlook by CARE Ratings and "ICRA AA- "Negative Outlook by ICRA Ltd. India Ratings has assigned long term issuer rating and rating for the outstanding non-convertible debentures of the Company as "IND AA" with Negative Outlook.

31. EMPLOYEE STOCK OPTION PLAN

The Board of Directors of the Company, at its meeting held on January 29, 2016, formulated the JSWSL Employees Stock Ownership Plan – 2016 (ESOP Plan), to be implemented through the JSW Steel Employees Welfare Trust (Trust), with an objective of enabling the Company to attract and retain talented human resources by offering them the opportunity to acquire a continuing equity interest in the Company, which will reflect their efforts in building the growth and the profitability of the Company. The ESOP Plan involves acquisition of shares from the secondary market.

A total of 2,86,87,000 (Two Crores Eighty-Six Lakhs Eighty-Seven Thousand) options were available for grant to the eligible employees of the Company and its Director(s), excluding independent directors, and a total of 31,63,000 (Thirty-One Lakh Sixty-Three Thousand) options were available for grant to the eligible employees of the Indian Subsidiaries of the Company and their Director(s), excluding independent directors, under the ESOP Plan.

Accordingly, 1,59,44,271 options have been granted over a period of three years under this plan by the JSWSL ESOP Committee to the eligible employees of the Company and its Indian Subsidiaries, including the

Whole-time Directors of the Company. The details of the ESOPs granted to Mr. Seshagiri Rao M.V.S, Dr. Vinod Nowal and Mr. Jayant Acharya, Whole-time Directors of the Company is as given in the table below. The grant of ESOPs to the Whole-time Directors of the Company has been approved by the Nomination and Remuneration Committee and the Board.

JSWSL ESOP Committee Meeting	Total options granted	Options Granted to Whole-time		
		Directors of the Company		
		Mr.	Dr. Vinod	Mr. Jayant
		Seshagiri Rao M.V.S	Nowal	Acharya
May 17, 2016 (1st Grant)	7,436,850	192,680	179,830	179,830
May 16, 2017 (2nd Grant)	5,118,977	127,968	127,968	119,436
May 15, 2018 (3rd Grant)	3,388,444	87,841	87,841	81,985
Total	15,944,271	408,489	395,639	381,251

As per the ESOP Plan, 50% of these options will vest at the end of the third year and the balance 50% at the end of the fourth year.

During the financial year under review, JSWSL ESOP Committee in its meeting held on December 5, 2019 has made a supplementary grant, accordingly 3,69,751 options have been granted under this plan by the JSWSL ESOP Committee to the eligible employees of the Company.

The applicable disclosures relating to ESOP plan of 2016, as stipulated under the ESOP Regulations, pertaining to the year ended March 31, 2020, is posted on the Company's website at <http://www.jsw.in/investors/investor-relations-steel> and forms a part of this Report.

Voting rights on the shares, if any, as may be issued to employees under the aforesaid ESOP Plans are to be exercised by them directly or through their appointed proxy, hence, the disclosure stipulated under Section 67(3) of the Companies Act, 2013 is not applicable.

There is no material change in the aforesaid ESOP Plans and the same are in compliance with the ESOP Regulations.

The Certificate from the Statutory Auditors of the Company certifying that the Company's Stock Option Plans are being implemented in accordance with the ESOP Regulations and the resolution passed by the Members, would be available for inspection during the meeting in electronic mode and same may be accessed upon log-in to <https://evoting.karvy.com/>.

32. JSWSL EMPLOYEES SAMRUDDHI PLAN 2019

The JSWSL Employees Samruddhi Plan 2019 ("Plan") was approved by a special resolution passed by the shareholders of the Company by way of a postal ballot on May 17, 2019. The Plan was effective from April 1, 2019. The

scheme is a one-time scheme applicable only for permanent employees of the Company, working in India (excluding an employee who is a promoter or a person belonging to the promoter group, a probationer and a trainee) in the grade L01 to L15 ("Eligible Employee"), who were not covered under the earlier JSWSL Employees Stock Ownership Plan – 2016. The Indian Subsidiary companies have a similar scheme to cover its employees. The Company in terms of the applicable provisions of the Companies Act, 2013 ("Act"), the rules framed thereunder and all other applicable rules and regulations including those issued by the SEBI, to the extent applicable, has implemented the Plan wherein the Eligible Employee will be eligible to acquire the Equity Shares of face value ₹1 each directly from the open market. The Eligible Employee will be able to purchase the Equity Shares from the open market by availing a loan provided by a bank / non-banking financial institution ("Lending Agency") and a broker identified by the Company to facilitate acquisition of Equity Shares by the Eligible Employees under the Plan. The Equity Shares bought by the Eligible Employee will be subject to a lien in favour of the Lending Agency for a period of two years. After expiry of the said period of two years, the Eligible Employee can either repay the entire loan amount, after which the Equity Shares will become free of the lien, or the Lending Agency will recover the principal amount by selling the Equity Shares and will transfer the difference, if any, between the principal amount and the sale value (i.e. market price as on the date of the sale x no. of Equity Shares sold) to the Eligible Employee. The interest on the loan will be serviced by the Company and the Eligible Employee in the ratio of 3:1 (the Company will bear 75% of the total interest liability owed to the Lending Agency and the balance 25% will be borne by the Eligible Employee). The Plan is being through the existing JSW Steel Employee Welfare Trust in accordance with Applicable Laws.

The number of Equity Shares that are the subject matter of the Plan in terms of the approval accorded by the Members by way of a postal ballot on May 17, 2019, shall not be more than 1,24,97,000 representing 0.517% of the issued equity share capital of the Company. Under the aforesaid Plan, as on March 31, 2020, 5,806 employees of the Company have subscribed to 69,07,000 shares.

33. AWARDS

VIJAYANAGAR

1. IIM -Tata Gold Medal for significant contributions to Metallurgical Industries.
2. IIM-Essar Gold Medal for outstanding contributions to Metallurgical Industries in general and in the field of Secondary Steelmaking, Electrometallurgy in particular.
3. Won second prize in IIM Sustainability Awards and was recognised for best quality, registering highest product development, profit making in terms of rupees per tonne, HRD and environmental performances during the year under review.

4. 40 teams consisting of 190 employees bagged all 40 gold medals during chapter convention on Quality Convention on Quality Concept (CCQC) 2019 held at Bengaluru.
5. At the 33rd National Convention on Quality Concepts (NCQC) in CY 2019, hosted by Quality Circle Forum of India (QCFI), out of the 25 participating teams:
 - 18 were Quality Circles (QCs), out of which 13 bagged Par Excellence Award and five bagged Excellence Award.
 - 7 Allied Teams (4 Lean Six Sigma Teams – LSS, 2 Lean Quality Circles – LQC and 1 5S Allied Team – 5S) won Par Excellence Award.
 - Vijayanagar Works once again recorded the highest participation and highest number of Par Excellence awards (from a single location) among all the other Indian organisations.
 - QC team from Steel Melting Shop 2 was given the opportunity to present their model that received the Best Model Award.
6. At the International Convention on QC Circles (ICQCC) 2019, hosted by the Union of Japanese Scientists and Engineers (JUSE), following accolades were won:
 - A team from BF-4 presented their project on 'Improving MTBF of Hopper LSV Seal at Bell Less Top' and bagged a Gold Award.
 - A team from Sinter Plant-3 presented their project on 'Increasing availability of Sinter Machine' and bagged a Gold Award.
 - A team from SMS-1 presented their project on 'Minimisation of un-planned sequence break due to sub entry nozzle failure at casting platform' and bagged a Silver Award.
 - Lean Quality Circles (LQCs) from Steel Melting Shop 1 presented their project on 'Reduction in BOPS Alarm at Continuous Caster' and bagged a Gold Award.

DOLVI

1. Platinum level recognition in CII Exim Bank Awards for Business Excellence in CY 2019: The EFQM – an internationally recognised Business Excellence framework, is being used by CII for the last 25 years. Dolvi Works has been using this framework since 2016. In its third year of participation, Dolvi Works scored "576-599 band", just below the 600 points required for the coveted CII Exim Bank Award.
2. Gold Award in JH category in "International Convention on QC Circles" 2019 at Tokyo Japan: Coke Oven team was the only team amongst 500+ to win Gold Award in this category.

DIRECTORS' REPORT

3. Nine Par Excellence and Nine Excellence awards to the Dolvi teams in NCQC 2019 held at Varanasi.
4. Digitalisation Programme at Dolvi Works bagged National Level Award in Frost & Sullivan PERP-2019 competition under digital modelling in manufacturing category.
5. Adjudged National winner in 7th CII National Excellence Practices in the category of Digital Modelling.
6. Six Sigma project from CSP Caster (Reduction in scratch marks) emerged as winner in 13th CII National Competition held at Bangalore.
7. Grow Care India Environment Management Award.
8. Sustainability 4.0 Awards, 2019 (Recognising Excellence in Sustainable Development) by Frost & Sullivan and TERI.

SALEM

- 1) Deming Prize from JUSE.
- 2) IIM Sustainability Award in the alloy steel category by the Indian Institute of Metals.
- 3) Performance Award in Raw Material category from M/s Brakes India.
- 4) Alliance & Strategic Partner Award from M/s TIMKEN.
- 5) Received the following Safety Awards from Government of Tamil Nadu:
 - Reported 'lowest frequency rate' for the year 2016 - Third prize.
 - Longest Accident-free period in man-hours for the year 2016 - Third prize.
 - Highest reduction in accident rate for the year 2014 - First prize.
- 6) Received Gold Trophy Award for Best ITI Skill development through PPP scheme in India from ASSOCHAM in CY 2019.
- 7) ICQCC: Three teams participated in the International Convention on Quality Control Circle 2019 competition held in Tokyo, Japan and all the three teams won the Gold Awards.
- 8) NCQC: Seven teams participated in National Convention on Quality Concepts 2019 held in Varanasi and won the Par Excellence awards.
- 9) ABK-AOTS DOSOKAI: Kaizen competition was conducted by ABK-AOTS DOSOKAI Tamil Nadu Centre in Chennai, where three of the Company's teams participated, and won two Platinum Awards and one Diamond Award.

34. DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to the requirements under Section 134, sub-section 3(c) and sub-section 5 of the Companies Act, 2013, the Board of Directors, to the best of their knowledge and ability, state and confirm that:

- a) In the preparation of the annual accounts, the applicable Accounting Standards have been followed, along with proper explanation relating to material departures.
- b) Such Accounting Policies have been selected and applied consistently and judgements and estimates have been made that are reasonable and prudent to give a true and fair view of the Company's state of affairs as on March 31, 2020 and of the Company's profit or loss for the year ended on that date.
- c) Proper and sufficient care has been taken for the maintenance of adequate accounting records, in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities.
- d) The annual financial statements have been prepared on a Going Concern Basis.
- e) Internal financial controls were laid down to be followed and that such internal financial controls were adequate and operating effectively.
- f) Proper systems were devised to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

35. RELATED PARTY TRANSACTION

All Related Party Transactions (RPT) that were entered into during the financial year were on an arm's length basis and in the ordinary course of business.

The policy on dealing with RPT as approved by the Board is uploaded on the Company's website (<https://www.jsw.in/investors/investor-relations-steel>). The policy intends to ensure that proper reporting, approval and disclosure processes are in place for all transactions between the Company and Related Parties. This policy specifically deals with the review and approval of RPT, keeping in mind the potential or actual conflicts of interest that may arise because of entering into these transactions. All RPT are placed before the Audit Committee for review and approval. Prior omnibus approval is obtained for RPT that are of repetitive nature and / or entered in the ordinary course of business and are at arm's length. All RPT are subjected to independent review by a reputed accounting firm to establish compliance with the requirements of RPT

under the Companies Act, 2013 and Regulation 23 of the Securities and Exchange Board of India (Listing Obligation and Disclosure Requirements) Regulations, 2015.

The disclosure of material RPT is required to be made under Section 134(3)(h) read with Section 188(2) of the Companies Act, 2013 in Form AOC 2. The details of the material RPT, entered into during the year by the Company as per the policy on RPTs approved by the Board, is given in Annexure E to this Report.

Your Directors draw your attention to Note No 44 to the Standalone financial statements, which sets out related party disclosures.

36. DISCLOSURES

(A) NUMBER OF MEETINGS OF THE BOARD OF DIRECTORS

During the year, five Board Meetings were convened and held, the details of which are given in the Corporate Governance Report. The intervening gap between the Meetings was within the period prescribed under the Companies Act, 2013 and Regulations 17 of the Securities and Exchange Board of India (Listing Obligation and Disclosures Requirements) Regulation, 2015.

(B) AUDIT COMMITTEE

The Audit Committee comprises of one Executive Director and three Non-Executive Independent Directors. Mr. Seturaman Mahalingam is the Chairman of the Audit Committee. The Members possess adequate knowledge of Accounts, Audit, Finance, etc. The composition of the Audit Committee meets the requirements of Section 177 of the Companies Act, 2013 and Regulation 18 of the Securities and Exchange Board of India (Listing Obligation and Disclosure Requirements) Regulations, 2015.

There are no recommendations of the Audit Committee that have not been accepted by the Board.

(C) EXTRACT OF ANNUAL RETURN

The extract of annual return in Form MGT 9 as required under Section 92(3) of the Companies Act, 2013 and Rule 12 of the Companies (Management and Administration) Rules, 2014 is attached as Annexure B hereto and forms a part of this Report. The same is also available on the Company's website at <http://www.jsw.in/investors/investor-relations-steel>.

(D) WHISTLE BLOWER POLICY / VIGIL MECHANISM

The Company has a vigil mechanism named Whistle Blower Policy / Vigil Mechanism to deal with instances of fraud and mismanagement, if any. Details of the same are given in the Corporate Governance Report.

(E) PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS UNDER SEC. 186

Details of Loans, Guarantees and Investments covered under the provisions of Section 186 of the Companies Act, 2013 are given in the notes to the Financial Statements.

(F) DETAILS OF SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS IMPACTING THE GOING CONCERN STATUS AND COMPANY'S OPERATIONS IN FUTURE

There are no significant or material orders passed by the Regulators/ Courts/ Tribunals that could impact the going concern status of the Company and its future operations.

However, Members' attention is drawn to the statement on contingent liabilities, commitments in the notes forming part of the Financial Statements.

(G) PARTICULARS REGARDING CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

Information in accordance with the provisions of Section 134(3)(m) of the Companies Act, 2013, read with Rule 8 of the Companies (Accounts) Rules, 2014 regarding conservation of energy, technology absorption and foreign exchange earnings and outgo, is given in the statement annexed (Annexure A) hereto and forms a part of this Report.

(H) DISCLOSURE UNDER THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has in place an Anti-Sexual Harassment Policy in line with the requirements of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. All employees (permanent, contractual, temporary and trainees) are covered under this policy. The Company has also complied with the provisions related to constitution of Internal Complaints Committee (ICC) under the said Act to redress complaints received regarding sexual harassment. The Company received no complaints pertaining to sexual harassment during FY 2019-20.

(I) OTHER DISCLOSURES / REPORTING

Your Directors state that no disclosure or reporting is required in respect of the following items as there were no transactions pertaining to these items during the year under review:

1. Details relating to deposits covered under Chapter V of the Companies Act, 2013.
2. Issue of equity shares with differential rights as to dividend, voting or otherwise.

DIRECTORS' REPORT

3. Issue of shares (including sweat equity shares) to employees of the Company under any scheme save and except ESOPs referred to in this Report.
4. Neither the Managing Director nor the Whole-time Directors of the Company receive any remuneration or commission from any of its subsidiaries.

Chile, Mauritius, Mozambique, Italy, the US and the UK, the State Governments of Karnataka, Maharashtra, Tamil Nadu, West Bengal, Jharkhand and Odisha and the financial institutions, banks as well as the shareholders and debenture holders during the year under review. The Directors also wish to place on record their appreciation of the devoted and dedicated services rendered by all employees of the Company.

For and on behalf of the Board of Directors

37. ACKNOWLEDGMENT

Your Directors take this opportunity to express their appreciation for the cooperation and assistance received from the Government of India, Republic of

Place: Mumbai

Date: May 22, 2020

Sajjan Jindal
Chairman

ANNEXURE – A TO DIRECTORS' REPORT

INFORMATION IN ACCORDANCE WITH THE PROVISIONS OF SECTION 134(3)(m) OF THE COMPANIES ACT, 2013, READ WITH RULE 8 OF THE COMPANIES (ACCOUNTS) RULES, 2014 REGARDING CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

A. ENERGY CONSERVATION

The Company has always been a frontrunner in continually improving its operational performance in all areas, like yield, plant utilisation and minimising waste and its utilisation etc. while reducing the consumption of fuel, power, stores and others. This is done by adopting an approach of continual improvement of process metrics across all energy consuming facilities.

The Energy departments renewed its efforts by carrying out energy benchmarking with the best-in-class steel players and adopting some of the relevant best practices. Energy conservation was taken up as a key improvement theme during the year and the new approach attempted to prioritise actions through a three-pronged strategy:

1. **Prevention / minimisation** – i.e., Preventing wastage / minimisation of energy usage by relentless optimisation of process parameters to achieve lower values of fuel / energy consumption.
2. **Improving Recovery** – deploying innovative methods of recovering higher amount of unused fuel heat in various process exhausts / recovery systems.
3. **Higher Re-use / Re-cycling** – studying available potential of recovered energy from various sources and doing a cost-benefit analysis of practices required.

STEPS TAKEN FOR ENERGY CONSERVATION:

VIJAYANAGAR

- Achieved gross power generation of 65 MW through Coke Oven Coke Dry Quenching (CDQ).
- Blast Furnace top recovery power generation.
- Steam generation through sinter cooler waste heat recovery boiler.
- Reduced solid fuel consumption at blast furnaces by 1.8 kg/Thm, y-o-y.
- Debottlenecking of SMS-1 gas export system by installation of high capacity boosters which increased the LD gas recovery.
- Attained lower specific gaseous fuel rate at HSM i.e. 105 Nm³ per tonne of liquid steel, a reduction by 4.3%, on a y-o-y basis.
- Achieved lower specific gaseous heat rate at WRM, a reduction by 5.4%, on a y-o-y basis and at BRM, a reduction by 4.2%, on a y-o-y basis.

- Augmented CPP- 2 power plant power generation by 10MW in FY 2019-20 by installing additional Blast Furnace gas fired boiler.
- By-product gas supplied to power plants was around 782 KNm³/hr.
- Steam losses in BF-1 steam line reduced to zero by installing Inverted Bucket (IB) traps.

DOLVI

- Usage of Coke Oven Gas (COG) in place of Natural Gas (NG) in several operational areas.
- Reduction in specific power consumption at SMS by 27% in FY 2019-20 by conversion of Shell-1 to 100 % hot metal usage.
- Recovery of 10000 NM³/hr TOP Gas from SIP and injection into BF Gas line resulting in saving of NG.
- Enhancement of steam generation capacity from 67 TPH to 106 TPH through waste heat recovery
- Reduction in solid fuel in Blast furnace by 1.6% after commissioning of BF Level 2 systems through effective monitoring.
- Reduction in solid fuel heat rate in sinter plant by 9.4% in FY 2019-20 by optimising use of recycled material.
- Reduction in specific consumption of power at Sinter Plant by 7.5%.
- Blast Furnace power rate reduced by 3.7%.
- Online air fuel ratio monitoring and control at CPP reduced gaseous heat rate by 10.4% from baseline.

SALEM

- Improved waste heat recovery from 24 ovens of Coke Oven Battery 3 by augmenting the boiler Induced Draft (ID) fan and flue gas exit chimney.
- Reduction in BF gas consumption through Installation of top gas analyser at BF-1.
- Reduction in power consumption for sinter production through augmentation of waste gas fan and increased volume handling.
- Reduction in power consumption through installation of VFD in BF-2 SGP cooling water pump.
- Energy savings at blooming mill through installation of VVVF drive for ICW/DCW pumps, fixed load optimisation & LED's conversion.
- Increase in usage of Pulverised coal in blast furnace and there by reduced coke consumption.
- Improved waste heat recovery from Coke Oven Battery 2 resulted in energy savings.

ANNEXURE - A TO DIRECTORS' REPORT

THE STEPS TAKEN BY THE COMPANY FOR UTILISING ALTERNATE SOURCES OF ENERGY:

VIJAYANAGAR

- 1% increase in by-product gas supply y-o-y to power plants resulted in coal equivalent saving of 22 TPD.
- HSM waste heat recovery for steam generation is under progress.

DOLVI

The Company is evaluating the option of installing solar panels at the location and a Centralised Committee has been constituted to undertake the feasibility study

SALEM

The Company is considering the proposal to use wind energy as an alternate source of energy.

EXPENDITURE ON ENERGY CONSERVATION PROJECT

VIJAYANAGAR

Capital expenditure of ₹ 36.4 crores was incurred on energy conservation projects, resulting in a reduction of 0.014 Gcal / tcs.

DOLVI

Capital expenditure of ₹ 31.11 crores was incurred on energy conservation projects, resulting in a reduction of 0.111 Gcal / tcs.

SALEM

Capital expenditure of ₹ 2.81 crores was incurred on energy conservation projects, resulting in a reduction of 0.04 Gcal/ tcs.

RESEARCH AND DEVELOPMENT (R&D)

1. Specific areas in which R&D activities were carried out by the company

The Company's Research and Development (R&D) activities involve new process and product development, process improvements for maximisation of quality, cost and energy optimisation, waste utilisation and conservation of natural resources.

The key focus areas include:

- Optimisation of resource utilisation.
- Quality, productivity and cost optimisation through process efficiency improvements.
- Product development, customisation and new applications.
- Recycling and reuse of process waste and conservation of natural resources.
- New application developments and promotion of slag usage in the country.

- New process technology development for process intensification and productivity.

The Company's R&D is actively involved in Industry- Institute partnership and has initiated collaborative projects with leading academic and research institutes in India - IIT Roorkee, IIT Bombay, IMMT Bhubaneswar, PSG Coimbatore, Sona College of Engineering (Tamil Nadu), and NITK Surathkal.

The Company is also associated with advanced research programmes with partial funding from Ministry of Steel and Ministry of Human Resources Development and these initiative are under development.

2. Benefits derived as a result of R&D efforts

A) VIJAYANAGAR

Key projects

- Feasibility study is being carried out on reduction roasting cum magnetic separation of banded hematite quartzite (BHQ) iron ores of JSW mines.
- Improvement in sinter productivity by selective granulation using sinter return fines.

Introduced selective mixing and granulation of sinter return fines up to 35% of total return fines. This improved the sinter productivity by ~7% due to increase in size of granules by 6-8% leading to improved sinter bed permeability.

- Impact of classified size green pellet layers on indurated pellet properties

A new method of classified size green pellet layers on induration machine pellet bed has been developed. This helps in achieving the improved physical and mechanical properties in pellets like tumbler index, cold crushing strength and reduction in unfired pellets.

- Optimisation of usage of new coal in coke making
- Development of a Blast Furnace Raceway Model for fuel rate optimisation

"Blast Furnace Raceway Model" has been developed which provides information about raceway size and flow property distributions such as velocity, temperature, pressure, reaction rates, and unburnt char concentration in raceway zone. The model helps the furnace operators in optimising the fuel consumption.

- Use of DRI fines briquettes in steel making.

The DRI fines generated are normally less than 5 mm in size and the iron content varies in the range of 78-84%. The high Fe containing fines are cold bonded through briquetting and are effectively utilised in BOF in as coolant. This has led to substantial techno-economic benefits.

- Study on the effect of mould parameters on inclusion flotation and slag entrapment using physical modelling

Water modeling experiments were conducted to identify mould flow profile under different casting speeds and submerged entry nozzle immersion depths. Subsequently plant scale nail board experiments were conducted for validation and optimised casting parameters matrix has been developed for guidance to the operators.

- Development of non-slag sticking coatings for steel making vessels to increase ladle availability

During steel making operations, slag mixed with metal droplets splash and sticks to the ladle mouth. The mouth jamming needs to be cleaned by lancing frequently, thereby reducing the ladle availability. A non-stick coating has been developed to avoid the sticking of splashed material to the ladle thereby reducing the cleaning time by ~50% and increase the ladle availability.

- Development of Dry Slag granulation technology for BF slag

The technology of dry granulation of BF slag has been developed jointly by the Company and a third party. Dry granulated slag properties are found to meet all the requirements for cement making. This technology is expected to save 0.5-0.6 m³ of water for every tonne of slag produced.

- Development of a process to reduce free lime in BOF slag for aggregate applications

A new technology has been developed for ageing the slag online. Pilot scale experiments were conducted to reduce the expansion to 1.5% and making the slag suitable for direct aggregate application.

Other important developments carried out at R&D

- Optimisation of balling disc parameters at Pellet Plant-1
- Development for micropelletised sinter making with enhanced coke coating
- Studies on impact of high manganese oxide in iron ore in sintering process

- Reduction in Tundish loss at SMS-2 billet caster
- Development of Fire resistant steel for structural applications
- Improvement of permeability in 50C600 electrical steel grade
- Development of high carbon wire rod grade steel

New products developed / customised

- Development of new generation high strength steels mainly for automotive and electrical applications have been the major focus at Vijayanagar Works.
- The new developments include incremental improvements in product properties to match the customer requirements and new grades for new applications.
- A total of 38 numbers of new steel grades have been developed/customised consisting of flat and long rolled products.

B) DOLVI

Key projects

- "Study on effect of pellet bed temperature profile on properties of pellets" helped in understanding of mechanism of pellet induration and factors affecting layer wise property variation across the bed height. A model was developed and validated with plant scale data that helped in optimising pellet induration cycle.
- "Study of effect of quicklime addition methods on Balling Index in iron ore sintering" explored various methods of quick lime addition on sinter properties. The findings are being implemented for improving yield of the sinter plant.
- "Study on effects of magnesium oxide (MgO) & basicity on pellet properties for high pellet BF operation" led to critical know-how generation for pellet with high B₂ & MgO. This understanding will be useful during pellet process optimisation using fluxed pellet.
- "Study of cleanliness of Al-killed, Al-Si-killed and Si-killed steel grades" resulted in know-how generation of various direct and indirect methods of measurement of steel cleanliness. The knowledge gained from this project will be helpful in improving the steel cleanliness.

ANNEXURE - A TO DIRECTORS' REPORT

- "Optimisation of casting parameters to reduce severity and occurrence of Longitudinal Cracks in Thin Slabs" resulted in development of customised mould powder for Compact Strip Process (CSP) caster operating at high casting speed.
- "Study of the effect of manganese (Mn) content on macro segregation behaviour in thin slab casting" resulted in understanding of correlation between defects in hot rolled strips and macro segregation in thin slabs.
- "Mathematical modelling of thin slab hot rolling for different Carbon manganese (C-Mn) and micro-alloyed grades" helpful in optimising the rolling schedule for new product development.
- "Effect of Chromium on corrosion resistance properties of CRS TMT rebar" would help in optimisation of corrosion resistance element of CRS TMT rebar.

Other important developments carried out at R&D

- Setting up of infrastructural facilities like software packages such as ThermoCalc, HSMM and ANSYS for support in Process Modelling.
- Setting up of Advanced characterisation laboratory for product characterisation, process improvisation and new product development.

New products developed / customised

- Total 3 new products and 31 customised products have been developed to cater to the customers' requirements.
- New products included development of thinner gauge (2.5 mm) E350 and E410 grade steel through CSP route for structural application and development of corrosion resistant TMT rebar with minimum UTS/YS ratio of 1.15 for seismic zone application.

C) SALEM

Key focus areas

- Product development (Automotive, Agro, Textile, and General Engineering).
- Waste management (Utilisation of flue dust in paver block manufacturing).
- Process improvement (Ladle furnace, Casting and Rolling).

Key projects

- Development of steel grade for track chain application.
- Development of high hardness free cutting steel for textile application.
- Control of decarburisation level in spring steel.
- Process development for making paver blocks from steelmaking slags with addition of flue dust.

New products developed / customised

- A total of 9 new grades have been developed / customised for various applications like automotive, rail, textile, general engineering etc. Out of 9 grades, 2 grades are new development which are not in the market and are introduced for the first time in the country.

3. Expenditure on R&D (2019-20)

Item	(₹ in crores)
Capital	24
Revenue	32
Total	56
Total as % PAT	0.92%

B. TECHNOLOGY ABSORPTION, ADOPTION AND INNOVATION

VIJAYANAGAR

- Maximum Emission Reduction of Sintering (MEROS) and Waste Gas Recirculation (WGR) system at Sinter Plant 4.
- Upgradation of Continuous Pickling Line 2 at CRM-1.
- Commissioning of Hot Forming Press, Drop Weight Tester and Horizontal Tube Furnace at R&D Department.
- Installation of Simulia 3D Experience platform at R&D unit.

DOLVI

- Revamping of Stove-4 in BF-1.
- Commissioning of new cyclone at BF-1.

SALEM

- Installation of Plate charging mechanism in Coke Oven Pusher Car-1 has resulted an increase in Gross Coke Production and improved machine availability.
- Commissioned 25 kg melting capacity Induction Furnace

- Online size measurement device for bar products and Garret Coiler wire rod products

INTELLECTUAL PROPERTY

1. PATENTS

VIJAYANAGAR

Patents filed - 25 Nos.

1. Processed steel slag sand and a process for producing the same.
2. A process for micropelletisation using fly-ash as binder partially replacing bentonite and micropellets obtained thereof as sinter feed.
3. Iron oxide pellets comprising iron ore ultra-fines and process of producing the same.
4. A centralised control system for movement of furnace roofs involving hydraulic controlled auto balancing.
5. System for in-situ real-time continuous measurement of material discharged in blast furnace.
6. Iron ore blend for sintering including specular iron ore and sintering process using such blend.
7. Method of improving blast furnace productivity by controlling fine generation in the upper stack region.
8. An improved tundish adapted to reduce the skull loss at the end of casting sequence in multi strand billet caster.
9. A process of extracting enriched iron and carbon product from dust and sludge of steel plant and a system thereof.
10. Continuous leakage current monitoring system for electric arc furnace (EAF) to prevent EAF roof water leakages.
11. A process for iron oxide green pellets firing/heat-hardening in straight grate induration furnace.
12. A process to produce good quality pellet product from green pellets including high LOI iron ores and a system to carry out such process.
13. A process for sintering involving improved productivity by selective mixing and granulation of return fines with raw sinter mix.
14. Development of a technique to prevent the coil collapse in hot strip rolling to elliptic shapes with simultaneous productivity improvement.
15. A novel process to use non-coking coal in coal blend for coke making.
16. Briquettes of DRI fines and a process for producing such briquettes for effective utilisation in steel making.
17. Old rolled ultra-high strength steel sheet with improved hole expansion and method of its manufacturing.
18. A three-stage beneficiation process for recovery of iron values from ultra-fine size slime/wastes.
19. A process for sintering involving hearth layer comprising blend of lump iron ore and recycled sinter for improving sinter productivity.
20. A method for beneficiation of spent magnesite-chromite refractories from RH degasser using three-stage magnetic separation.
21. A method to quantify melt behavior of iron ore charge for sintering process.
22. An insulation castable comprising hazardous waste from steel plant and process to produce the same.
23. Cold rolled high strength steel sheet with improved hole expansion and method of its manufacturing.
24. Cold rolled high strength galvanized steel sheet with improved corrosion resistance and method of manufacturing the same.
25. Modified steel slag adapted for use as construction aggregate and process for producing thereof.

Patents Granted - 11 Nos.

1. A method for reheating of individual ovens after shut down for non-recovery coke oven.
2. A method for improving productivity of cold rolling mills avoiding stickiness between wraps of coil.
3. A grade separator device and a process for continuous casting of metals involving such separator device.
4. A process for sintering of iron ore using biological oxidation depenalisation (BOD) plant treated contaminated water from coke oven.
5. A system for shower cleaning of ladle shroud and a method of such cleaning.
6. DRI and its process of manufacture from iron ore fines eliminating induration.
7. A connector/bend adapted for transporting materials including granular materials and a system using the same.
8. A sinter charge for higher productivity and a method for its manufacture.
9. Coke dry quenched (CDQ) fine enriched agglomerate composition and a process for producing the same using silica based activated mineral binder.

ANNEXURE - A TO DIRECTORS' REPORT

10. A method for pre-heating of bustle main before blowing-in of blast furnace and system thereof.
11. Method and system for gasifying carbon carriers and further treating the produced gases.

DOLVI**Patents Filed - 5 Nos.**

1. Pellet charging system in a muffle furnace to generate effective sample pellet quality.
2. Low carbon high strength API 5CT J55 grade steel and method of its manufacture.
3. High strength cold rolled galvanized steel sheet and method of its manufacture.
4. A process of grinding soft iron ore to achieve desired PSD and Blaine number involving ball mill in series and sieving ground material.
5. Converter cum electric arc (CONARC) furnace adapted for enhanced number of heats workability of 100% hot metal.

SALEM**Patents Filed - 2 Nos.**

1. Spherodised soft bearing steel and a process for producing the same using warm deformation.

2. Paver blocks comprising EOF slag, flue dust and slag cement and process for its production.

2. PUBLICATION OF TECHNICAL PAPERS**VIJAYANAGAR**

Total numbers of 18 technical papers have been published (15 publications in international and national journals and three in international conference proceedings).

DOLVI

One paper published in conference proceedings.

SALEM

Three papers have been published in international journals.

- i. The benefits derived like product improvement, cost reduction, product development or import substitution

The R&D developments in process improvement, energy optimisation and cost reduction have helped in substantial savings in operational costs.

Savings (₹ In Crores)			
Vijayanagar	Dolvi	Salem	Total
54	11	13	78

ii. Information regarding imported technology (imported during the last three years reckoned from the beginning of the financial year)

Innovation / Technology	Year of Import	Status
VIJAYANAGAR		
Six strand billet caster at SMS-3	2017-18	Commissioned
HR Slitter line of 0.75mtpa capacity at HSM-2	2017-18	Commissioned
Maximum Emission Reduction of Sintering (MEROS) and Waste Gas Recirculation (WGR) system at Sinter Plant No.4.	2019-20	Commissioned
Commissioning of Drop weight Tester at R&D Dept.	2019-20	Commissioned
Commissioning of Horizontal Tube Furnace at R&D Dept.	2019-20	Commissioned
DOLVI		
Six strand Billet Caster	2017-18	Commissioned
500 TPD VPSA plant	2017-18	Commissioned
Commissioning of Waste Heat Recovery System in Sinter Plant-2	2017-18	Commissioned
2200 TPD Oxygen Plant	2018-19	Commissioned
Coke Oven Battery A&B	2018-19	Commissioned
Commissioning of LCP-4	2018-19	Commissioned
Revamping of Stove-4 in Blast furnace	2019-20	Commissioned
BF-1 New Cyclone commissioning	2019-20	Commissioned
SALEM		
Instrumented Impact testing machine	2017-18	Commissioned
Sliding strand in Bar and Rod Mill	2017-18	Commissioned
Annealing facility for coils	2017-18	Commissioned
CCM-3 (Continuous casting machine)	2017-18	Commissioned
Simufact simulation software	2017-18	Commissioned
Bar Annealing Furnace	2018-19	Commissioned

C. FOREIGN EXCHANGE EARNINGS AND OUTGO:

Total Foreign exchange used and earned during the year:

	(₹ In Crores)	
	FY 2019 - 20	FY 2018 - 19
Foreign Exchange earned	9,677	7,699
Foreign Exchange used	22,680	28,603

ANNEXURE – B TO DIRECTORS' REPORT

FORM NO. MGT- 9

EXTRACT OF ANNUAL RETURN

As on the financial year ended on March 31, 2020

[Pursuant to section 92(3) of the Companies Act, 2013 and rule 12(1) of the Companies (Management and Administration) Rules, 2014]

I. REGISTRATION AND OTHER DETAILS:

01. CIN:-	L27102MH1994PLC152925
02. Registration Date	15.03.1994
03. Name of the Company	JSW Steel Limited
04. Category / Sub-Category of the Company	Indian Public Company limited by shares
05. Address of the Registered office and contact details	JSW Centre, Bandra Kurla Complex, Bandra (East), Mumbai 400 051 Tel. No. 022-42861000 Fax. No. 022-42863000 Website: www.jsw.in
06. Whether listed company Yes / No	Yes
07. Name, Address and Contact details of Registrar and Transfer Agent, if any	KFintech Technologies Private Limited Karvy Selenium Tower B, Plot 31-32, Gachibowli, Financial District, Nanakramguda, Hyderabad – 500 008 Tel. No. 040 33211500 Fax. No. 040 23001153

II. PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

All the business activities contributing 10 % or more of the total turnover of the company shall be stated:-

SN	Name and Description of main products / services	NIC Code of the Product/ service	% to total turnover of the company
1	Hot Rolled Steel Strips /Sheets/Plates	241	52.9%
2	Bar & Rods		22.5%
3	MS Cold Rolled Coils/Sheets		13.4%

III. PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES:-

SR. NO	NAME OF THE COMPANY	ADDRESS OF THE COMPANY	CIN/GLN	% of shares held
SUBSIDIARY (APPLICABLE SECTION : 2 (87)(II))				
1	JSW Steel (UK) Limited	Roxburghe House, 273-283 Regent Street, London W1B 2HA, UK.	Not applicable	100%
2	JSW Natural Resources Limited	C/o, International Financial Limited, IFS Court, Twenty Eight Cybercity, Ebene Mauritius.	Not applicable	100%
3	JSW Natural Resources Mozambique Limitada	3rd Floor, Rua Desidane No. 60, Opp. Polana Shopping Complex, Polana Cimento "A", Maputo, Mozambique	Not applicable	100%
4	JSW ADMS Carvão Limitada	3rd Floor, Rua Desidane No. 60, Opp. Polana Shopping Complex, Polana Cimento "A", Maputo, Mozambique	Not applicable	100%
5	JSW Steel (Netherlands) B.V	Hoogoorddreef, 15, 1101, BA, Amsterdam	Not applicable	100%
6	Periama Holdings, LLC	2711, Centreville Road, Suite 400, City of Wilmington Country of New Castle Delaware 19808.	Not applicable	100%
7	JSW Steel (USA), Inc.	5200 E. McKinney Road, Baytown, Texas 77523	Not applicable	90%
8	Purest Energy, LLC	407 Prosperity Road, Prosperity, WV, 25909	Not applicable	100%
9	Planck Holdings, LLC	407 Prosperity Road, Prosperity, WV, 25909	Not applicable	100%
10	Prime Coal, LLC	407 Prosperity Road, Prosperity, WV, 25909	Not applicable	100%
11	Rolling S Augering, LLC	407 Prosperity Road, Prosperity, WV, 25909	Not applicable	100%
12	Caretta Minerals, LLC	407 Prosperity Road, Prosperity, WV, 25909	Not applicable	100%

SR. NO	NAME OF THE COMPANY	ADDRESS OF THE COMPANY	CIN/GLN	% of shares held
13	Periama Handling, LLC	407 Prosperity Road, Prosperity, WV, 25909	Not applicable	100%
14	Lower Hutchinson Minerals, LLC	407 Prosperity Road, Prosperity, WV, 25909	Not applicable	100%
15	Meadow Creek Minerals, LLC	407 Prosperity Road, Prosperity, WV, 25909	Not applicable	100%
16	Keenan Minerals, LLC	407 Prosperity Road, Prosperity, WV, 25909	Not applicable	100%
17	Hutchinson Minerals, LLC	407 Prosperity Road, Prosperity, WV, 25909	Not applicable	100%
18	R.C. Minerals, LLC	407 Prosperity Road, Prosperity, WV, 25909	Not applicable	100%
19	Peace Leasing, LLC	407 Prosperity Road, Prosperity, WV, 25909	Not applicable	100%
20	JSW Panama Holdings Corporation	48th East Street, Bella, Vista, P.O. Box No. 0816-01832, Panama.	Not applicable	100%
21	Inversiones Eurosh Limitada	Juan Franciscvo Gonzalez 562, Sector Placilla, Morales Copiapo, Chile	Not applicable	100%
22	Santa Fe Mining S.A.	Juan Franciscvo Gonzalez 562, Sector Placilla, Morales Copiapo, Chile	Not applicable	70%
23	Santa Fe Puerto S.A.	Apoquindo 3650 Oficina 803, Las Condes, Santiago.	Not applicable	70%
24	JSW Jharkhand Steel Limited	JSW Centre, Bandra -Kurla Complex, Bandra East, Mumbai 400 051	U27310MH2007PLC171405	100%
25	JSW Bengal Steel Limited	JSW Centre, Bandra Kurla Complex Bandra(E), Mumbai-51.	U27106MH2007PLC170160	98.69%
26	JSW Natural Resources India Limited	JSW Centre, Bandra Kurla Complex Bandra(E), Mumbai-51.	U14200MH2007PLC173687	98.69%
27	JSW Energy (Bengal) Limited	JSW Centre, Bandra Kurla Complex Bandra(E), Mumbai-51.	U40300MH2010PLC199844	98.69%
28	JSW Natural Resources Bengal Limited	JSW Centre, Bandra Kurla Complex Bandra(E), Mumbai-51.	U10300MH2010PLC200871	98.69%
29	JSW Steel Coated Products Limited	JSW Centre, Bandra Kurla Complex Bandra(E), Mumbai-51.	U27100MH1985PLC037346	100%
30	Amba River Coke Limited	JSW Centre, Bandra Kurla Complex Bandra(E), Mumbai-51.	U23100MH1997PLC110901	100%
31	Peddar Realty Private Limited	JSW Centre, Bandra Kurla Complex Bandra(E), Mumbai-51.	U45200MH2002PTC137214	100%
32	Arima Holdings Limited	42 Hotels Street, 3rd Floor, Gfin Tower, Cybercity, Ebene, Mauritius	Not Applicable	100%
33	Lakeland Securities Limited	42 Hotels Street, 3rd Floor, Gfin Tower, Cybercity, Ebene, Mauritius	Not Applicable	100%
34	Erebus Limited	42 Hotels Street, 3rd Floor, Gfin Tower, Cybercity, Ebene, Mauritius	Not Applicable	100%
35	Nippon Ispat Singapore (PTE) Ltd	17 Philip Street # 05-01 Grand Building, Singapore 048695.	Reg No.199303132W	100%
36	Acero Junction Holdings, Inc	1500 Commercial St, Mingo Junction , OH 43938-1096, United States	Not applicable	100%
37	JSW Steel (USA) Ohio, Inc	1500 Commercial St, Mingo Junction , OH 43938-1096, United States	Not applicable	100%
38	JSW Industrial Gases Private Limited	JSW Centre, Bandra Kurla Complex Bandra(E), Mumbai-51	U85110MH1995PTC293892	100%
39	JSW Steel Italy S.r.l.	Largo Caduti Sul Lavoro 21 PIOMBINO (LI), 57025, Italy	Not Applicable	100%
40	JSW Steel Italy Piombino S.p.A	Largo Caduti Sul Lavoro 21 PIOMBINO (LI), 57025, Italy	Not applicable	100%
41	Piombino Logistics S.p.A- A JSW Enterprise	Largo Caduti Sul Lavoro 21 PIOMBINO (LI), 57025, Italy	Not applicable	100%
42	GSI Lucchini S.p.A	Largo Caduti Sul Lavoro 21 PIOMBINO (LI), 57025, Italy	Not applicable	69.27%
43	JSW Utkal Steel Limited	JSW Centre, Bandra Kurla Complex, Bandra (E), Mumbai 400 051.	U27209MH2017PLC301887	100%
44	Hasaud Steel Limited	Grand Palladium, 6th Floor, 175, CST Road, Santacruz East, Mumbai 400 098	U27209MH2018PLC305033	100%
45	JSW Retail Limited	JSW Centre, Bandra Kurla Complex, Bandra (E), Mumbai 400 051.	U27300MH2018PLC314290	100%
46	Vardhaman Industries Limited	Village Beopror, GT Road, Shambhu, Tehsil Rajpura, Patiala, Punjab 140417	L74899DL1984PLC019492	100%

ANNEXURE - B TO DIRECTORS' REPORT

SR. NO	NAME OF THE COMPANY	ADDRESS OF THE COMPANY	CIN/GLN	% of shares held
47	JSW Vallabh Tinplate Private Limited	Flat No. 1309,13th Floor Vikram Tower, Rajendra Place, New Delhi 110008	U28112DL1995PTC204971	73.55%
48	JSW Vijayanagar Metallics Limited	JSW Center, Bandra Kurla Complex, Bandra East, Mumbai 400 051	U27300MH2019PLC334944	100%
49	Makler Private Limited	NTH Complex, 4th Floor, A-2 Shaheed Jeet Singh Marg Qutab Institutional Area New Delhi - 110067	U27100DL2017PTC318039	100%
50	Piombino Steel Limited	National Trust for Handicapped, Shaheed Jit Singh Marg, USO Road, Qutab Institutional Area, Delhi - 110067	U27320DL2018PLC339250	100%
Joint Ventures (Applicable Section 2(6))				
51	Creixent Special Steels Limited	QR No. 50-51, Park Avenue colony, Jindal Road, Dhimrapur, Raigarh, Chattisgarh 496001	U272090CT2018PLC008397	48%
52	Monnet Ispat & Energy Limited	Naharpali, Tehsil, Kharsia, Raigarh	L02710CT1990PLC009826	23.10%
53	Vijayanagar Minerals Private Limited	Toranagallu Village, Sandur Taluk, Bellary	U13100KA1997PTC022398	40%
54	Rohne Coal Company Private Limited	A-2, Shaheed Jeet Singh marg, Qutub Institutional Area, New Delhi 110 016	U10300DL2008PTC176675	49%
55	JSW Severfield Structures Limited	401, Grande Palladium, 175 CST Road, Kalina, Santacruz (East) Mumbai Mumbai City, MH 400098	U28112MH2009PLC191045	50%
56	JSW Structural Metal Decking Limited	Office no. 601, 6th Floor, Gujral House, Plot No. 167, C.S.T. Road, Kalina, Santacruz (E) Mumbai Mumbai City, MH 400098	U28112MH2009PLC197954	33.33%
57	Gourangdih Coal Limited	5B, Nandalal Basu Sarani, Kolkata Kolkata, WB 700071	U10100WB2009PLC1393007	50%
58	JSW MI Steel Service Center Private Limited	JSW Centre, Bandra Kurla Complex, Bandra East, Mumbai, MH 400051	U74900MH2011PTC222152	50%

IV. SHARE HOLDING PATTERN (Equity Share Capital Breakup as percentage of Total Equity):

1 Category-wise Share Holding: -

CATEGORY CODE	CATEGORY OF SHAREHOLDER	NO. OF SHARES HELD AT THE BEGINNING OF THE YEAR 01.04.2019					NO. OF SHARES HELD AT THE END OF THE YEAR 31.03.2020					% CHANGE DURING THE YEAR
		DEMAT	PHYSICAL	TOTAL	% OF TOTAL SHARES	DEMAT	PHYSICAL	TOTAL	% OF TOTAL SHARES			
(I)	(II)	(III)	(IV)	(V)	(VI)	(VII)	(VIII)	(IX)	(X)	(XI)		
(A)	PROMOTER AND PROMOTER GROUP											
(1)	INDIAN											
(a)	Individual /HUF	14584040	0	14584040	0.60	14444160	0	14444160	0.60	-0.01		
(b)	Central Government/State Government(s)	9079520	0	9079520	0.38	9079520	0	9079520	0.38	0.00		
(c)	Bodies Corporate	957420350	0	957420350	39.61	970999350	0	970999350	40.17	0.56		
(d)	Financial Institutions / Banks	0	0	0	0.00	0	0	0	0.00	0.00		
(e)	Others	600	0	600	0.00	105180	0	105180	0.00	0.00		
	Sub-Total A(1) :	981084510	0	981084510	40.59	994628210	0	994628210	41.15	0.56		
(2)	FOREIGN											
(a)	Individuals (NRIs/Foreign Individuals)	0	0	0	0.00	0	0	0	0.00	0.00		
(b)	Bodies Corporate	50021540	0	50021540	2.07	37839600	0	37839600	1.57	-0.50		
(c)	Institutions	0	0	0	0.00	0	0	0	0.00	0.00		
(d)	Qualified Foreign Investor	0	0	0	0.00	0	0	0	0.00	0.00		
(e)	Others	0	0	0	0.00	0	0	0	0.00	0.00		
	Sub-Total A(2) :	50021540	0	50021540	2.07	37839600	0	37839600	1.57	-0.50		
	Total A=A(1)+A(2)	1031106050	0	1031106050	42.66	1032467810	0	1032467810	42.71	0.06		
(B)	PUBLIC SHAREHOLDING											
(1)	INSTITUTIONS											
(a)	Mutual Funds /UTI	47224701	152510	47377211	1.96	51377021	133120	51510141	2.13	0.17		
(b)	Financial Institutions /Banks	22005362	18270	22023632	0.91	55955100	17980	55973080	2.32	1.40		
(c)	Central Government / State Government(s)	12375000	0	12375000	0.51	12375000	0	12375000	0.51	0.00		
(d)	Venture Capital Funds	0	0	0	0.00	0	0	0	0.00	0.00		
(e)	Insurance Companies	0	0	0	0.00	0	0	0	0.00	0.00		
(f)	Foreign Institutional Investors	449025505	97750	449123255	18.58	413946266	97750	414044016	17.13	-1.45		
(g)	Foreign Venture Capital Investors	0	0	0	0.00	0	0	0	0.00	0.00		
(h)	Qualified Foreign Investor	0	0	0	0.00	0	0	0	0.00	0.00		
(i)	Others	0	0	0	0.00	4366707	0	4366707	0.18	0.18		
	Sub-Total B(1) :	530630568	268530	530899098	21.96	538020094	248850	538268944	22.27	0.30		
(2)	NON-INSTITUTIONS											
(a)	Bodies Corporate	185516708	4985130	190501838	7.88	199412174	4950290	204362464	8.45	0.57		
(b)	Individuals											
	(i) Individuals holding nominal share capital upto Rs.2 lakh	92146917	16609570	108756487	4.50	102864388	14456642	117321030	4.85	0.35		
	(ii) Individuals holding nominal share capital in excess of Rs.2 lakh	132615432	0	132615432	5.49	100393150	0	100393150	4.15	-1.33		

ANNEXURE - B TO DIRECTORS' REPORT

CATEGORY CODE	CATEGORY OF SHAREHOLDER	NO. OF SHARES HELD AT THE BEGINNING OF THE YEAR 01.04.2019				NO. OF SHARES HELD AT THE END OF THE YEAR 31.03.2020				% CHANGE DURING THE YEAR	
		DEMAT	PHYSICAL	TOTAL	% OF TOTAL SHARES	DEMAT	PHYSICAL	TOTAL	% OF TOTAL SHARES	(X)	(XI)
(I)	(II)	(III)	(IV)	(V)	(VI)	(VII)	(VIII)	(IX)	(X)	(X)	(XI)
(c)	Others										
	FOREIGN BODIES CORPORATES	362583070	1660	362584730	15.00	362583070	1660	362584730	15.00		0.00
	I E P F	13049760	0	13049760	0.54	13998087	0	13998087	0.58		0.04
	NON RESIDENT INDIANS	25037328	3215650	28252978	1.17	24974328	2910600	27884928	1.15		-0.02
	NRI NON-REPATRIATION	2194892	0	2194892	0.09	2963321	0	2963321	0.12		0.03
	OVERSEAS CORPORATE BODIES	0	9660	9660	0.00	0	9660	9660	0.00		0.00
	SOCIETIES	0	0	0	0.00	0	40	40	0.00		0.00
	TRUSTS	17249515	0	17249515	0.71	16966276	0	16966276	0.70		-0.01
(d)	Qualified Foreign Investor	0	0	0	0.00	0	0	0	0.00		0.00
	Sub-Total B(2) :	830393622	24821670	855215292	35.38	824154794	22328892	846483686	35.02		-0.36
	Total B=B(1)+B(2) :	1361024190	25090200	1386114390	57.34	1362174888	22577742	1384752630	57.29		-0.06
	Total (A+B) :	2392130240	25090200	2417220440	100.00	2394642698	22577742	2417220440	100.00		0.00

2. SHAREHOLDING OF PROMOTERS AND PROMOTER GROUP:

Sl no.	Name of the Share Holder	Shareholding at the beginning of the Year 01.04.2019			Shareholding at the end of the Year 31.03.2020			% change in shareholding
		No of Shares held as on 01.04.2019	% of Total Shares of the Company	% of Shares Pledged/ encumbered to total shares	No of Shares Held As on 31.03.2020	% of Total Shares of the Company	% of Shares Pledged/ encumbered to total shares	
1	JSW TECHNO PROJECTS MANAGEMENT LIMITED	24000000	0.99	0.00	203990000	8.44	0.00	7.45
2	JSW TECHNO PROJECTS MANAGEMENT LTD	223328450	9.24	82.04	53061220	2.20	73.57	-7.04
3	JSW HOLDINGS LIMITED	178837230	7.40	32.64	181402230	7.50	28.06	0.11
4	VIVIDH FINVEST PRIVATE LIMITED	141995690	5.87	47.99	119370690	4.94	85.27	-0.94
5	SAHYOG HOLDINGS PRIVATE LIMITED	111672860	4.62	63.48	112067860	4.64	83.21	0.02
6	JSW ENERGY LIMITED	70038350	2.90	0.00	70038350	2.90	0.00	0.00
7	DANTA ENTERPRISES PRIVATE LIMITED	60368250	2.50	70.82	60368250	2.50	100.00	0.00
8	VIRTUOUS TRADECORP PRIVATE LIMITED	60368250	2.50	26.34	60368250	2.50	7.45	0.00
9	NALWA SONS INVESTMENTS LTD	45486370	1.88	0.00	45486370	1.88	0.00	0.00
10	VIVIDH FINVEST PRIVATE LIMITED	0	0.00	0.00	24000000	0.99	0.00	0.99
11	JSL OVERSEAS LIMITED	21026090	0.87	0.00	21026090	0.87	71.34	0.00
12	GLEBE TRADING PRIVATE LIMITED	17157930	0.71	84.70	17157930	0.71	100.00	0.00
13	JTPM METAL TRADERS PRIVATE LIMITED	0	0.00	0.00	9167700	0.38	0.00	0.38
14	KARNATAKA STATE INDUSTRIAL AND INFRASTRUCTURE DEVELOPMENT CORPORATION	9079520	0.38	0.00	9079520	0.38	0.00	0.00
15	JSW LOGISTICS INFRASTRUCTURE PRIVATE LIMITED	17125770	0.71	0.00	7403000	0.31	100.00	0.40
16	SIDDESHWARI TRADEX PRIVATE LIMITED	7024580	0.29	0.00	7024580	0.29	100.00	0.00
17	BEAUFIELD HOLDINGS LIMITED	16409910	0.68	0.00	4227970	0.17	0.00	-0.50
18	MENDEZA HOLDINGS LIMITED	4218090	0.17	100.00	4218090	0.17	100.00	0.00
19	NACHO INVESTMENTS LIMITED	4207380	0.17	100.00	4207380	0.17	100.00	0.00
20	ESTRELA INVESTMENT COMPANY LIMITED	4160070	0.17	100.00	4160070	0.17	100.00	0.00
21	TARINI JINDAL HANDA	4913890	0.14	42.06	4913890	0.14	42.06	0.00
22	TANVI SHETE	4883630	0.14	0.00	4883630	0.14	0.00	0.00
23	PARTH JINDAL	1820000	0.07	0.00	1820000	0.07	0.00	0.00
24	SEEMA JAJODIA	1750000	0.07	0.00	0	0.00	0.00	-0.07
25	SEEMA JAJODIA	0	0.00	0.00	1750000	0.07	0.00	0.07
26	URMILA BHUWALKA	283270	0.01	74.13	302270	0.01	100.00	0.00
27	ARTI JINDAL	227550	0.01	0.00	227550	0.01	0.00	0.00
28	DEEPIKA JINDAL	148650	0.01	0.00	148650	0.01	0.00	0.00
29	NIRMALA GOYAL	120000	0.00	0.00	122000	0.01	0.00	0.00
30	PRITHAVI RAJ JINDAL	84580	0.00	0.00	84580	0.00	0.00	0.00
31	SAVITRI DEVI JINDAL	75300	0.00	0.00	75300	0.00	0.00	0.00
32	S K JINDAL AND SONS HUF	58000	0.00	0.00	58000	0.00	0.00	0.00
33	SMINU JINDAL	55970	0.00	0.00	55970	0.00	0.00	0.00
34	TRIPTI JINDAL	50660	0.00	0.00	50660	0.00	0.00	0.00
35	P R JINDAL HUF	45550	0.00	0.00	45550	0.00	0.00	0.00
36	NAVEEN JINDAL	54990	0.00	0.00	54990	0.00	0.00	0.00
37	SARIKA JHUNJHNUWALA	0	0.00	0.00	20000	0.00	0.00	0.00
38	HEXA TRADEX LIMITED	13620	0.00	0.00	13620	0.00	0.00	0.00

ANNEXURE - B TO DIRECTORS' REPORT

Sl no.	Name of the Share Holder	Shareholding at the beginning of the Year 01.04.2019			Shareholding at the end of the Year 31.03.2020			% change in shareholding
		No of Shares held as on 01.04.2019	% of Total Shares of the Company	% of Shares Pledged/encumbered to total shares	No of Shares Held As on 31.03.2020	% of Total Shares of the Company	% of Shares Pledged/encumbered to total shares	
39	AIYUSH BHUWALKA	10000	0.00	0.00	10000	0.00	0.00	0.00
40	SAJJAN JINDAL	1000	0.00	0.00	1000	0.00	0.00	0.00
41	REYNOLD TRADERS PRIVATE LIMITED	1000	0.00	0.00	1000	0.00	0.00	0.00
42	JSW INVESTMENTS PRIVATE LIMITED	1000	0.00	0.00	1000	0.00	0.00	0.00
43	JSW PROJECTS LIMITED	1000	0.00	0.00	1000	0.00	0.00	0.00
44	SANGITA JINDAL	1000	0.00	0.00	1000	0.00	0.00	0.00
45	SAJJAN JINDAL FAMILY TRUST	100	0.00	0.00	100	0.00	0.00	0.00
46	SAJJAN JINDAL LINEAGE TRUST	100	0.00	0.00	100	0.00	0.00	0.00
47	TARINI JINDAL FAMILY TRUST	100	0.00	0.00	100	0.00	0.00	0.00
48	SANGITA JINDAL FAMILY TRUST	100	0.00	0.00	100	0.00	0.00	0.00
49	TANVI JINDAL FAMILY TRUST	100	0.00	0.00	100	0.00	0.00	0.00
50	PARTH JINDAL FAMILY TRUST	100	0.00	0.00	100	0.00	0.00	0.00
Total		1031106050	42.66		1032467810	42.71		0.05

3. Change in Promoters & Promoter Group Shareholding (please specify, if there is no change):

Sl. No.	Name of the Share Holder	Shareholding at the beginning of the year		Cumulative shareholding during the year		Remarks			
		No of Shares held as on 01/04/2019	% of total shares of the Company	No of Shares Held As on 31/03/2020	% of total shares of the Company	Date	Sold	Purchased	No. of shares at the end of the year
1	JSW TECHNO PROJECTS MANAGEMENT LIMITED	24000000	0.99	203990000	8.44	1-Apr-19	0	0	24000000
						30-Aug-19	0	11000000	35000000
						27-Sep-19	0	65664000	100664000
						11-Oct-19	0	25000000	125664000
						1-Nov-19	0	32924000	158588000
						13-Dec-19	0	22704000	181292000
						20-Mar-20	0	22698000	203990000
						31-Mar-20	0	0	203990000
2	JSW TECHNO PROJECTS MANAGEMENT LTD	223328450	9.24	53061220	2.20	1-Apr-19	0	0	223328450
						30-Aug-19	11000000	0	212328450
						27-Sep-19	65664000	0	146664450
						11-Oct-19	25000000	0	121664450
						1-Nov-19	32924000	0	88740450
						13-Dec-19	22704000	0	66036450
						20-Mar-20	12975230	0	53061220
						31-Mar-20	0	0	53061220
3	JSW HOLDINGS LIMITED	178837230	7.40	181402230	7.50	1-Apr-19	0	0	178837230
						9-Aug-19	0	1365000	180202230
						16-Aug-19	0	200000	180402230
						30-Aug-19	0	200000	180602230

Sl. No.	Name of the Share Holder	Shareholding at the beginning of the year		Cumulative shareholding during the year		Remarks			
		No of Shares held as on 01/04/2019	% of total shares of the Company	No of Shares Held As on 31/03/2020	% of total shares of the Company	Date	Sold	Purchased	No. of shares at the end of the year
						22-Nov-19	0	600000	181202230
						29-Nov-19	0	200000	181402230
						31-Mar-20	0	0	181402230
4	VIVIDH FINVEST PRIVATE LIMITED	141995690	5.87	119370690	4.94	1-Apr-19	0	0	141995690
						16-Aug-19	24000000	0	117995690
						23-Aug-19	0	651000	118646690
						30-Aug-19	0	724000	119370690
						31-Mar-20	0	0	119370690
5	SAHYOG HOLDINGS PRIVATE LIMITED	111672860	4.62	112067860	4.64	1-Apr-19	0	0	111672860
						29-Nov-19	0	200000	111872860
						6-Dec-19	0	195000	112067860
						31-Mar-20	0	0	112067860
6	JSW ENERGY LIMITED	70038350	2.90	70038350	2.90	1-Apr-19	0	0	70038350
						31-Mar-20	0	0	70038350
7	DANTA ENTERPRISES PRIVATE LIMITED	60368250	2.50	60368250	2.50	1-Apr-19	0	0	60368250
						31-Mar-20	0	0	60368250
8	VIRTUOUS TRADECORP PRIVATE LIMITED	60368250	2.50	60368250	2.50	1-Apr-19	0	0	60368250
						31-Mar-20	0	0	60368250
9	NALWA SONS INVESTMENTS LTD	45486370	1.88	45486370	1.88	1-Apr-19	0	0	45486370
						31-Mar-20	0	0	45486370
10	VIVIDH FINVEST PRIVATE LIMITED	0	0.00	24000000	0.99	1-Apr-19	0	0	0
						16-Aug-19	0	24000000	24000000
						31-Mar-20	0	0	24000000
11	JSL OVERSEAS LIMITED	21026090	0.87	21026090	0.87	1-Apr-19	0	0	21026090
						31-Mar-20	0	0	21026090
12	GLEBE TRADING PRIVATE LIMITED	17157930	0.71	17157930	0.71	1-Apr-19	0	0	17157930
						31-Mar-20	0	0	17157930
13	JTPM METAL TRADERS PRIVATE LIMITED	0	0.00	9167700	0.38	1-Apr-19	0	0	0
						13-Mar-20	0	450000	450000
						20-Mar-20	0	4137500	4587500
						27-Mar-20	0	2475200	7062700
						31-Mar-20	0	2105000	9167700
						31-Mar-20	0	0	9167700
14	KARNATAKA STATE INDUSTRIAL AND INFRASTRUCTURE DEVELOPMENT CORPORATION	9079520	0.38	9079520	0.38	1-Apr-19	0	0	9079520
						31-Mar-20	0	0	9079520

ANNEXURE - B TO DIRECTORS' REPORT

Sl. No.	Name of the Share Holder	Shareholding at the beginning of the year		Cumulative shareholding during the year		Remarks			
		No of Shares held as on 01/04/2019	% of total shares of the Company	No of Shares Held As on 31/03/2020	% of total shares of the Company	Date	Sold	Purchased	No. of shares at the end of the year
15	JSW LOGISTICS INFRASTRUCTURE PRIVATE LIMITED	17125770	0.71	7403000	0.31	1-Apr-19	0	0	17125770
						20-Mar-20	9722770	0	7403000
						31-Mar-20	0	0	7403000
16	SIDDESHWARI TRADEX PRIVATE LIMITED	7024580	0.29	7024580	0.29	1-Apr-19	0	0	7024580
						31-Mar-20	0	0	7024580
17	BEAUFIELD HOLDINGS LIMITED	16409910	0.68	4227970	0.17	1-Apr-19	0	0	16409910
						31-May-19	9500000	0	6909910
						7-Jun-19	3000000	0	3909910
						28-Jun-19	0	3091745	7001655
						6-Dec-19	2773685	0	4227970
						31-Mar-20	0	0	4227970
18	MENDEZA HOLDINGS LIMITED	4218090	0.17	4218090	0.17	1-Apr-19	0	0	4218090
						31-Mar-20	0	0	4218090
19	NACHO INVESTMENTS LIMITED	4207380	0.17	4207380	0.17	1-Apr-19	0	0	4207380
						31-Mar-20	0	0	4207380
20	ESTRELA INVESTMENT COMPANY LIMITED	4160070	0.17	4160070	0.17	1-Apr-19	0	0	4160070
						31-Mar-20	0	0	4160070
21	TARINI JINDAL HANDA	4913890	0.20	4913890	0.20	1-Apr-19	0	0	4913890
						31-Mar-20	0	0	4913890
22	TANVI SHETE	4883630	0.20	4883630	0.20	1-Apr-19	0	0	4883630
						31-Mar-20	0	0	4883630
23	SEEMA JAJODIA	1750000	0.07	0	0.00	1-Apr-19	0	0	1750000
						20-Sep-19	1750000	0	0
						31-Mar-20	0	0	0
24	SEEMA JAJODIA	0	0.00	1750000	0.07	1-Apr-19	0	0	0
						20-Sep-19	0	1750000	1750000
						31-Mar-20	0	0	1750000
25	PARTH JINDAL	1820000	0.08	1820000	0.08	1-Apr-19	0	0	1820000
						31-Mar-20	0	0	1820000
26	URMILA BHUWALKA	283270	0.01	302270	0.01	1-Apr-19	0	0	283270
						6-Sep-19	0	4000	287270
						20-Sep-19	0	15000	302270
						31-Mar-20	0	0	302270
27	ARTI JINDAL	227550	0.01	227550	0.01	1-Apr-19	0	0	227550
						31-Mar-20	0	0	227550
28	DEEPIKA JINDAL	148650	0.01	148650	0.01	1-Apr-19	0	0	148650
						31-Mar-20	0	0	148650

Sl. No.	Name of the Share Holder	Shareholding at the beginning of the year		Cumulative shareholding during the year		Remarks			
		No of Shares held as on 01/04/2019	% of total shares of the Company	No of Shares Held As on 31/03/2020	% of total shares of the Company	Date	Sold	Purchased	No. of shares at the end of the year
29	NIRMALA GOYAL	120000	0.00	122000	0.01	1-Apr-19	0	0	120000
						27-Mar-20	0	2000	122000
						31-Mar-20	0	0	122000
30	PRITHAVI RAJ JINDAL	84580	0.00	84580	0.00	1-Apr-19	0	0	84580
						31-Mar-20	0	0	84580
31	SAVITRI DEVI JINDAL	75300	0.00	75300	0.00	1-Apr-19	0	0	75300
						31-Mar-20	0	0	75300
32	S K JINDAL AND SONS HUF .	58000	0.00	58000	0.00	1-Apr-19	0	0	58000
						31-Mar-20	0	0	58000
33	SMINU JINDAL	55970	0.00	55970	0.00	1-Apr-19	0	0	55970
						31-Mar-20	0	0	55970
34	TRIPTI JINDAL	50660	0.00	50660	0.00	1-Apr-19	0	0	50660
						31-Mar-20	0	0	50660
35	P R JINDAL HUF .	45550	0.00	45550	0.00	1-Apr-19	0	0	45550
						31-Mar-20	0	0	45550
36	NAVEEN JINDAL	54990	0.00	54990	0.00	1-Apr-19	0	0	54990
						31-Mar-20	0	0	54990
37	SARIKA JHUNJHNUWALA	0	0.00	20000	0.00	1-Apr-19	0	0	0
						27-Mar-20	0	20000	20000
						31-Mar-20	0	0	20000
38	HEXA TRADEX LIMITED	13620	0.00	13620	0.00	1-Apr-19	0	0	13620
						31-Mar-20	0	0	13620
39	AIYUSH BHUWALKA	10000	0.00	10000	0.00	1-Apr-19	0	0	10000
						31-Mar-20	0	0	10000
40	REYNOLD TRADERS PRIVATE LIMITED	1000	0.00	1000	0.00	1-Apr-19	0	0	1000
						31-Mar-20	0	0	1000
41	JSW INVESTMENTS PRIVATE LIMITED	1000	0.00	1000	0.00	1-Apr-19	0	0	1000
						31-Mar-20	0	0	1000
42	SAJJAN JINDAL	1000	0.00	1000	0.00	1-Apr-19	0	0	1000
						31-Mar-20	0	0	1000
43	JSW PROJECTS LIMITED	1000	0.00	1000	0.00	1-Apr-19	0	0	1000
						31-Mar-20	0	0	1000
44	SANGITA JINDAL	1000	0.00	1000	0.00	1-Apr-19	0	0	1000
						31-Mar-20	0	0	1000
45	SAJJAN JINDAL FAMILY TRUST	100	0.00	100	0.00	1-Apr-19	0	0	100
						31-Mar-20	0	0	100
46	SAJJAN JINDAL LINEAGE TRUST	100	0.00	100	0.00	1-Apr-19	0	0	100

ANNEXURE - B TO DIRECTORS' REPORT

Sl. No.	Name of the Share Holder	Shareholding at the beginning of the year		Cumulative shareholding during the year		Remarks			
		No of Shares held as on 01/04/2019	% of total shares of the Company	No of Shares Held As on 31/03/2020	% of total shares of the Company	Date	Sold	Purchased	No. of shares at the end of the year
						31-Mar-20	0	0	100
47	SANGITA JINDAL FAMILY TRUST	100	0.00	100	0.00	1-Apr-19	0	0	100
						31-Mar-20	0	0	100
78	TARINI JINDAL FAMILY TRUST	100	0.00	100	0.00	1-Apr-19	0	0	100
						31-Mar-20	0	0	100
49	TANVI JINDAL FAMILY TRUST	100	0.00	100	0.00	1-Apr-19	0	0	100
						31-Mar-20	0	0	100
50	PARTH JINDAL FAMILY TRUST	100	0.00	100	0.00	1-Apr-19	0	0	100
						31-Mar-20	0	0	100
Total		1031106050	42.66	1032467810	42.71				

4. Shareholding pattern of top ten shareholders: (other than Directors, Promoters and Holders of GDRs and ADRs):

Sl no	Name of the Share Holder	Shareholding at the beginning of the year		Cumulative shareholding during the year		Date	Sold	Purchased	No. of shares at the end of the year
		No of Shares held as on 01.04.2019	% of Total Shares of the Company	No of Shares Held As on 31/03/2020	% of Total Shares of the Company				
1	JFE STEEL INTERNATIONAL EUROPE B.V.	362583070	15.00	362583070	15.00	1-Apr-19	0	0	362583070
						31-Mar-20	0	0	362583070
2	THELEME MASTER FUND LIMITED	28905847	1.20	58325307	2.41	1-Apr-19	0	0	28905847
						5-Apr-19	400000	0	28505847
						21-Jun-19	0	1350000	29855847
						31-Mar-20	0	28469460	58325307
						31-Mar-20	0	0	58325307
3	LIFE INSURANCE CORPORATION OF INDIA	18184702	0.75	53063091	2.20	1-Apr-19	0	0	18184702
						5-Apr-19	0	184518	18369220
						9-Aug-19	0	275000	18644220
						16-Aug-19	0	626000	19270220
						23-Aug-19	0	687515	19957735
						30-Aug-19	0	990000	20947735
						6-Sep-19	0	1098637	22046372
						13-Sep-19	0	951617	22997989
						20-Sep-19	0	1621424	24619413
						4-Oct-19	0	726696	25346109
						11-Oct-19	0	1530000	26876109
						18-Oct-19	0	3588815	30464924
						25-Oct-19	0	3423609	33888533
						1-Nov-19	0	1973000	35861533
						8-Nov-19	0	240900	36102433

Sl no	Name of the Share Holder	Shareholding at the beginning of the year		Cumulative shareholding during the year		Date	Sold	Purchased	No. of shares at the end of the year
		No of Shares held as on 01.04.2019	% of Total Shares of the Company	No of Shares Held As on 31/03/2020	% of Total Shares of the Company				
						15-Nov-19	0	200000	36302433
						22-Nov-19	0	603039	36905472
						29-Nov-19	0	231000	37136472
						6-Dec-19	0	1099979	38236451
						13-Dec-19	0	1324519	39560970
						20-Dec-19	0	1200441	40761411
						27-Dec-19	0	1780000	42541411
						31-Dec-19	0	625000	43166411
						7-Feb-20	0	716801	43883212
						14-Feb-20	0	5	43883217
						21-Feb-20	0	600000	44483217
						28-Feb-20	0	1456553	45939770
						6-Mar-20	0	3069060	49008830
						13-Mar-20	0	3055229	52064059
						20-Mar-20	0	999032	53063091
						31-Mar-20	0	0	53063091
4	GAGANDEEP CREDIT CAPITAL PVT LTD	47632650	1.97	50376991	2.08	1-Apr-19	0	0	47632650
						3-May-19	0	1696595	49329245
						10-May-19	0	3405	49332650
						6-Sep-19	0	1044341	50376991
						31-Mar-20	0	0	50376991
5	APMS INVESTMENT FUND LIMITED	36885000	1.53	0	0.00	1-Apr-19	0	0	36885000
						20-Sep-19	2886418	0	33998582
						27-Sep-19	1900000	0	32098582
						27-Mar-20	32098582	0	0
						31-Mar-20	0	0	0
6	LOTUS GLOBAL INVESTMENTS LTD	38159650	1.58	31781033	1.31	4-Jan-19	0	0	38159650
						6-Sep-19	1109356	0	37050294
						13-Sep-19	4062166	0	32988128
						20-Sep-19	1207095	0	31781033
						31-Mar-20	0	0	31781033
7	THE INDIAMAN FUND (MAURITIUS) LIMITED.	27025000	1.12	26975000	1.12	4-Jan-19	0	0	27025000
						19-Apr-19	0	125000	27150000
						17-May-19	0	75000	27225000
						27-Mar-20	200000	0	27025000
						31-Mar-20	50000	0	26975000
						31-Mar-20	0	0	26975000
8	SHAMYAK INVESTMENT PRIVATE LIMITED	25333230	1.05	25333230	1.05	1-Apr-19	0	0	25333230
						31-Mar-20	0	0	25333230

ANNEXURE - B TO DIRECTORS' REPORT

Sl no	Name of the Share Holder	Shareholding at the beginning of the year		Cumulative shareholding during the year		Date	Sold	Purchased	No. of shares at the end of the year
		No of Shares held as on 01.04.2019	% of Total Shares of the Company	No of Shares Held As on 31/03/2020	% of Total Shares of the Company				
9	NEMISH S SHAH	23943930	0.99	24443930	1.01	1-Apr-19	0	0	23943930
						27-Mar-20	0	500000	24443930
						31-Mar-20	0	0	24443930
10	ENAM SECURITIES PVT LTD	24052750	1.00	24052750	1.00	1-Apr-19	0	0	24052750
						31-Mar-20	0	0	24052750

5. Shareholding of Directors and Key Managerial Personnel:

Sl.No.	Name of the Directors and KMP	Shareholding at the beginning of the year 01.04.2019		Cumulative Shareholding during the year 31.03.2020	
		No. of shares	% of total shares of the Company	No. of shares	% of total shares of the Company
1	Mr. Sajjan Jindal, Chairman & Managing Director	1000	0.00	1000	0.00
2	Mr. Seshagiri Rao MVS, Jt. Managing Director & Group CFO	223200	0.01	223200	0.01
3	Dr. Vinod Nowal, Dy. Managing Director	120560	0.00	120560	0.00
4	Mr. Jayant Acharya, Director (Commercial & Marketing)	112060*	0.00	112060*	0.00
5	Mr. Hiroyuki Ogawa	0	0.00	0	0.00
6	Mr. Gangaram Baderiya	0	0.00	0	0.00
7	Mr. Seturaman Mahalingam	0	0.00	0	0.00
8	Mr. Malay Mukherjee	0	0.00	0	0.00
9	Mr. Haigreve Khaitan	0	0.00	0	0.00
10	Dr. (Mrs) Punita Kumar Sinha	0	0.00	0	0.00
11	Mr. Harsh Charandas Mariwala	0	0.00	0	0.00
12	Mrs. Nirupama Rao	0	0.00	0	0.00
13	Mr. Rajeev Pai, Chief Financial Officer	0	0.00	0	0.00
14	Mr Lancy Varghese, Company Secretary	0	0.00	693	0.00

*19900 shares are held jointly with spouse

V. INDEBTEDNESS

Indebtedness of the Company including interest outstanding/accrued but not due for payment:-

	Amount in crores			
	Secured Loans excluding deposits	Unsecured Loans	Deposits	Total Indebtedness
INDEBTEDNESS AT THE BEGINNING OF THE FINANCIAL YEAR				
i) Principal Amount	16,690	27,013	-	43,703
ii) Interest due but not paid	-	-	-	-
iii) Interest accrued but not due	132	292	-	424
Total (i+ii+iii)	16,822	27,305	-	44,127
Change in indebtedness				
* Addition	43,609	12,223	-	55,832
* Reduction	39,245	7,422	-	46,666
NET CHANGE	4,365	4,801	-	9,166
INDEBTEDNESS AT THE END OF THE FINANCIAL YEAR				
i) Principal Amount	21,816	32,843	-	54,659
ii) Interest due but not paid	-	-	-	-
iii) Interest accrued but not due	166	445	-	611
Total (i+ii+iii)	21,981	33,288	-	55,269

VI. REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A. Remuneration to Managing Director, Whole-time Directors and/or Manager:

Amount in crores

SN.	Particulars of Remuneration	Name of MD/WT/ Manager				Total Amount
		Mr. Sajjan Jindal	Mr. Seshagiri Rao	Dr. Vinod Nowal	Mr. Jayant Acharya	
1	Gross salary					
	(a) Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961	10.88	5.35	4.13	3.54	23.92
	(b) Value of perquisites u/s 17(2) Income-tax Act, 1961	1.30	0.25	0.18	0.16	1.89
	(c) Profits in lieu of salary under section 17(3) Income- tax Act, 1961	-	-	-	-	-
2	Stock Option	-	-	-	-	-
3	Sweat Equity					
4	Commission	26.93	-	-	-	26.93
	- as % of profit					
	- others, specify...					
5	Others, please specify	-	-	-	-	-
	Total (A)	39.11	5.60	4.31	3.70	52.72
	Overall Ceiling as per the Act (@10% of profits calculated under Section 198 of the Companies Act 2013)					444.10

B. Remuneration to other Directors:-

Amount in crores

SN.	Particulars of Remuneration	Mr. Malay Mukherjee	Mr. Seturaman Mahalingam	Dr (Mrs) Punita Kumar Sinha	Mr. Haigreve Khaitan	Mr. Harsh Charandas Mariwala	Mrs Nirupama Rao	Total Amount
		1	2	3	4	5	6	
1	Independent Directors	Yes	Yes	Yes	Yes	Yes	Yes	
	Fee for attending board committee meetings	0.044	0.042	0.026	0.022	0.016	0.016	0.166
	Commission	0.355	0.360	0.350	0.355	0.350	0.350	2.12
	Others, please specify							
	Total (1)	0.399	0.402	0.376	0.377	0.366	0.366	2.286
2	Other Non-Executive Directors					Mr. Gangaram Baderiya (KSIIDC Nominee)	Mr. Hiroyuki Ogawa (JFE Nominee)	Total Amount
						1	2	
	Fee for attending board committee meetings					0.008	0.018	0.026
	Commission					0.350	0.350	0.700
	Others, please specify							
	Total (2)					0.358	0.368	0.726
	Total (B)=(1+2)							3.012
	Total Managerial Remuneration (A+B) (Excluding Sitting Fees)							55.54
	Overall Ceiling as per the Act (@11% of profits calculated under Section 198 of the Companies Act 2013)							488.51

C. Remuneration to Key Managerial Personnel other than MD/MANAGER/WT/:

Amount in crores

SN	Particulars of Remuneration	Key Managerial Personnel		
		CS	CFO	Total
1	Gross salary			
	(a) Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961	0.73	2.00	2.73
	(b) Value of perquisites u/s 17(2) Income-tax Act, 1961	0.04	0.10	0.14
	(c) Profits in lieu of salary under section 17(3) Income-tax Act, 1961	-	-	-
2	Stock Option	-	-	-
3	Sweat Equity	-	-	-
4	Commission	-	-	-
	- as % of profit	-	-	-
5	Others, please specify	-	-	-
	Total	0.77	2.10	2.87

ANNEXURE - B TO DIRECTORS' REPORT

VIII. PENALTIES / PUNISHMENT/ COMPOUNDING OF OFFENCES:

Type	Section of the Companies Act	Brief Description	Details of Penalty / Punishment/ Compounding fees imposed	Authority [RD / NCLT/ COURT]	Appeal made, if any (give Details)
A. COMPANY					
Penalty			NIL		
Punishment					
Compounding					
B. DIRECTORS					
Penalty			NIL		
Punishment					
Compounding					
C. OTHER OFFICERS IN DEFAULT					
Penalty			NIL		
Punishment					
Compounding					

ANNEXURE – C TO DIRECTORS' REPORT

FORM NO. MR- 3

SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED 31st MARCH, 2020

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,

**The Members,
JSW STEEL LIMITED**

JSW Centre, Bandra Kurla Complex,
Bandra (East), Mumbai,
Maharashtra – 400 051

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by JSW STEEL LIMITED bearing CIN: L27102MH1994PLC152925 (hereinafter called the "Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/ statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorised representatives during the conduct of Secretarial Audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on March 31, 2020 have complied with the statutory provisions listed hereunder and also that the Company has proper Board- processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

Due to unprecedented lockdown imposed in the country caused by COVID-19 at a crucial time when the audit was underway limiting the availability of physical access to the records of the Company, and which lockdown continues even on the date of signing this report, we have examined in the best possible manner, through the virtual platform, the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on March 31, 2020, according to the provisions of:

- i. The Companies Act, 2013 ("the Act") and the rules made thereunder;
- ii. The Securities Contracts (Regulation) Act, 1956, ('SCRA') and the rules made there under;
- iii. The Depositories Act, 1996, and the Regulations and Bye-laws framed there under;
- iv. Foreign Exchange Management Act, 1999, and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings (wherever applicable);
- v. The following regulations and guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') as may be appropriately applicable for the period under review:

- a. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
- b. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
- c. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
- d. The Securities and Exchange Board of India (Share Based Employee Benefits) Regulation, 2014;
- e. The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008,
- f. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993, regarding the Companies Act and dealing with client;
- g. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009;

The provisions of the said regulations are not applicable to the Company as there was no delisting of shares during the year under review.

- h. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018.

The provisions of the said regulations are not applicable to the Company as there was no buyback during the year under review.

- vi. All other relevant applicable laws including those specifically applicable to the Company, a list of which has been provided by the management. The examination and reporting of these laws and rules are limited to whether there are adequate systems and processes are in place to monitor and ensure compliance with those laws.

We have also examined compliance with the applicable clauses of the following:

a. Secretarial Standards

The Secretarial Standards namely, SS-1, SS-2 and SS-3 issued and notified by the Institute of Company Secretaries of India have been generally complied with by the Company during the financial year under review.

b. SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

The Company has complied with the applicable clauses of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

ANNEXURE - C TO DIRECTORS' REPORT

During the period under review the Company has complied with the aforesaid provisions of the acts, rules, regulations, guidelines, standards, etc. mentioned above to the extent where such records have been examined by us.

We further report that:

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notices are given to all Directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through in the Board Meetings and that of its Committee and there were no dissenting members' view in any of the meetings.

We further report that:

Based on the information provided and the representation made by the Company and also on the review of the compliance reports of Company Secretary/ Chief Financial Officer/ Whole-time Director taken on record by the Board of Directors of the Company, in our opinion there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

The compliance by the Company of applicable financial laws such as direct and indirect tax laws and maintenance of financial records and books of accounts has not been reviewed in this Audit since the same have been subject to review by statutory financial audit and other designated professionals.

We further report that, during the audit period, except the events listed below no other events occurred which had any major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, and standards and that the Company has complied with such of those relevant clauses thereto which are applicable:

1. The Company allotted following debentures to the investors on private placement basis during the year under review:
 - a. 10,000, 8.90% Rated, Listed, Secured, Redeemable, Non-Convertible Debentures (NCDs) of ₹ 10,00,00,00,000 each of the Company, aggregating to ₹ 10,00,00,00,000 only (Rupees One thousand crores only) bearing distinctive numbers 1 to 10,000 (both inclusive).
 - b. 20,000, 8.79% Rated, Listed, Secured, Redeemable, Non-Convertible Debentures (NCDs) of ₹ 10,00,00,00,000 each of the Company, aggregating to ₹ 20,00,00,00,000 only (Rupees Two thousand crores only) bearing distinctive numbers 1 to 20,000 (both inclusive).
2. The Company redeemed following non-convertible debentures during the year under review:
 - a. 9.72% secured NCDs of ₹ 10,00,000 each on December 23, 2019;
 - b. 10.40% secured NCDs of ₹ 10,00,000 each on August 19, 2019;
 - c. 10.60% secured NCDs of ₹ 10,00,000 each on August 19, 2019;
 - d. 10.60% secured NCDs of ₹ 2,50,000 each as two half yearly instalments of ₹ 21.875 crores each from August 2, 2019 to February 2, 2020;
 - e. 10.60% secured NCDs of ₹ 1,25,000 each as one half yearly instalment of ₹ 21.875 crores on July 2, 2019;
 - f. Secured zero coupon NCDs redeemed at a premium of 12.15% p.a. accrued quarterly on October 22, 2019.
3. The Company fully redeemed 0.01% cumulative redeemable Preference shares in four quarterly instalments on June 15, 2019, September 15, 2019, December 15, 2019 and March 15, 2020.
4. The Company redeemed 4.75% unsecured bonds on November 12, 2019.
5. The Company's four wholly owned subsidiaries viz. Dolvi Minerals and Metals Private Limited, Dolvi Coke Projects Limited, JSW Steel Processing Centres Limited and JSW Steel (Salav) Limited amalgamated with the Company.
6. The Company sold 39% equity stake in Geo Steel LLC held by the Company through its wholly owned subsidiary, JSW Steel (Netherlands) BV, to Georgian Steel Group Holdings Limited on December 27, 2019 for a consideration of USD 23.08 million.
7. The Company acquired Vardhman Industries Limited (VIL) on December 31, 2019 by infusing ₹ 63.50 crores in VIL and has been issued equity shares and compulsorily convertible debentures (CCDs) by VIL in lieu thereof. Accordingly, VIL has become a wholly owned subsidiary of the Company. Consecutively, the shareholding of the group in the joint venture, JSW Vallabh Tin Plate Limited has increased from 50% to 73.55%.

For S. Srinivasan & Co.,
Company Secretaries

Sd/-
S. Srinivasan
Practicing Company Secretary
FCS: 2286 | CP. No.: 748
UIN: SI984TN002200

Place: Chennai
Date: 16.05.2020

To,
The Members,
JSW STEEL LIMITED
JSW Centre, Bandra Kurla Complex,
Bandra (East), Mumbai,
Maharashtra- 400 051.

Our Secretarial Audit report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were considered appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed, provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit Report is partially limited to virtual examination based on inputs provided by the management in soft copies. Any material deviation or non-compliance which may have occurred during the year under review and which may come to light later on, on the examination of the physical records can be addressed, if appropriate and found necessary, in the next Secretarial Audit Report, which report may be construed as an addendum to this report to that extent.
7. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For S. Srinivasan & Co.,
Company Secretaries

Sd/-
S. Srinivasan
Practicing Company Secretary
FCS: 2286 | CP. No.: 748
UIN: S1984TN002200

Place: Chennai
Date: 16.05.2020

ANNEXURE – D TO DIRECTORS' REPORT

ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY (CSR) ACTIVITIES

(Pursuant to Rule 9 of Companies (Corporate Social Responsibility Policy) Rules, 2014).

1. A Brief outline of the company's CSR policy, including overview of projects or programs proposed to be undertaken and a reference to the web-link to the CSR policy and projects or programs.							
A brief outline of the Company's CSR Policy and the projects/programs undertaken are given in the Director's Report. The Company's CSR policy is available on its website at www.jsw.in .							
2.. The composition of the CSR Committee.							
(i) Mrs. Nirupama Rao (Chairperson) (iv) Mr. Jayant Acharya, Director (Commercial & Marketing) (ii) Mr. Seshagiri Rao MVS, Jt. MD & Group CFO (v) Dr. (Mrs) Punita Kumar Sinha, Director (iii) Dr. Vinod Nowal, Dy. Managing Director (vi) Mr. Gangaram Baderiya (IAS), Nominee Director (KSIIDC)							
3. Average net profit of the Company for last three financial years : ₹6945.23 crores							
4. Prescribed CSR Expenditure (two per cent of the amount as in item 3 above) : ₹138.90 crores							
5. Details of CSR spent during the financial year:							
(a) Total amount to be spent for the financial year; ₹138.90 Crores (b) Total amount spent in the financial year; ₹139.73 Crores (c) Amount unspent, if any; Nil (d) Manner in which the amount spent during the financial year 2019-20 is detailed below:							
1	2	3	4	5	6	7	8
Sr. No	CSR projects or activities	Sector in Which the Initiatives were Covered	Projects of Program (1) Local area or other (2) Specify the State and district where projects or Programs was undertaken	Amount outlay (budget) project or programs wise (₹ In Crores)	Amount spent on the projects or programs Sub-heads: (1) Direct expenditure on projects or programs (2) overheads: (₹ In Crores) (as on March 31, 2020)	Cumulative expenditure up to the reporting period (₹ In Crores) (as on March 31, 2020)	Amount spent Direct or through implementing agency *
1	Community Health Monitoring Projects, Institutional Delivery, Adolescent Health Awareness, Malnourishment project, Mid-day meals, General Health & Cataract Camps, Health Infrastructure Improvement, Drinking Water Supply Artificial Limb Replacement, Watershed Management etc.	Improving Living Conditions	Karnataka-Ballari Maharashtra-Raigad, Thane, Nagpur, Palghar, Gadchiroli West Bengal-West Mednipur Tamil Nadu-Salem	46.74	33.88	33.88	Direct / Implementing agency
2	Skill School, Infrastructure development and Enhancement of Quality education; School for Differently- Abled. Vocational Training Institutes, Holistic Development of Anganwadis, Territorial Scholarship etc.	Promoting Social Development	Karnataka-Ballari Maharashtra-Raigad, Thane, Nagpur, Palghar, Gadchiroli West Bengal-West Mednipur Tamil Nadu-Salem	38.13	7.41	7.41	Direct / Implementing agency

3	Waste Paper Recycling, Children's Observation Home, Support to Old Age Home, Rural BPOs, Empowering Self Help Groups including linkage with Microfinance, Satellite Tailoring Centre, Haqdarshak, Community Development, Rural Transformation Program etc.	Addressing Social Inequalities	Karnataka-Ballari Maharashtra-Mumbai, Raigad, Thane, Nagpur, Palghar, Gadchiroli West Bengal-West Mednipur Tamil Nadu-Salem	17.04	8.78	8.78	Direct / Implementing agency
4	Conservation of Natural Resources, Tree Plantation, Clean Fuel Stoves etc.	Addressing Environmental Issues	Karnataka-Ballari Maharashtra-Raigad, Thane, Nagpur, Palghar, Gadchiroli West Bengal-West Mednipur Tamil Nadu-Salem	3.51	0.35	0.35	Direct / Implementing agency
5	Conservation of Hampi Area and Restoration of various Historical Monuments	Preserving National Heritage	Karnataka-Ballari Maharashtra-Mumbai	5.65	1.67	1.67	Direct / Implementing agency
6	Sports Infrastructure development, Promotion of Rural Sports, Sports Excellence Programs; Domestic/ International Training / Medical support etc.	Promotion of Sports	PAN India	8.53	7.10	7.10	Direct / Implementing agency
7	Construction of community halls, village roads, drainages, bus shelters etc.	Rural Development Projects	Karnataka-Ballari Maharashtra-Raigad, Thane, Nagpur, Palghar, Gadchiroli Tamil Nadu-Salem	8.00	3.32	3.32	Direct / Implementing agency
8	Garbage Management, Institutional Management, & community toilets, School Sanitation Program, Garbage Management, Construction of Individual toilets etc.	Swachcha Bharat Abhiyan	Karnataka-Ballari Maharashtra-Raigad, Thane, Nagpur, Palghar, Gadchiroli Tamil Nadu-Salem	4.35	2.27	2.27	Direct / Implementing agency
9.	Contribution to PM Cares Fund for COVID - 19	Improving Living Conditions	PAN India	-	68.00	68.00	Direct
10	Overheads			6.95	6.95	6.95	Direct / Implementing agency
TOTAL				138.90	139.73	139.73	

* CSR activities have been carried out directly and through several other private, Non-Governmental Organisations and Charitable Institutions.

We hereby confirm that the implementation and monitoring of CSR Policy, is in compliance with CSR Objectives and Policy of the Company.

Place: Mumbai
Date: May 22, 2020

Sd/-
SAJJAN JINDAL
CHAIRMAN & MANAGING DIRECTOR

Sd/-
NIRUPAMA RAO
CHAIRPERSON CSR COMMITTEE

ANNEXURE – E TO DIRECTORS' REPORT

Form No. AOC-2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto

1. Details of contracts or arrangements or transactions not at arm's length basis:

(a)	Name(s) of the related party and nature of relationship	NIL
(b)	Nature of contracts / arrangements/ transactions	(All contracts or arrangements or transactions with related parties are at arm's length basis)
(c)	Duration of the contracts / arrangements/transactions	
(d)	Salient terms of the contracts or arrangements or transactions including the value, if any	
(e)	Justification for entering into such contracts or arrangements or transactions	
(f)	date(s) of approval by the Board	
(g)	Amount paid as advances, if any:	
(h)	Date on which the special resolution was passed in general meeting as required under first proviso to Section 188	

2. Details of material contracts or arrangement or transactions at arm's length basis:

(a)	Name(s) of the related party and nature of relationship	JSW Steel Coated Products Limited ("JSW Coated") and JSW International Tradecorp Pte. Limited ("JITPL")
(b)	Nature of contracts / arrangements/ transactions	Sale/purchase of steel products to/from JSW Coated, recovery/ reimbursement of expenses, interest income/expenses, investment, adjustment of receivable/ (payable); Procurement of iron ore, coking coal, coke and other raw materials from JITPL
(c)	Duration of the contracts/ arrangements/transactions	Apr'19 to Mar'20
(d)	Salient terms of the contracts or arrangements or transactions including the value, if any	Value of transactions with JSW Coated amounted to ₹ 10,287 crores and procured raw material from JITPL amounted to ₹ 13,467 crores during FY 2019-20
(e)	Date(s) of approval by the Board, if any	For JITPL – The Board of Directors approved transaction on May 24, 2019 and shareholders also approved this transaction in Annual General Meeting held on July 25, 2019; For JSW Coated – The transactions with JSW Coated does not require approval of the Board, since the transaction is with a wholly owned subsidiary. However, these transactions have been approved by the Audit Committee.
(f)	Amount paid as advances, if any	NIL

ANNEXURE – F TO DIRECTORS' REPORT

Information as per Section 197 of the Companies Act, 2013 read with the rule 5 of the Companies (Appointment & Remuneration of managerial personnel) Rules, 2014 and forming part of the Directors' Report for the financial year ended 31st March, 2020.

Sr. No.	Name	Age in Years	Qualification	Date of commencement of Employment	Designation	Remuneration (Amt. in Rs.)	Total Experience (No. of Years)	Previous Employment (Designation)
(A) Employed throughout the year and were in receipt of remuneration of not less than Rs.1,02,00,000 per annum								
1	Sajjan Jindal	60	BE (Mechanical)	04-Jul-1992	Chairman and Managing Director	400,387,453	38	Jindal Strips Ltd. (Jt. Managing Director)
2	Seshagiri Rao M V S	62	B.Com, CAIIB, AICWA, LCS, DBF	01-Sep-1997	Jt. Managing Director and Group CFO	57,737,374	41	Nicholas Piramal (India) Ltd. (Sr. Vice President)
3	Dr. Vinod K Nowal	64	MBA, Ph.D (Inventory Management)	14-Feb-1984	Deputy Managing Director	44,393,173	41	K. M. Sugar Mills Ltd. (Factory Manager)
4	Jayant Acharya	57	BE (Chemical), MBA (Marketing), MSC (Physics)	01-Jul-1999	Director - Commercial & Marketing	38,033,129	37	Essar Steel Ltd. (Jt. General Manager)
5	Sandeep Gokhale	57	BE (Electrical), MBA (Finance)	25-Aug-2008	President - Business Development	39,653,055	34	Mumbai International Airport Pvt Ltd (Director - Commercial)
6	Gautam Chainani	57	B. Sc. MMS	01-Nov-2016	Group President - Human Resources	26,685,322	34	Ultratech Cement Limited (Chief Human Resource Officer & Corp. Communication)
(B) Employed for the part of the year and were in receipt of remuneration aggregating to not less than Rs.8,50,000 per month								
1	Satish Jindal	60	Bachelor of Engineering	01-May-2006	Executive Vice President - Corporate Affairs	15,160,046	35	PTC India Ltd. , Vice President
2	Dilip Pattanayak	48	B.SC,MBA	17-Jan-2020	President and CHRO - Steel & Corporate	8,553,001	23	Reliance Industries Ltd. (Sr. VP & Head HR)
3	Ashok Venkatram Bharadwaj	60	BE (Mechanical), PGDM	20-Jul-2009	Senior Vice President	6,483,854	33	Mercedes Benz (Head - Business Sales)
4	Surendranath Vandakudri	60	B.Com., CA.	19-Apr-1999	Vice President - Taxation	4,724,005	36	Ritz Private Ltd. (Taxation Manager)

Notes:

1. Remuneration shown above includes Salary, Performance Reward / Special Allowance, House Rent Allowance / Perquisite for Accommodation, Leave Travel Allowance, Medical Reimbursement, Perquisite for Car, Bonus, Variable Pay, Commission, monetary value of perquisites as per income tax rules and Company's Contribution to Provident Fund. But does not include Acturial Valudation of Leave Encashment, Company's Contribution to Gratuity Fund.
2. None of the employees is covered under Rule 5(3)(viii) of The Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 of Section 197 of the Companies Act , 2013.
3. The nature of employment in all cases is contractual except in case of Mr. Sajjan Jindal.
4. Mr. Sajjan Jindal Is relative of Mrs.Savitri Devi Jindal, Chairperson emeritus of the Company.

ANNEXURE - F TO DIRECTORS' REPORT

Information as per Section 197 of the Companies Act, 2013 read with the rule 5 of the Companies (Appointment & Remuneration of managerial personnel) Rules, 2014 and forming part of the Directors' Report for the financial year ended 31st March, 2020.

Sr. no.	Name	Age in Years	Qualification	Date of commencement of Employment	Designation	Remuneration (Amt. in Rs.)	Total Experience (No. of Years)	Previous Employment (Designation)
B(i) Employed throughout the year and were in receipt of remuneration of not less than ₹. 1.02 Crore per annum (Other Than Top 10)								
1	Ajanta Chatterjee	52	B.A., Post Graduate in Sociology	20-Oct-2015	Vice President - Human Resources	12,183,780	20	Vodafone India Ltd. (Associate Vice President - HR)
2	Ajay Gupta	50	Bachelor of Science-1990	03-Apr-2014	Pilot	12,478,143	28	Indian Navy
3	Ajit Karande	58	B.E.(Met. Engg.)	15-Jul-1997	Associate Vice President	10,346,341	36	Lloyds Steel Ltd, Deputy Manager
4	Anil Kumar Singh	54	B. Sc (Engineering)	01-Dec-1994	Head - Project Monitoring & Mining Ops	20,117,069	31	B S B K Ltd (General Manager)
5	Anil Kumar Bafna	54	B.E.(Mechanical)	19-Jul-2010	Vice President	10,426,507	29	Mannai Co., Deputy Manager
6	Ashish Chandra	49	BE (Mechanical)	23-Jun-1997	Senior Vice President	11,232,814	23	Rajinder Steels Ltd (Sr. Engineer)
7	Ashok Kumar Aggarwal	61	B. Sc (Engineering)	02-Jun-1998	President - Business Development	20,889,994	33	Essar Steel Ltd. (Jt. General Manager)
8	Ashok Kumar Parasramka	49	B.Com, C.A.	21-Mar-2007	Vice President - Corporate Strategy & Development	11,748,721	24	Singhi & Co (Chartered Accountants) - Partner
9	Atulya Kumar Verma	56	BE - Metallurgy	01-Dec-2014	Senior Vice President - Project	19,505,774	28	Electronics Steel Ltd. (COO)
10	Balwant Ranka	53	B.Com, C.A.	01-Jun-2014	Vice President - Procurement & Stores	13,253,212	29	JSW Energy Ltd. (Vice President - Commercial)
11	Bikash Chowdhury	43	B. Com, Post Graduate Diploma in Business Administration	1-Jul-2015	Associate Vice President	10,565,476	16	DBS Bank Ltd., Vice President, FX, Trading - Treasury & Markets
12	Chandrasekhar Velagapudi	54	Bachelor of Science()-1985, Master of Science-1988, Post Graduate Diploma in Business Admini-2013	20-Nov-2017	Associate Vice President - Projects (IT)	13,088,605	29	Apollo Tyres Ltd
13	Dheeraj Sinha	49	BE (Electronics & Communication), MBA (Finance)	05-Jul-2016	Chief Information Officer - Information Technology	24,447,284	26	Apollo Tyres Ltd. (Group Head - CMS, IT & SCM)
14	Gajraj Singh Rathore	55	BE (Metallurgy)	03-Jan-1996	President Dolvi and Salav	23,218,685	33	Steel Processing Center Ltd. (Executive Vice President)
15	Haresh Dua	51	CA, B.COM, CIA, CISA, CISSP	22-May-2008	Senior Vice President - Internal Audit	16,414,117	26	Pantaloen Retail India Ltd (Chief Internal Auditor)
16	Hemang Oza	50	BE (Metallurgy)	01-Mar-2008	Senior Vice President - Sales & Marketing	11,254,802	24	Essar Steel Ltd. (Jt. General Manager - Marketing)
17	Jayaraman Rajan	55	B.Com., M.B.A.	01-Oct-1990	Senior Vice President - Corporate Planning & Imports	13,589,570	28	Indian Market Research Bureau (Field Surveyor)
18	John Kattikaren	54	BE (Civil)	02-Jun-2008	Vice President - Civil	18,888,386	31	Lupin Group Ltd. (Sr. General Manager)
19	Kaustubh Kulkarni	46	B. Com., MMS., CFA.	06-Nov-2017	Group Head- M&A & Strategic Financing	24,819,436	22	Standard Chartered Bank (Managing Director)
20	Kinshuk Roy	54	MBA (Marketing), B.E. (Metallurgy)	11-Feb-2008	Vice President	10,270,602	31	Tata Steel Ltd. - Head, Product Application Group
21	Krishnarao Nivrutti Mohite	56	Diploma, Post Graduate Diploma in Business Administration	5-May-2003	Associate Vice President	10,942,727	37	Jindal Iron & Steel , Assistant General Manager S
22	Lokendra Raj Singh	56	B.Tech (Metallurgy)	12-Feb-2008	Sr Vice President - Iron Zone	13,202,735	32	Kremikovelsi AD global steel holding ltd. Sofia, Bulgaria (General Manager)
23	MADHAV M R WARRIER	62	BE (Mech), ICWA	30-Sep-1998	Senior Vice President - F&A, Excise & Insurance	13,391,701	38	Ispat Industries Ltd (General Manager - Costing)

Sr. no.	Name	Age in Years	Qualification	Date of commencement of Employment	Designation	Remuneration (Amt. in Rs.)	Total Experience (No. of Years)	Previous Employment (Designation)
24	Manoj Mohta	49	B.Com., AICWA, CA,	14-Nov-2004	Vice President - Finance & Accounts	12,355,282	24	Aditya Birla Management Corp. Ltd. (Dy. General Manager - Management Service Division)
25	Mukesh Kumar	49	Bachelor of Engineer-1992	28-Aug-2017	Vice President - Civil & Infrastructure	11,368,055	23	HZL Limited and Vedanta Aluminium
26	Murugan P K	53	B.Sc. (PCM), B.Tech (Production Engg)	17-Jan-1998	EVP-Head Commercial & Corporate Strategy	20,300,015	28	Essar Steel Ltd. (Dy. Manager)
27	Narinder Kumar Sharma	54	Bachelor of Arts	1-Dec-2006	Assistant General Manager	11,924,173	28	Orient Flight School, Assistant Flight Instructor
28	Paramjit Guron	57	BA, CPL	03-Oct-2005	Executive Pilot - Aviation	15,624,130	29	Orient Flying School (Chief Pilot & CFI)
29	Pawan Kedia	60	B.Com., ICWA	06-Jan-2012	Group President - Commercial Strategy	21,251,370	35	Consultant
30	Prabhakaran Chandrasekaran	45	B.Sc., CA, ICWA	24-Nov-2014	Financial Controller	15,523,909	21	Sesa Sterlite Ltd. (Associate Vice President - Finance)
31	Prabhat Kumar Ghouri	55	BE (Metallurgy)	09-May-1998	Sr. VP - TE, R&D, PQOC&CP	10,562,213	29	Essar Steel Ltd. (Deputy Manager)
32	Praveen Dixit	54	B. Sc., M. Sc., PGD(Industrial), MMM	30-Dec-1991	Senior Vice President - Sales & Marketing	12,278,657	31	Roadmaster Steel Strips Limited (Engineer - PPC)
33	Pritesh Vinay	44	B.Sc.(Engg), MMS (Finance)	15-Oct-2012	Vice President - Finance & Investors Relations	15,898,282	17	Goldman Sachs India (Executive Director - Global Investment Research)
34	Rajashakar P	62	BE (Mechanical)	13-Jul-1998	President - Operations	19,471,521	36	RINL (Manager)
35	Rajeev Pai	58	B. Com, CA, CS (Inter)	01-Dec-2000	Chief Financial Officer	22,062,488	35	Crompton Greaves Ltd. (Manager - Finance)
36	Rajiv Bakshi	59	B. Com, LLB	04-Mar-2013	Sr. Vice President - Legal & Group Counsel General	22,979,759	34	Godrej Industries Limited (Executive Vice President - Legal)
37	Rakesh Sharma	55	B. Sc., M.Sc., MBA	31-Jul-1997	Senior Vice President	10,898,609	31	Jai Corp Limited - Comet Steel Division, Manager
38	Ranganath T	58	B.Com., CA, ICWA,	08-Jun-2000	Vice President - Finance & Accounts	10,964,909	29	Punjab National Bank - Manager (Financial Analyst)
39	Ratna Prasad Venkata Atluri	60	BE (Metallurgy)	19-Nov-2014	Sr. Vice President (Steel & Mills)	12,272,382	37	Bhushan Steel Ltd. (President)
40	Ravi Kumar Sabharwal	54	Bachelor of Law(Law)-1992, Company Secretary(U)-1991	14-Dec-2018	Vice President - Legal	18,520,155	20	Hero Motor corp
41	Sadashiv Patil	62	BA, Dip in Human Resources	29-Apr-1995	Senior Vice President - Corporate Relations	14,613,840	40	Special Steels Ltd. (Deputy Manager - Administration)
42	Sanjay Agrawal	56	B. Tech (Metallurgy)	28-Oct-2010	Senior Vice President - Sales & Marketing	12,681,426	32	Jindal Steel & Power Ltd. - General Manager (Sales & Marketing)
43	Sanjay Jayram	59	B.A.(Economics), B.E. (Mechanical), Diploma in export Mgt.	03-Apr-2006	Executive Vice President - Sales & Marketing	16,564,279	33	Essar Steel Ltd. (General Manager)
44	Sanjay Rath	51	B.E. (Mechanical)	2-Jan-2006	Head CPC	10,290,165	29	Essar Steel Ltd. (Dy. General Manager - Procurement)
45	Sanjay Sharma	54	BE (Metallurgy)	01-Apr-2005	Senior Vice President (Mills)	11,419,743	27	Tata Steel Limited (Sr. Manager - Production)
46	Satya Prakash	53	B. Tech. - Electr., EMBA- Operation	16-Mar-2005	Vice President - Operations	12,297,574	30	Bokaro Steel Limited (Sr. Manager)
47	Shailesh Ramesh Apte	38	B.Com, M.Com.C.A.	22-Feb-2019	General Manager - Merger & Acquisition & Strategic Financing	10,452,496	14	Essar Services India Pvt LTD, VP-M&A
48	Shankar Pratap Singh	56	B.Sc. Engineering Mechanical	20-May-1995	Senior Vice President - Projects	13,179,504	28	Comet Steels Ltd., Nanded, Maharashtra

ANNEXURE - F TO DIRECTORS' REPORT

Sr. no.	Name	Age in Years	Qualification	Date of commencement of Employment	Designation	Remuneration (Amt. in Rs.)	Total Experience (No. of Years)	Previous Employment (Designation)
49	Shiv Hukku	56	B.Sc., PG Diploma	18-Oct-2011	Senior Vice President - Sales & Marketing	16,039,563	31	Tata Steel Limited (Head Marketing - Flat Products)
50	Sreenivas Krishnan	56	B.A., MBA,	16-Feb-2011	Vice President	10,290,966	32	Indian Navy - Commander
51	Sriram K S N	50	CA, ICWA, B.Com	06-Oct-2000	Vice President	12,406,093	25	Bermaco Group (Sr. Manager - Accounts & Finance)
52	SUNIL D Kathariya	59	B.E.	24-Apr-1995	Executive Vice President -Projects 18MT, Strcl, CMD, I-Shop	15,220,448	34	Lecturer at Engineering Collage
53	Sushil Nowal	53	B.Com., MBA (Mktg), EDM	01-Jan-1989	Senior Vice President - Planning & Logistics	13,299,884	32	Jindal Strips Ltd. (Marketing Assistant)
54	Tushar Shah	52	B.Com., ICWA	12-Aug-1991	Associate Vice President - Finance & Accounts	11,917,498	31	The Bombay Silk Mills Ltd. (Cost Accountant)
55	Vijaykumar Patidar	60	B.E.-Electricals	07-Jan-1992	Senior Vice President - Project	18,308,784	36	Electrotech Engg. (Partner)
56	Vijay Sinha	49	B.A., PGD(Business Mgmt)	01-Dec-2018	Sr. Vice President - HR (Manufacturing)	14,266,295	25	JSW Energy Ltd. (Sr. Vice President (HR & Admin.)
57	Vinay Shroff	56	BE- Chemical	22-Apr-2010	Executive Vice President - Sales & Marketing	20,334,110	32	Reliance Industries Ltd. (Senior Vice President - SCM & Business Head - Logistics)
58	Vineet Agrawal	47	BE (Electronics & Telecom), M.Tech (Management & Systems)	11-Feb-2011	Senior Vice President & Group Head - Direct Taxation	17,779,526	22	Reliance Power Ltd. (Vice President - Taxation)
59	Vishwanath S C	55	B.Sc., M.Sc., M. Tech (Process Metallurgy)	09-May-1998	Sr VP - Steel Making & LCP	15,462,849	31	Essar Steel India Limited (Manager)
B (ii) Employed for the part of the year and were in receipt of remuneration aggregating to not less than ₹. 8.5 Lacs per month (Other Than Top 10)								
1	Alok Chandra	53	B.E.	14-Mar-2000	Executive Vice President - Business Development	28,612,176	31	SAIL - Bhilai (Manager)
2	Boopalan P	61	B.Com, CA	1-Apr-1993	Vice President (F&A)	4,561,775	36	Lakshmi Machine Works, Company Secretary
3	Harish Gupta	48	B.Com, CA	27-Nov-2019	Vice President (F&A)	5,449,675	21	Azure Power India Pvt. Ltd. Vice President (Finance)
4	Hemendra Sharma	53	B. Sc., M.A., Master of Philosophy	20-Jan-2020	Vice President	3,218,559	30	Hindustan Zinc Ltd, AVP Finance
5	Hitesh Kumar	48	B.E., B. Tech, M.S.	14-Mar-2007	Dy. General Manager	1,026,784	24	Hinduja Group , Assistant General Manager
6	Manjunath Prabhu	54	B.E.(Mechanical)	9-Dec-1996	Sr. VP (Admin, PR, Security & CSR)	2,635,537	29	Essar Steel Ltd. Deputy Manager
7	Nagarajan J	43	IC.W.A.	7-Jun-2010	Associate Vice President	886,374	17	Reliance Industries Limited, Assitant General Manager
8	Pankaj Lochan	47	B.Tech (Mechanical)	16-Sep-2014	VP (Group R&D and Business Excellence)	10,330,708	24	Dr Reddy's Laboratories, Senior Director - Operational Excellence & Strategic Management
9	Paresh Kumar Thakkar	50	M.Sc., B.E., M.Tech	1-Aug-2019	Sr. Vice President & Group Safety Head	12,691,363	26	GE India Industrial Pvt Ltd., Senior EHS Manager
10	Raju Arockiam	51	SSC-1984, Master of Science-2003, Post Graduate Diploma in Business Admini(J)-1993	24-Jun-2019	Senior Vice President - CPC	18,819,945	28	JSC Arcelor Mittal Temirtau, Deputy Director Procurement
11	Rana Pratap Singh	49	B. Tech. (Mining), Post Graduate Diploma in Business Administration	26-Jul-2010	Associate Vice President	9,319,227	24	Arcelor Mittal India Ltd., Chief Engineer

Sr. no.	Name	Age in Years	Qualification	Date of commencement of Employment	Designation	Remuneration (Amt. in Rs.)	Total Experience (No. of Years)	Previous Employment (Designation)
12	Partha Sengupta	62	B. Tech (Metallurgy)	01-Oct-2015	President - Corporate Services	14,887,085	33	SREI Infra and Finance Limited
13	Ravichandrar D	63	BE (Mechanical), BE (Electrical), Diploma (Finance)	18-Nov-1994	President	4,333,124	41	Bhushan steel & Strips Limited (General Manager)
14	Ravikumar S	63	B.E.	28-Jan-2010	Vice President	3,147,259	41	Beekay Engineering Corporation, Vice President
15	Ravishankar Jayaraman	50	B.Com., C.A., I.C.W.A.	1-Jul-2019	Vice President - Finance & Accounts	14,152,889	25	Essar Ports Ltd, Sr Vice President
16	S L V P Reddy	54	B. E. (Mechanical)	5-Jul-1995	Sr.Vice President -RMHS,Agglo.&COs	10,005,302	33	Skoda Export Ltd, Assistant Manager
17	Shanker Batra	60	B.Com., I.C.W.A., C.S.	2-May-2019	Executive Vice President - Sales & Mktg	19,037,732	41	Tata Steel BSL Ltd, Chief Commercial Office
18	Umesh Rai	54	B. E.(Electrical engineering)	9-Feb-1988	Sr. Vice President (Steel & Mills)	8,172,208	32	-

ANNEXURE - F TO DIRECTORS' REPORT

DETAILS PERTAINING TO REMUNERATION AS REQUIRED UNDER SECTION 197(12) OF THE COMPANIES ACT, 2013 READ WITH RULE 5(1) OF THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014

- (i) The percentage increase in remuneration of each Director, Chief Financial Officer and Company Secretary during the financial year 2019-20, ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the financial year 2019-20 and the comparison of remuneration of each Key Managerial Personnel (KMP) against the performance of the Company are as under:

Sr. No.	Name of Director/ KMP and Designation	Remuneration of Director/ KMP for financial year 2019-20 (₹ in crores)	% Increase in Remuneration in the Financial Year 2019-20	Ratio of remuneration of each Director/ to median remuneration of employees
1.	Sajjan Jindal Chairman & Managing Director	40.04	0%	581:1
2.	Seshagiri Rao MVS Joint Managing Director & Group CFO	5.78	0%	84:1
3.	Dr. Vinod Nowal Dy. Managing Director	4.44	0%	64:1
4.	Jayant Acharya Director (Commercial & Marketing)	3.81	6%	55:1
5.	Rajeev Pai Chief Financial Officer	2.16	8.7 %	N.A.
6.	Lancy Varghese Company Secretary	0.80	7.5%	N.A.

- (ii) The median remuneration of employees of the Company during the financial year was Rs 6.89 lacs.
- (iii) In the Financial year, there was an increase of 3.08% in the median remuneration of employees;
- (iv) There were 13,209 permanent employees on the rolls of Company as on March 31, 2020;
- (v) Average percentage increase made in the salaries of employees other than the managerial personnel in FY 2019-20 was 9.74%, whereas, the remuneration to managerial personnel has decreased by 35.78% due to decrease in the profit linked commission payable to Chairman & Managing director as a result of lower profits for FY 2019-20.
- (vi) It is hereby affirmed that the remuneration paid is as per the Remuneration Policy for Directors, Key Managerial Personnel and other Employees.

REPORT ON CORPORATE GOVERNANCE FOR THE YEAR 2019-20

(Pursuant to Regulation 34 (3) and Schedule V (C) of the Securities and Exchange Board of India
(Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended)

1 Company's Governance Philosophy:

Corporate Governance at JSW Steel Limited has been a continuous journey and the business goals of the Company are aimed at the overall well-being and welfare of all the constituents of the system. The Company has laid a strong foundation for making Corporate Governance a way of life by constituting a Board with a balanced mix of experts of eminence and integrity, forming a core group of top level executives, inducting competent professionals across the organization and putting in place appropriate systems, process and technology.

At the heart of Company's Corporate Governance policy is the ideology of transparency and openness in the effective working of the management and Board. It is believed that the imperative for good Corporate Governance lies not merely in drafting a code of Corporate Governance but in practicing it.

Your Company confirms the compliance of Corporate Governance as contained in Chapter IV of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("SEBI (LODR) Regulations"), the details of which are given below:

2 Board of Directors:

2.1 Appointment and Tenure:

The Directors of the Company (except Nominee Directors) are appointed by the shareholders at General Meetings. All Executive Directors, except Managing Director, are subject to retirement by rotation and at every Annual General Meeting, 1/3rd of such Directors as are liable to retire by rotation, if eligible, generally offer themselves for re-election, in accordance with the provisions of Section 152 of the Companies Act, 2013 and that of the Articles of Association of the Company. The Executive Directors on the Board serve in accordance with the terms of their contracts of service with the Company.

2.2 Board Membership Criteria:

Matching the needs of the Company and enhancing the competencies of the Board are the basis for the Nomination and Remuneration Committee to select a candidate for appointment to the Board. When recommending a candidate for appointment, the Nomination and Remuneration Committee:

- i. assess the appointee against a range of criteria including qualification, age, experience, positive attributes, independence, relationships, diversity of gender, background, professional skills and personal qualities required to operate successfully in the position and has discretion to decide adequacy of such criteria for the concerned position;

- ii. assess the appointee on the basis of merit, related skills and competencies. No discrimination is made on the basis of religion, caste, creed or gender.

2.3 Board Composition, Category of Directors, Meetings and attendance record of each Director:

The Company has a balanced mix of executive and non-executive Independent Directors. As at March 31, 2020, the Board of Directors comprises of 12 Directors, of which 8 are non-executive, including 2 woman directors. The Chairman is executive and a Promoter of the Company. The number of Independent Directors is 6 which is in compliance with the stipulated one half of the total number of Directors. All Independent Directors are persons of eminence and bring a wide range of expertise and experience to the Board thereby ensuring the best interest of stakeholders and the Company. A brief profile of the Directors is available on the Company's website www.jsw.in.

All Independent Directors meet with the criteria of independence as prescribed both under sub-section (6) of Section 149 of the Act and under Regulation 16 (1) (b) of the SEBI (LODR) Regulations.

No Director is related to any other Director on the Board in terms of the definition of "relative" as defined in Section 2(77) of the Companies Act, 2013. None of the Directors on the Board are Director/Independent Director of more than seven listed entities and none of the Whole-time Directors are Independent Directors of any listed company.

None of the Directors on the Board is a member of more than 10 committees or Chairperson of more than 5 committees (as specified in Regulation 26 of SEBI (LODR) Regulations) across all the public Companies in which he/she is a Director. The necessary disclosures regarding committee positions in other public companies have been made by the Directors.

The information stipulated under Part A of Schedule II of SEBI (LODR) Regulations is being made available to the Board.

The details of composition of the Board as at March 31, 2020, the attendance record of the Directors at the Board Meetings held during financial year 2019-20 and at the last Annual General Meeting (AGM), as also the number of Directorships, Committee Chairmanships and Memberships held by them in other Public Companies, the names of other listed entities where they have Directorship and their category of directorship in such listed entities, the number of Board Meetings and dates on which held and the number of shares and convertible instruments held by non-executive directors are given here below:

REPORT ON CORPORATE GOVERNANCE FOR THE YEAR 2019-20

Category	Name of Director	Position	Date of Joining the Board	No. of Board Meetings held	No. of Board Meetings attended	Attendance at last AGM	No. of Directorships in other Indian Public Limited Cos.	No. of Chairmanship(s) of Committee in other Indian Public Limited Cos. **	No. of Membership(s) of Committees in other Indian Public Limited Cos. **	No. of shares and convertible instruments held by Non-Executive Directors
Executive Directors	Mr. Sajjan Jindal	Chairman & Managing Director	15.03.1994	5	5	Yes	2	0	0	NA
	Mr. Seshagiri Rao MVS	Jt. Managing Director & Group CFO	06.04.1999	5	5	Yes	2	0	0	NA
	Dr. Vinod Nowal	Dy. Managing Director	30.04.2007	5	5	Yes	1	0	0	NA
	Mr. Jayant Acharya	Director (Commercial & Marketing)	07.05.2009	5	5	Yes	1	0	1	NA
Independent Non-Executive	Mr. Malay Mukherjee	Director	29.07.2015	5	5	Yes	1	0	1	-
	Dr. (Mrs) Punita Kumar Sinha	Director	28.10.2012	5	5	Yes	5	2	4	-
	Mr. Haigreve Khaitan	Director	30.09.2015	5	5	Yes	7	4	2	-
	Mr. Seturaman Mahalingam	Director	27.07.2016	5	5	Yes	6	2	2	-
	Mr. Harsh C. Mariwala	Director	25.07.2018	5	5	Yes	6	0	1	-
	Mrs. Nirupama Rao	Director	25.07.2018	5	4	Yes	3	0	0	-
	Mr. Hiroyuki Ogawa	Nominee of JFE Steel Corporation, Japan (Equity Investor & Foreign Collaborator)	17.05.2017	5	5	Yes	0	0	0	-
Part of the year										
Nominee Director	Mrs. Gunjan Kinnu, IAS (Ceased to be Director w.e.f 08.05.2019)	Nominee of KSIIDC (Equity Investor)	25.07.2018	0*	0	NA#	-	-	-	-
	Mr. Gangaram Baderiya, IAS	*	24.05.2019	5	4	Yes	6	2	1	-

Notes:

- During the Financial Year 2019-20, five Board Meetings were held and the gap between two meetings did not exceed four months. Board Meetings were held on 24.05.2019, 26.07.2019, 23.10.2019, 24.01.2020 & 24.03.2020.
- * No. of Board Meetings indicated is with reference to date of join/cessation of the Director.
- ** Only two Committees, namely, Audit Committee and Stakeholders' Relationship Committee have been considered as per Regulation 26(1)(b) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.
- # Not a Director at the time of last AGM.

The names of other listed entities where the Directors have Directorship and their category of directorship in such listed entities:

Name of the Director	Name of Listed Entity	Category of Directorship
Mr. Sajjan Jindal	JSW Energy Limited	Chairman & Managing Director
	JSW Holdings Limited	Chairman
Mr. Seshagiri Rao MVS	Monnet Ispat and Energy Limited	Non-Executive Non-Independent
Mr. Malay Mukherjee	Va Tech Wabag Limited	Independent Director
Dr (Mrs) Punita Kumar Sinha	Infosys Limited	Independent Director
	Rallis India Limited	Independent Director
	SREI Infrastructure Finance Limited	Independent Director
	CEAT Limited	Independent Director
Mr. Haigreve Khaitan	Mahindra & Mahindra Limited	Independent Director
	Inox Leisure Limited	Independent Director
	Torrent Pharmaceuticals Limited	Independent Director
	Borosil Renewables Limited	Independent Director
	Tech Mahindra Limited	Independent Director
	Sundaram Finance Limited	Independent Director
	Sundaram Fasteners Limited	Independent Director
Mr. Harsh Charandas Mariwala	Thermax Limited	Independent Director
	Kaya Limited	Chairman & Managing Director
	Marico Limited	Chairman & Non-Executive Director
	Zensar Technologies Limited	Independent Director
Mrs. Nirupama Rao	ITC Limited	Independent Director
	KEC International Limited	Independent Director
	Adani Ports & Special Economic Zone Limited	Independent Director

2.4 Board Meetings, Board Committee Meetings and Procedures:

A. Institutionalized decision-making process:

The Board of Directors oversees the overall functioning of the Company. The Board provides and evaluates the strategic direction of the Company, management policies and their effectiveness and ensures that the long-term interest of the stakeholders are being served. The Chairman and Managing Director is assisted by the Executive Directors/ Senior Managerial Personnel in overseeing the functional matters of the Company.

The Board has constituted Fourteen Standing Committees, namely, Audit Committee, Corporate Social Responsibility Committee, Stakeholders Relationship Committee, Nomination & Remuneration Committee, Project Review Committee, Finance Committee, Risk Management Committee, Business Responsibility Sustainability Reporting Committee, Hedging Policy Review Committee, JSWSL ESOP Committee, Share Allotment, Inquiry Committee for inquiring leak or suspected leak of unpublished price sensitive information, Share/ Debenture Transfer Committee and JSWSL Code of Conduct Implementation Committee. The Board constitutes additional functional committees, from time to time, depending on the business needs.

B. Scheduling and selection of Agenda Items for Board Meetings:

- i. A minimum of four Board Meetings are held every year. Dates for the Board Meetings in the ensuing quarter are decided well in advance and communicated to the Directors. The Agenda along with the explanatory notes are sent in advance to the Directors. Additional meetings of the Board are held when deemed necessary to address the specific needs of the Company. In case of business exigencies or urgency of matters, resolutions are passed by circulation.
- ii. The meetings are usually held at the Company's Registered Office at JSW Centre, Bandra-Kurla Complex, Bandra (E), Mumbai 400 051.

All divisions/departments of the Company are advised to schedule their work plans well in advance, with regard to matters requiring discussion/

approval/decision at the Board/ Committee meetings. All such matters are communicated to the Company Secretary in advance so that the same can be included in the Agenda for the Board/Committee Meetings.

- iii. In addition to items which are mandated to be placed before the Board for its noting and/ or approval, information is provided on various significant issues.
- iv. The Board is given presentations covering Global Steel Scenario, Global/Indian Economy, Company's Financials, Sales, Production, Business Strategy, Subsidiary's performance, Competitor's Performance and Risk Management practices before taking on record the Quarterly/ Half Yearly/ Nine Monthly/ Annual financial results of the Company.

The Board is also provided with Audit Committee observations on the Internal audit findings and matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of clause (c) of sub-section 3 of Section 134 of the Companies Act, 2013.

C. Distribution of Board Agenda material:

Agenda and Notes on Agenda are circulated to the Directors, in advance, in the defined Agenda format through an e-portal. All material information is incorporated in the Agenda papers for facilitating meaningful and focused discussions at the meeting. Where it is not practical to attach any document to the Agenda, the same is uploaded on the e-portal before the meeting with specific reference to this effect in the Agenda. In special and exceptional circumstances, additional or supplementary item(s) on the Agenda are considered.

D. Recording Minutes of proceedings at Board and Committee Meetings:

The Company Secretary records the minutes of the proceedings of each Board and Committee meeting. Draft minutes are circulated to all the members of the Board/Committee for their comments. The final minutes are entered in the Minutes Book within 30 days from conclusion of the meeting and are signed by the Chairman of the meeting/Chairman of the next meeting. A copy of the signed Minutes certified by the Company Secretary are circulated to all members within fifteen days after those are signed.

REPORT ON CORPORATE GOVERNANCE FOR THE YEAR 2019-20

E. Post-Meeting Follow-up Mechanism:

The Company has an effective post meeting follow-up, review and reporting process mechanism for the decisions taken by the Board/Committees. The important decisions taken at the Board/ Committee meetings are communicated to the concerned functional heads promptly. Action Taken Report on decisions of the previous meeting(s) is placed at the immediately succeeding meeting of the Board/ Committee for noting by the Board/ Committee members.

F. Compliance:

While preparing the Agenda, Notes on Agenda, Minutes etc. of the meeting(s), adequate care is taken to ensure adherence to all applicable laws and regulations including the Companies Act, 2013, read with the Rules made thereunder and secretarial standards issued by the ICSI.

2.5 Strategy Meet:

A strategy meet of the Board of Directors is generally held at appropriate intervals to formulate, evaluate and approve the business strategy of the Company. The Functional Heads give a brief presentation to the Board covering their respective areas of responsibility. The meeting focuses on strategic goals, financial management policies, management assurances and control aspects and the growth plan of the Company.

2.6 Terms and conditions of appointment of Independent Directors:

The terms and conditions of appointment of Independent Directors were set out in the appointment letter issued to the Director at the time of his/her appointment/re-appointment as an Independent Non-Executive Director of the Company. The terms and conditions as mentioned in the appointment letter is disclosed on the company's website <http://www.jsw.in/investors/investor-relations-steel>.

2.7 Meetings of Independent Directors:

The Independent Directors of the Company meet as and when required before the Board Meeting without the presence of Executive Directors or management personnel. These meetings are conducted in an informal and flexible manner to enable the Independent Directors to discuss matters pertaining to the affairs of the Company and put forth their views to the Chairman and Managing Director.

During the year under review, the Independent Directors met on March 24, 2020, inter alia, to discuss:

- Evaluation of the performance of Non-Independent Directors and the Board of Directors as a whole;
- Evaluation of the performance of the Chairman of the Company, taking into account the views of the Executive and Non-Executive Directors;
- Evaluation of the quality, content and timelines of flow of information between the Management and the Board that is necessary for the Board to effectively and reasonably perform its duties.

All the Independent Directors were present at the Meeting.

2.8 Lead Independent Director:

Mr. Malay Mukherjee is the Lead Independent Director appointed by the Board in its meeting held on 25.07.2018.

2.9 Familiarization program for Independent Directors:

The Company believes that the Board be continuously empowered with the knowledge of the latest developments in the Company's business and the external environment affecting the industry as a whole. To this end, the Directors were given presentations on the global business environment, as well as all business areas of the Company including business strategy, risks opportunities. Monthly updates on performance/developments giving highlights of performance of the Company during each month including the developments/ events having impact on the business of the Company are also sent to all the Directors. The details of familiarization programmes imparted to Independent Directors is disclosed on the company's website, <http://www.jsw.in/investors/investor-relations-steel>.

2.10 Fulfilment of the independence criteria by the Independent Directors:

Independent Directors are non-executive directors as defined under Regulation 16(1)(b) of the SEBI (LODR) Regulations read with Section 149(6) of the Companies Act, 2013 along with rules framed thereunder. Based on the declarations received from the Independent Directors, the Board of Directors has confirmed that they meet the criteria of independence as mentioned under Regulation 16(1)(b) of the SEBI (LODR) Regulations and that they are Independent of the management. In terms of Regulation 25(8) of SEBI (LODR) Regulations, the Independent Directors have confirmed that they are not aware of any circumstance or situation which exists or may be reasonably anticipated that could impair or impact their ability to discharge their duties.

Further, the Independent Directors have declared that they have complied with Rule 6(1) & (2) of the companies (Appointment of Directors) Rules, 2014.

2.11 Skills/Expertise/Competence of the Board of Directors:

The Board in its meeting held on 06.02.2019 identified the following core skills/expertise/competencies as required in the context of the Company's business(es) and sector(s) for it to function effectively and are currently available with the Board. Further, the Board had in its meeting held on January 24, 2020 identified the names of directors who have such core skills/expertise/competencies as required in the context of the Company's business(es) and sector(s):

Sl. No.	Skill/Expertise/Competencies	Names of Directors who have such Skill/Expertise/Competencies											
		Sajjan Jindal	M.V.S.Rao	V.Nowal	J.Acharya	H.Ogawa	Malay Mukerjee	Seturaman Mahalingam	Harsh Mariwala	Punita Kumar Sinha	Nirupama Rao	Haigreave Khaitan	Gangaram Baderiya
01	Industry Knowledge/Experience												
	Industry Experience	√	√	√	√	√	√						
	Knowledge of Sector	√	√	√	√	√	√						
	Knowledge of Government/Public Policy	√	√	√	√		√			√	√		√
02	Technical Skills/Experience												
	Projects	√		√		√	√	√					√
	Accounting		√			√		√	√	√			
	Finance	√	√		√	√	√	√	√	√			
	Law	√	√	√			√	√	√			√	
	Marketing Experience	√	√	√	√		√	√	√				
	IT and Digital Outreach	√	√	√	√	√	√	√			√		
	Public Relations	√	√	√	√		√	√	√	√	√		√
	Risk Management Systems	√	√	√	√		√	√	√				
	Human Resources Management	√	√	√	√		√	√	√		√	√	
	Strategy Development and implementation	√	√	√	√	√	√	√	√	√			
	Global Management	√				√	√	√	√	√	√		
03	Governance Competencies												
	Strategic Thinking/Planning from governance perspective	√	√	√	√	√	√	√	√	√	√	√	√
	Executive performance management	√	√	√	√	√	√	√	√	√	√	√	√
	Governance related risk management	√	√	√	√	√	√	√	√	√	√	√	√
	Compliance focus	√	√	√	√	√	√	√	√			√	√
	Profile/Reputation	√	√	√	√	√	√	√	√	√	√	√	√
04	Behavioural Competencies												
	Ability and willingness to challenge and probe	√	√	√	√	√	√	√	√	√	√	√	√
	Sound Judgement	√	√	√	√	√	√	√	√	√	√	√	√
	Integrity and High ethical standards	√	√	√	√	√	√	√	√	√	√	√	√
	Mentoring abilities	√	√	√	√	√	√	√	√		√	√	√
	Interpersonal relations	√	√	√	√	√	√	√	√	√	√	√	√
	Listening skills	√	√	√	√	√	√	√	√	√	√	√	√
	Verbal Communication Skills	√	√	√	√	√	√	√	√	√	√	√	√
	Understanding of effective decision making processes	√	√	√	√	√	√	√	√	√	√	√	√
	Willingness and ability to devote time and energy to the role	√	√	√	√	√	√	√	√	√	√	√	√

2.12 Performance evaluation:

Pursuant to the provisions of the Companies Act, 2013 and Regulation 17(10), 19(4) and Part D of Schedule II of the SEBI (LODR) Regulations, a Board Evaluation Policy has been framed and approved by the Nomination and Remuneration Committee (NRC) and by the Board.

The Board carried out an annual performance evaluation of its own performance, the Independent Directors individually as well as the evaluation of the working of the Committees of the Board. The performance evaluation of all the Directors was

carried out by the Nomination and Remuneration Committee. The performance evaluation of the Chairman and the Non-Independent Directors was carried out by the Independent Directors.

The purpose of the Board evaluation is to achieve persistent and consistent improvement in the governance of the Company at the Board level with the participation of all concerned in an environment of harmony. The Board acknowledges its intention to establish and follow "best practices" in Board governance in order to fulfil its fiduciary obligation to the Company. The Board believes the evaluation will lead to a closer working relationship among

REPORT ON CORPORATE GOVERNANCE FOR THE YEAR 2019-20

Board members, greater efficiency in the use of the Board's time, and increased effectiveness of the Board as a governing body.

A structured questionnaire was prepared after taking into consideration inputs received from the Directors, covering various aspects of the Board's functioning such as adequacy of the composition of the Board and its Committees, Board culture, execution and performance of specific duties, obligations and governance. A separate exercise was carried out to evaluate the performance of individual Directors including the Chairman of the Board, who were evaluated on parameters such as level of engagement and contribution, independence of judgement, safeguarding the interest of the Company and its minority shareholders etc.

The Directors expressed their satisfaction with the evaluation process.

2.13 Resignation of Independent Director:

None of the Independent Directors of the Company have resigned before the expiry of his/her tenure.

3. Audit Committee:

The Audit Committee comprises of three Non-Executive Directors, all of whom are Independent Directors and one Executive Director. Mr. Seturaman Mahalingam is the Chairman of the Audit Committee. The Members possess adequate knowledge of Accounts, Audit, Finance, etc. The composition of the Audit Committee meets the requirements as per the Section 177 of the Companies Act, 2013 and Regulation 18(1) of the SEBI (LODR) Regulations.

The Broad terms of reference of Audit Committee are:

- Overseeing the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statements are correct, sufficient and credible.
- Reviewing with the management the financial statements and auditor's report thereon before submission to the Board, focusing primarily on:
 - Matters to be included in the Directors Responsibility Statement to be included in the Board's report in terms of Clause (c) of sub-section 3 of Section 134 of the Companies Act, 2013.
 - Changes to any accounting policies and practices.
 - Major accounting entries based on the exercise of judgement by Management.

- Significant adjustments if any, arising out of audit findings.
- Compliance with respect to accounting standards, listing agreements and legal.
- requirements concerning financial statements.
- Disclosure of any related party transactions.
- Modified opinion (s) in the draft audit report.
- Re-commending to the Board, the appointment, re-appointment, remuneration and terms of appointment of Auditors of the Company.
- To review reports of the Management Auditors and Internal Auditors and discussion on any significant findings and follow up there on.
- Reviewing with the management, external and internal auditors, the adequacy of internal control systems, and the Company's statement on the same prior to endorsement by the Board.
- Evaluation of the internal financial controls and risk management systems.
- To review the adequacy of internal audit function, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit.
- To approve transactions of the Company with related parties and subsequent modifications of the transactions with related parties.
- In addition, the powers and role of Audit Committee are as laid down under Regulation 18(3) and Part C of Schedule II of the SEBI (LODR) Regulations and Section 177 of the Companies Act, 2013.

Seven meetings of the Audit Committee were held during the financial year 2019-20, as against the minimum requirement of four meetings. The Committee meetings were held on 23.05.2019, 27.06.2019, 25.07.2019, 04.10.2019, 22.10.2019, 05.12.2019 & 23.01.2020.

The composition of the Committee as at March 31, 2020, name of members and Chairperson and the attendance of each member at the Committee Meetings are as given below:

Sl. No.	Name of the Members	Category	No. of Meetings attended
01.	Mr. Seturaman Mahalingam (Chairman)	Non-Executive Independent Director	7/7
02.	Mr. Seshagiri Rao MVS	Executive Director	7/7
03.	Mr. Malay Mukherjee	Non-Executive Independent Director	7/7
04.	Mr. Haigreve Khaitan	Non-Executive Independent Director	6/7

The Dy. Managing Director, Director (Commercial & Marketing), Chief Financial Officer, Accounts Heads of each Unit, Sr. Vice President (Internal Audit), Financial Controller, the Company Secretary and the representatives of the Statutory Auditors attend the Audit Committee meetings. The representatives of Management Auditors attend the Audit Committee Meeting whenever matters relating to management audit are considered. The representatives of the Cost Auditor attend the Audit Committee meeting when the Cost Audit Report is tabled for discussion. The Company Secretary is the Secretary of the Audit Committee.

Mr. Seturaman Mahalingam, Chairman of the Audit Committee was present at the last Annual General Meeting held on 25.07.2019.

4. Nomination & Remuneration Committee:

The Nomination & Remuneration Committee's constitution and terms of reference are in compliance with the provisions of the Companies Act, 2013 and Regulation 19 and Part D of the Schedule II of the SEBI (LODR) Regulations.

The terms of reference of the Committee inter alia, include the following:

- Identifying persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down and recommend to the Board their appointment and removal and carry out evaluation of every director's performance.
- Formulating criteria for determining qualifications, positive attributes and independence of a director and recommending to the Board a policy, relating to the remuneration of the directors, key managerial personnel and other employees.
- Formulating criteria for evaluation of Independent Directors and the Board.
- Devising a policy on Board diversity.
- Whether to extend or continue the term of appointment of independent director on the basis of the report of performance evaluation of Independent Directors.
- Recommend to the Board, all remuneration, in whatever form, payable to Senior Management.

One meeting of Nomination and Remuneration Committee was held on 23.05.2019.

The composition of the Nomination & Remuneration Committee as at March 31, 2020 and the attendance of each member at the Committee Meetings are as given below:

Sl. No.	Name of the Members	Category	No. of Meetings attended
01.	Mr. Seturaman Mahalingam	Non-Executive Independent Director	1/1
02.	Mr. Sajjan Jindal	Executive Director	1/1
03.	Mr. Malay Mukherjee	Non-Executive Independent Director	1/1
04.	Mr. Harsh Charandas Mariwala	Non-Executive Independent Director	1/1
05.	Mrs. Nirupama Rao	Non-Executive Independent Director	1/1

Mr. Seturaman Mahalingam, Chairman of the Nomination & Remuneration Committee was present at the last Annual General Meeting held on 25.07.2019.

4.1 Performance Evaluation Criteria for Independent Directors:

Board Evaluation Policy has been framed by the Nomination and Remuneration Committee (NRC) and approved by the Board in its meeting held on 30.01.2015 and subsequently amended by the Board in its meeting held on 29.01.2016 & 01.04.2019. This policy has been framed in compliance with the provisions of Section 178 (2), 134(3)(p) and other applicable provisions, if any, of the Companies Act, 2013 and Regulation 17(10), 19(4) and Part D of Schedule II of the SEBI (LODR) Regulations, as amended from time to time.

The Company adopted the following criteria to carry out the evaluation of Independent Directors, in terms of the provisions of the Companies Act, 2013 and the SEBI (LODR) Regulations:

- The Nomination and Remuneration Committee (NRC) shall carry out evaluation of every Director's Performance.
- In addition, the evaluation of the Independent Directors shall be done by the entire Board, excluding the director being evaluated, which shall include:
 - a) Performance of the directors; and
 - b) Fulfilment of the independence criteria as specified in 16(1) (b) of SEBI (LODR) Regulations and their independence from the management.

REPORT ON CORPORATE GOVERNANCE FOR THE YEAR 2019-20

This is to be done on an annual basis for determining whether to extend or continue the term of appointment of the independent director.

The Evaluation process of Independent Directors and the Board will consist of two parts:

- Board Member Self Evaluation ; and
- Overall Board and Committee Evaluation.

In the Board Member Self Evaluation, each Board member is encouraged to be introspective about his/ her personal contribution, performance, conduct as director with reference to a questionnaire provided to them. Copies of the evaluation forms as applicable will be distributed to each Board Member. Board members shall complete the forms and return them to the Company Secretary or Board nominee or the consultant, as may be informed.

The Company Secretary or Board nominee or the consultant will tabulate the Forms. The Tabulated Report would be sent to all Board Members for evaluation and if any director disagrees with the self-evaluated results, he/ she will suitably intimate the Chairman of the Board, else the same will be deemed to have been accepted.

The individually completed forms will be preserved by the Company Secretary and the Tabulated Report would be presented to the Board and NRC for evaluation.

Apart from the above, the NRC will carry out an evaluation of every director's performance. For this purpose, the NRC would review the Tabulated Report. The NRC would provide feedback to the Board on its evaluation of every director's performance and based on such feedback, the Board will recommend appointments, re-appointments and removal of the non-performing Directors of the Company.

4.2 Remuneration Policy and details of Remuneration paid to Directors:

In determining the remuneration of the Directors, Key Managerial Personnel (KMP) and other employees of the Company, a Remuneration Policy has been framed

by the Nomination & Remuneration Committee and approved by the Board with the following broad objectives:

- i. Ensuring that the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate directors of the quality required to run the company successfully.
- ii. Motivate KMP and other employees and to stimulate excellence in their performance.
- iii. Relationship of remuneration to performance is clear and meets appropriate performance benchmarks.
- iv. Ensuring that the remuneration to Directors, KMP and other employees achieve a balance between components fixed & incentive pay reflecting short and long-term performance objectives appropriate to the working of the Company and its goals.
- v. Retain, motivate and promote talent and to ensure long term association and loyalty of talented employees.

The full text of the remuneration policy is available at <http://www.jsww.in/investors/investor-relations-steel>.

The Whole-time Directors compensation is based on the appraisal system wherein their individual goals are linked to the organizational goals. The whole-time Directors are paid compensation as per the agreements entered into between them and the Company, subject to the approval of the Board and of the members in General Meeting and such other approvals, as may be necessary.

The present remuneration structure of Executive Directors comprises of salary, perquisites, allowances, performance linked incentive, ESOPs and contribution to PF and Gratuity. The Non-Executive Directors are paid remuneration by way of commission and sitting fees. The commission payable to the Non-Executive Directors is based on the number of meetings of the Board attended by them and their Chairmanship / Membership of Audit Committee during the year, subject to an overall ceiling of 1% of the net profits approved by the Members. The Company pays sitting fees at the rate of ₹20,000/- for each meeting of the Board and sub-committees attended by them.

The details of remuneration paid/payable to the Non-Executive Directors for the period April 01, 2019 to March 31, 2020 are as follows:

Name of the Director	Commission Paid/Payable (2019-2020) (₹ In Lakhs)	Sitting Fees @ ₹20,000 per meeting (₹ In Lakhs)	Total (₹ In Lakhs)
Mr. Gangaram Baderiya (KSIIIDC Nominee Director)	35.00	0.80	35.80
Mr. Hiroyuki Ogawa (JFE Steel Corporation Nominee Director)	35.00	1.80	36.80
Mr. Malay Mukherjee	35.50	4.40	39.90
Mr. Seturaman Mahalingam	36.00	4.20	40.20
Dr. (Mrs) Punita Kumar Sinha	35.00	2.60	37.60
Mr. Harsh Mariwala	35.00	1.60	36.60
Mr. Haigreave Khaitan	35.50	2.20	37.70
Mrs. Nirupama Rao	35.00	1.60	36.60

The details of Remuneration paid / payable to the Whole-time Directors for the financial year 2019- 20 are as given below:

Name of Director and Designation	Salary including provident fund (₹ In crores)	Perks (₹ In crores)	Profit linked commission (₹ In crores)	Total	Period of contract	Notice period
Mr. Sajjan Jindal Chairman & Managing Director	11.80	1.30	26.93	40.03	From 07.07.2017 to 06.07.2022	NA
Mr. Seshagiri Rao MVS Jt. Managing Director & Group CFO	5.52	0.25		5.57	From 06.04.2017 to 05.04.2020	3 Months from either side or salary in lieu thereof.
Dr. Vinod Nowal Dy. Managing Director	4.26	0.18		4.44	From 30.04.2017 to 29.04.2022	3 months from either side or salary in lieu thereof.
Mr. Jayant Acharya Director (Commercial & Marketing)	3.65	0.16		3.81	From 07.05.2019 to 05.06.2024	3 months from either side or salary in lieu thereof.

5. Stakeholders Relationship Committee:

The Stakeholders Relationship Committee comprises of 3 Non-Executive Directors, all of whom are Independent Directors.

The Stakeholders Relationship Committee's constitution and terms of reference are in compliance with provisions of the Companies Act, 2013 and Regulation 20 and Part D (B) of Schedule II of the SEBI (LODR) Regulations.

The role of the Committee shall inter-alia include the following:

- 1) Resolving the grievances of the security holders of the listed entity including complaints related to transfer/ transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/ duplicate certificates, general meetings etc.
- 2) Review of measures taken for effective exercise of voting rights by shareholders.
- 3) Review of adherence to the service standards adopted by the listed entity in respect of various services being rendered by the Registrar & Share Transfer Agent.

- 4) Review of the various measures and initiatives taken by the listed entity for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the company.

The Stakeholders Relationship Committee met twice during the financial year 2019-20 on 04.10.2019 and on 05.12.2019. The composition of the Committee and the details of the meetings attended by the Members are as given below:

Sl. No.	Name of the Members	Category	No. of Meetings attended
01.	Mr. Seturaman Mahalingam (Chairman)	Non-Executive Independent Director	2/2
02.	Dr (Mrs) Punita Kumar Sinha	Non-executive Independent Director	2/2
03.	Mrs. Nirupama Rao	Non-executive Independent Director	1/2

Mr. Seturaman Mahalingam, Chairman of the Stakeholders' Relationship Committee was present at the last Annual General Meeting held on 25.07.2019.

REPORT ON CORPORATE GOVERNANCE FOR THE YEAR 2019-20

Mr. Lancy Varghese, Company Secretary, is the Compliance Officer for complying with the requirements of SEBI Regulations and the Listing Agreement with the Stock Exchanges in India. His address and contact details are as given below:

Address :JSW Centre, Bandra Kurla Complex, Bandra (East), Mumbai 400 051

Phone : 022-42861000

Fax : 022-42863000

Email : jswsl.investor@jsw.in

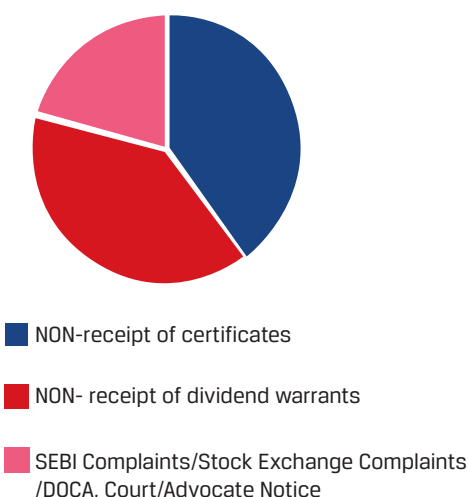
Investor Grievance Redressal

Number of complaints received and resolved to the satisfaction of Shareholders / Investors during the year under review and their break-up is as under:

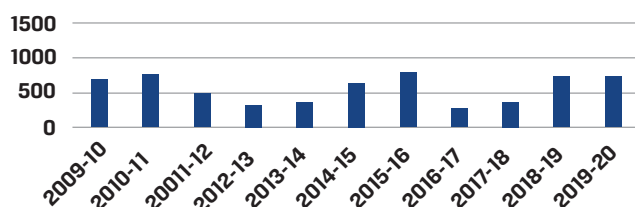
No. of Shareholders' Complaints received during the year ended March 31, 2020	: 731
Number not solved to the satisfaction of Shareholders	: 0
No. of pending Complaints as on March 31, 2020	: 0

None of the Complaints were pending for a period exceeding 30 days. All requests for transfer of shares have been processed on time and there are no transfers pending for more than 15 days.

Category of Complaints



No. of Complaints Received



6 Risk Management Committee:

The Risk Management Committee's constitution and terms of reference are in compliance with provisions of the Companies Act, 2013 and Regulation 21 of the SEBI (LODR) Regulations.

The terms of reference of the Committee are as follows:

1. To periodically review risk assessment and minimization procedures to ensure that Executive Management controls risk through means of a properly defined framework including cyber security.
2. To review major risks and proposed action plan.

The Risk Management Committee met twice during the financial year 2019-20 on 27.06.2019 and 05.12.2019.

The composition of the Committee as on March 31, 2020 and the details of the meetings attended by the Members are as given below:

Sl. No.	Name of the Members	Category	No. of Meetings attended
01.	Mr. Malay Mukherjee (Chairman)	Non-Executive Independent Director	2/2
02.	Mr. Seshagiri Rao MVS, (Member)	Executive Director	2/2
03.	Dr. Vinod Nowal, (Member)	Executive Director	2/2
04.	Mr. Jayant Acharya (Member)	Executive Director	2/2
05.	Dr. (Mrs.) Punita Kumar Sinha, (Member)	Non-Executive Independent Director	2/2
06.	Mr. Harsh Charandas Mariwala, (Member)	Non-Executive Independent Director	2/2

The Risk Management Committee, a sub-committee of the Board has further constituted:

1. "Capex Risk Evaluation Committee" to evaluate the risks associated with capex proposals including mergers and acquisitions.
2. Locational Committees namely (a) Corporate Locational Committee (b) Vijayanagar Locational Committee (c) Dolvi Locational Committee and (d) Salem Locational Committee to further review risk assessment at Location Level.

7 Other Major Committees of Directors:

In addition to the above referred Committees, which are constituted pursuant to the Corporate Governance Code, the Board has constituted the following major Committees of the Board and delegated thereto powers and responsibilities with respect to specific purposes. Time schedule for holding the meetings of these Committees are finalized in consultation with the Committee Members:

1. PROJECT REVIEW COMMITTEE:

Terms of reference of the Committee	Composition	Frequency of meetings
1. To closely monitor the progress of Large Projects, in addition to ensuring a proper and effective co-ordination amongst the various project modules essentially with the objective of timely project completion within the budgeted project outlay.	1. Mr. Malay Mukherjee (Chairman) Non-Executive Independent Director 2. Dr. Vinod Nowal (Member) Executive Director 3. Mr. Seturaman Mahalingam, (Member) Non-Executive Independent Director	4 Meetings were held on 23.05.2019, 25.07.2019, 22.10.2019 & 23.01.2020.
2. To review new strategic initiatives	4. Mr. Hiroyuki Ogawa (Member) Nominee Director (JFE Steel Corporation)	

2. BUSINESS RESPONSIBILITY/SUSTAINABILITY REPORTING COMMITTEE:

Terms of reference of the Committee	Composition	Frequency of meetings
1. Responsible for the adoption of National Voluntary Guidelines on Social, Environmental and Economic Responsibilities of Business (NVGs) in business practices of JSW Steel.	1. Mr. Malay Mukherjee (Chairman) DIN No. 02861065 Non-Executive Independent Director Tel. No. 911141032905 malayumauk@googlemail.com	2 Meetings were held on 23.05.2019 & 05.12.2019.
2. Responsible for the policies created for or linked to the 9 key principles of the 'National Voluntary Guidelines on Social, Environmental and Economic Responsibilities of Business'.	2. Mr. Seshagiri Rao MVS (Member) DIN No. 00029136 Executive Director Tel. No. 42861000 seshagiri.rao@jsw.in	
3. Review the progress of initiatives under the purview of business responsibility (sustainability) policies mentioned above.	3. Dr. Vinod Nowal (Member) DIN No. 00046144 Executive Director Tel. No. 42861000 vinod.nowal@jsw.in	
4. Review business responsibility reporting disclosures on a pre-decided frequency (monthly, quarterly, bi- annually).	4. Mr. Jayant Acharya (Member) DIN No. 00106543 Executive Director Tel. 42861000 jayant.acharya@jsw.in	
5. Review the progress of business responsibility initiatives at JSW Steel.	5. Dr. (Mrs.) Punita Kumar Sinha (Member) DIN No.05229262 Non-Executive Independent Director Tel. No. 091-9833363533 punitakumarsinha@gmail.com	
6. Review the annual business responsibility report and present it to the Board for approval.	6. Mrs. Nirupama Rao (Member) Din No.06954879 Non-Executive Independent Director Tel. No. 7022621529 nirupamamenonrao@hotmail.com	

REPORT ON CORPORATE GOVERNANCE FOR THE YEAR 2019-20

3. CORPORATE SOCIAL RESPONSIBILITY (CSR) COMMITTEE:

Terms of reference of the Committee	Composition	Frequency of meetings
1. formulate and recommend to the Board, a Corporate Social Responsibility Policy (CSR Policy), which shall indicate a list of CSR projects or programs which a Company plans to undertake falling within the purview of the Schedule VII of the Companies Act, 2013, as may be amended.	1. Mrs. Nirupama Rao (Chairperson) Non-Executive Independent Director	One meeting was held on 04.10.2019.
2. To recommend the amount of expenditure to be incurred on each of the activities to be undertaken by the Company, while ensuring that it does not include any expenditure on an item not in conformity or not in line with activities which fall within the purview of Schedule VII of the Companies Act, 2013.	2. Mr. Seshagiri Rao MVS (Member) Executive Director	
3. To approve the Annual Report on CSR activities to be included in the Director's Report forming part of the Company's Annual Report and attribute reasons for short comings in incurring expenditures.	3. Dr. Vinod Nowal (Member) Executive Director	
4. To monitor the CSR policy of the Company from time to time; and	4. Mr. Jayant Acharya (Member) Executive Director	
5. To institute a transparent monitoring mechanism for implementation of the CSR Projects or programs or activities under taken by the Company.	5. Dr. (Mrs) Punita Kumar Sinha (Member) Non-Executive Independent Director	
	6. Mr. Gangaram Baderiya (Member) Nominee Director (KSIIDC)	

4. HEDGING POLICY REVIEW COMMITTEE:

Terms of reference of the Committee	Composition	Frequency of meetings
1. To take protective measures to hedge forex losses.	1. Dr. (Mrs) Punita Kumar Sinha (Chairperson) Non-Executive Independent Director	One meeting was held on 04.10.2019.
2. To decide on all matters related to commodities hedging and to take measures to hedge commodity price fluctuations.	2. Mr. Seshagiri Rao MVS (Member) Executive Director	
	3. Mr. Seturaman Mahalingam (Member) Non-Executive Independent Director.	

5. FINANCE COMMITTEE:

Terms of reference of the Committee	Composition	Frequency of meetings
1. To approve availing of credit / financial facilities of any description from Banks/ financial Institutions/ Bodies Corporate within the limits approved by the Board.	1. Mr. Seshagiri Rao MVS (Chairman) Executive Director	Need based. Meetings were held on 05.04.2019, 10.04.2019, 28.05.2019, 18.07.2019, 10.09.2019, 19.09.2019, 24.09.2019 (06.05am), 24.09.2019 (08.30pm), 15.10.2019, 17.10.2019, 18.10.2019, 31.10.2019, 21.12.2019, 06.01.2020, 20.01.2020, 22.01.2020, 23.01.2020, 30.01.2020, 17.02.2020, 28.02.2020, 20.03.2020 & 27.03.2020.
2. To approve investments and dealings with any monies of the Company upon such security or without security in such manner as the committee may deem fit, and from time to time to vary or realise such investments within the frame work of the guidelines laid down by the Board.	2. Dr. Vinod Nowal (Member) Executive Director	
3. To open new Branch Offices of the Company, to declare the same as such and to authorize personnel by way of Power of Attorney or otherwise, to register the aforesaid branches and to deal with various authorities such as the Central Excise, Profession Tax, Commercial Tax, State & Central Sales Tax, VAT Authorities and other Local Authorities.	3. Mr. Jayant Acharya (Member) Executive Director	

Terms of reference of the Committee	Composition	Frequency of meetings
4. To make loans to Individuals /Bodies Corporate and/or to place deposits with other Companies/ firms upon such security or without security in such manner as the committee may deem fit within the limits approved by the Board.		
5. To open Current Account(s), Collection Account(s), Operation Account(s), or any other Account(s) with Banks and also to close such accounts, which the 'said Committee' may consider necessary and expedient.		

6. JSWSL ESOP COMMITTEE:

Terms of reference of the Committee	Composition	Frequency of meetings
1. Determine the terms and conditions of grant, issue, re-issue, cancellation and withdrawal of Employee Stock Options from time to time.	1. Mr. Malay Mukherjee (Chairman) Non-Executive Independent Director	Need based. One meeting was held on 05.12.2019.
2. Formulate, approve, evolve, decide upon and bring into effect, suspend, withdraw or revive any sub-scheme or plan for the purpose of grant of Options to the employees and to make any modifications, changes, variations, alterations or revisions in such sub-scheme or plan from time to time.	2. Mr. Seshagiri Rao M.V.S (Member) Executive Director	
3. To issue any direction to the trustees of the JSW Steel Employees Welfare Trust to sell, transfer or otherwise dispose-off any Shares held by them.	3. Mr. Seturaman Mahalingam (Member) Non-Executive Independent Director	
4. To make necessary amendments to the JSW Steel Employees Welfare Trust Deed, if need be.	4. Mr. Haigreve Khaitan (Member) Non-Executive Independent Director	
5. Lay down the procedure for making a fair and reasonable adjustment to the number of Options and to the Exercise Price in case of change in the Capital Structure and/or Corporate Action.		
6. Lay down the method for satisfaction of any tax obligation arising in connection with the Options or such Shares.		
7. Lay down the procedure for cashless exercise of Options, if any; and		
8. Provide for the Grant, Vesting and Exercise of Options in case of Employees who are on long leave or whose services have been seconded to any other Company or who have joined Holding Company or a Subsidiary or an Associate Company at the instance of the Employer Company.		

REPORT ON CORPORATE GOVERNANCE FOR THE YEAR 2019-20

8. General Body Meetings:**a) Annual General Meetings:**

The details of date, time and venue of the Annual General Meetings (AGMs) of the Company held during the preceding three years and the Special Resolutions passed there at, are as under:

AGM	Date	Time	Venue	Special Resolutions Passed
25th AGM	25.07.2019	11.00 am	Y.B.Chavan Auditorium, General Jagannathrao Bhonsle Marg, Nariman point, Mumbai - 400 021	1. Re-appointment of Mr. Jayant Acharya (DIN 00106543) as a whole-time director of the Company designated as Director (Commercial & Marketing) for a period of five years. 2. Consent for payment of remuneration to non-executive directors. 3. Consent for Private placement of redeemable non-convertible debentures. 4. Consent for issue of specified securities to Qualified Institutional Buyers (QIBs) 5. Approval for undertaking material related party transactions(s) with JSW International Tradecorp Pte. Limited, Singapore.
24th AGM	24.07.2018	11.00 am	Y.B.Chavan Auditorium, General Jagannathrao Bhonsle Marg, Nariman point, Mumbai - 400 021	1. Re-appointment of Dr. (Mrs) Punita Kumar Sinha in the category of Independent Director for a term upto July 23, 2023 or upto the conclusion of the 29th Annual General meeting of the Company in the calendar Year 2023, whichever is earlier. 2. Private placement of redeemable nonconvertible debentures of ₹ 10,000 crores. 3. Consent for issue of NCD with convertible warrant upto ₹ 4000 crores and/or Specified Securities for an aggregate amount not exceeding ₹ 4,000 crores to QIB. 4. Authority to the Board of Directors to give any loan, guarantee or provide security to any person or other body corporate and to acquire securities of any other Body Corporates upto a maximum aggregate amount of ₹ 20,000 crores.
23rd AGM	29.06.2017	11.00am	Y.B.Chavan Auditorium, General Jagannathrao Bhonsle Marg, Nariman point, Mumbai - 400 021	1. Private placement of redeemable nonconvertible debentures of ₹10,000 crores. 2. Consent for issue of NCD with convertible warrant upto ₹4000 crores and/or Specified Securities for an aggregate amount not exceeding ₹4,000 crores to QIB. 3. Authority to the Board of Directors for issue and allotment of Foreign Currency Denominated Bonds/ GDRs/ ADRs/Warrants convertible instruments aggregating up to USD 1 Billion.

b) Special Resolutions passed through Postal Ballot during 2019-20:

During the F.Y. 2019-20, the Company has passed the following special resolution by postal ballot:

Sl. No.	Description	Votes in favour of the resolution		Votes against the resolution	
		No. of votes	% of total votes	No. of votes	% of total votes
1.	Approval of JSWSL Employees Samruddhi plan 2019 and its administration through trust.	1772909644	96.63	61805005	3.37
2.	Secondary acquisition of Equity shares by eligible employees under the JSWSL Employees Samruddhi Plan 2019	1771646536	96.56	63067168	3.44
3.	Provisions of money by the Company including by way of interest subsidiary.	1771842948	96.57	62869137	3.43

- (i) In compliance with Regulation 44 of the SEBI (LODR Regulations) and in compliance with the provisions of Section 108, 110 and other applicable provisions, if any, of the Companies Act, 2013 and the Companies (Management and Administration) Rules 2014, members were provided with the facility to cast their vote electronically through the e-voting services provided by KFin Technologies Pvt Limited, on all resolutions set forth in the Notice. Members were also given an option to vote by physical Ballot.
- (ii) The voting rights were reckoned in proportion of the shares held by the shareholders in the paid-up equity share capital of the Company as on April 5, 2019. The physical Ballots were returnable by May 17, 2019. The E-Voting portal was open for voting from April 18, 2019 to May 17, 2019.
- (iii) The Company had appointed Mr. Nilesh Shah, Practicing Company Secretary (Membership No. FCS 4554) as the Scrutiniser to conduct the postal ballot/ e-voting process in a fair and transparent manner.
- (iv) The Results of the Postal Ballot were declared on May 21, 2019.

None of the Businesses proposed to be transacted in the ensuing Annual General Meeting require passing of a special resolution through Postal Ballot.

9. Disclosures:

- i. **Related Party Transactions:** All transactions entered into with Related Parties as defined under the Companies Act, 2013, and Regulation 23 of the SEBI (LODR) Regulations during the financial year were in the ordinary course of business and on arm's length pricing basis and do not attract the provisions of Section 188 of the Companies Act, 2013. There were no materially significant transactions with related parties during the financial year which were in conflict with the interest of the Company. Suitable disclosures as required by the Indian Accounting Standard (Ind AS 24) has been made in the notes to the Financial Statements.

The Board approved policy for related party transactions is available on the Company's website <http://www.jsw.in/investors/investor-relations-steel>.

- ii. The Company has laid down procedures to inform Board members about the risk assessment and minimization procedures, which are periodically reviewed.

- iii. **Whistle Blower Policy/Vigil Mechanism:** The Whistle Blower Policy/Vigil Mechanism has been formulated by the Company with a view to provide a mechanism for directors and employees of the Company to approach the Ethics Counsellor / Chairman of the Audit Committee of the Board to report genuine concerns about unethical behaviour, actual or suspected fraud or violation of the Code of Conduct or ethics policy or any other unethical or improper activity including misuse or improper use of accounting policies and procedures resulting in misrepresentation of accounts and financial statements and incidents of leak or suspected leak of unpublished price sensitive information. The Company is committed to adhere to the highest standards of ethical, moral and legal conduct of business operations and in order to maintain these standards, the Company encourages its employees who have genuine concerns about suspected misconduct to come forward and express these concerns without fear of punishment or unfair treatment.

The Whistle Blower Policy / Vigil Mechanism also provides safeguards against victimization or unfair treatment of the employees who avail of the mechanism. The Company affirms that no personnel have been denied access to the Audit Committee.

The Whistle Blower Policy/Vigil Mechanism adopted by the Company in line with Section 177 of the Companies Act, 2013 and Regulation 22 of the Securities Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations 2015, which is a mandatory requirement, has been posted on the Company's website <http://www.jsw.in/investors/investor-relations-steel>.

- iv. **Subsidiary Monitoring Framework:** All the Subsidiary Companies of the Company are Board managed with their Boards having the rights and obligations to manage such companies in the best interest of their stakeholders. As a majority shareholder, the Company nominates its representatives on the Boards of subsidiary companies and monitors the performance of such companies, inter alia, by the following means:

- a) The financial statements along with the investments made by the unlisted subsidiaries are placed before the Audit Committee and the Company's Board, quarterly.
- b) A copy of the Minutes of the Meetings of the Board of Directors of the Company's subsidiaries along with Exception Reports and quarterly Compliance Certificates issued by CEO/CFD/CS are tabled before the Company's Board, quarterly.

REPORT ON CORPORATE GOVERNANCE FOR THE YEAR 2019-20

- c) A summary of the Minutes of the Meetings of the Board of Directors of the Company's subsidiaries are circulated to the Company's Board, quarterly.
- d) A statement containing all significant transactions and arrangements entered into by the subsidiary companies is placed before the Company's Board.

The Company has one material subsidiary i.e. JSW Steel Coated Product Limited whose income is more than 10% of the consolidated income of the Company during the previous financial year. A policy for determination of Material Subsidiaries has been formulated and has been posted on the Company's website <http://www.jsw.in/investors/investor-relations-steel>.

- v. **Internal Controls:** The Company has a formal system of internal control testing which examines both the design effectiveness and operational effectiveness to ensure reliability of financial and operational information and all statutory/regulatory compliances. The Company's business processes are on SAP-ERP platforms and has a strong monitoring and reporting process resulting in financial discipline and accountability.
- vi. **Compliance with Indian Accounting Standards:** The Company has followed Indian Accounting Standards ("Ind AS") in the preparation of the Financial Statements for accounting periods beginning on or after 01.04.2016, as per the roadmap announced by Ministry of Corporate Affairs Companies. The significant accounting policies which are consistently applied have been set out in the Notes to the Financial Statements.

10. Means of Communication:

Timely disclosure of consistent, comparable, relevant and reliable information on corporate financial performance is at the core of good governance. towards this end:

- a) **Quarterly/Half Yearly/Nine Monthly/ Annual Results:** The Quarterly, Half Yearly, Nine Monthly and Annual Results of the Company are intimated to the Stock Exchanges immediately after they are approved by the Board. Quarterly financial results were sent to the Shareholders' through e-mail.
- b) **Publication of Quarterly/ Half Yearly/Nine Monthly/ Annual Results:** The Quarterly, Half Yearly, Nine Monthly and Annual Results of the Company are published in the prescribed proforma within 48 hours of the conclusion of the meeting of the Board in which they are considered, at least in one English newspaper circulating in the whole or substantially the whole of India and in one Vernacular newspaper of the State of Maharashtra where the Registered Office of the Company is situated.

The quarterly financial results during the financial year 2019-20 were published in The Financial Express and Navshakti Newspapers as detailed below:

Quarter (F.Y 2019-20)	Date of Board Meeting	Date of Publication
1 st Quarter	26.07.2019	27.07.2019
2 nd Quarter	23.10.2019	24.10.2019
3 rd Quarter	24.01.2020	25.01.2020

c) Monthly production figures and other press releases:

To provide information to Investors, monthly production figures and other press releases are sent to the Stock Exchanges as well as displayed on the Company's website before it is released to the media.

- d) **Website:** The Company's website www.jsw.in contains a separate dedicated section "Investors" where information for shareholders is available. The Quarterly/Annual Financial Results, annual reports, analysts presentations, investor forms, stock exchange information, shareholding pattern, corporate benefits, policies, investors' contact details, etc., are posted on the website in addition to the information stipulated under Regulation 46 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. The latest official press releases are also available on the website.

e) Presentations to Analysts:

The Company arranged 4 Conference Calls with Analysts on 24.05.2019, 26.07.2019, 23.10.2019 & January 24, 2020. The presentation for the aforesaid were uploaded on the Company's website www.jsw.in before the Conference Call. The Presentations broadly covered the operational and financial performance of the Company and industry outlook. The same are available on the Company's website.

- f) **Filing with BSE "Listing Centre":** Pursuant to Regulation 10 (1) of the SEBI (LODR) Regulations, BSE has mandated the Listing Centre as the "Electronic Platform" for filing all mandatory filings and any other information to be filed with the Stock Exchanges by Listed Entities. BSE also mandated XBRL submissions for Financial Results, Shareholding Pattern, Corporate Governance Report, Reconciliation of Share Capital Audit Report & Voting Results etc. All the data relating to financial results, various quarterly/half yearly /annual submissions/disclosure documents etc., have been filed Electronically/XBRL mode with the Exchange on the "Listing Centre" (<http://listing.bseindia.com>).
- g) **NSE Electronic Application Processing System (NEAPS):** NEAPS is a web based application designed by NSE for corporates. The Financial Results,

Shareholding pattern and Corporate Governance Report, various submissions/ disclosure documents etc. are filed electronically on NEAPS.

- h) **Annual Report:** Annual Report containing, inter alia, Audited Annual Accounts, Consolidated Financial Statements, Directors' Report along with relevant annexures, Business Responsibility/ Sustainability Report, Auditor's Report and other important information is circulated to members and others entitled thereto. The Management Discussion and Analysis (MD&A) Report forms part of the Annual Report.
- i) **Chairman's Communiqué:** Printed copy of the Chairman's Speech is distributed to all the shareholders at the Annual General Meetings. The same is also placed on the website of the Company.

11. General Shareholders Information:

i. Annual General Meeting:

Date and Time :	July 23, 2020 at 11.00 am
Venue :	Through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM")
Dates of Book Closure	July 08, 2020 to July 10, 2020
Dividend payment date	July 27, 2020

ii. Financial Calendar 2020-21:

First quarterly results :	July 2020
Second quarterly results :	October 2020
Third quarterly results :	January, 2021
Annual results for the year ending on 31.03.2021:	May 2021
Annual General Meeting for the Year 2021	July 2021

iii. E-VOTING:

Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules 2014 and Regulation 44 of the SEBI (LODR) Regulation, 2015, members have been provided the facility to exercise their right to vote at General Meetings by electronic means, through e-Voting Services provided by KFin Technologies Pvt Ltd.,

iv. CORPORATE IDENTITY NUMBER (CIN):

The CIN of the Company allotted by Ministry of Corporate Affairs, Government of India is L27102MH1994PLC152925.

v. LISTING ON STOCK EXCHANGES:

The Company's Equity Shares is listed on the following Stock Exchanges in India:

BSE Limited (BSE)

Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001

National Stock Exchange of India Limited (NSE)

Exchange Plaza, Bandra-Kurla Complex, Bandra East, Mumbai - 400051

The following Secured Redeemable Non-Convertible Debentures of the Company are listed on the BSE:

Sl. No.	Description	Face Value (as on issue date)
01.	10.02% Secured Redeemable Non-convertible Debentures	₹10 Lakhs each
02.	10.02% Secured Redeemable Non-convertible Debentures	₹10 Lakhs each
03.	10.34% Secured Redeemable Non-convertible Debentures	₹10 Lakhs each
04.	10.60% Secured Redeemable Non-convertible Debentures	₹10 Lakhs each
05.	9.72% Secured Redeemable Non-convertible Debentures	₹10 Lakhs each
06.	8.90% Secured Redeemable Non-convertible Debentures	₹10 Lakhs each
07.	8.79% Secured Redeemable Non-convertible Debentures.	₹10 Lakhs each

The Company has listed Commercial Paper of ₹ 4,400 crores till March 31, 2020 and out of the total listed Commercial Papers, ₹3,950 crores are outstanding as on March 31, 2020.

The Company has paid Annual Listing Fees as applicable, to the BSE and the NSE for the financial years 2019-20 and 2020-21. The 5.25% Fixed Rate Senior Unsecured Foreign Currency Denominated Notes due 2022 (FCNs) aggregating to US \$ 500 million, the 5.95% Fixed Rate Senior Unsecured Foreign Currency Denominated Notes due 2024 (FCNs) aggregating to US \$ 500 million and the 5.375% Fixed Rate Senior Unsecured Foreign Currency Denominated Notes due 2025 (FCNs) aggregating to US \$ 400 million issued by the Company in the International Market have been listed on the Singapore Exchange Securities Trading Limited (the "SGX-ST"), 2 Shenton Way, #19-00 SGX Centre 1, Singapore 068804. The one time Listing fees has been paid by the Company to the SGX.

REPORT ON CORPORATE GOVERNANCE FOR THE YEAR 2019-20

vi. Stock Code:

BSE LIMITED (BSE)		NATIONAL STOCK EXCHANGE OF INDIA LIMITED (NSE)	
EQUITY	DEBENTURES	EQUITY	DEBENTURES
500228	949242	JSW STEEL	NA
	949396		
	948841		
	946501		
	951447		
	959034		
	959205		

ISIN No. for Dematerialisation of listed Shares and Debentures:

Equity :	INE019A01038
Debentures :	INE019A07183
	INE019A07241
	INE019A07258
	INE019A07266
	INE019A07407
	INE019A07415
	INE019A07423
FCNs :	XS1586341981
	XS1981202861
	XS2049728004

Debenture Trustees:

IDBI Trusteeship Services Limited

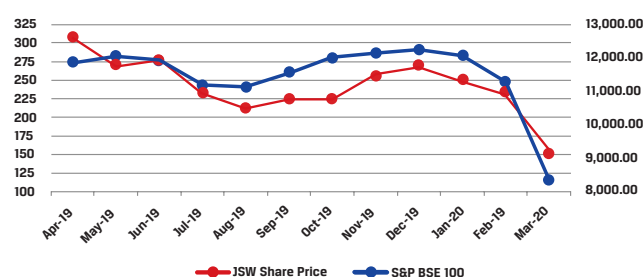
Asian Building, Ground Floor, 17th R. Kamani Marg, Ballard Estate, Mumbai – 400001

vii. Market Price Data:

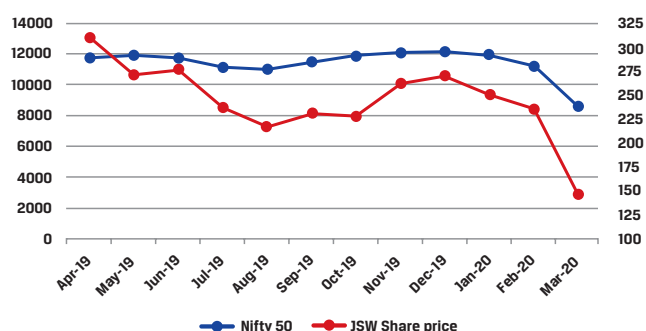
The monthly high/low market price of the shares and the quantities traded during the year 2019-20 on BSE Limited and National Stock Exchange of India Limited are as under:

Month	BSE LIMITED		No. of shares traded	NATIONAL STOCK EXCHANGE OF INDIA LIMITED		
	Month's High Price (In ₹ Per share)	Month's Low Price (In ₹ Per share)		Month's High Price (In ₹ Per share)	Month's Low Price (In ₹ Per share)	No. of shares traded
Apr-19	310.30	285.10	51,81,655	309.90	285.00	11,03,17,403
May-19	313.40	266.80	77,45,345	314.00	266.95	14,84,46,019
Jun-19	280.80	252.30	60,70,820	280.80	252.65	11,43,05,260
Jul-19	281.50	219.85	66,11,744	281.80	220.00	12,17,98,584
Aug-19	238.00	201.90	65,98,343	235.80	201.75	16,87,15,325
Sept-19	254.00	207.65	88,98,363	252.95	207.50	18,08,42,712
Oct-19	237.15	206.00	1,02,50,560	236.95	205.95	16,47,09,526
Nov-19	269.45	227.40	77,94,779	269.50	227.50	15,93,03,957
Dec-19	273.40	246.95	1,00,45,235	273.50	250.10	17,70,25,944
Jan-20	283.95	249.50	64,80,274	284.00	249.10	15,82,07,190
Feb-20	296.65	232.90	71,54,311	296.75	232.65	15,17,94,062
Mar-20	252.65	136.15	4,02,74,267	252.75	136.10	21,46,66,077

viii. Performance of Share Price in Comparison to S&P BSE 100:



ix. Performance of Share price in Comparison to Nifty 50:



x. Percentage Change in comparison to broad based indices – Sensex and Nifty as on March 31, 2020:

Financial Year	JSW Share Price in BSE- %	Sensex – %	JSW Share Price in NSE-%	Nifty -%
2019-20	-49.99	-23.80	-50.09	-26.03
2018-19	01.66	16.92	01.70	14.93
2017-18	53.05	11.30	53.25	10.24
2016-17	46.28	16.88	46.52	33.92
2015-16	41.08	-9.36	41.55	-3.5
2014-15	-12.35	24.88	-12.50	26.65%
2013-14	154.39	118	154.09	117.97

xi. Registrar & Share Transfer Agents:

KFin Technologies Private Limited
Karvy Selenium Tower B, Plot 31-32,
Gachibowli, Financial District Nanakramguda,
Hyderabad – 500 032
Tel. No. 040 67161500
Fax No. 040 23001153
E-mil: einward.ris@kfintech.com
Website: www.kfintech.com

xii. Share Transfer/Transmission System:

Requests for Transfer/Transmission of Shares held in physical form can be lodged with Kfin Technologies Pvt Ltd., at the above mentioned address. The

requests are normally processed within 15 days of receipt of the documents, if documents are found in order. Shares under objection are returned within two weeks.

SEBI has vide its circular dated 7 January, 2010 made it mandatory to furnish a copy of PAN Card in the following cases for transmission of shares in physical form:

- Deletion of name of the deceased shareholder(s), where the shares are held in the name of two or more shareholders.
- Transmission of shares to the legal heir(s), where deceased shareholder was the sole holder.

The Board has delegated the authority for approving transfers, transmissions etc. of the Company's securities to the Share/Debt Transfer Committee. The decisions of Share/Debt Transfer Committee are placed at the next Board Meeting. The Company obtains from a Company Secretary in Practice, a half yearly certificate of compliance with the share transfer formalities as required under the Regulation 40(9) of the SEBI (LODR Regulations) and files a copy of the certificate with the Stock Exchanges.

xiii. Distribution of Shareholding:

The distribution of shareholding by size as on March 31, 2020 is given below:

Sl. No	No. of Equity Shares Category	No. of Shareholders	% of Shareholders	No. of Shares held	% of shareholding
1	1 - 500	568732	92.76	42607898	1.76
2	501 - 1000	24725	4.03	20392173	0.84
3	1001 - 2000	10969	1.79	16238429	0.67
4	2001 - 3000	3890	0.63	9443000	0.39
5	3001 - 4000	1145	0.19	4024767	0.17
6	4001 - 5000	815	0.13	3765683	0.16
7	5001 - 10000	1292	0.21	9146147	0.38
8	10001 - 20000	560	0.09	7875177	0.33
9	20001 and above	1006	0.16	2303727166	95.30
TOTAL:		613134	100.00	2417220440	100.00

xiv. Shareholding Pattern: As on March 31, 2020

Category	As on 31.03.2020			As on 31.03.2019		
	No. of Holders	No. of Shares	% of holding	No. of Holders	No. of Shares	% of holding
Promoters	47	1032447210	42.71	45	1031105450	42.66
Promoters Trust	6	600	0.00	6	600	0.00
NRI	9652	30874249	1.28	9419	30451920	1.26
FII	486	414044016	17.13	519	449123255	18.58
OCB	2	9660	0.00	2	9660	0.00
FBC	3	362584730	15.00	3	362584730	15.00
IFI	11	55881071	2.31	8	21570492	0.89

REPORT ON CORPORATE GOVERNANCE FOR THE YEAR 2019-20

Category	As on 31.03.2020			As on 31.03.2019		
	No. of Holders	No. of Shares	% of holding	No. of Holders	No. of Shares	% of holding
IMF	104	50049191	2.07	112	47376216	1.96
Banks	32	92009	0.00	37	453140	0.02
Employees	622	358149	0.01	675	367385	0.02
Bodies Corporate	2141	216286354	8.95	2462	202814438	8.39
Public	593924	199227389	8.24	582280	221996483	9.18
Trust	24	16966276	0.70	22	17249515	0.71
HUF	6017	18557852	0.77	5743	19003731	0.79
Employees Welfare Trust			0.00	0	0	0.00
NBFC	5	15190	0.00	24	61960	0.00
I E P F	1	13998087	0.58	1	13049760	0.54
A I F	7	1460950	0.06	1	995	0.00
Transit A/C	1	710	0.00	1	710	0.00
Qualified Institutional Buyer	48	4366707	0.18	0	0	0.00
Societies	1	40	0.00	0	0	0.00
Total	613134	2417220440	100.00	601360	2417220440	100.00

xv. Top 10 Shareholders as on March 31, 2020:

S.No	Name	Shares	% of holding
1	JFE STEEL INTERNATIONAL EUROPE B.V.	362583070	15.00
2	JSW TECHNO PROJECTS MANAGEMENT LTD	257051220	10.63
3	JSW HOLDINGS LIMITED	181402230	7.50
4	VIVIDH FINVEST PRIVATE LIMITED	143370690	5.93
5	SAHYOG HOLDINGS PRIVATE LIMITED	112067860	4.64
6	JSW ENERGY LIMITED	70038350	2.90
7	DANTA ENTERPRISES PRIVATE LIMITED	60368250	2.50
8	VIRTUOUS TRADECORP PRIVATE LIMITED	60368250	2.50
9	THELEME MASTER FUND LIMITED	58325307	2.41
10	LIFE INSURANCE CORPORATION OF INDIA	53068091	2.20

xvi. Geographical Distribution of Shareholders as on March 31, 2020:

Sl. no	Name of the City	Physcial Holders			Electronic Holders			Total Shareholders		
		No. Of Cases	No. Of Shares	%	No. Of Cases	No. Of Shares	%	No. Of Cases	No. Of Shares	%
1	AGRA	938	63550	0.00	2076	233703	0.01	3014	297253	0.01
2	AHMEDABAD	5678	584290	0.02	22334	156017621	6.45	28012	156601911	6.48
3	BANGALORE	3853	756510	0.03	15943	20457981	0.85	19796	21214491	0.88
4	KOLKATA	6041	631750	0.03	16277	6332101	0.26	22318	6963851	0.29
5	CHANDIGARH	1022	88560	0.00	2088	364816	0.02	3110	453376	0.02
6	CHENNAI	3315	435130	0.02	11419	15050422	0.62	14734	15485552	0.64
7	COIMBATORE	2625	789830	0.03	3865	1687790	0.07	6490	2477620	0.10
8	GANDHI NAGAR	1914	115720	0.00	8538	755703	0.03	10452	871423	0.04
9	GHAZIABAD	636	60690	0.00	2824	394086	0.02	3460	454776	0.02
10	HISSAR	908	158940	0.01	1313	46212423	1.91	2221	46371363	1.92
11	HOWRAH	794	92450	0.00	2583	408994	0.02	3377	501444	0.02
12	HYDERABAD	2333	262600	0.01	9688	2220559	0.09	12021	2483159	0.10
13	INDORE	1116	94360	0.00	3642	532146	0.02	4758	626506	0.03
14	JAIPUR	2147	171430	0.01	8137	1169248	0.05	10284	1340678	0.06
15	JAMNAGAR	937	71510	0.00	2764	268724	0.01	3701	340234	0.01
16	KANPUR	1529	123580	0.01	3813	677039	0.03	5342	800619	0.03

Sl. no	Name of the City	Physcial Holders			Electronic Holders			Total Shareholders		
		No. Of Cases	No. Of Shares	%	No. Of Cases	No. Of Shares	%	No. Of Cases	No. Of Shares	%
17	LUCKNOW	1106	78180	0.00	3222	383268	0.02	4328	461448	0.02
18	MEHSANA	1186	62380	0.00	3815	420646	0.02	5001	483026	0.02
19	MUMBAI	16478	2821440	0.12	64412	2008983173	83.11	80890	2011804613	83.23
20	NEW DELHI	11824	1384582	0.06	28172	41370003	1.71	39996	42754585	1.77
21	PATNA	627	50710	0.00	2142	295357	0.01	2769	346067	0.01
22	PUNE	2358	249820	0.01	11443	4312219	0.18	13801	4562039	0.19
23	RAJKOT	1348	106260	0.00	6562	998426	0.04	7910	1104686	0.05
24	SURAT	2055	156980	0.01	10574	1304102	0.05	12629	1461082	0.06
25	THANE	1411	205400	0.01	9277	1519336	0.06	10688	1724736	0.07
26	VADODARA	2861	214730	0.01	10350	1501869	0.06	13211	1716599	0.07
27	OTHERS	65185	12746360	0.53	203636	80770943	3.34	268821	93517303	3.87
TOTAL:		142225	22577742	0.93	470909	2394642698	99.07	613134	2417220440	100.00

xvii. Corporate Benefits to Shareholders:

- a) Dividend declared for the last eight years:

Financial Year	Dividend Declaration Date	Dividend Rate (%)
2018-19	25.07.2019	410.00
2017-18	24.07.2018	320.00
2016-17	29.06.2017	225.00
2015-16	26.07.2016	75.00
2014-15	28.07.2015	110.00
2013-14	31.07.2014	110.00
2012-13	40.07.2013	100.00
2011-12	25.07.2012	75.00

- b) Unclaimed Dividends:

The Ministry of Corporate Affairs ('MCA') has notified the provisions of section 124 of the Companies Act, 2013 ('Act, 2013) and the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ("IEPF RULES") w.e.f 07.09.2016.

Under Section 124 (5) of the Companies Act, 2013, dividends that are unclaimed / un-paid for a period of seven years, are to be transferred statutorily to the Investor Education and Protection Fund (IEPF) administered by the Central Government. To ensure maximum disbursement of unclaimed dividend, the Company sends reminders to the concerned investors at appropriate intervals. The status of dividend remaining unclaimed is given hereunder:

Period	Status	To be claimed from	How it can be claimed
Upto the financial year ended 31.03.1995	Transferred to the General Revenue Account of the Central Government Maharashtra	Registrar of Companies,	Claim to be forwarded in prescribed Form No. II of the Companies Unpaid Dividend (Transfer to General Revenue Account of the Central Government) Rules, 1978.
For the Financial years 1995-96 to 2011-12	Transferred to the IEPF of the Central Government	IEPF Authority	Submit e-form IEPF-5 alongwith annexures to the company's RTA or at the registered office of the Company.
For the Financial Years 2012-13 to 2018-19	Lying in respective unpaid/unclaimed dividend accounts	RTA of the Company	By written request to RTA i.e. KFin Technologies Private Limited

REPORT ON CORPORATE GOVERNANCE FOR THE YEAR 2019-20

Pursuant to Section 124 (5) of the Companies Act, 2013, the unpaid dividends that are due for transfer to the Investor Education and Protection Fund are as follows:

Equity Shares:

Financial year	Date of Declaration of Dividend	Percentage of Dividend Declared	Unclaimed Dividend Amount as on 31.03.2020	Due to transfer to IEPF
2012-13	30.07.2013	100%	22187761.00	06.09.2020
2013-14	31.07.2014	110%	23250420.00	07.09.2021
2014-15	28.07.2015	110%	23853543.66	04.09.2022
2015-16	26.07.2016	75%	17908980.00	05.09.2023
2016-17	29.06.2017	225%	48879947.00	05.08.2024
2017-18	24.07.2018	320%	44611484.20	30.08.2025
2018-19	25.07.2019	410%	50144872.00	31.08.2026

Preference Shares:

Financial year	Dividend type	Percentage of Dividend Declared	Unclaimed Dividend Amount as on 31.03.2020	Due to transfer to IEPF
2017-18	Dividend on 10% Preference Shares	10%	192.00	30.08.2025
2017-18	Dividend on 0.01% of Preference Shares	0.01%	1,70,000	30.08.2025

Members who have not encashed their dividend warrants pertaining to the aforesaid years may approach the Company or its Registrar, for obtaining payments thereof atleast 20 days before they are due for transfer to the said fund.

- c) Transfer of Shares to Investor Education and Protection Fund:

Pursuant to the provisions of the Companies Act, 2013 read with the second proviso to Rule 6 of Investor Education and Protection Fund Authority (Accounting, Audit, transfer and refund) Rules, 2016 ("the rules"), all shares in respect of which dividend has not been en-cashed or claimed by the shareholders for seven consecutive years or more should be transferred by the Company to the Demat Account opened by the IEPF Authority within a period of 30 days from which the shares become due to transfer to the IEPF.

Accordingly, 10,24,994 equity shares pertaining to 9203 folios in respect of which dividend has been not been paid or claimed for seven consecutive years or more by shareholders, has been transferred to the designated demat account of the IEPF Authority maintained with CDSL through SBI Cap Securities during December 2018 and 9,93,177 equity shares pertaining to 10,231 folios have been transferred to the designated demat account of the IEPF Authority on December 12, 2019.

Refund process guidelines to facilitate the Claimants refund by IEPF Authority:

- 1) Any person, whose shares, unclaimed dividend, sale proceeds of fractional shares, redemption proceeds of preference shares, etc. has been

transferred to the IEPF, may claim the shares under proviso to sub-section (6) of section 124 or apply for refund under clause (a) of sub-section (3) of section 125 or under proviso to sub-section (3) of section 125, as the case may be, to the Authority by making an application in Form IEPF-5 available online on website www.iepf.gov.in.

- Fill the required fields of the Form and submit the duly filled form by following the instructions given in the upload link on the website. On successful uploading of Form on MCA Portal, an acknowledgement will be generated indicating the SRN. Please note the SRN for future tracking of the form.
- Applicant has to send the printout of form IEPF-5, copy of challan and other documents as prescribed in the Form IEPF-5 to the Nodal Officer of the Company at its registered office or RTA i.e. KFin Technologies Pvt Limited in an envelope marked "claim for refund from IEPF Authority" for initiating the verification for claim.
- The Company shall within fifteen days of receipt of claim form, send a e-verification report to the IEPF Authority in the format specified by the Authority along with all documents submitted by the claimant.
- After verification of the entitlement of the claimant- (a) to the amount claimed, the Authority and then the Drawing and Disbursement Officer of the Authority shall present a bill to the Pay and Accounts Office for e- payment as per the guidelines (b) to the shares claimed, the Authority shall issue a refund sanction order with the approval of the

Competent Authority and shall either credit the shares which are lying with depository participant in IEPF suspense account name of the company) to the demat account of the claimant to the extent of the claimant's entitlement.

d) Unclaimed shares:

As per Clause 5A(II) of the erstwhile Listing Agreement, the Company after sending three reminders on June 23, 2011, August 25, 2011 and October 31, 2011 to the registered address of the shareholders of the Company and on 23.01.2014, 21.03.2014 and 02.05.2014 to the registered address of the shareholders of the erstwhile JSW Ispat Steel Limited who became shareholders of the Company consequent to the merger, requesting for correct particulars to dispatch the undelivered share certificates, for shares issued in physical form which remained unclaimed, transferred 7,07,359 shares to a dedicated demat account styled as "Unclaimed Suspense Account" opened with Stock Holding Corporation of India.

The Company subsequently during the Financial Year 2019-2020 sent three reminder letters to all shareholders, whose shares have been returned undelivered, on January 6, 2020, February 18, 2020 & March 20, 2020, requesting for correct particulars to dispatch the undelivered share certificates. The Company is in the process of sending the third and final reminder letter, in this regard, to the concerned shareholders. Where no responses have been received even after the third and final reminder, the Company would be transferring the unclaimed shares to the aforesaid "Unclaimed Suspense Account".

Any corporate benefits in terms of securities accruing on aforesaid shares viz. bonus shares, split, etc., shall be credited to the "Unclaimed Suspense Account" duly opened with Stock Holding Corporation of India Limited and dividend to the "Unclaimed Suspense Account" opened with Vijaya Bank.

As and when the rightful owner of such shares approaches the Company at a later date, the Company shall credit the shares lying in the "Unclaimed Suspense Account" to the rightful owner to the extent of his/her entitlement after proper verification of the identity of the rightful owner.

As per Schedule V (F) of the SEBI (LODR Regulations), the Company reports the following details in respect of equity shares and Preference Shares lying in the suspense account:

JSW Steel Ltd - Equity Shares Unclaimed Suspense Account:

Description	Number of Share Holders	Number of Equity Shares of ₹1/- each
Aggregate Number of shareholders and the outstanding shares in the suspense account lying as on 01.04.2019.	12652	1580380
Number of Shareholders who approached issuer for transfer of shares from suspense account during the year ended 31.3.2020	124	50880
Number of shareholders to whom shares were transferred from suspense account during the year ended 31.3.2020	124	50880
Number of unclaimed shares transferred to IEPF on 31.03.2020	0	0
Aggregate number of shareholders and the outstanding shares in the suspense account lying as at year ended 31.3.2020	12528	1529500

JSW Steel Ltd - Preference Shares Unclaimed Suspense Account:

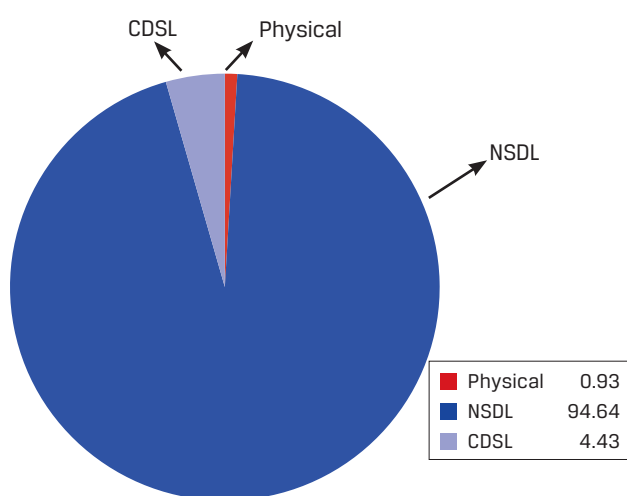
Description	Number of Share Holders	Number of Equity Shares of ₹ 1/- each
Aggregate Number of shareholders and the outstanding shares in the suspense account lying as on 01.04.2019.	25000	2701370
Number of Shareholders who approached issuer for transfer of shares from suspense account during the year ended 31.3.2020	80	6417
Number of shareholders to whom shares were transferred from suspense account during the year ended 31.3.2020	80	6417
Number of unclaimed shares transferred to IEPF on 31.03.2020	0	0
Aggregate number of shareholders and the outstanding shares in the suspense account lying as at year ended 31.3.2020	24920	2688897

The voting rights on the shares outstanding in the suspense accounts as on March 31, 2019 shall remain frozen till the rightful owner of such shares claims the shares.

REPORT ON CORPORATE GOVERNANCE FOR THE YEAR 2019-20

e) De-materialisation of Shares and Liquidity:

The Company has arrangements with both National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) for demat facility. 2394642698 Equity Shares aggregating to 99.07% of the total Equity Capital is held in dematerialised form as on March 31, 2020 of which 94.64% (2287669924 Equity Shares) of total equity capital is held in NSDL & 4.43% (106972774 Equity Shares) of total equity capital is held in CDSL as on March 31, 2020.

Dematerialisation of Shares**f) Physical Share Purchase Scheme:**

In terms of the amended Regulation 40(1) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, except in case of transmission or transposition, requests for effecting transfer of securities of listed companies shall not be processed unless the securities are held in dematerialized form with a Depository.

In view of the above, the Physical Share Purchase Scheme has been discontinued w.e.f 01.04.2019.

g) National Electronic Clearing Service (NECS):

As per the directive from Securities and Exchange Board of India dated March 21, 2013, companies whose securities are listed on the Stock Exchanges shall use any Reserve Bank of India (RBI) approved electronic mode of payment such as ECS [LECS(Local ECS) / RECS (Regional ECS)/NECS (National ECS)]/ NEFT etc., for making cash payments to investors.

The Company will remit the dividend payment through National Electronic Clearing Service (NECS) to the shareholders having accounts with Branches of Banks covered under CBS (Core Banking Solution). Equity

Shareholders holding shares in physical form, who wish to avail the NECS facility, may send their NECS mandate in the format attached to the Company's R & T Agents, in the event they have not done so earlier. Equity Shareholders holding shares in electronic mode may furnish their new Bank Account Number allotted to them by their bank after implementation of CBS, alongwith a photocopy of a cheque pertaining to the concerned account, or the NECS mandate to their Depository Participant (DP), at the earliest.

The Company in compliance with SEBI circular dated 20th April 2018, had sent 3 reminder letters on 04.06.2018, 18.08.2018 & 25.10.2018 to Shareholders holding physical shares seeking their Pan, Bank Details and email address. The shareholders who have not yet responded with their details are requested to furnish the same to KFin Technologies Pvt. Limited immediately.

h) Green Initiative for Paperless Communications:

The Ministry of Corporate Affairs (MCA) has taken a "Green Initiative in Corporate Governance" by allowing service of documents by a Company to its Members through electronic mode. The move of the ministry allows public at large to contribute to the green movement.

Keeping in view the underlying theme, the Company will continue to send various communications and documents like notice calling general meetings, audited financial statements, directors' report, auditor's report etc., in electronic form, to the email address provided by the Members to the Depositories or to the Company.

This is also an opportunity for every shareholder of JSW Steel Limited to contribute to this Corporate Social Responsibility initiative of the Company. To support this green initiative in full measure, members who have not registered their e-mail addresses so far, are requested to register their e-mail addresses, in respect of electronic holdings with the Depository through their concerned Depository Participant.

Members who hold shares in physical form are requested to fill in the Registration form which can be obtained from Company's Registrar Kfin Technologies Private Limited or downloaded from the Company's website www.jsw.in under the section "Investors", and register the same with the Company's Registrar.

i) Nomination Facility:

Pursuant to the provisions of the Companies Act, 2013, members are entitled to make nominations in respect of shares held by them. Members holding shares in physical form and intending to make/change the nomination in respect of their shares in the Company may submit their requests in Form No.

2B to the Company's Registrar, Kfin Technologies Pvt Ltd. Members holding shares in electronic form may submit their nomination requests to their respective Depository Participants directly. Form No. 2B can be obtained from Company's Registrar, Kfin Technologies Pvt Ltd. or downloaded from the Company's website www.jsw.in under the section 'Investors'.

j) Outstanding GDRs/ADRs or Warrants or any Convertible Instrument, conversion dates and likely impact on equity:

There are no outstanding GDRs/ADRs or Warrants or any Convertible Instrument as on March 31, 2020.

k) Commodity Price Risk or Foreign Exchange Risk and Hedging Activities:

A comprehensive financial and commodity risk management program supports the achievement of an organisation's objectives by enabling the identification

and evaluation of risks, setting acceptable risk thresholds, identifying and mapping controls against these risks and implementing policies and procedures to manage and monitor the risks.

The Company has in place a Board approved policy which establishes the financial and commodity risk management framework and defines the procedures and controls for the effective management of the Company's risks that arise due to imports of raw material, capex, debt servicing and exports of finished steel.

Currency Hedging and Commodity Hedging is as guided by Risk management policy approved by Board and the same is reviewed by Board committee of independent directors each quarter.

Exposure of the Company to commodity risk throughout the year, which are material:

Commodity Name	Qty Measurement	For FY 19 - 20		Hedges For FY 19 - 20				
		Actual exposure		% of such exposure hedged through commodity derivatives				
		₹ in Crs	Qty in Mio	Domestic market		International market		Total
				OTC	Exchange	OTC	Exchange	
Iron Ore	Tonnes in Mio	11,109	30.87	-	-	-	-	-
Natural Gas	Barrels in Mio	1,329	3.45	-	-	1.89%	-	1.89%
Coking Coal / Thermal Coal (API4 Index) / Corex Coal (New Castle Index)	Tonnes in Mio	16,266	13.44	-	-	0.33%	-	0.33%
Zinc	Tonnes in Mio	229	10.98	-	-	0.01%	-	0.01%

l) List of all credit ratings obtained by the entity:

List of all credit ratings obtained by the entity alongwith revisions thereto during the financial year 2018-19, for all debt instruments of the Company or any scheme or proposal of the Company involving mobilization of funds, whether in India or abroad, are furnished herein below:

CARE Ratings Limited

Particulars	Rating Month	Rating during FY 2020	Previous Rating
Issuer Rating	Mar-20	CARE AA- (Is); Stable	CARE AA (Is); Negative
Long Term Bank Facilities – Term Loan		CARE AA-; Stable	CARE AA; Negative
Long Term Bank Facilities – Fund Based		CARE AA-; Stable	CARE AA; Negative
Short Term Bank Facilities – Non Fund Based		CARE A1+	CARE A1+
Long Term / Short Term Bank Facilities – Non Fund Based		CARE AA-; Stable / CARE A1+	CARE AA; Negative / CARE A1+
Non-Convertible Debentures		CARE AA-; Stable	CARE AA; Negative
Commercial Paper issue		CARE A1+	CARE A1+

Particulars	Rating Month	Rating during FY 2020	Previous Rating
Issuer Rating	Oct-19	CARE AA (Is); Negative	CARE AA (Is); Stable
Long Term Bank Facilities – Term Loan		CARE AA; Negative	CARE AA; Stable
Long Term Bank Facilities – Fund Based		CARE AA; Negative	CARE AA; Stable
Short Term Bank Facilities – Non Fund Based		CARE A1+	CARE A1+
Long Term / Short Term Bank Facilities – Non Fund Based		CARE AA; Negative / CARE A1+	CARE AA; Stable / CARE A1+
Non-Convertible Debentures		CARE AA; Negative	CARE AA; Stable
Commercial Paper issue		CARE A1+	CARE A1+

ICRA Limited

REPORT ON CORPORATE GOVERNANCE FOR THE YEAR 2019-20

Particulars	Rating Month	Rating during FY 2020	Previous Rating
Term Loans / Standby Letter of Credit Facilities	Mar-20	ICRA AA-; Negative	ICRA AA; Negative
Short Term Fund Based Limits		ICRA A1+	ICRA A1+
Short Term Non-Fund Based Limits		ICRA A1+	ICRA A1+
Long/Short Term Fund Based/Non-Fund Based Limits		ICRA AA-; Negative / ICRA A1+	ICRA AA; Negative / ICRA A1+
Non-Convertible Debenture Programme		ICRA AA-; Negative	ICRA AA; Negative
Commercial Paper issue		ICRA A1+	ICRA A1+

Particulars	Rating Month	Rating during FY 2020	Previous Rating
Term Loans / Standby Letter of Credit Facilities	Aug-19	ICRA AA; Negative	ICRA AA; Stable
Short Term Fund Based Limits		ICRA A1+	ICRA A1+
Short Term Non-Fund Based Limits		ICRA A1+	ICRA A1+
Long/Short Term Fund Based/Non-Fund Based Limits		ICRA AA; Negative / ICRA A1+	ICRA AA; Stable / ICRA A1+
Non-Convertible Debenture Programme		ICRA AA; Negative	ICRA AA; Stable
Commercial Paper issue		ICRA A1+	ICRA A1+

India Ratings and Research Pvt Ltd

Particulars	Rating Month	Rating during FY 2020	Previous Rating
Long Term Issuer Rating	Nov-19	IND AA; Negative	IND AA; Stable
Non-Convertible Debentures		IND AA; Negative	IND AA; Stable

Fitch

Particulars	Rating Month	Rating during FY 2020	Previous Rating
Long term Issuer Default Rating	February 2020	BB; Negative	BB; Stable
Senior Unsecured Notes		BB; Negative	BB; Stable

Particulars	Rating Month	Rating during FY 2020	Previous Rating
Senior Unsecured Notes	September-19	BB; Stable	

Moody's Investors Service:

Particulars	Rating Month	Rating during FY 2020	Previous Rating
Corporate Family Rating	Mar-20	Ba2; Stable	Ba2; Positive
Senior Unsecured Notes		Ba2; Stable	Ba2; Positive

Particulars	Rating Month	Rating during FY 2020	Previous Rating
Corporate Family Rating	Sep-19	Ba2; Positive	Ba2; Positive
Senior Unsecured Notes		Ba2; Positive	Ba2; Positive

m) Utilization of funds raised through preferential allotment or qualified institutions placement as specified under Regulation 32 (7A):

No funds were raised by the Company through Preferential allotment or by way of a Qualified Institutions Placement during the F.Y 2019-20

n) There are no cases where the Board had not accepted any recommendation of any Committee of the Board which is mandatorily required during the Financial Year 2019-20.

o) Total fees for all services paid by the Company and its subsidiaries on a consolidated basis, to the statutory auditor and all entities in the network

firm/network entity of which the statutory auditor is a part:

₹ In Crores

Statutory Audit Fees (including Limited Review)	11.00
Audit related Fees (certification, tax audit & capital market transaction)	4.21
Other Services	4.59
Total	19.80

p) Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:

a) No. of complaints filed during the financial year 2019-20 : 0

b) No. of complaints disposed of during the financial year 2019-20 : 0

c) No. of complaints pending as on March 31, 2020 : 0

q) Registered Office:

JSW Centre, Bandra-Kurla Complex, Bandra (East), Mumbai 400 051.

r) Plant Locations:

Vijayanagar: P.O. Vidyanagar, Toranagallu Village, Sandur Taluk, Dist. Ballari, Karnataka - 583 275

Dolvi: Geetapuram, Dolvi Village, Pen Taluk, Dist. Raigad, Maharashtra - 402 107

Salem: Pottaneri, M Kalipatti Village, Mecheri Post, Mettur Taluk, Salem Dist., Tamil Nadu - 636 453.

s) Address for Investor Correspondence:

1. Retail Investors

a) For Securities held in Physical form

KFin Technologies Private Limited, Karvy Selenium Tower B, Plot 31-32, Gachibowli, Financial District, Nanakramguda, Hyderabad - 500 008
Tel. No. 040 - 67161500 ,
Fax. No. 040 - 23001153
E-mail: einward.ris@Kfintech.com
Website: www.kfintech.com

b) For Securities held in Demat form

The investor's Depository Participant and/or KFin Technologies Private Limited

c) JSW Steel Limited - Investor Relation Centre

JSW Centre, Bandra-Kurla Complex, Bandra (East), Mumbai 400 051, Phone No. 022 - 42861000
Fax No. 022 - 42863000

2. Institutional Investors:

Mr. Pritesh Vinay, Vice President (Capital Markets and Investor Relations), JSW Centre, Bandra-Kurla Complex, Bandra (E), Mumbai 400 051
Tel. No. 022 - 42861000
Fax No. 022 - 42863000

3. Designated exclusive email-id for Investor servicing: jswsl.investor@jsw.in

4. Toll Free Number of R & T Agent's exclusive call Centre: 1-800-3454001

5. Web-based Query Redressal System

Web-based Query Redressal System has been extended by the Registrars and Share Transfer Agent for redressal of Shareholders' queries. The Shareholder can visit <http://karsima.kfintech.com> and click on "investors" option for query registration after free identity registration.

After logging in, Shareholders can submit their query in the "QUERIES" option provided on the website, which would give the grievance registration number. For accessing the status/response to their query, the same number can be used at the option "VIEW REPLY" after 24 hours. The Shareholders can continue to put additional queries relating to the case till they are satisfied.

xviii. Non-Compliance of any Requirement of Corporate Governance:

There are no instances of non-compliance of any requirement of Corporate Governance Report as mentioned in sub-paras (2) to (10) of Para (C) of Schedule V. The Company has been regularly submitting the quarterly compliance report to the Stock Exchanges as required under Regulation 27 of the SEBI (LODR) Regulations 2015.

xix. Adoption of Discretionary Requirements:

The status of adoption of discretionary requirements of Regulation 27(1) as specified under Part E of Schedule II of the SEBI (LODR) Regulations 2015 is provided below:

- i. Non-Executive Chairperson's entitlement to maintain Chairman's Office and reimbursement of expenses incurred: Not applicable as the Company does not have a Non-Executive Chairperson.
- ii. Shareholders' Rights: Quarterly financial results are sent to the Shareholders' through e-mail. The Quarterly, Half Yearly, Nine Monthly and Annual financial performance including summary of significant events are published in the newspapers, communicated to the stock exchanges and also posted on the Company's website.
- iii. Modified Opinion in Auditors Report: The Company's financial statement for the financial year 2019-20 does not contain modified audit opinion.
- iv. Separate posts of Chairman and Managing Director or CEO: The Chairman's Office is not separate from that of the Managing Director.

REPORT ON CORPORATE GOVERNANCE FOR THE YEAR 2019-20

- v. Reporting of Internal Auditor: The Internal Auditor reports to the Audit Committee.

12. Corporate Ethics:

The Company adheres to the highest standards of business ethics, compliance with statutory and legal requirements and commitment to transparency in business dealings. A Code of Conduct for Board Members and Senior Management and JSWSL Code of Conduct to Regulate, Monitor and Report Trading by Insiders (formerly known as Code of Conduct for Prevention of Insider Trading) as detailed below has been adopted pursuant to the Securities Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015.

a) Code of Conduct for Board Members and Senior Management:

The Board of Directors of the Company has adopted a Code of Conduct for Board Members and Senior Management which includes a Code of Conduct for Independent Directors and also suitably incorporates the duties of Independent Directors as laid down under the Companies Act, 2013. The Code highlights Corporate Governance as the cornerstone for sustained management performance, for serving all the stakeholders and for instilling pride of association.

The Code impresses upon Directors and Senior Management Executives to uphold the interest of the Company and its stakeholders and to endeavor to fulfil all the fiduciary obligations towards them. Another important principle on which the code is based is that the Directors and Senior Management Executives shall act in accordance with the highest standards of honesty, integrity, fairness and ethical conduct and shall exercise utmost good faith, due care and integrity in performing their duties. The Code has been posted on the website of the Company www.jswn.in.

Declaration affirming compliance of Code of Conduct

The Company has received confirmations from all the Board of Directors as well as Senior Management Executives regarding compliance of the Code of Conduct during the year under review.

A declaration by the Jt. Managing Director and Group CFO affirming compliance of Board Members and Senior Management Personnel to the Code is also annexed herewith.

b) JSWSL Code of Conduct to Regulate, Monitor and Report Trading by Insiders:

The Company adopted a Code of Conduct for Prevention of Insider Trading for its Management, Staff and Directors on 29 October, 2002. The Code (known as the "JSWSL Code of Conduct to Regulate, Monitor

and Report Trading by Insiders") lays down guidelines and procedures to be followed and disclosures to be made by Directors, Top Level Executives and Staff whilst dealing in shares of the Company.

Minor modifications were made to the Code in line with the amendments made to the "Securities and Exchange Board of India (Prohibition of Insider Trading) (Amendment) Regulations, 2008, by SEBI. The amended code was adopted by the Board in its meeting held on May 7, 2009.

SEBI thereafter, to put in place a framework for prohibition of Insider Trading and to strengthen the legal framework, notified the "Securities Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015. In order to comply with the mandatory requirement of the Regulations, the Code of Conduct for prevention of Insider Trading was revised to bring it in line with the new 2015 Regulations. The new code "JSWSL Code of Conduct to Regulate, Monitor and Report Trading by Insiders" was adopted by the Board in its meeting held on October 21, 2015 and thereafter amended many times, the last being on January 24, 2020. This Code supersedes the earlier "JSWSL Code of Conduct for Prevention of Insider Trading".

The policy and the procedures are periodically communicated to the employees who are considered as insiders of the Company. Trading window closure is intimated to all employees and to the Stock Exchange in advance, whenever required. The Company affirms that no personnel have been denied access to the Audit Committee.

The Company Secretary has been appointed as the Compliance Officer and is responsible for adherence to the Code.

c) Reconciliation of Share Capital Audit Report :

Reconciliation of Share Capital Audit Report in terms of SEBI Circular No. CIR/MRD/ DP/30/2010 dated 06.09.2010 and SEBI Directive no. D&CC/FITTC/ CIR-16/2002 dated 31.12.2002, confirming that the total issued capital of the Company is in agreement with the total number of shares in physical form and the total number of dematerialised shares held with National Securities Depository Limited and Central Depository Services (India) Limited, is placed before the Board on a quarterly basis and is also submitted to the Stock Exchanges where the shares of the Company are listed.

d) Internal Checks and Balances:

Wide use of technology in the Company's financial reporting processes ensures robustness and integrity. The Company deploys a robust system of internal controls to allow optimal use and protection of assets, facilitate accurate and timely compilation

of financial statements and management reports and ensure compliance with statutory laws, regulations and Company policies. The Company has both external and internal audit systems in place. Auditors have access to all records and information of the Company. The Board and the management periodically review the findings and recommendations of the auditors and take necessary corrective actions whenever necessary. The Board recognises the work of the auditors as an independent check on the information received from the management on the operations and performance of the Company.

e) Legal Compliance of the Company's Subsidiaries:

Periodical Management audit ensures that the Company's Subsidiaries conducts its business with high standards of legal, statutory and regulatory compliances. As per the report of the Management Auditors, there has been no material non-compliance with the applicable statutory requirements by the Company and its subsidiaries.

f) Human Rights Policy

In line with JSW's heritage as a responsible corporate citizen and its commitment to respecting the economic, social, cultural, political and civil rights of individuals involved in and impacted by its operations, the Board of Directors in its meeting held on 20.1.2010 has approved a Formal Human Rights Policy for adoption by the Company and all its Subsidiaries as part of its global personnel policies, in line with the practice followed internationally by Companies of Repute. A few minor changes were made to the policy by the Board in its meeting held on 28.1.2013 to bring it in line with the requirements of Business responsibility reporting. JSW's policy on human rights applies to all its businesses

processes and is a part of its commitment to ethical and socially responsible behaviour across its value chain.

JSW contributes to the fulfilment of human rights through compliance with local human rights legislation wherever it has operations, as well as through its policies, programs and grievance redressal mechanism. JSW upholds international human rights standards, does not condone human rights abuses and creates & nurtures a working environment where human rights are respected without prejudice.

Compliance Certificate by Auditors:

The Company has obtained a certificate from the Statutory Auditors regarding compliance of conditions of Corporate Governance as stipulated under Schedule V (E) of the SEBI (LODR) Regulations which is annexed herewith.

Compliance Certificate by Practicing Company Secretary

The Company has obtained a certificate from the Secretarial Auditor pursuant to the provisions of Regulation 34(3) read with Schedule V Para C Clause (10)(i) of the SEBI (LODR) Regulations which is annexed herewith.

Declaration Affirming Compliance of Code of Conduct

As provided under Regulation 26(3) of the Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015, the Board Members and the Senior Management Personnel have confirmed compliance with the Code of Conduct for the year ended March 31, 2020.

For **JSW Steel Limited**

Sd/-

Place: Mumbai

Date : May 22, 2020

Seshagiri Rao MVS

Jt. Managing Director & Group CFO

REPORT ON CORPORATE GOVERNANCE FOR THE YEAR 2019-20

CERTIFICATE PURSUANT TO THE PROVISIONS OF REGULATION 34(3) READ WITH SCHEDULE V PARA C CLAUSE (10)(i) OF THE SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015

To,
The Members of
JSW Steel Limited
JSW Centre,
Bandra Kurla Complex,
Bandra (East), Mumbai,
Maharashtra – 400 051.

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of JSW Steel Limited having CIN L27102MH1994PLC152925 and having registered office at JSW Centre, Bandra Kurla Complex, Bandra (East), Mumbai, Maharashtra - 400051 (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2020 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority;

Sr. No.	Name of Director	DIN	Date of appointment as Director in the Company
1.	Mr. Sajjan Jindal	00017762	15-03-1994
2.	Mr. Seshagiri Rao MVS	00029136	06-04-1999
3.	Mr. Haigreve Khaitan	00005290	30-09-2015
4.	Dr. Vinod Nowal	00046144	30-04-2007
5.	Mr. Jayant Acharya	00106543	07-05-2009
6.	Mr. Mahalingam Seturaman	00121727	27-07-2016
7.	Mr. Harsh Charandas Mariwala	00210342	25-07-2018
8.	Mr. Malay Mukherjee	02861065	29-07-2015
9.	Dr. Punita Kumar Sinha	05229262	28-10-2012
10.	Ms. Nirupama Rao	06954879	25-07-2018
11.	Mr. Ganga Ram Baderiya	07507633	24-05-2019
12.	Mr. Hiroyuki Ogawa	07803839	17-05-2017

Ensuring the eligibility of for the appointment/ continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For *S. Srinivasan & Co.*,
Company Secretaries

Sd/-

S. Srinivasan
Practicing Company Secretary
FCS: 2286 | CP. No.: 748
UIN: S1984TN002200

Place: Chennai
Date: 22.05.2020

Independent Auditor's Report on compliance with the conditions of Corporate Governance as per provisions of Chapter IV of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

The Members of JSW Steel Limited

1. The Corporate Governance Report prepared by JSW Steel Limited (hereinafter the "Company"), contains details as specified in regulations 17 to 27, clauses (b) to (i) of sub – regulation (2) of regulation 46 and para C, D, and E of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("the Listing Regulations") ('Applicable criteria') for the year ended March 31, 2020 as required by the Company for annual submission to the Stock exchange.

Management's Responsibility

2. The preparation of the Corporate Governance Report is the responsibility of the Management of the Company including the preparation and maintenance of all relevant supporting records and documents. This responsibility also includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the Corporate Governance Report.
3. The Management along with the Board of Directors are also responsible for ensuring that the Company complies with the conditions of Corporate Governance as stipulated in the Listing Regulations, issued by the Securities and Exchange Board of India.

Auditor's Responsibility

4. Pursuant to the requirements of the Listing Regulations, our responsibility is to provide a reasonable assurance in the form of an opinion whether, the Company has complied with the conditions of Corporate Governance as specified in the Listing Regulations.
5. We conducted our examination of the Corporate Governance Report in accordance with the Guidance Note on Reports or Certificates for Special Purposes and the Guidance Note on Certification of Corporate Governance, both issued by the Institute of Chartered Accountants of India ("ICAI"). The Guidance Note on Reports or Certificates for Special Purposes requires that we comply with the ethical requirements of the Code of Ethics issued by the Institute of Chartered Accountants of India.
6. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.
7. The procedures selected depend on the auditor's judgement, including the assessment of the risks associated in compliance of the Corporate Governance

Report with the applicable criteria. Summary of procedures performed include:

- i. Read and understood the information prepared by the Company and included in its Corporate Governance Report;
 - ii. Obtained and verified that the composition of the Board of Directors with respect to executive and non-executive directors has been met throughout the reporting period;
 - iii. Obtained and read the Register of Directors as on March 31, 2020 and verified that atleast one independent woman director was on the Board of Directors throughout the year;
 - iv. Obtained and read the minutes of the following committee meetings / other meetings held April 1, 2019 to March 31, 2020:
 - (a) Board of Directors;
 - (b) Audit Committee;
 - (c) Annual General Meeting (AGM);
 - (d) Nomination and Remuneration Committee;
 - (e) Stakeholders Relationship Committee;
 - (f) Risk Management Committee
 - v. Obtained necessary declarations from the directors of the Company.
 - vi. Obtained and read the policy adopted by the Company for related party transactions.
 - vii. Obtained the schedule of related party transactions during the year and balances at the year- end. Obtained and read the minutes of the audit committee meeting where in such related party transactions have been pre-approved prior by the audit committee.
 - viii. Performed necessary inquiries with the management and also obtained necessary specific representations from management.
8. The above-mentioned procedures include examining evidence supporting the particulars in the Corporate Governance Report on a test basis. Further, our scope of work under this report did not involve us performing audit tests for the purposes of expressing an opinion on the fairness or accuracy of any of the financial information or the financial statements of the Company taken as a whole.

Opinion

9. Based on the procedures performed by us, as referred in paragraph 7 above, and according to the information and explanations given to us, we are of the opinion that the

REPORT ON CORPORATE GOVERNANCE FOR THE YEAR 2019-20

Company has complied with the conditions of Corporate Governance as specified in the Listing Regulations, as applicable for the year ended March 31, 2020, referred to in paragraph 4 above.

to any other party to whom it is shown or into whose hands it may come without our prior consent in writing. We have no responsibility to update this report for events and circumstances occurring after the date of this report.

Other matters and Restriction on Use

10. This report is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.
11. This report is addressed to and provided to the members of the Company solely for the purpose of enabling it to comply with its obligations under the Listing Regulations with reference to compliance with the relevant regulations of Corporate Governance and should not be used by any other person or for any other purpose. Accordingly, we do not accept or assume any liability or any duty of care or for any other purpose or

For **S R B C & CO LLP**

Chartered Accountants

ICAI Firm Registration Number: 324982E/E300003

per Vikram Mehta

Partner

Membership Number: 105938

UDIN: 20105938AAAACC5553

Place of Signature: Mumbai

Date: May 22, 2020

INDEPENDENT AUDITOR'S REPORT

To the Members of JSW Steel Limited

Report on the Audit of the Standalone Ind AS Financial Statements

OPINION

We have audited the accompanying standalone Ind AS financial statements of JSW Steel Limited ("the Company"), which comprise the Balance sheet as at March 31, 2020, the Statement of Profit and Loss, including the statement of Other Comprehensive Income, the Cash Flow Statement and the Statement of Changes in Equity for the year then ended, and notes to the standalone Ind AS financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone Ind AS financial statements give the information required by the Companies Act, 2013, as amended ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2020, its profit including other comprehensive income its cash flows and the changes in equity for the year ended on that date.

BASIS FOR OPINION

We conducted our audit of the standalone Ind AS financial statements in accordance with the Standards on Auditing (SAs), as specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements' section of our report. We are independent of the Company in accordance with the 'Code

of Ethics' issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the standalone Ind AS financial statements.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone Ind AS financial statements for the financial year ended March 31, 2020. These matters were addressed in the context of our audit of the standalone Ind AS financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have determined the matters described below to be the key audit matters to be communicated in our report. We have fulfilled the responsibilities described in the Auditor's responsibilities for the audit of the standalone Ind AS financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the standalone Ind AS financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying standalone Ind AS financial statements.

INDEPENDENT AUDITOR'S REPORT

Key audit matters	How our audit addressed the key audit matter
Recoverability of investments in and loans / advances given to certain subsidiaries and joint ventures and financial guarantees given on behalf of certain subsidiaries (as described in note 48 of the standalone Ind AS financial statements)	
The Company has investments in certain subsidiaries and joint ventures with a carrying value of ₹ 2,193 crores. Further, Company has also provided loans and/or guarantees to or on behalf of these subsidiaries and the joint venture amounting to ₹ 13,167 crores. These subsidiaries and joint venture have either been incurring losses or the investments made by them in the step down subsidiaries have been making losses. The Company has also recognised impairment allowance of ₹ 1,229 crores during the year ended March 31, 2020 in respect of investments, loans / advances given to certain overseas subsidiaries, as described in note 51 of the standalone Ind AS financial statements. Further, the Company has not recognized interest income of ₹ 531 crores during the year from some of its subsidiaries due to uncertainty of recoverability of such income. Assessment of the recoverable amount of the investments in and loans/advances including interest thereon given to these subsidiaries and joint ventures and financial guarantees given on behalf of these subsidiaries has been identified as a key audit matter due to: › Significance of the carrying amount of these balances. › The assessment requires management to make significant estimates concerning the estimated future cash flows, qualitative assessments of the status of the project and its future depending on balance work to be performed or approvals to be received, associated discount rates and growth rates based on management's view of future business prospects including any possible impact arising out of the pandemic on these estimates. › Changes to any of these assumptions could lead to material changes in the estimated recoverable amount, impacting both potential impairment charges and potential reversals of impairment taken in prior years.	Our audit procedures included the following: › We obtained and read management's assessment for identification of indicators of impairment. › We performed test of controls over impairment process through inspection of evidence of performance of these controls. › We assessed the impairment model prepared by the management and the assumptions used, with particular attention to the following: - Benchmarking or assessing key market related assumptions used in the impairment models, including discount rates, long term growth rate, risk free rate of return, weight average cost of capital, Production schedule against external data. - assessing the cash flow forecasts including possible impact on account of global pandemic through analysis of actual past performance, and comparison to previous forecasts; - testing the mathematical accuracy and performing sensitivity analyses of the models and scenarios built into these models for varied potential impact on account of pandemic; - understanding the commercial prospects of the assets/projects, and comparison of assumptions with external data sources; › We assessed the competence, capabilities and objectivity of the experts used by the Management in the process of evaluating impairment models. We assessed the conclusions reached by management and those charged with governance on account of various estimates and judgements including possible impact of pandemic. › We assessed compliance of the disclosures made in note 48 of the standalone Ind AS financial statements with accounting standards.

Key audit matters	How our audit addressed the key audit matter
Recoverability of VAT deferral / refunds under the GST regime (as described in note 30 of the standalone Ind AS financial statements) The Company's units at Dolvi in Maharashtra and Vijayanagar in Karnataka are eligible and have been availing interest free VAT deferral loan / Net VAT refunds as an incentive under the incentive schemes notified by the State of Maharashtra and Karnataka. The Company has recognised income in relation these grants being the difference between the net present value of these interest free loans granted to the Company and the nominal value of such loans to the extent of SGST collected by the Company in respect of sales eligible for such grants, eligible incentive of Net SGST paid, as applicable in accordance with the Industrial Promotion subsidy schemes and notifications issued by the State of Maharashtra and Karnataka. The State Government of Maharashtra ('GoM') vide its Government Resolution (GR) dated 20 December 2018, revised on 8 March 2019, has issued the modalities for sanction and disbursement of Incentives under GST regime, which includes certain additional conditions for eligibility and prescribed a new formula for determination of the incentives. Further, during the year GOM vide its GR dated 16 September 2019 amended definition of 'Gross SGST', 'Net SGST' and certain conditions related to eligibility of incentive prescribed in GR dated 20 December 2018. The State Government of Karnataka vide its circular dated 26 February 2019, has issued guidelines for certification of the eligible incentive amount. The amount of incentive recognized during the year amounts to ₹ 1,049 crores and cumulative balance of these receivables amount to ₹ 2,740 crores. We considered VAT deferral incentive as a Key audit matter due to: › Significance of amount accrued during the year and carrying amount of these receivables as at March 31, 2020. › Significant judgement involved in assessment of the eligibility of incentive under the new GST regime.	Our audit procedures included the following: › We obtained an understanding, evaluated the design and tested operating effectiveness of the controls related to the recognition and measurement of government grants and income accruing therefrom. › We read eligibility certificates in respect of VAT deferral / refunds incentives available to Company. › We read the notification issued by the Government of Maharashtra and Government of Karnataka stating eligibility of VAT deferral / refund under the GST regime. › We read Government Resolution dated 20 December 2018, revision made on 8 March 2019, and amendment made on 16 September 2019 by Government of Maharashtra in respect of modalities for sanction and disbursement of Incentives under GST regime. › We read circular dated 26 February 2019 issued by the State Government of Karnataka in respect of guidelines for certification of the eligible incentive amount. › We read letter dated October 18, 2019 issued by Director of Industries of Maharashtra for in-principle approval for issuance of eligibility certificate for availing incentive under PSI 2007 scheme. › We read the legal opinion obtained by the management for assessing the impact of new eligibility conditions and formula for determination incentives based on latest Government Resolution issued by GoM including assessing the amounts withheld by the GOM on eligibility of certain duties which were refundable in the erstwhile VAT regime but have been denied in the new GST regime. › We involved specialists to assist us in reviewing and evaluating the management's assessment of latest Government Resolution issued by GoM. › We tested the calculation of incentives accrued for the year ended March 31, 2020.

INDEPENDENT AUDITOR'S REPORT

Key audit matters	How our audit addressed the key audit matter
Capital Expenditure in respect of property, plant and equipment and capital work in progress (as described in notes 4 and 5 of the standalone Ind AS financial statements)	
The Company has incurred significant expenditure on capital projects, as reflected by the total value of additions in property plant and equipment and capital work in progress in notes 4 and 5 of the standalone Ind AS financial statements. The Company is in the process of executing various projects for expansions of existing capacity across the locations. These projects take a substantial period of time to get ready for intended use. We considered Capital expenditure as a Key audit matter due to: › Significance of amount incurred on such items during the year ended March 31, 2020. › Judgement and estimate required by management in assessing assets meeting the capitalisation criteria set out in Ind AS 16 Property, Plant and Equipment. › Judgement involved in determining the eligibility of costs including borrowing cost and other directly attributable costs for capitalisation as per the criteria set out in Ind AS 16 Property, Plant and Equipment.	Our audit procedures included the following: › We obtained an understanding of the Company's capitalisation policy and assessed for compliance with the relevant accounting standards; › We obtained an understanding, evaluated the design and tested the operating effectiveness of controls related to capital expenditure and capitalisation of assets; › We performed substantive testing on a sample basis for each element of capitalised costs including inventory issued to contractors for the purpose of these projects and physical verification performed by management along with reconciliation and directly attributable cost, including verification of underlying supporting evidence and understanding nature of the costs capitalised. › In relation to borrowing costs we obtained the supporting calculations, verified the inputs to the calculation and tested the arithmetical accuracy of the model. › We assessed accounting for costs incurred when projects are suspended or delayed for any reasons including the global pandemic › We obtained understanding on management assessment relating to progress of projects and their intention to bring the asset to its intended use.
Accuracy and completeness of disclosure of related party transactions and compliance with the provisions of Companies Act 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ('SEBI (LODR) 2015') (as described in note 44 of the standalone Ind AS financial statements)	
We identified the accuracy and completeness of disclosure of related party transactions as set out in respective notes to the standalone Ind AS financial statements as a key audit matter due to: › the significance of transactions with related parties during the year ended March 31, 2020. › Related party transactions are subject to the compliance requirement under the Companies Act 2013 and SEBI (LODR) 2015.	Our audit procedures in relation to the disclosure of related party transactions included the following: › We obtained an understanding of the Company's policies and procedures in respect of the capturing of related party transactions and how management ensures all transactions and balances with related parties have been disclosed in the standalone Ind AS financial statements. › We obtained an understanding of the Company's policies and procedures in respect of evaluating arms-length pricing and approval process by the audit committee and the board of directors. › We agreed the amounts disclosed with underlying documentation and read relevant agreements, evaluation of arms-length by management, on a sample basis, as part of our evaluation of the disclosure. › We assessed management evaluation of compliance with the provisions of Section 177 and Section 188 of the companies Act 2013 and SEBI (LODR) 2015. › We evaluated the disclosures through reading of statutory information, books and records and other documents obtained during the course of our audit.

Key audit matters	How our audit addressed the key audit matter
Claims and exposures relating to taxation and litigation (as described in note 45 of the standalone Ind AS financial statements)	
The Company has disclosed in note 45 of the standalone Ind AS financial statements contingent liabilities of ₹ 3,474 crores in respect of disputed claims/ levies under various tax and legal matters and ₹ 2,588 crores towards Claims related to Forest development tax/ fee. In addition, the Company has assessed several claims as 'Remote' and hence are not required to be disclosed as contingent liabilities. Taxation and litigation exposures have been identified as a key audit matter due to: - Significance of these amounts and large number of disputed matters with various authorities. - Significant judgement and assumptions required by management in assessing the exposure of each case to evaluate whether there is a need to set up a provision and measurement of exposures as well as the disclosure of contingent liabilities. We focused on this matter because of the potential financial impact on the financial statements. Additionally, the treatment of taxation and litigation cases require significant judgement due to the complexity of the cases, timescales for resolution and involvement of various authorities.	Our audit procedures included the following: - We obtained an understanding, evaluated the design, and tested the operating effectiveness of the controls related to the identification, recognition and measurement of provisions for disputes, potential claims and litigation, and contingent liabilities. - We obtained details of legal and tax disputed matters and evaluation made by the management and assessed management's position through discussions on both the probability of success in significant cases, and the magnitude of any potential loss. - We read external legal opinions (where considered necessary) and other evidence to corroborate management's assessment of the risk profile in respect of legal claims. - We involved tax specialists to assist us in evaluating tax positions taken by management. - We assessed the relevant disclosures made in the standalone Ind AS financial statements for compliance in accordance with the requirements of Ind AS 37.

Information Other than the Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the standalone Ind AS financial statements and our auditor's report thereon.

Our opinion on the standalone Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether such other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management for the Standalone Ind AS Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone Ind AS financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and

for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone Ind AS financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone Ind AS financial statements.

INDEPENDENT AUDITOR'S REPORT

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- › Identify and assess the risks of material misstatement of the standalone Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- › Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3) (i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- › Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- › Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- › Evaluate the overall presentation, structure and content of the standalone Ind AS financial statements, including the disclosures, and whether the standalone Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone Ind AS financial statements for the financial year ended March 31, 2020 and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matter

As described in note 52 of the Ind AS Standalone Financial Statements, effect of the merger of Dolvi Minerals and Metals Private Limited (DMMPL), Dolvi Coke Projects Limited (DCPL), JSW Steel Processing Centre Limited (SPCL) and JSW Steel (Salav) Limited (Salav) with the Company has been accounted retrospectively for all periods presented being a common control transaction. Financial Statements of DMMPL, DCPL and Salav included in the accompanying Ind AS Financial Statement for the year ended March 31, 2019 is audited by the respective companies' predecessor auditors who have expressed an unmodified opinion on those financial statements.

Report on other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2016 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the "Annexure 1" a statement on the matters specified in paragraphs 3 and 4 of the Order.
2. As required by Section 143(3) of the Act, we report that:
 - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
 - (c) The Balance Sheet, the Statement of Profit and Loss including the Statement of Other Comprehensive Income, the Cash Flow Statement and Statement of Changes in Equity dealt with by this Report are in agreement with the books of account;
 - (d) In our opinion, the aforesaid standalone Ind AS financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended;
 - (e) On the basis of the written representations received from the directors as on March 31, 2020

taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2020 from being appointed as a director in terms of Section 164 (2) of the Act;

- (f) With respect to the adequacy of the internal financial controls over financial reporting of the Company with reference to these standalone Ind AS financial statements and the operating effectiveness of such controls, refer to our separate Report in "Annexure 2" to this report;
- (g) In our opinion, the managerial remuneration for the year ended March 31, 2020 has been paid / provided by the Company to its directors in accordance with the provisions of section 197 read with Schedule V to the Act;
- (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014,

as amended in our opinion and to the best of our information and according to the explanations given to us:

- i. The Company has disclosed the impact of pending litigations on its financial position in its standalone Ind AS financial statements – Refer Note 45 to the standalone Ind AS financial statements;
- ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;
- iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company

For S R B C & CO LLP

Chartered Accountants

ICAI Firm Registration Number: 324982E/E300003

per VIKRAM MEHTA

Partner

Membership No.: 105938

UDIN No: 20105938AAAABZ1929

Place of Signature: Mumbai

Date: May 22, 2020

ANNEXURE 1

REFERRED TO IN PARAGRAPH 1 UNDER THE HEADING "REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS" OF OUR REPORT OF EVEN DATE

- (i) (a) The Company has maintained proper records showing full particulars, including quantitative details and situation of fixed assets.
- (b) All fixed assets have not been physically verified by the management during the year but there is a regular programme of verification which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. No material discrepancies were noticed on such verification.
- (c) According to the information and explanations given by the management, the title deeds of immovable properties, included in property, plant and equipment and right of use assets are held in the name of the Company except for
- leasehold land aggregating to ₹ 67 crores wherein the lease deed has expired. As explained to us, the Company is in the process of converting the title into freehold as per the lease cum sale agreement.
 - freehold land aggregating to ₹ 9 crores as noted below for which title deeds were not available with the Company and hence we are unable to comment on the same

Nature of immovable Property	Total Number of Cases	As at March 31, 2020 (₹ in crore)	
		Gross Block	Net Block
Land located at Maharashtra	12	9	9

- (ii) The inventory has been physically verified by the management during the year. In our opinion, the frequency of verification is reasonable. No material discrepancies were noticed on such physical verification. Inventories lying with third parties have been confirmed by them and no material discrepancies were noticed in respect of such confirmations.
- (iii) According to the information and explanations given to us, the Company has not granted any loans, secured or unsecured to companies, firms, Limited Liability

Partnerships or other parties covered in the register maintained under section 189 of the Companies Act, 2013 ('the Act'). Accordingly, the provisions of clause 3(iii) (a), (b) and (c) of the Order are not applicable to the Company and hence not commented upon.

- (iv) In our opinion and according to the information and explanations given to us, provisions of section 185 and 186 of the Act in respect of loans to directors including entities in which they are interested and in respect of loans and advances given, investments made and, guarantees, and securities given have been complied with by the Company.
- (v) The Company has not accepted any deposits within the meaning of Sections 73 to 76 of the Act and the Companies (Acceptance of Deposits) Rules, 2014 (as amended). Accordingly, the provisions of clause 3(v) of the Order are not applicable.
- (vi) We have broadly reviewed the books of account maintained by the Company pursuant to the rules made by the Central Government for the maintenance of cost records under section 148(1) of the Act, related to the manufacture of its products, and are of the opinion that prima facie, the specified accounts and records have been made and maintained. We have not, however, made a detailed examination of the same.
- (vii) (a) The Company is generally regular in depositing with appropriate authorities undisputed statutory dues including provident fund, employees' state insurance, income-tax, goods and service tax, duty of custom, duty of excise, value added tax, cess and other statutory dues applicable to it.
- (b) According to the information and explanations given to us, no undisputed amounts payable in respect of provident fund, employees' state insurance, income-tax, service tax, sales-tax, duty of custom, duty of excise, value added tax, goods and service tax, cess and other statutory dues were outstanding, at the year end, for a period of more than six months from the date they became payable.

- (c) According to the records of the Company, the dues outstanding of income-tax, sales-tax, wealth-tax, service tax, customs duty, excise duty, value added tax and cess on account of any dispute, are as follows:

Name of Statute	Nature of Dues	Amount (₹ in crores)*	Period	Forum
The Central Excise Act, 1944	Excise Duty	97	2012-2015	High Court
		436	1998-2018	Central Excise Service Tax Appellate Tribunal (CESTAT)
		5	2002-2016	Asst. Commissioner/Commissioner
The Custom Act, 1962	Custom Duty	167	1995-2012	High Court
		356	2009-2018	Central Excise Service Tax Appellate Tribunal (CESTAT)
		47	2000-2017	Commissioner
Karnataka VAT, 2003	VAT	2	2006-2008	Joint Commissioner
Maharashtra Value Added Tax, 2002	VAT	49	2011-2017	Commissioner
The Central Sales Tax Act, 1956	CST	29	2011-2012	High Court
		33	2012-2013	Commissioner
Chapter V of the Finance Act, 1994	Service Tax	0.05	2006-2012	High Court
		122	1998-2016	Central Excise Service Tax Appellate Tribunal (CESTAT)
Income Tax Act, 1961	Income Tax	15	2004-05	High Court
		14	2014-2015	Commissioner

* Net of amounts paid under protest.

The above table doesn't include cases decided in favour of the Company for which the department has preferred an appeal at higher levels amounting to ₹ 625 crores (net of amount paid under protest) and matters remanded back amounting to ₹ 223 crores (net of amount paid under protest).

- (viii) In our opinion and according to the information and explanations given by the management, the Company has not defaulted in repayment of loans or borrowing to a financial institution, bank or government or dues to debenture holders.
- (ix) In our opinion and according to the information and explanations given by the management, monies raised by the company by way of debt instruments in the nature of foreign currency bonds, non-convertible debentures and term loans were applied for the purposes for which they were raised, though idle/surplus funds which were not required for immediate utilization have been gainfully invested in fixed deposits. According to the information and explanations given by the management, the Company has not raised any money way of initial public offer/further public offer and hence not commented upon.
- (x) Based upon the audit procedures performed for the purpose of reporting the true and fair view of the standalone Ind AS financial statements and according to the information and explanations given by the management, we report that no fraud by the Company or no fraud on the Company by the officers and employees of the Company has been noticed or reported during the year.
- (xi) According to the information and explanations given by the management, the managerial remuneration has been paid / provided in accordance with the requisite approvals mandated by the provisions of section 197 read with Schedule V to the Act.

- (xii) In our opinion, the Company is not a Nidhi company. Therefore, the provisions of clause 3(xii) of the order are not applicable to the Company and hence not commented upon.
- (xiii) According to the information and explanations given by the management, transactions with the related parties are in compliance with section 177 and 188 of the Act where applicable and the details have been disclosed in the notes to the financial statements, as required by the applicable accounting standards.
- (xiv) According to the information and explanations given to us and on an overall examination of the balance sheet, the Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year under review and hence, reporting requirements under clause 3(xiv) are not applicable to the Company and, not commented upon.
- (xv) According to the information and explanations given by the management, the Company has not entered into any non-cash transactions with directors or persons connected with him as referred to in section 192 of the Act.
- (xvi) According to the information and explanations given to us, the provisions of section 45-IA of the Reserve Bank of India Act, 1934 are not applicable to the Company.

For S R B C & CO LLP

Chartered Accountants

ICAI Firm Registration Number: 324982E/E300003

per VIKRAM MEHTA

Partner

Membership No.: 105938

UDIN No: 20105938AAAABZ1929

Place of Signature: Mumbai

Date: May 22, 2020

ANNEXURE 2

TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE STANDALONE IND AS FINANCIAL STATEMENTS OF JSW STEEL LIMITED

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of JSW Steel Limited ("the Company") as of March 31, 2020 in conjunction with our audit of the standalone Ind AS financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's Management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting with reference to these standalone Ind AS financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing as specified under section 143 (10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting with reference to these standalone Ind AS financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls over financial reporting with reference to these standalone Ind AS financial statements and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting with reference to these standalone Ind AS financial statements, assessing the risk that a material weakness exists, and testing and evaluating

the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls over financial reporting with reference to these standalone Ind AS financial statements.

Meaning of Internal Financial Controls over Financial Reporting with Reference to these standalone Ind AS financial statements

A company's internal financial control over financial reporting with reference to these standalone Ind AS financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting with reference to these standalone Ind AS financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting with Reference to these standalone Ind AS financial statements

Because of the inherent limitations of internal financial controls over financial reporting with reference to these standalone Ind AS financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting with reference to these standalone Ind AS financial statements to future periods are subject to the risk that the internal financial control over financial reporting with reference to these standalone Ind AS financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, adequate internal financial controls over financial reporting with reference to these standalone Ind AS financial statements and such internal financial controls over financial reporting with reference to these standalone Ind AS financial statements were operating effectively as at March 31, 2020, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For S R B C & CO LLP

Chartered Accountants

ICAI Firm Registration Number: 324982E/E300003

per VIKRAM MEHTA

Partner

Membership No.: 105938

UDIN No: 20105938AAAABZ1929

Place of Signature: Mumbai

Date: May 22, 2020

BALANCE SHEET

AS AT 31 MARCH 2020

₹ in crores

	Notes	As at 31 March 2020	As at 31 March 2019*
I ASSETS			
Non-current assets			
(a) Property, plant and equipment	4	46,117	51,600
(b) Capital work-in-progress	5	23,810	10,099
(c) Right of use	6	4,102	-
(d) Intangible assets	7	323	172
(e) Intangible assets under development		331	344
(f) Investments in subsidiaries, associates and joint ventures	8	4,757	3,980
(g) Financial assets			
(i) Investments	9	1,242	1,417
(ii) Loans	10	8,705	7,675
(iii) Other financial assets	11	562	48
(h) Current tax assets (net)		340	217
(i) Other non-current assets	12	2,378	3,475
Total non-current assets		92,667	79,027
Current assets			
(a) Inventories	13	9,623	10,815
(b) Financial assets			
(i) Trade receivables	14	3,166	6,770
(ii) Cash and cash equivalents	15	3,438	5,366
(iii) Bank balances other than (ii) above	16	7,963	447
(iv) Loans	10	321	136
(v) Derivative Assets	17	275	229
(vi) Other financial assets	11	2,794	2,644
(c) Other current assets	12	1,795	1,991
Total current assets		29,375	28,398
Total assets		122,042	107,425
II EQUITY AND LIABILITIES			
Equity			
(a) Equity share capital	18	301	301
(b) Other equity	19	38,061	34,592
Total equity		38,362	34,893
Non-current liabilities			
(a) Financial liabilities			
(i) Borrowings	20	39,247	27,666
(ii) Lease liabilities	6	2,716	-
(iii) Derivative liabilities	27	130	-
(iv) Other financial liabilities	21	1,308	1,030
(b) Provisions	22	322	235
(c) Deferred tax liabilities (net)	23	1,315	3,331
(d) Other non-current liabilities	24	3,048	4,083
Total non-current liabilities		48,086	36,345
Current liabilities			
(a) Financial liabilities			
(i) Borrowings	25	6,813	5,371
(ii) Trade payables	26		
(a) Total outstanding, dues of micro and small enterprises		56	31
(b) Total outstanding, dues of creditors other than micro and small enterprises		13,298	13,097
(iii) Derivative Liabilities	27	189	332
(iv) Other financial liabilities	28	11,980	15,471
(v) Lease liabilities	6	773	
(b) Provisions	22	64	53
(c) Other current liabilities	29	2,302	1,639
(d) Current tax liabilities (net)		119	193
Total current liabilities		35,594	36,187
Total liabilities		83,680	72,532
Total equity and liabilities		122,042	107,425

*Restated pursuant to merger (refer note 52)

See accompanying notes to the Standalone Financial Statements

As per our report of even date

For S R B C & CO LLP

Chartered Accountants

ICAI Firm Reg. No.: 324982E/E300003

per VIKRAM MEHTA

Partner

Membership No.: 105938

Place: Mumbai

Date: 22 May 2020

RAJEEV PAI

Chief Financial Officer

LANCY VARGHESE

Company Secretary

ICSI Membership No.: FCS 9407

Place: Mumbai

Date: 22 May 2020

For and on behalf of Board of Directors**SAJJAN JINDAL**

Chairman & Managing Director

DIN 00017762

SESHAGIRI RAO M. V. S

Jt. Managing Director & Group CFO

DIN 00029136

STATEMENT OF PROFIT AND LOSS

FOR THE YEAR ENDED 31 MARCH 2020

₹ in crores

	Notes	For the year ended 31 March 2020	For the year ended 31 March 2019*
I Revenue from operations		63,546	77,187
Fees for assignment of procurement contract		250	-
Government grant income – VAT/GST incentive relating to earlier years		466	-
Total Revenue from operations	30	64,262	77,187
II Other income	31	628	405
III Total income (I + II)		64,890	77,592
IV Expenses:			
Cost of materials consumed		33,073	39,179
Purchases of stock-in-trade		420	499
Changes in inventories of finished goods and work-in-progress	32	(27)	(180)
Employee benefits expense	33	1,496	1,435
Finance costs	34	4,022	3,789
Depreciation and amortisation expense	35	3,522	3,421
Other expenses	36	16,783	17,742
Total expenses		59,289	65,885
V Profit before exceptional items and tax (III-IV)		5,601	11,707
VI Exceptional Items	51	1,309	-
VII Profit before tax (V-VI)		4,292	11,707
VIII Tax expense/(credit):	23		
Current tax		789	2,356
Deferred tax		(1,788)	1,230
		(999)	3,586
IX Profit for the year (VII-VIII)		5,291	8,121
X Other comprehensive income			
A i) Items that will not be reclassified to profit and loss			
(a) Re-measurements of the defined benefit plans		(19)	(15)
(b) Equity instruments through other comprehensive income		(255)	4
ii) Income tax relating to items that will not be reclassified to profit and loss		6	5
Total (A)		(268)	(6)
B i) Items that will be reclassified to profit and loss			
(a) The effective portion of gains and loss on hedging instruments		(719)	31
(b) Changes in Foreign Currency Monetary Item translation difference account (FCMITDA)		87	(50)
ii) Income tax relating to items that will be reclassified to profit and loss		221	7
Total (B)		(411)	(12)
Total Other comprehensive income/(loss) (A+B)		(679)	(18)
XI Total comprehensive income/(loss) (IX + X)		4,612	8,103
XII Earnings per equity share of ₹ 1 each	38		
Basic (in ₹)		22.03	33.77
Diluted (in ₹)		21.89	33.60

* Restated pursuant to merger (refer note 52)

See accompanying notes to the Standalone Financial Statements

As per our report of even date

For S R B C & CO LLP

Chartered Accountants

ICAI Firm Reg. No.: 324982E/E300003

per VIKRAM MEHTA

Partner

Membership No.: 105938

Place: Mumbai

Date: 22 May 2020

RAJEEV PAI

Chief Financial Officer

LANCY VARGHESE

Company Secretary

ICSI Membership No.: FCS 9407

Place: Mumbai

Date: 22 May 2020

For and on behalf of Board of Directors

SAJJAN JINDAL

Chairman & Managing Director

DIN 00017762

SESHAGIRI RAO M. V. S

Jt. Managing Director & Group CFO

DIN 00029136

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 MARCH 2020

A. Equity share capital

Particulars	₹ in crores
Amount	
As at 31.03.2018	302
Movement during the year	@
As at 31.03.2019	301
Movement during the year	@@
As at 31.03.2020	301

@ = (0.45) crores

@@ = 0.07 crores

B. Other equity

Particulars	₹ in crores										Total
	Capital reserve	Securities premium	Capital redemption reserve	Debt redemption reserve	Retained earnings	Equity settled share-based payment reserve	General reserve	Items of Other Comprehensive Income through other comprehensive income	Effective portion of cash flow hedges	FCMITDA	
Opening balance as at 1 April 2018*	4,495	5,439	149	141	6,638	41	10,278	435	13	(24)	27,605
Profit for the year	-	-	-	-	8,121	-	-	-	-	-	8,121
Other comprehensive income for the year, net of income tax	-	-	-	-	(10)	-	-	4	20	(32)	(18)
Dividend including dividend distribution tax	-	-	-	-	(908)	-	-	-	-	-	(908)
Impact of ESOP trust consolidation	-	-	-	-	(149)	-	-	-	-	-	(149)
Recognition of share-based payments	-	-	-	-	-	50	-	-	-	-	50
Transfer to Capital redemption reserve	-	-	383	-	-	-	(383)	-	-	-	-
Transfer to Debt redemption reserve	-	-	-	144	(144)	-	-	-	-	-	-
Transfer to retained earnings realised profit on FVT OCI (refer note 8 (a))	-	-	-	-	36	-	-	(36)	-	-	-
Capital reserve on merger	(136)	-	-	-	27	-	-	-	-	-	(109)
Closing balance as at 31 March 2019*	4,359	5,439	532	285	13,611	91	9,895	403	33	(56)	34,592
Profit for the year	-	-	-	-	5,291	-	-	-	-	-	5,291
Other comprehensive income for the year, net of income tax	-	-	-	-	(13)	-	-	(255)	(467)	56	(679)
Dividend including dividend distribution tax	-	-	-	-	(1,190)	-	-	-	-	-	(1,190)
Impact of ESOP trust consolidation	-	-	-	-	10	-	-	-	-	-	10
Recognition of share-based payments	-	-	-	-	-	37	-	-	-	-	37
Transfer to Capital redemption reserve	-	-	243	-	-	-	(243)	-	-	-	-
Transfer to general reserve after exercise of options	-	-	-	-	-	(6)	6	-	-	-	-
Transfer from Debt redemption reserve	-	-	-	(285)	-	-	285	-	-	-	-
Closing balance as at 31 March 2020	4,359	5,439	775	-	17,709	122	9,943	148	(434)	-	38,061

*restated pursuant to merger (refer note 52)

As per our report of even date

For S R B C & CO LLP

Chartered Accountants

ICAI Firm Reg. No.: 324982E/E300003

per VIKRAM MEHTA

Partner

Membership No.: 105938

Place: Mumbai

Date: 22 May 2020

For and on behalf of Board of Directors

RAJEEV PAI

Chief Financial Officer

SAJJAN JINDAL

Chairman & Managing Director

DIN 00017762

LANCY VARGHESE

Company Secretary

ICSI Membership No.: FCS 9407

Place: Mumbai

Date: 22 May 2020

SESHAGIRI RAO M. V. S

Jt. Managing Director & Group CFO

DIN 00029136

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 March 2020

₹ in crores

	For the year ended 31 March 2020	For the year ended 31 March 2019*
Cash flow from operating activities		
Profit before tax	4,292	11,707
Adjustments for:		
Depreciation and amortisation expenses	3,522	3,421
Loss on sale of property, plant & equipment (net)	29	7
Gain on sale of financial investments designated as FVTPL	(4)	(12)
Interest income	(528)	(225)
Gain arising of financial instruments designated as FVTPL	(16)	(8)
Unwinding of interest on financial assets carried at amortised cost	(45)	(30)
Dividend income	(31)	(124)
Interest expense	3,831	3,515
Share based payment expense	37	50
Export obligation deferred income amortisation	(140)	(160)
Unrealised exchange loss	566	201
Allowance for doubtful debts, loans & advances	96	132
Loss arising from Financial instruments designated as FVTPL	17	18
Non-cash expenditure	14	6
Exceptional Items	1,309	-
	8,657	6,791
Operating profit before working capital changes	12,949	18,498
Adjustments for:		
Decrease/(Increase) in inventories	1,192	(488)
Decrease/(Increase) in trade receivables	3,514	(2,061)
(Increase) in other assets	(1,393)	(778)
(Decrease) in trade payable	(373)	(744)
(Decrease)/Increase in other liabilities	(873)	3,577
Increase in provisions	80	39
	2,147	(455)
Cash flow from operations	15,096	18,043
Income taxes paid (net of refund received)	(986)	(2,465)
Net cash generated from operating activities (A)	14,110	15,578
Cash flow from investing activities		
Purchase of property, plant & equipment, intangible assets (including under development and capital advances)	(10,740)	(8,333)
Proceeds from sale of property, plant & equipment	41	31
Investment in subsidiaries and joint ventures including advances and preference shares	(939)	(981)
Sale of other non-current investments	-	50
Purchase of current investments	(762)	(8,340)
Sale of current investments	765	8,453
Bank deposits not considered as cash and cash equivalents (net)	(7,524)	(185)
Loans to related parties	(1,623)	(3,317)
Loans repaid by related parties	1,236	877
Interest received	423	189
Dividend received	31	124
Net cash used in investing activities (B)	(19,092)	(11,432)

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 March 2020

₹ in crores

	For the year ended 31 March 2020	For the year ended 31 March 2019*
Cash flow from financing activities		
Proceeds from sale of treasury shares	107	-
Payment for purchase of treasury shares	(101)	(153)
Proceeds from non-current borrowings	18,561	6,827
Repayment of non-current borrowings	(10,320)	(4,333)
Proceeds from/Repayment of current borrowings (net)	1,443	3,195
Repayment of lease liabilities/finance lease obligation	(503)	(306)
Interest paid	(4,371)	(3,598)
Dividend paid (including corporate dividend tax)	(1,190)	(907)
Premium paid on redemption of debentures	(572)	-
Net cash generated in financing activities (C)	3,054	725
Net increase/(decrease) in cash and cash equivalents (A+B+C)	(1,928)	4,871
Cash and cash equivalents - opening balances	5,366	495
Cash and cash equivalents - closing balances (note 15)	3,438	5,366

*restated pursuant to merger (refer note 52)

Reconciliations part of cash flows

₹ in crores

Particulars	1 April 19	Cash flows(net)	Foreign exchange (Gain)/Loss	Changes in fair values	New leases	Other	31 March 2020
Borrowings other than finance lease obligation (including Current maturities of long-term borrowing included in other financial liabilities note 28)	34,343	8,241	1,976	(113)	-	(91) [#]	44,356
Lease liabilities (including Current maturities)*	3,990	(503)	-	-	481	(479)	3,489
Borrowings (Current)	5,371	1,443	-	-	-	(1)	6,813

*All finance lease obligations are now reclassified as lease liabilities and shown separately in the balance sheet..

₹ in crores

Particulars	1 April 18	Cash flows(net)	Foreign exchange (Gain)/Loss	Changes in fair values	New leases	Other	31 March 2019
Borrowings other than finance lease obligation (including Current maturities of long-term borrowing included in other financial liabilities note 28)	31,095	2,494	787	(70)	-	37 [#]	34,343
Finance Lease Obligations (including Current maturities)	3,893	(306)	-	-	403	-	3,990
Borrowings (Current)	2,176	3,195	-	-	-	-	5,371

*Other comprises of Upfront Fees Amortisation and Interest Cost accrual on preference shares.

Note:

- The cash flow statement is prepared using the "indirect method" set out in IND AS 7 - Statement of Cash Flows.

As per our report of even date

For S R B C & CO LLP

Chartered Accountants

ICAI Firm Reg. No.: 324982E/E300003

per VIKRAM MEHTA

Partner

Membership No.: 105938

Place: Mumbai

Date: 22 May 2020

RAJEEV PAI

Chief Financial Officer

LANCY VARGHESE

Company Secretary

ICSI Membership No.: FCS 9407

Place: Mumbai

Date: 22 May 2020

For and on behalf of Board of Directors**SAJJAN JINDAL**

Chairman & Managing Director

DIN 00017762

SESHAGIRI RAO M. V. S

Jt. Managing Director & Group CFO

DIN 00029136

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

1. General Information

JSW Steel Limited ("the Company") is primarily engaged in the business of manufacture and sale of Iron and Steel Products.

The Company is an integrated manufacturer of diverse range of steel products with its manufacturing facilities located at Vijaynagar Works in Karnataka, Dolvi Works in Maharashtra and Salem works in Tamil Nadu.

JSW Steel Limited is a public limited company incorporated in India on March 15, 1994 under the Companies Act, 1956 and listed on the Bombay Stock Exchange and National Stock Exchange. The registered office of the Company is JSW Centre, Bandra-Kurla Complex, Bandra (East), Mumbai - 400 051.

2. Significant Accounting policies

I. STATEMENT OF COMPLIANCE

Standalone Financial Statements have been prepared in accordance with the accounting principles generally accepted in India including Indian Accounting Standards (Ind AS) prescribed under the Section 133 of the Companies Act, 2013 read with rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) and presentation requirement of Division II of Schedule III of the Companies Act, 2013, (Ind AS Compliant Schedule III), as applicable to standalone financial statement.

Accordingly, the Company has prepared these Standalone Financial Statements which comprise the Balance Sheet as at 31 March 2020, the Statement of Profit and Loss, the Statement of Cash Flows and the Statement of Changes in Equity for the year ended as on that date, and accounting policies and other explanatory information (together hereinafter referred to as "Standalone Financial Statements" or "financial statements").

These financial statements are approved for issue by the Board of Directors on 22 May 2020.

II. BASIS OF PREPARATION AND PRESENTATION

The Standalone Financial Statements have been prepared on the historical cost basis except for certain financial instruments measured at fair values at the end of each reporting year, as explained in the accounting policies below.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes in account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value

for measurement and/or disclosure purposes in these financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of Ind AS 102, leasing transactions that are within the scope of Ind AS 116, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in Ind AS 2 or value in use in Ind AS 36.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurements in its entirety, which are described as follows:

- › Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- › Level 2 inputs are inputs, other than quoted prices included within level 1, that are observable for the asset or liability, either directly or indirectly; and
- › Level 3 inputs are unobservable inputs for the asset or liability.

The Financial Statement is presented in INR and all values are rounded to the nearest crores except when otherwise stated.

Current and non-current classification

The Company presents assets and liabilities in the balance sheet based on current/non-current classification.

An asset is classified as current when it satisfies any of the following criteria:

- › it is expected to be realised in, or is intended for sale or consumption in, the Company's normal operating cycle. it is held primarily for the purpose of being traded;
- › it is expected to be realised within 12 months after the reporting date; or
- › it is cash or cash equivalent unless it is restricted from being exchanged or used to settle a liability for at least 12 months after the reporting date.

All other assets are classified as non-current.

A liability is classified as current when it satisfies any of the following criteria:

- › it is expected to be settled in the Company's normal operating cycle;
- › it is held primarily for the purpose of being traded;
- › it is due to be settled within 12 months after the reporting date; or the Company does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

All other liabilities are classified as non-current.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents.

Deferred tax assets and liabilities are classified as non-current only.

III. REVENUE RECOGNITION

A. Sale of Goods

The Company recognises revenue when control over the promised goods or services is transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services.

The Company has generally concluded that it is the principal in its revenue arrangements as it typically controls the goods or services before transferring them to the customer.

Revenue is adjusted for variable consideration such as discounts, rebates, refunds, credits, price concessions, incentives, or other similar items in a contract when they are highly probable to be provided. The amount of revenue excludes any amount collected on behalf of third parties.

The Company recognises revenue generally at the point in time when the products are delivered to customer or when it is delivered to a carrier for export sale, which is when the control over product is transferred to the customer. In contracts where freight is arranged by the Company and recovered from the customers, the same is treated as a separate performance obligation and revenue is recognised when such freight services are rendered.

In revenue arrangements with multiple performance obligations, the Company accounts for individual products and services separately if they are distinct – i.e. if a product or service is separately identifiable from other items in the arrangement and if a customer can benefit from it. The consideration is allocated between separate products and services in the arrangement based on their stand-alone selling prices. Revenue from sale of by products are included in revenue.

Revenue from sale of power is recognised when delivered and measured based on the bilateral contractual arrangements.

Contract balances

i) Contract assets including trade receivables

A contract asset is the right to consideration in exchange for goods or services transferred to the

customer. If the Company performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration.

A receivable is recognised when the goods are delivered and to the extent that it has an unconditional contractual right to receive cash or other financial assets (i.e. only the passage of time is required before payment of the consideration is due).

ii) Contract liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Company performs under the contract including Advance received from Customer

iii) Refund liabilities

A refund liability is the obligation to refund some or all of the consideration received (or receivable) from the customer and is measured at the amount the Company ultimately expects it will have to return to the customer including volume rebates and discounts. The Company updates its estimates of refund liabilities at the end of each reporting period.

B. Dividend and interest income

Dividend income from investments is recognised when the shareholder's right to receive payment has been established (provided that it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably).

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

IV. LEASES

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Company as lessor

Leases in which the Company does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising is accounted for on a straight-line basis over the lease terms. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

Company as lessee

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

Right-of-use assets

The Company recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Unless the Company is reasonably certain to obtain ownership of the leased asset at the end of the lease term, the recognised right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term and the lease term is as follows.

Class of assets	Years
Leasehold land	99 Years
Buildings	3 to 30 years
Plant & Machinery	3 to 15 years

If ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. Right-of-use assets are subject to impairment test.

Lease liabilities

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees.

The variable lease payments that do not depend on an index or a rate are recognised as expense in the

period on which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Company uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

Short-term leases and leases of low-value assets

The Company applies the short-term lease recognition exemption to its short-term leases (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases that are considered of low value (i.e. below ₹ 5,00,000). Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

V. FOREIGN CURRENCIES

The functional currency of the Company is determined on the basis of the primary economic environment in which it operates. The functional currency of the Company is Indian National Rupee (INR).

The transactions in currencies other than the entity's functional currency (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting year, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences on monetary items are recognised in Statement of Profit and Loss in the year in which they arise except for:

- › exchange differences on foreign currency borrowings relating to assets under construction for future productive use, which are included in the cost of those assets when they are regarded as an adjustment to interest costs on those foreign currency borrowings;
- › exchange differences on transactions entered into in order to hedge certain foreign currency risks (see below the policy on hedge accounting in 2 (XVIII) (B) (f));
- › exchange difference arising on settlement/restatement of long-term foreign currency monetary items recognised in the financial statements for the year ended 31 March 2016 prepared under previous GAAP, are capitalised as a part of the depreciable fixed assets to which the monetary item relates

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

and depreciated over the remaining useful life of such assets. If such monetary items do not relate to acquisition of depreciable fixed assets, the exchange difference is amortised over the maturity year/up to the date of settlement of such monetary item, whichever is earlier and charged to the Statement of Profit and Loss. The unamortised exchange difference is carried under other equity as "Foreign currency monetary item translation difference account" net of tax effect thereon, where applicable.

VI. BORROWING COSTS

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in the Statement of Profit and Loss in the year in which they are incurred.

The Company determines the amount of borrowing costs eligible for capitalisation as the actual borrowing costs incurred on that borrowing during the year less any interest income earned on temporary investment of specific borrowings pending their expenditure on qualifying assets, to the extent that an entity borrows funds specifically for the purpose of obtaining a qualifying asset. In case if the Company borrows generally and uses the funds for obtaining a qualifying asset, borrowing costs eligible for capitalisation are determined by applying a capitalisation rate to the expenditures on that asset.

Borrowing Cost includes exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to the finance cost.

VII. GOVERNMENT GRANTS

Government grants are not recognised until there is reasonable assurance that the Company will comply with the conditions attached to them and that the grants will be received.

Government grants are recognised in the Statement of Profit and Loss on a systematic basis over the years in which the Company recognises as expenses the related costs for which the grants are intended to compensate or when performance obligations are met.

The benefit of a government loan at a below-market rate of interest and effect of this favorable interest is treated as a government grant. The Loan or assistance is initially recognised at fair value and the government grant is measured as the difference between proceeds received and the fair value of the loan based on prevailing market interest rates and recognised to the Statement of profit

and loss immediately on fulfilment of the performance obligations. The loan is subsequently measured as per the accounting policy applicable to financial liabilities.

VIII. EMPLOYEE BENEFITS**Retirement benefit costs and termination benefits**

Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered service entitling them to the contributions.

For defined benefit retirement benefit plans, the cost of providing benefits is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting year. Re-measurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding interest), is reflected immediately in the Balance sheet with a charge or credit recognised in other comprehensive income in the year in which they occur. Re-measurement recognised in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to Statement of profit and loss. Past service cost is recognised in Statement of profit and loss in the year of a plan amendment or when the Company recognises corresponding restructuring cost whichever is earlier. Net interest is calculated by applying the discount rate to the net defined benefit liability or asset. Defined benefit costs are categorised as follows:

- › service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- › net interest expense or income; and
- › re-measurement

The Company presents the first two components of defined benefit costs in Statement of profit and loss in the line item 'Employee benefits expenses'. Curtailment gains and losses are accounted for as past service costs.

The retirement benefit obligation recognised in the Balance sheet represents the actual deficit or surplus in the Company's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plans.

A liability for a termination benefit is recognised at the earlier of when the entity can no longer withdraw the offer of the termination benefit and when the entity recognises any related restructuring costs.

Short-term and other long-term employee benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the year the related service is

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service.

Liabilities recognised in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Company in respect of services provided by employees up to the reporting date.

IX. SHARE-BASED PAYMENT ARRANGEMENTS

Equity-settled share-based payments to employees and others providing similar services are measured at the fair value of the equity instruments at the grant date. Details regarding the determination of the fair value of equity-settled share-based transactions are set out in note 39.

The fair value determined at the grant date of the equity-settled share-based payments is expensed on a straight-line basis over the vesting period, based on the Company's estimate of equity instruments that will eventually vest, with a corresponding increase in equity. At the end of each reporting year, the Company revises its estimate of the number of equity instruments expected to vest. The impact of the revision of the original estimates, if any, is recognised in Statement of profit and loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to the equity-settled employee benefits reserve.

The Company has created an Employee Benefit Trust for providing share-based payment to its employees. The Company uses the Trust as a vehicle for distributing shares to employees under the employee remuneration schemes. The Trust buys shares of the Company from the market, for giving shares to employees. The Company treats Trust as its extension and shared held by the Trust are treated as treasury shares.

Own equity instruments that are reacquired (treasury shares) are recognised at cost and deducted from Equity. No gain or loss is recognised in profit and loss on the purchase, sale, issue or cancellation of the Company's own equity instruments. Any difference between the carrying amount and the consideration, if reissued, is recognised in capital reserve. Share options exercised during the reporting year are satisfied with treasury shares.

X. TAXES

Income tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

Current tax is the amount of expected tax payable based on the taxable profit for the year as determined in accordance with the applicable tax rates and the provisions of the Income Tax Act, 1961

Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

The carrying amount of deferred tax assets is reviewed at the end of each reporting year and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Minimum Alternate Tax (MAT) paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future income tax liability, is considered as an deferred tax asset if there is convincing evidence that the Company will pay normal income tax. Accordingly, MAT is recognised as an asset in the Balance Sheet when it is probable that future economic benefit associated with it will flow to the Company.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting year.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Current and deferred tax for the year

Current and deferred tax are recognised in profit and loss, except when they are relating to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same taxation authority and the relevant entity intends to settle its current tax assets and liabilities on a net basis.

XI. PROPERTY, PLANT AND EQUIPMENT

The cost of property, plant and equipment comprises its purchase price net of any trade discounts and rebates, any import duties and other taxes (other than those subsequently recoverable from the tax authorities), any directly attributable expenditure on making the asset ready for its intended use, including relevant borrowing costs for qualifying assets and any expected costs of decommissioning. Expenditure incurred after the property, plant and equipment have been put into operation, such as repairs and maintenance, are charged to the Statement of Profit and Loss in the year in which the costs are incurred. Major shut-down and overhaul expenditure is capitalised as the activities undertaken improves the economic benefits expected to arise from the asset.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in Statement of Profit and Loss.

Assets in the course of construction are capitalised in the assets under Capital work-in-progress. At the point when an asset is operating at management's intended use, the cost of construction is transferred to the appropriate category of property, plant and equipment and depreciation commences. Costs associated with the commissioning of an asset and any obligatory decommissioning costs are capitalised where the asset is available for use but incapable of operating at normal levels until a year of commissioning has been completed. Revenue (net of cost) generated from production during the trial period is capitalised.

Property, plant and equipment except freehold land held for use in the production, supply or administrative purposes, are stated in the balance sheet at cost less accumulated depreciation and accumulated impairment losses, if any.

The Company has elected to continue with the carrying value for all of its property, plant and equipment as recognised in the financial statements on transition to Ind AS, measured as per the previous GAAP and use that as its deemed cost as at the date of transition.

Depreciable amount for assets is the cost of an asset, or other amount substituted for cost, less its estimated residual value. Depreciation is recognised so as to write off the cost of assets (other than freehold land and properties under construction) less their residual values over their useful lives, using straight-line method as per the useful life prescribed in Schedule II to the Companies Act, 2013 except in respect of following categories of assets, in whose case the life of the assets has been assessed as under based on technical advice, taking into account the nature of the asset, the estimated usage of the asset, the operating conditions of the asset, past history of replacement, anticipated technological changes, manufacturers warranties and maintenance support, etc.

Class of assets	Years
Plant and equipment	8 to 40 years
Work-rolls (shown under Plant and equipment)	1 to 5 years

When significant parts of plant and equipment are required to be replaced at intervals, the Company depreciates them separately based on their specific useful lives.

Freehold land and leasehold land where the lease is convertible to freehold land under lease agreements at future dates at no additional cost, are not depreciated.

The Company has applied Ind AS 116 w.e.f. 1 April 2019 and all lease are covered under Right of use assets.

Major overhaul costs are depreciated over the estimated life of the economic benefit derived from the overhaul. The carrying amount of the remaining previous overhaul cost is charged to the Statement of Profit and Loss if the next overhaul is undertaken earlier than the previously estimated life of the economic benefit.

The Company reviews the residual value, useful lives and depreciation method annually and, if expectations differ from previous estimates, the change is accounted for as a change in accounting estimate on a prospective basis.

XII. INTANGIBLE ASSETS

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting year, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquired separately are carried at cost less accumulated impairment losses.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Useful lives of intangible assets

Estimated useful lives of the intangible assets are as follows:

Class of assets	Years
Computer Software & Licenses	3-5 years

Mining assets are amortised over the useful life of the mine or lease period whichever is lower.

The Company has elected to continue with carrying value of all its intangible assets recognised as on transition date, measured as per the previous GAAP and use that carrying value as its deemed cost as of transition date.

XIII. MINING ASSETS

Exploration and evaluation

Exploration and evaluation expenditure incurred after obtaining the mining right or the legal right to explore are capitalised as exploration and evaluation assets (intangible assets) and stated at cost less impairment. Exploration and evaluation assets are assessed for impairment when facts and circumstances suggest that the carrying amount of an exploration and evaluation asset may exceed its recoverable amount.

The Company measures its exploration and evaluation assets at cost and classifies as Property, plant and equipment or intangible assets according to the nature of the assets acquired and applies the classification consistently. To the extent that tangible asset is consumed in developing an intangible asset, the amount reflecting that consumption is capitalised as a part of the cost of the intangible asset.

Exploration expenditure includes all direct and allocated indirect expenditure associated with finding specific mineral resources which includes depreciation and applicable operating costs of related support equipment and facilities and other costs of exploration activities:

Acquisition costs – costs associated with acquisition of licenses and rights to explore, including related professional fees.

General exploration costs – costs of surveys and studies, rights of access to properties to conduct those studies (e.g., costs incurred for environment clearance, defense clearance, etc.), and salaries and other expenses of geologists, geophysical crews and other personnel conducting those studies.

Costs of exploration drilling and equipping exploration – Expenditure incurred on the acquisition of a license interest is initially capitalised on a license-by-license basis. Costs are held, undepleted, within exploration and evaluation assets until such time as the exploration phase on the license area is complete or commercial reserves have been discovered.

Stripping cost

Developmental stripping costs in order to obtain access to quantities of mineral reserves that will be mined in future periods are capitalised as part of mining assets. Capitalisation of developmental stripping costs ends when the commercial production of the mineral reserves begins.

Production stripping costs are incurred to extract the ore in the form of inventories and/or to improve access to an additional component of an ore body or deeper levels of material. Production stripping costs are accounted for as inventories to the extent the benefit from production stripping activity is realised in the form of inventories.

Developmental stripping costs are presented within mining assets. After initial recognition, stripping activity assets are carried at cost less accumulated amortisation and impairment. The expected useful life of the identified component of the ore body is used to depreciate or amortise the stripping asset.

Site restoration, rehabilitation and environmental costs

Provision is made for costs associated with restoration and rehabilitation of mining sites as soon as the obligation to incur such costs arises. Such restoration and closure costs are typical of extractive industries and they are normally incurred at the end of the life of the mine. The costs are estimated on the basis of mine closure plans and the estimated discounted costs of dismantling and removing these facilities and the costs of restoration are capitalised. The provision for decommissioning assets is based on the current estimates of the costs for removing and decommissioning production facilities, the forecast timing of settlement of decommissioning liabilities and the appropriate discount rate. A corresponding provision is created on the liability side. The capitalised asset is charged to profit and loss over the life of the asset through depreciation over the life of the operation and the provision is increased each period via unwinding the discount on the provision. Management estimates are based on local legislation and/or other agreements. The actual costs and cash outflows may differ from estimates because of changes in laws and regulations, changes in prices, analysis of site conditions and changes in restoration technology. Details of such provisions are set out in note 22.

XIV. IMPAIRMENT OF NON-FINANCIAL ASSETS

At the end of each reporting year, the Company reviews the carrying amounts of its tangible assets and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment at least annually, and whenever there is an indication that the asset may be impaired.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the Statement of Profit and Loss.

The carrying amounts of the Company's non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated in order to determine the extent of the impairment loss, if any.

XV. INVENTORIES

Inventories are stated at the lower of cost and net realisable value.

Cost of raw materials include cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost of finished goods and work-in-progress include cost of direct materials and labour and a proportion of manufacturing overheads based on the normal operating capacity but excluding borrowing costs.

Costs of inventories are determined on weighted average basis. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

XVI. PROVISIONS

Provisions are recognised when the Company has a present obligation (legal or constructive), as a result of past events, and it is probable that an outflow of resources, that can be reliably estimated, will be required to settle such an obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the balance sheet date, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

Onerous contracts

Present obligations arising under onerous contracts are recognised and measured as provisions. An onerous contract is considered to exist where the Company has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received from the contract.

XVII. INVESTMENT IN SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

Investment in subsidiaries, associates and joint ventures are shown at cost in accordance with the option available in Ind AS 27, 'Separate Financial Statements'. Where the carrying amount of an investment is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount and the difference is transferred to the Statement of Profit and Loss. On disposal of investment, the difference between the net disposal proceeds and the carrying amount is charged or credited to the Statement of Profit and Loss.

The Company has elected to continue with carrying value of all its investment in affiliates recognised as on transition date, measured as per the previous GAAP and use that carrying value as its deemed cost as of transition date.

XVIII. FINANCIAL INSTRUMENTS

Financial assets and financial liabilities are recognised when an entity becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through Statement of Profit and Loss (FVTPL)) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

at fair value through profit and loss are recognised immediately in Statement of Profit and Loss.

A. Financial assets

a) Recognition and initial measurement

A financial asset is initially recognised at fair value and, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue. Purchases and sales of financial assets are recognised on the trade date, which is the date on which the Company becomes a party to the contractual provisions of the instrument.

b) Classification of financial assets

Financial assets are classified, at initial recognition and subsequently measured at amortised cost, fair value through other comprehensive income (OCI), and fair value through profit and loss. A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated at FVTPL:

- › The asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- › The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

A debt instrument is classified as FVTOCI only if it meets both of the following conditions and is not recognised at FVTPL;

- › The asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- › The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt instruments included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognised in the Other Comprehensive Income (OCI). However, the Company recognises interest income, impairment losses & reversals and foreign exchange gain or loss in the Statement of Profit and Loss. On derecognition of the asset, cumulative gain or loss previously recognised in OCI is reclassified from the equity to Statement of Profit and Loss. Interest earned whilst holding FVTOCI debt instrument is reported as interest income using the EIR method.

All equity investments in scope of Ind AS 109 are measured at fair value. Equity instruments which

are held for trading and contingent consideration recognised by an acquirer in a business combination to which Ind AS 103 applies are classified as at FVTPL. For all other equity instruments, the Company may make an irrevocable election to present in other comprehensive income subsequent changes in the fair value. The Company makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

If the Company decides to classify an equity instrument as at FVTOCI, then all fair value changes on the instrument, excluding dividends, are recognised in the OCI. There is no recycling of the amounts from OCI to Statement of Profit and Loss, even on sale of investment. However, the Company may transfer the cumulative gain or loss within equity.

Equity instruments included within the FVTPL category are measured at fair value with all changes recognised in the Statement of Profit and Loss.

All other financial assets are classified as measured at FVTPL.

In addition, on initial recognition, the Company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVTOCI as at FVTPL if doing so eliminates or significantly reduces and accounting mismatch that would otherwise arise.

Financial assets at FVTPL are measured at fair value at the end of each reporting year, with any gains and losses arising on remeasurement recognised in statement of profit and loss. The net gain or loss recognised in statement of profit and loss incorporates any dividend or interest earned on the financial asset and is included in the 'other income' line item. Dividend on financial assets at FVTPL is recognised when:

- › The Company's right to receive the dividends is established,
- › It is probable that the economic benefits associated with the dividends will flow to the entity,
- › The dividend does not represent a recovery of part of cost of the investment and the amount of dividend can be measured reliably.

c) Derecognition of financial assets

The Company derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

d) Impairment

The Company applies the expected credit loss model for recognising impairment loss on financial assets measured at amortised cost, debt instruments at FVTOCI, lease receivables, trade receivables, other contractual rights to receive cash or other financial asset, and financial guarantees not designated as at FVTPL.

Expected credit losses are the weighted average of credit losses with the respective risks of default occurring as the weights. Credit loss is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the Company expects to receive (i.e. all cash shortfalls), discounted at the original effective interest rate (or credit-adjusted effective interest rate for purchased or originated credit-impaired financial assets). The Company estimates cash flows by considering all contractual terms of the financial instrument (for example, prepayment, extension, call and similar options) through the expected life of that financial instrument.

The Company measures the loss allowance for a financial instrument at an amount equal to the lifetime expected credit losses if the credit risk on that financial instrument has increased significantly since initial recognition. If the credit risk on a financial instrument has not increased significantly since initial recognition, the Company measures the loss allowance for that financial instrument at an amount equal to 12-month expected credit losses. 12-month expected credit losses are portion of the life-time expected credit losses and represent the lifetime cash shortfalls that will result if default occurs within the 12 months after the reporting date and thus, are not cash shortfalls that are predicted over the next 12 months.

If the Company measured loss allowance for a financial instrument at lifetime expected credit loss model in the previous year, but determines at the end of a reporting year that the credit risk has not increased significantly since initial recognition due to improvement in credit quality as compared to the previous year, the Company again measures the loss allowance based on 12-month expected credit losses.

When making the assessment of whether there has been a significant increase in credit risk since initial recognition, the Company uses the change in the risk of a default occurring over the expected life of the financial instrument instead of the change in the amount of expected credit losses. To make that assessment, the Company compares the risk

of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and considers reasonable and supportable information, that is available without undue cost or effort, that is indicative of significant increases in credit risk since initial recognition.

For trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 115, the Company always measures the loss allowance at an amount equal to lifetime expected credit losses.

Further, for the purpose of measuring lifetime expected credit loss allowance for trade receivables, the Company has used a practical expedient as permitted under Ind AS 109. This expected credit loss allowance is computed based on a provision matrix which takes into account historical credit loss experience and adjusted for forward-looking information.

The impairment requirements for the recognition and measurement of a loss allowance are equally applied to debt instruments at FVTOCI except that the loss allowance is recognised in other comprehensive income and is not reduced from the carrying amount in the balance sheet

The Company has performed sensitivity analysis on the assumptions used and based on current indicators of future economic conditions, the Company expects to recover the carrying amount of these assets.

e) Effective interest method

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant year. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter year, to the net carrying amount on initial recognition.

Income is recognised on an effective interest basis for debt instruments other than those financial assets classified as at FVTPL. Interest income is recognised in statement of profit and loss and is included in the 'Other income' line item.

B. Financial liabilities and equity instruments**a) Classification as debt or equity**

Debt and equity instruments issued by a company are classified as either financial liabilities or as

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

b) Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

Repurchase of the Company's own equity instruments is recognised and deducted directly in equity. No gain or loss is recognised in Statement of Profit and Loss on the purchase, sale, issue or cancellation of the Company's own equity instruments.

c) Financial liabilities

Financial liabilities are classified as either financial liabilities 'at FVTPL' or 'other financial liabilities'.

Financial liabilities at FVTPL:

Financial liabilities are classified as at FVTPL when the financial liability is either held for trading or it is designated as at FVTPL.

A financial liability is classified as held for trading if:

- › It has been incurred principally for the purpose of repurchasing it in the near term; or
- › on initial recognition it is part of a portfolio of identified financial instruments that the Company manages together and has a recent actual pattern of short-term profit-taking; or
- › it is a derivative that is not designated and effective as a hedging instrument.

A financial liability other than a financial liability held for trading may be designated as at FVTPL upon initial recognition if:

- › such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise;
- › the financial liability forms part of a group of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Company's documented risk management or investment strategy, and information about the grouping is provided internally on that basis; or
- › it forms part of a contract containing one or more embedded derivatives, and Ind AS 109 permits the entire combined contract to be designated as at FVTPL in accordance with Ind AS 109.

Financial liabilities at FVTPL are stated at fair value, with any gains or losses arising on remeasurement recognised in Statement of Profit and Loss. The net gain or loss recognised in Statement of Profit and Loss incorporates any interest paid on the financial liability and is included in the Statement of Profit and Loss. For Liabilities designated as FVTPL, fair value gains/losses attributable to changes in own credit risk are recognised in OCI.

The Company derecognises financial liabilities when, and only when, the Company's obligations are discharged, cancelled or they expire. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in the Statement of Profit and Loss.

Other financial liabilities:

The Company enters into deferred payment arrangements (acceptances) whereby overseas lenders such as banks and other financial institutions make payments to supplier's banks for import of raw materials and property, plant and equipment. The banks and financial institutions are subsequently repaid by the Company at a later date providing working capital benefits. These arrangements are in the nature of credit extended in normal operating cycle and these arrangements for raw materials are recognised as Acceptances (under trade payables) and arrangements for property, plant and equipment are recognised as other financial liabilities. Interest borne by the Company on such arrangements is accounted as finance cost. Other financial liabilities (including borrowings and trade and other payables) are subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities:

The Company derecognises financial liabilities when, and only when, the Company's obligations are discharged, cancelled or have expired. An exchange between with a lender of debt instruments with substantially different terms is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. Similarly, a substantial modification of the terms of an existing financial liability (whether or not attributable to the financial difficulty of the debtor) is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in the Statement of Profit and Loss.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

d) Derivative financial instruments

The Company enters into a variety of derivative financial instruments to manage its exposure to interest rate, commodity price and foreign exchange rate risks, including foreign exchange forward contracts, commodity forward contracts, interest rate swaps and cross currency swaps.

Derivatives are initially recognised at fair value at the date the derivative contracts are entered into and are subsequently remeasured to their fair value at the end of each reporting year. The resulting gain or loss is recognised in Statement of Profit and Loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in Statement of Profit and Loss depends on the nature of the hedge item.

e) Embedded derivatives

An embedded derivative is a component of a hybrid (combined) instrument that also includes a non-derivative host contract – with the effect that some of the cash flows of the combined instrument vary in a way similar to a stand-alone derivative. An embedded derivative causes some or all of the cash flows that otherwise would be required by the contract to be modified according to a specified interest rate, financial instrument price, commodity price, foreign exchange rate, index of prices or rates, credit rating or credit index, or other variable, provided in the case of a non-financial variable that the variable is not specific to a party to the contract. Reassessment only occurs if there is either a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required or a reclassification of a financial asset out of the fair value through profit and loss.

If the hybrid contract contains a host that is a financial asset within the scope of Ind AS 109, the Company does not separate embedded derivatives. Rather, it applies the classification requirements contained in Ind AS 109 to the entire hybrid contract. Derivatives embedded in all other host contracts are accounted for as separate derivatives and recorded at fair value if their economic characteristics and risks are not closely related to those of the host contracts and the host contracts are not held for trading or designated at fair value through profit and loss. These embedded derivatives are measured at fair value with changes in fair value recognised in profit and loss, unless designated as effective hedging instruments.

f) Hedge accounting

The Company designates certain hedging instruments, which include derivatives, embedded derivatives and non-derivatives in respect of foreign currency, interest rate and commodity risk,

as either cash flow hedge, fair value hedge. Hedges of foreign currency risk on firm commitments are accounted for as cash flow hedges.

At the inception of the hedge relationship, the entity documents the relationship between the hedging instrument and the hedged item, along with its risk management objectives and its strategy for undertaking various hedge transactions. Furthermore, at the inception of the hedge and on an ongoing basis, the Company documents whether the hedging instrument is highly effective in offsetting changes in fair values or cash flows of the hedged item attributable to hedged risk.

(i) Fair value hedges

Changes in fair value of the designated portion of derivatives that qualify as fair value hedges are recognised in the Statement of Profit and Loss immediately, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk. The change in the fair value of the designated portion of hedging instrument and the change in the hedged item attributable to hedged risk are recognised in the Statement of Profit and Loss in the line item relating to the hedged item.

The Company designates only the spot component for derivative instruments in fair value Hedging relationship. The Company defers changes in the forward element of such instruments in hedging reserve and the same is amortised over the period of the contract.

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated, or exercised, or when it no longer qualifies for hedge accounting. For fair value hedges relating to items carried at amortised cost, the fair value adjustment to the carrying amount of the hedged item arising from the hedged risk is amortised to profit and loss from that date.

(ii) Cash flow hedges

The effective portion of changes in fair value of derivatives and non-derivatives that are designated and qualify as cash flow hedges is recognized in other comprehensive income and accumulated under the heading of cash flow hedging reserve. The gain or loss relating to the ineffective portion is recognised immediately in Statement of profit and loss.

Amounts previously recognised in other comprehensive income and accumulated in equity relating to effective portion as described above are reclassified to profit and loss in the years when the hedged item affects profit and loss, in the same line as the recognised hedged item.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

However, when the hedged forecast transaction results in the recognition of a non-financial asset or a non-financial liability, such gains or losses are transferred from equity (but not as a reclassification adjustment) and included in the initial measurement of the cost of the non-financial asset or non-financial liability.

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated, or exercised, or when it no longer qualifies for hedge accounting. Any gain or loss recognised in other comprehensive income and accumulated in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised in profit and loss. When a forecast transaction is no longer expected to occur, the gain or loss accumulated in equity is recognised immediately in profit and loss.

XIX. SEGMENT REPORTING:

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker.

The Board of directors of the Company has been identified as the Chief Operating Decision Maker which reviews and assesses the financial performance and makes the strategic decisions.

XX. CASH AND CASH EQUIVALENTS:

Cash and cash equivalent in the Balance Sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to insignificant risk of changes in value.

For the purpose of the Statement of cash flows, cash and cash equivalent consists of cash and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Company's cash management.

XXI. EARNINGS PER SHARE:

Basic earnings per share is computed by dividing the profit and loss after tax by the weighted average number of equity shares outstanding during the year. The weighted average number of equity shares outstanding during the year is adjusted for treasury shares, bonus issue, bonus element in a rights issue to existing shareholders, share split and reverse share split (consolidation of shares).

Diluted earnings per share is computed by dividing the profit or loss after tax as adjusted for dividend, interest and other charges to expense or income (net of any attributable taxes) relating to the dilutive potential equity shares, by the weighted average number of equity shares considered for deriving basic earnings per share and the weighted average number of equity shares which could have been issued on the conversion

of all dilutive potential equity shares including the treasury shares held by the Company to satisfy the exercise of the share options by the employees.

XXII. BUSINESS COMBINATION INVOLVING ENTITIES UNDER COMMON CONTROL

A business combination involving entities or businesses under common control is a business combination in which all of the combining entities or businesses are ultimately controlled by the same party or parties both before and after the business combination and the control is not transitory.

Business Combination involving entities or businesses under common control shall be accounted for using the pooling of interest method based on the predecessor values retrospectively for all periods presented.

The pooling of interest method is considered to involve the following:

- (i) The assets and liabilities of the combining entities are reflected at their carrying amounts.
- (ii) No adjustments are made to reflect fair values, or recognise any new assets or liabilities. The only adjustments that are made are to harmonise accounting policies and tax adjustments if any.
- (iii) The components of other equity of the acquired companies are added to the same components within other equity except that any share capital and investments in the books of the acquiring entity is cancelled and the differences, if any, is adjusted in the opening retained earnings.
- (iv) The financial information in the financial statements in respect of prior periods are restated as if the business combination had occurred from the beginning of the preceding period in the financial statements, irrespective of the actual date of the combination. However, if business combination had occurred after that date, the prior period information shall be restated only from that date.

3. Key sources of estimation uncertainty and critical accounting judgements

In the course of applying the policies outlined in all notes under Section 2 above, the Company is required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the year in which the estimate is revised if the revision affects only that

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

year, or in the year of the revision and future year, if the revision affects current and future year.

A) KEY SOURCES OF ESTIMATION UNCERTAINTY**i) Useful lives of property, plant and equipment**

Management reviews the useful lives of property, plant and equipment at least once a year. Such lives are dependent upon an assessment of both the technical lives of the assets and also their likely economic lives based on various internal and external factors including relative efficiency and operating costs. This reassessment may result in change in depreciation and amortisation expected in future periods.

ii) Impairment of investments in subsidiaries, joint-ventures and associates

Determining whether the investments in subsidiaries, joint ventures and associates are impaired requires an estimate in the value in use of investments. In considering the value in use, the Directors have anticipated the future commodity prices, capacity utilisation of plants, operating margins, mineable resources and availability of infrastructure of mines, discount rates and other factors of the underlying businesses/operations of the investee companies as more fully described in note 51. Any subsequent changes to the cash flows due to changes in the above mentioned factors could impact the carrying value of investments.

iii) Contingencies

In the normal course of business, contingent liabilities may arise from litigation and other claims against the Company. Potential liabilities that are possible but not probable of crystallising or are very difficult to quantify reliably are treated as contingent liabilities. Such liabilities are disclosed in the notes but are not recognised. The cases which have been determined as remote by the Company are not disclosed.

Contingent assets are neither recognised nor disclosed in the financial statements unless when an inflow of economic benefits is probable.

iv) Fair value measurements

When the fair values of financial assets or financial liabilities recorded or disclosed in the financial statements cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the DCF model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Judgements include consideration of inputs such as liquidity risk, credit risk and volatility.

v) Taxes

Pursuant to the announcement of the changes in the corporate tax regime, the Companies have an option to either opt for the new tax regime or continue to pay taxes as per the old applicable tax structure together

with the other benefits available to the Companies including utilisation of the MAT credit available. This requires significant estimation in determining in which year the company would migrate to the new tax regime basis future year's taxable profits including the impact of ongoing expansion plans of the Company and consequential utilisation of available MAT credit. Accordingly, in accordance with IND AS 12 - Income Taxes, deferred tax assets and liabilities are required to be measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

During the year, the Company has assessed the outstanding deferred tax liability, and written back an amount to the extent of ₹ 2,150 crores to the Statement of Profit and loss. This is arising from the re-measurement of deferred tax liability that is expected to reverse in future when the Company would migrate to the new tax regime.

vi) Relating to the global health pandemic from COVID-19

On 11 March 2020, the World Health Organisation characterised the outbreak of a strain of the new coronavirus ("COVID-19") as a pandemic. This outbreak is causing significant disturbances and slow down of economic activity. The Company's operations were impacted in the month of March 2020, due to scaling down/suspending production across all plants following nationwide lockdown announced by the Government of India in view of COVID-19. The Government of India permitted certain additional activities from 20 April 2020 in non-containment zones, subject to requisite approvals as may be required. The Company could secure the requisite approvals and has accordingly commenced operations and is gradually ramping up capacity since then.

In assessing the recoverability of carrying amounts of Company's assets such as Investments in and loans/advances (net of impairment loss/loss allowance) to subsidiaries the Company, trade receivables, inventories etc., the Company has considered various internal and external information up to the date of approval of these financial results and concluded that they are recoverable based on the estimate of values of the businesses and assets by independent external valuers which was based on cash flow projections/implied multiple approach. In making the said projections, reliance has been placed on estimates of future prices of iron ore and coal, mineable resources, and assumptions relating to operational performance including significant improvement in capacity utilisation and margins based on forecasts of demand in local markets, and capacity expansion/availability of infrastructure facilities for mines.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

The Company has performed sensitivity analysis on the assumptions used and based on current indicators of future economic conditions, the Company expects to recover the carrying amount of these assets. The impact of the global health pandemic may be different from that estimated as at the date of approval of these financial statements and the Company will continue to closely monitor any material changes to future economic conditions.

B) CRITICAL ACCOUNTING JUDGEMENTS

i) **Control over JSW Realty & Infrastructure Private Limited (RIPL)**

RIPL has developed a residential township in Vijayanagar, Karnataka on the land taken on lease from the Company for a period of 30 years and provides individual housing units on rent to the employees of the Company or other group companies. RIPL is not allowed to sub-let or assign its rights under the arrangement without prior written consent of the Company. Though the Company does not hold any ownership interest in RIPL, the Company has concluded that the Company has practical ability to direct the relevant activities of RIPL unilaterally, considering RIPL's dependency on the Company for funding significant portion of its operation through subscription to 73.89% of preference share capital amounting to ₹ 304 crore issued by RIPL and significant portion of RIPL's activities

ii) **Determining the lease term of contracts with renewal and termination options – Company as lessee**

The Company determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Company has several lease contracts that include extension and termination options. The Company applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Company reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate (e.g., construction of significant leasehold improvements or significant customisation to the leased asset).

iii) **Joint control over Monnet Ispat and Energy Limited**

The consortium of JSW Steel Limited and AION Investments Private II Limited completed the acquisition of Monnet Ispat and Energy Limited ("MIEL") through their jointly controlled entity Creixent Special Steels Limited ("CSSL") on 31 August 2018. The Company has made an

investment in the year 2018-19 of ₹ 375 crores through equity and redeemable preference shares in CSSL to acquire joint control in MIEL and have an effective shareholding of 23.1% in MIEL.

As per the Shareholding agreement, all the relevant activities of CSSL that affect the Company's variable returns from its involvement with CSSL/ MIEL have to be decided unanimously by a Steering Committee on which the Company has representation and thus the Company has concluded that it has joint control over CSSL.

iv) **Incentives under the State Industrial Policy**

The Company units at Dolvi in Maharashtra and Vijayanagar in Karnataka are eligible for incentives under the respective State Industrial Policy and have been availing incentives in the form of VAT deferral/CST refunds.

The State Government of Maharashtra ('GOM') vide its Government Resolution (GR) issued the modalities for sanction and disbursement of incentives, under GST regime, and introduced certain new conditions/restrictions for accruing incentive benefits granted to the Company including denying incentives in certain cases.

The management has evaluated the impact of other conditions imposed and has obtained legal advice on the tenability of these changes in the said scheme. Based on such legal advice, the Company has also made the representation to GOM and believes that said Incentives would continue to be made available to the Company under the GST regime, since the new conditions are not tenable legally and will contest these changes appropriately.

Accordingly, the Company has recognised grant income without giving effect to the above restrictions and the cumulative amount receivable towards the same is considered to be good and recoverable.

C) **NEW AND AMENDED ACCOUNTING STANDARDS: Ind AS 116 – Leases**

Ind AS 116 supersedes Ind AS 17 Leases including evaluating the substance of transactions involving the legal form of a Lease. The standard sets out the principles for the recognition, measurement, presentation and disclosure of leases and requires lessees to account for all leases under a single on-balance sheet model.

Lessor accounting under Ind AS 116 is substantially unchanged under Ind AS 17. Lessors will continue to classify leases as either operating or finance leases using similar principles as in Ind AS 17. Therefore, Ind AS 116 did not have an impact for leases where the Company is the lessor.

The Company adopted Ind AS 116 using the modified retrospective method of adoption with the date of initial application of 1 April 2019. Under this method, the

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

standard is applied retrospectively with the cumulative effect of initially applying the standard recognised at the date of initial application.

Effective 1 April 2019, the Company has adopted Ind AS 116 'Leases' and applied the standard to all lease contracts existing on the date of initial application i.e. 01 April 2019. The Company has used the modified retrospective approach for transitioning to Ind AS 116 with right-of-use asset recognised at an amount equal to the lease liability adjusted for any prepayments/accruals recognised in the balance sheet immediately before the date of initial application. Accordingly, comparatives for the year ended 31 March 2019 have not been retrospectively adjusted.

Upon adoption of Ind AS 116, the Group applied a single recognition and measurement approach for all leases except for short-term leases and leases of low-value assets. Refer to Note 1 (IV) Leases for the accounting policy beginning 1 April 2019. The standard provides specific transition requirements and practical expedients, which have been applied by the Company.

Leases previously classified as finance leases

The Company applied the practical expedients provided in Ind AS 116 and did not change the initial carrying amounts of recognised assets and liabilities at the date of initial application for leases previously classified as finance leases (i.e. the right-of-use assets and lease liabilities equal the lease assets and liabilities recognised under Ind AS 17). The requirements of Ind AS 116 was applied to these leases from 1 April 2019.

Leases previously accounted for as operating leases

The Company recognised right-of-use assets and lease liabilities for those leases previously classified as operating leases, except for short-term leases and leases of low-value assets. The right-of-use assets were recognised based on the amount equal to the lease liabilities, adjusted for any related prepaid and accrued lease payments previously recognised. Lease liabilities were recognised based on the present value

of the remaining lease payments, discounted using the incremental borrowing rate at the date of initial application.

The Company also applied the available practical expedients wherein it:

- › Used a single discount rate to a portfolio of leases with reasonably similar characteristics.
- › Relied on its assessment of whether leases are onerous immediately before the date of initial application.
- › Applied the short-term leases exemptions to leases with lease term that ends within 12 months at the date of initial application.
- › Excluded the initial direct costs from the measurement of the right-of-use asset at the date of initial application.
- › Used hindsight in determining the lease term where the contract contains options to extend or terminate the lease.

Most of the contracts that contains extension terms are on mutual agreement between both the parties and hence the potential future rentals cannot be assessed. Certain contracts where the extension terms are unilateral are with unrelated parties and hence there is no certainty about the extension being exercised.

The weighted average incremental borrowing rate applied to the newly recognised lease liabilities pursuant to Ind AS 116 adoption as at 1 April 2019 is 9%.

Based on the above, as at 1 April 2019:

Right-of-use asset of ₹ 5,030 crores and a lease liability of ₹ 4,453 crores on the date of initial application, including right-of-use asset amounting to ₹ 4,122 crores and lease liability amounting to ₹ 3,990 crores recognised as finance lease asset and obligation respectively under erstwhile lease standard as at 31 March 2019.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

4. Property, Plant and Equipment

										₹ in crores
Particulars	Freehold land	Leasehold land	Buildings (Owned)	Buildings (On finance lease)	Plant and equipment (Owned)	Plant and equipment (On finance lease)	Furniture and fixtures	Vehicles and aircrafts	Office equipment	Total
Cost/deemed cost										
At 1 April 2018*	1,033	455	6,661	172	45,252	4,870	109	136	60	58,748
Additions	7	1	506	18	3,827	385	14	17	11	4,786
Deductions	7	-	-	-	254	-	4	9	1	275
Other adjustments (refer note c)	-	-	-	-	262	-	-	-	-	262
At 31 March 2019*	1,033	456	7,167	190	49,087	5,255	119	144	70	63,521
Transfer Out to Right of use Assets	-	456	-	190	14	5,255	-	-	-	5,915
Additions	24	-	233	-	1,614	-	7	17	21	1,916
Deductions	14	-	2	-	178	-	1	9	-	204
Other adjustments (refer note c)	-	-	-	-	298	-	-	-	-	298
At 31 March 2020	1,043	-	7,398	-	50,807	-	125	152	91	59,616
Accumulated depreciation										
At 1 April 2018*	-	14	840	82	6,821	905	40	36	27	8,765
Depreciation	-	5	307	12	2,709	323	13	15	11	3,395
Deductions	-	-	-	-	233	-	1	5	-	239
At 31 March 2019*	-	19	1,147	94	9,297	1,228	52	46	38	11,921
Transfer Out to Right of use Assets	-	19	-	94	8	1,228	-	-	-	1,349
Depreciation	-	-	318	-	2,636	-	12	16	17	2,999
Impairment*	-	-	3	-	77	-	-	-	-	80
Deductions	-	-	-	-	146	-	1	5	-	152
At 31 March 2020	-	-	1,468	-	11,856	-	63	57	55	13,499
Net book value										
At 31 March 2020	1,043	-	5,930	-	38,951	-	62	95	36	46,117
At 31 March 2019*	1,033	437	6,020	96	39,790	4,027	67	98	32	51,600

*restated pursuant to merger

*includes exceptional item (refer note 51)

Notes:

		₹ in crores	
Description		As at 31 March 2020	As at 31 March 2019
a) Freehold land which is yet to be registered in the Company's name	Acre	19	19
	Deemed cost	9	9
b) Freehold land and buildings which has been/agreed to be hypothecated/ mortgaged to lenders of related parties	Deemed cost	275	255
c) Other adjustments comprises:			
Borrowing cost	₹ in crores	2	25
Foreign exchange loss/(gain) (including regarded as an adjustment to borrowing costs)	₹ in crores	296	237

d) Assets given on operating lease:

(i) The Company has entered into lease arrangements, for renting the following:

Category of Asset	Area	Period
Land at Vijayanagar	754 acres	8 months to 30 years
Land at Dolvi along with certain buildings	193 acres	3 years to 20 years
Land at Palwal	6 acres	15 years
Office Premises at Mittal Tower	1,885 sq. feet	24 months
Office Premises at CBD Belapur	33,930 sq. feet	5 years
Houses at Vijayanagar Township	14,11,027 sq. feet (2,279 Houses)	120 months
Building for Vijayanagar Sports Institute	1,96,647 sq. feet	3 years
Hospital premises at Vijayanagar	81,500 sq. feet	20 years

The agreements are renewable & cancellable by mutual consent of both parties. The rent paid on above is based on mutually agreed rates.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

(ii) Disclosure in respect of assets given on operating lease included in following heads:

Particulars	As at 31 March 2020	As at 31 March 2019
Land		
Cost/Deemed cost	138	117
Building		
Cost/Deemed cost	233	215
Accumulated depreciation	24	18
Depreciation for the year	6	6

e) Certain property, plant and equipment are pledged against borrowings, the details relating to which have been described in Note 20 and Note 25.

f) Property, plant and equipment includes proportionate share (50%) of assets under joint operation as below:

Particulars	Buildings (Owned)	₹ in crores Plant and Equipment (Owned)
Cost/deemed cost		
At 1 April 2018	476	7
Additions	-	-
At 31 March 2019	476	7
Additions	-	-
At 31 March 2020	476	7
Accumulated depreciation		
At 1 April 2018	48	1
Depreciation	16	1
At 31 March 2019	64	2
Depreciation	12	1
At 31 March 2020	76	3
Net book value		
At 31 March 2020	400	4
At 31 March 2019	412	5

5. Capital work-in-progress includes exchange fluctuation loss (including regarded as an adjustment to borrowing costs) of ₹ 881 crores (previous year ₹ 317 crores) and borrowing cost of ₹ 574 crores (previous year ₹ 169 crores) capitalised during the year.

6. Right of Use assets and Lease liability

Particulars	Land	Buildings	Plant and equipment	₹ in crores Total
Transfer In Right of use Assets				
Gross block	456	190	5,255	5,901
Accumulated depreciation	(19)	(94)	(1,228)	(1,341)
Additions (recognised in pursuant to Ind AS 116 adoption)	-	26	444	470
Right-of-use assets on initial recognition as on 1 April 2019	437	122	4,471	5,030
Additions	-	-	10	10
Deductions*	-	-	451	451
Depreciation expense	4	17	466	487
At 31 March 2020	433	105	3,564	4,102

Leasehold land aggregating to ₹ 67 crores wherein the lease deed has expired and the Company has a right to convert the land into freehold land subject to complying with certain conditions. The Company is in the process of converting the title into freehold as per the lease cum sale agreement.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

LEASE LIABILITIES

Particulars	₹ in crores
At 1 April 2019 (Transferred from finance lease obligation)	3,990
Additional leases (recognised pursuant to Ind AS 116 adoption)	463
Lease liabilities on initial recognition as on 1 April 2019	4,453
Additions	18
Interest accrued	472
Lease principal payments	(503)
Lease interest payments	(472)
Reversal*	(479)
At 31 March 2020	3,489
Current	773
Non-current	2,716

*including interest repayment

*The long term pellet supply agreement and coke supply agreement with Amba River and Coke Limited have been amended with effect from September 30, 2019. The amendments, inter alia, reduces tenure with revised payment terms. Accordingly, lease modification has assessed and reversal of ₹ 451 crores from right of use assets and ₹ 479 crores from lease liabilities has been done accordingly.

The table below provides details regarding the contractual maturities of lease liabilities as at 31 March 2020 on an undiscounted basis:

Particulars	₹ in crores
Less than 1 year	1,105
1-5 years	2,761
More than 5 years	883
At 31 March 2020	4,749

The Company does not face a significant liquidity risk with regard to its lease liabilities as the current assets are sufficient to meet the obligations related to lease liabilities as and when they fall due.

The Company has lease contracts for machinery that contains variable payments amounting to ₹ 436 crores shown under cost of material consumed.

The Company has recognised ₹ 3 crores as rent expenses during the year which pertains to short-term lease/low value asset which was not recognised as part of right of use asset and also recognised a loss of ₹ 3 crores on sale & leaseback transaction entered during the year. Both of amounts are being recognised as part of other expenses.

The leases that the Company has entered with lessors are generally long-term in nature and no changes in terms of those leases are expected due to the COVID-19.

7. Intangible assets

Particulars	Computer software	License fees	Mining Assets	₹ in crores Total
Cost/deemed Cost				
At 1 April 2018	93	26	18	137
Additions	28	-	105	133
At 31 March 2019	121	26	123	270
Additions	33	-	154	187
At 31 March 2020	154	26	277	457
Accumulated amortisation				
At 1 April 2018	56	15	1	72
Amortisation	15	4	7	26
At 31 March 2019	71	19	8	98
Amortisation	17	5	14	36
At 31 March 2020	88	24	22	134
Net book value				
At 31 March 2020	66	2	255	323
At 31 March 2019	50	7	115	172

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

8. Investments in subsidiaries, associates and joint ventures

Particulars	Paid up value	As at 31 March 2020		As at 31 March 2019	
		No. of shares	₹ in crores	No. of shares	₹ in crores
A Investment in equity instruments					
Unquoted					
Subsidiaries (at cost or deemed cost)					
Amba River Coke Limited (refer note a)	₹ 10 each	93,18,98,670	932	93,18,98,670	932
JSW Bengal Steel Limited	₹ 10 each	45,22,05,000	449	45,22,05,000	449
JSW Jharkhand Steel Limited	₹ 10 each	9,30,33,853	93	8,80,33,853	88
JSW Natural Resources Limited	USD 10 each	13,65,500	4	13,65,500	4
JSW Steel (Netherlands) B.V.	Euro 1 each	7,07,625	4	7,07,625	4
Periama Holdings, LLC	0.1% interest in members' capital	NA	&	NA	&
JSW Steel Coated Products Limited	₹ 10 each	80,00,50,000	2,064	5,00,50,000	1,314
Arima Holdings Limited	USD 100 each	50,390	***	50,390	***
Erebus Limited	USD 100 each	2,15,420	\$\$\$	2,15,420	\$\$\$
Nippon Ispat Singapore (Pte) Limited	SGD 1 each	7,84,502	-	7,84,502	-
Peddar Realty Private Limited	₹ 10 each	10,000	57	10,000	57
Lakeland Securities Limited	USD 100 each	351	@@	351	@@
JSW Steel UK Limited	GBP 1 each	5,55,200	3	5,55,200	3
JSW Industrial Gases Private Limited	₹ 10 each	9,20,83,826	267	9,20,83,826	267
JSW Steel Utkal Limited	₹ 10 each	4,97,49,000	50	3,94,39,000	39
Acero Junction Holdings, Inc.	USD 0.001 each	100	536	100	536
Hasuad Steel Limited	₹ 10 each	-	-	10,000	-
JSW Steel Italy Piombino S.p.A. (Formerly known as Acciaierie e Ferriere di Piombino S.p.A.)	Euro 1 each	93,600	^^	93,600	^^
GSI Lucchini S.p.A	Euro 1 each	2,736	&&	2,736	&&
JSW Retail Limited	₹ 10 each	10,000	^	10,000	^
PIOMBINO Steel Limited	₹ 10 each	77,95,786	8	-	-
Vardhaman Industries Limited	₹ 10 each	45,00,000	5	-	-
JSW Vallabh Tinplate Private Limited	₹ 10 each	2,50,19,600	30	-	-
JSW Vijayanagar Metalics Limited	₹ 10 each	10,000	^	-	-
Joint ventures (at cost or deemed cost)					
Gourangdih Coal Limited	₹ 10 each	24,50,000	2	24,50,000	2
JSW MI Steel Service Centre Private Limited	₹ 10 each	6,65,00,000	67	6,65,00,000	67
JSW Severfield Structures Limited	₹ 10 each	19,79,37,940	198	19,79,37,940	198
Rohne Coal Company Private Limited	₹ 10 each	4,90,000	""	4,90,000	""
JSW Vallabh Tinplate Private Limited	₹ 10 each	-	-	2,50,19,600	30
Creixent Special Steels Limited	₹ 10 each	48,00,000	25	48,00,000	25
Monnet Ispat and Energy Limited	₹ 10 each	399	&&&	399	&&&
Vijayanagar Minerals Private Limited	₹ 10 each	4,000	@	4,000	@
B Investment in limited liability partnership firm					
Unquoted subsidiary (at cost or deemed cost)					
Inversiones Eurosh Limitada (unquoted)	5% Equity Interest in the capital	NA	^^^	NA	^^^
Total			4,794		4,017
Less: Aggregate amount of provision for impairment in the value of investments			(37)		(37)
			4,757		3,980
Unquoted					
Aggregate carrying value			4,757		3,980

*** ₹ 0.25 crores \$\$\$ ₹ 0.27 crores @@ ₹ 0.22 crores ** ₹ 0.49 crores ^^ ₹ 0.01 crores @ ₹ 40,000 & ₹ 1 @@@ ₹ 0.50 crores

^ ₹ 0.01 crores ^^ ₹ 0.19 crores && ₹ 0.19 crores \$\$ ₹ 0.01 crores &&& ₹ 3,990

Note:

- (a) 30,43,73,882 shares (as at 31 March 2019 30,43,73,882 shares) are pledged to the Amba River & Coke Limited (ARCL)'s banker.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

9. Investments (non-current)

Particulars	Paid up value	As at 31 March 2020		As at 31 March 2019	
		No. of shares	₹ in crores	No. of shares	₹ in crores
A Investment in equity instruments					
Quoted-Others (at fair value through OCI)					
Fully paid up					
JSW Energy Limited	₹ 10 each	8,53,63,090	364	8,53,63,090	619
Unquoted					
Others (at fair value through OCI)					
Toshiba JSW Power Systems Private Limited	₹ 10 each	1,10,00,000	-	1,10,00,000	-
MJSJ Coal Limited	₹ 10 each	1,04,61,000	9	1,04,61,000	9
SICOM Limited	₹ 10 each	6,00,000	5	6,00,000	5
Kalyani Mukand Limited	₹ 1 each	4,80,000	\$	4,80,000	\$
Ispat Profiles India Limited	₹ 1 each	15,00,000	\$	15,00,000	\$
			378		633
B Investments in preference shares and Debentures	Terms				
Unquoted - (at fair value through profit and loss)					
Subsidiaries					
JSW Steel (Netherlands) B.V.	5% redeemable, non-cumulative of Euro 1 each	3,99,00,250	217	3,99,00,250	254
JSW Realty & Infrastructure Private Limited	10% redeemable, non-cumulative of ₹ 100 each	1,99,15,000	99	1,99,15,000	89
JSW Realty & Infrastructure Private Limited	10% redeemable, non-cumulative of ₹ 100 each (Series 1)	50,00,000	37	50,00,000	34
JSW Realty & Infrastructure Private Limited	10% redeemable, non-cumulative of ₹ 100 each (Series 2)	53,00,000	29	53,00,000	27
JSW Realty & Infrastructure Private Limited	10% redeemable, non-cumulative of ₹ 100 each	2,14,000	1	-	-
Vardhaman Industries Limited	10% p.a. Compulsorily convertible Debentures	5,90,00,000	59	-	-
Joint ventures					
Rohne Coal Company Private Limited	1% non-cumulative of ₹ 10 each	2,36,42,580	-	2,36,42,580	-
Rohne Coal Company Private Limited	1% Series-A non-cumulative of ₹ 10 each	71,52,530	3	71,52,530	5
Rohne Coal Company Private Limited	1% Series-B non-cumulative of ₹ 10 each	16,61,686	2	13,70,786	1
			447		410
C Investments in preference shares	Terms				
Unquoted - (at amortised cost)					
Joint ventures					
Creixent Special Steels Limited	0.01% redeemable, cumulative of ₹ 10 each	17,19,69,200	206	17,19,69,200	184
Creixent Special Steels Limited	0.01% redeemable, cumulative of ₹ 10 each	19,83,00,410	211	19,83,00,410	190
Monnet Ispat and Energy Limited	0.01% compulsorily convertible, non-cumulative of ₹ 10 each	601	@	601	@
			417		374
D Investments in Government securities (unquoted - Others) (at amortised cost)					
National Savings Certificates (Pledged with commercial tax department)			^^		^^
Total (A+B+C+D)			1,242		1,417
Quoted					
Aggregate book value			364		619
Aggregate market value			364		619
Unquoted					
Aggregate carrying value			878		798
Investment at amortised cost			417		374
Investment at fair value through other comprehensive income			378		633
Investment at fair value through profit and loss			447		410

^^ ₹ 0.07 crores \$ ₹ 1 @ ₹ 6,010

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

10. Loans (Unsecured)

₹ in crores

Particulars	As at 31 March 2020		As at 31 March 2019	
	Non-current	Current	Non-current	Current
Loans				
to related parties*	9,108	100	8,070	47
to other body corporate	9	-	9	-
Security deposits	609	221	281	89
Less : Allowance for doubtful loans (Considered doubtful)	(1,021)	-	(685)	-
Total	8,705	321	7,675	136
Note				
Considered good (Unsecured)	8,705	321	7,675	136
Loans which have significant increase in Credit Risk	-	-	-	-
Loans which are credit impaired	-	-	-	-
Loans and advances to other body corporate	9	-	9	-
Loans and advances to related parties	1,012	-	676	-

*Loans are given for business purpose. Refer note 44 for terms of Loan.

MOVEMENT IN ALLOWANCE FOR DOUBTFUL LOANS

₹ in crores

Particulars	As at 31 March 2020
As at 1 April 2018	532
Additional provision transferred from guarantee towards incremental loan (refer note)	153
As at 31 March 2019	685
Provision written back due to repayment of loan	(326)
Additional provision made during the year (refer note 51)	605
Additional provision transferred from guarantee towards incremental loan (refer note)	57
As at 31 March 2020	1,021

Note:

The Company had recognised financial guarantee obligation in the earlier years towards lenders of a subsidiary, against which incremental loans have been advanced to the subsidiary during the current year. Consequently, the financial guarantee obligation has been released and basis of the recoverability of the said loans provision for doubtful allowances has been recognised, resulting in NIL impact in Statement of Statement of profit & loss.

DETAILS OF LOANS AND ADVANCES IN THE NATURE OF LOANS TO SUBSIDIARIES:

₹ in crores

Particulars	As at 31 March 2020		As at 31 March 2019	
	Maximum amount outstanding during the year	Amount outstanding	Maximum amount outstanding during the year	Amount outstanding
JSW Steel (Netherlands) B.V.	1,326	267	1,364	1,318
JSW Natural Resources Limited	138	138	146	124
Inversiones Eurosh Limitada	803	803	773	744
Periama Holdings, LLC	6,134	6,134	5,206	4,936
JSW Steel UK Limited	13	13	11	10
Arima Holding Limited	#	#	#	#
Lakeland Securities Limited	#	#	#	#
Erebus Limited	#	#	#	#
Acero Junction Holdings, Inc.	1,509	1,509	832	799
Monnet Ispat and Energy Limited	215	215	125	125
JSW Global Business Solutions Limited	16	13	18	14
JSW Steel Italy Piombino S.p.A. (Formerly known as Acciaierie di Ferriere di Piombino S.p.A.)	83	83	-	-
Nippon Ispat Singapore (Pte) Limited	3	3	3	3

represents amounts below ₹ 0.50 crore

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

11. Others financial assets (Unsecured)

₹ in crores

Particulars	As at 31 March 2020		As at 31 March 2019	
	Non-current	Current	Non-current	Current
Export benefits and entitlements	1	78	1	70
Insurance claim receivable	-	-	43	-
Advance towards equity share capital/preference shares	101	-	1	-
Government grant income receivable (refer note 30a)	326	2,414	2	1,825
Interest receivable on				
- loans to related parties	118	685	-	637
- Others	-	115	-	7
Indirect tax balances Refund due	-	22	-	73
Others	16	70	1	32
Less: Allowance for doubtful receivables	-	(590)	-	-
Total	562	2,794	48	2,644

MOVEMENT IN ALLOWANCE FOR DOUBTFUL LOANS

₹ in crores

Particulars	As at 31 March 2020
Opening Balance	-
Additional provision for Interest receivable from related party (refer note 51)	586
Additional provision for export incentives	4
Closing Balance	590

12. Other assets (Unsecured)

₹ in crores

Particulars	As at 31 March 2020		As at 31 March 2019	
	Non-current	Current	Non-current	Current
Capital advances	843	-	1,799	-
Less : Allowance for doubtful advances	(7)	-	(7)	-
Other Advances				
Advance to suppliers	271	1,042	571	957
Export benefits and entitlements	56	75	56	87
Security deposits	37	37	34	118
Indirect tax balances/recoverable/credits	1,381	449	1,214	692
Prepayments and others	60	198	62	137
Less: Allowance for doubtful advances	(262)	(6)	(254)	-
Total	2,379	1,795	3,475	1,991
Other Assets constitute:				
Capital advances				
Considered good	836	-	1,792	-
Considered doubtful, provided	7	-	7	-
Others				
Considered good	1,543	1,795	1,683	1,991
Considered doubtful, provided	262	6	254	-
Advances to suppliers	252	-	250	-
Prepayment and others	7	6	2	-
Indirect tax balances/recoverable/credits	3	-	2	-

13. Inventories

₹ in crores

Particulars	As at 31 March 2020	As at 31 March 2019
Raw materials (at cost)	4,110	5,108
Work-in-progress (at cost)	414	477
Semi-finished/finished goods (at cost or net realisable value)	3,343	3,275
Production consumables and stores and spares (at cost)	1,734	1,955
Others	22	-
Total	9,623	10,815

Inventories have been pledged as security against certain bank borrowings, details relating to which has been described in note 20 and note 25.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

DETAILS OF STOCK-IN-TRANSIT

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Raw materials	1,222	1,551
Production consumables and stores and spares	190	147
Total	1,412	1,698

14. Trade receivables

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Trade Receivables considered good - Secured	-	-
Trade Receivables considered good - Unsecured	3,149	6,682
Trade Receivables which have significant increase in Credit Risk	160	160
Less: Allowance for doubtful debts	(143)	(72)
Trade Receivables - credit impaired	10	10
Less: Allowance for doubtful debts	(10)	(10)
Total	3,166	6,770

AGEING OF RECEIVABLES THAT ARE PAST DUE:

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
60-90 days	79	79
90-180 days	56	298
> 180 days	410	524
Total	545	901

The credit period on sales of goods ranges from 7 to 90 days with or without security.

Before accepting any new customer, the Company uses an external credit scoring system to assess the potential customer's credit quality and defines credit limits by customer. Limits and scoring attributed to customers are reviewed once a year.

The Company does not generally hold any collateral or other credit enhancements over these balances nor does it have a legal right of offset against any amounts owed by the Company to the counterparty.

Trade receivables have been given as collateral towards borrowings details relating to which has been described in note 20 and note 25.

Credit risk management regarding trade receivables has been described in note 42 (8).

Trade receivables from related parties' details has been described in note 44.

Trade receivables does not include any receivables from directors and officers of the Company.

15. Cash and cash equivalents

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Balances with Banks	-	-
In current accounts	1,613	425
In term deposit accounts with maturity less than 3 months at inception	1,824	4,840
Cheques on hand	-	100
Cash on hand	1	1
Total	3,438	5,366

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

16. Bank balance other than cash and cash equivalents

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Earmarked balances		
- in current accounts	35	29
- in term deposits	14	-
Balances with Banks		
In term deposit accounts		
- with maturity more than 3 months but less than 12 months at inception	7,790	275
- with maturity more than 12 months at inception	122	127
In margin money	2	16
Total	7,963	447

Earmarked bank balances are restricted in use and it relates to unclaimed dividend and Balances with banks held as margin money for security against the guarantees.

17. Derivative Assets

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Forward contracts	259	202
Commodity contracts	-	6
Interest rate swaps	1	20
Currency options	15	1
Total	275	229

18. Equity share capital

Particulars	As at 31 March 2020		As at 31 March 2019	
	Number of Shares		Amount (₹ in crores)	
Share capital				
(a) Authorised				
Equity shares of the par value of ₹ 1 each	60,15,00,00,000	60,15,00,00,000	6,015	6,015
(b) Issued and subscribed				
(i) Outstanding at the beginning of the year, fully paid up	2,41,72,20,440	2,41,72,20,440	242	242
(ii) Less: Treasury shares held under ESOP Trust (refer note (a) below)	(1,48,16,254)	(1,55,08,976)	(2)	(2)
(iii) Outstanding at the end of the year, fully paid up	2,40,23,26,186	2,40,17,11,464	240	240
(c) Equity shares forfeited (amount originally paid-up)			61	61
Total			301	301

a) NOTE FOR SHARES HELD UNDER ESOP TRUST:

The Company has created an Employee Stock Ownership Plan (ESOP) for providing share-based payment to its employees.

ESOP is the primary arrangement under which shared plan service incentives are provided to certain specified employees of the Company and its subsidiaries in India. For the purpose of the scheme, the Company purchases shares from the open market under ESOP trust. The Company treats ESOP trust as its extension and shares held by ESOP trust are treated as treasury shares.

For the details of shares reserved for issue under the Employee Stock Ownership Plan (ESOP) of the Company refer note 39.

Movement in treasury shares

Particulars	As at 31 March 2020		As at 31 March 2019	
	Number of Shares		Amount (₹ in crores)	
Shares of ₹ 1 each fully paid up held under ESOP Trust				
Equity shares as at 1 April	1,55,08,976	1,09,88,860	2	1
Changes during the year	(6,92,722)	45,20,116	*	@
Equity shares as at 31 March	1,48,16,254	1,55,08,976	2	2

* ₹ (0.07) crores @ ₹ 0.45 crores

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

b) RIGHTS, PREFERENCES AND RESTRICTIONS ATTACHED TO EQUITY SHARES

The Company has a single class of equity shares having par value of ₹ 1 per share. Each shareholder is eligible for one vote per share held. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.

c) SHAREHOLDERS HOLDING MORE THAN 5% SHARE IN THE COMPANY ARE SET OUT BELOW

Particulars	As at 31 March 2020		As at 31 March 2019	
	No of shares	% of shares	No of shares	% of shares
Equity shares				
JFE Steel International Europe BV	36,25,83,070	15.00%	36,25,83,070	15.00%
JSW Techno Projects Management Ltd	25,70,51,220	10.63%	24,73,28,450	10.23%
JSW Holdings Limited	18,14,02,230	7.50%	17,88,37,230	7.40%
Vividh Finvest Private Limited	14,33,70,690	5.93%	14,19,95,690	5.87%

d) SHARES ALLOTTED AS FULLY PAID-UP PURSUANT TO CONTRACTS WITHOUT PAYMENT BEING RECEIVED IN CASH DURING THE YEAR OF FIVE YEARS IMMEDIATELY PRECEDING THE DATE OF THE BALANCE SHEET ARE AS UNDER:

Nil

19. Other equity

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
General reserve	9,944	9,895
Retained Earnings	17,709	13,612
Other Comprehensive Income:		
Equity instruments through other comprehensive income	148	403
Effective portion of cash flow hedges	(434)	33
Foreign currency monetary item translation difference account (FCMITDA)	-	(57)
Other Reserves		
Equity settled share based payment reserve	122	91
Capital reserve	4,359	4,359
Capital redemption reserve	774	532
Securities premium reserve	5,439	5,439
Debenture redemption reserve	-	285
Total	38,061	34,592

(i) GENERAL RESERVE

Under the erstwhile Indian Companies Act, 1956, a general reserve was created through an annual transfer of net income at a specified percentage in accordance with applicable regulations. The purpose of these transfers was to ensure that if a dividend distribution in a given year is more than 10.00% of the paid-up capital of the Company for that year, then the total dividend distribution is less than the total distributable reserves for that year.

Consequent to introduction of Companies Act, 2013, the requirement of mandatory transfer of a specified percentage of the net profit to general reserve has been withdrawn and the Company can optionally transfer any amount from the surplus of profit and loss to the General reserves. This reserve is utilised in accordance with the specific provisions of the Companies Act, 2013.

(ii) RETAINED EARNINGS

Retained earnings are the profits that the Company has earned till date, less any transfers to general reserve, dividends or other distributions paid to shareholders. Retained earnings includes re-measurement loss/(gain) on defined benefit plans, net of taxes that will not be reclassified to Statement of Profit and Loss. Retained earnings is a free reserve available to the Company.

(iii) EQUITY INSTRUMENTS THROUGH OTHER COMPREHENSIVE INCOME

The Company has elected to recognise changes in the fair value of certain investment in equity instrument in other comprehensive income. This amount will be reclassified to retained earnings on derecognition of equity instrument.

(iv) EFFECTIVE PORTION OF CASH FLOW HEDGES

Effective portion of cash flow hedges represents the cumulative effective portion of gains or losses arising on changes in fair value of hedging instruments entered into for cash flow hedges, which shall be reclassified to profit and loss only

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

when the hedged transaction affects the profit and loss, or included as a basis adjustment to the non-financial hedged item, consistent with the Company accounting policies.

(v) FOREIGN CURRENCY MONETARY ITEM TRANSLATION DIFFERENCE ACCOUNT (FCMITDA)

The Company has continued with the policy adopted for accounting for exchange differences arising from translation of long-term foreign currency monetary items recognised in the standalone financial statements prepared under previous GAAP for the year ended 31 March 2016. The reserve pertains to exchange differences relating to long-term foreign currency monetary items in so far as they do not relate to acquisition of depreciable capital assets, which are accumulated in "Foreign Currency Monetary Item Translation Difference Account" and amortised in the Statement of Profit and Loss over the balance Year of such long-term foreign currency monetary item. The Company has fully amortised the balance in the current year and the outstanding balance as on 31 March 2020 stands to NIL.

(vi) EQUITY SETTLED SHARE BASED PAYMENT RESERVE

The Company offers ESOP, under which options to subscribe for the Company's share have been granted to certain employees and senior management of JSW Steel and its subsidiaries. The share based payment reserve is used to recognise the value of equity settled share based payments provided as part of the ESOP scheme.

(vii) CAPITAL RESERVE

Reserve is primarily created on amalgamation as per statutory requirement. This reserve is utilised in accordance with the specific provisions of the Companies Act, 2013.

(viii) CAPITAL REDEMPTION RESERVE

Reserve is created for redemption of preference shares as per statutory requirement. This reserve is utilised in accordance with the specific provisions of the Companies Act, 2013.

(ix) SECURITIES PREMIUM

The amount received in excess of face value of the equity shares is recognised in securities premium. This reserve is utilised in accordance with the specific provisions of the Companies Act, 2013. This reserve is utilised in accordance with the specific provisions of the Companies Act, 2013.

(x) DEBENTURE REDEMPTION RESERVE

Uptil previous year, the Indian Companies Act required companies that issue debentures to create a debenture redemption reserve (DRR) from annual profits until such debentures are redeemed. Companies were required to maintain 25% as a reserve of outstanding redeemable debentures. Accordingly, the Company created DRR at 25% in the penultimate year to the year in which the repayment obligation arises on the Company. The amounts credited to the debenture redemption reserve was not be utilised except to redeem debentures. On redemption the amount was to be reclassified to Retained Earnings.

As per the recent amendment in Companies Act, 2013, issued by the Ministry of Corporate Affairs, listed companies are not required to create debenture redemption reserve (DRR). Accordingly, the Company has transferred the such reserve balance to general reserve as on 31 March 2020.

20. Borrowings (at amortised cost)

₹ in crores

Particulars	As at 31 March 2020		As at 31 March 2019	
	Non-current	Current	Non-current	Current
Bonds (unsecured)	10,554	-	3,459	3,459
Debentures (secured)	5,000	-	2,000	1,841
Term loans				
Secured	10,743	2,468	10,139	1,980
Unsecured	11,464	2,525	8,491	2,841
Acceptance for Capital Projects with maturity more than 1 year				
Secured	650	61	-	-
Unsecured	929	115	-	-
Deferred government loans (unsecured)	135	25	79	31
Other Loans				
Finance Lease obligations (unsecured)	-	-	3,638	352
Preference Shares (unsecured)	-	-	-	231
	39,475	5,194	27,806	10,735
Unamortised upfront fees on borrowing	(228)	(85)	(140)	(68)
	39,247	5,109	27,666	10,667
Less: Current maturities of long-term debt clubbed under Other financial liabilities (note 28)	-	(5,109)	-	(10,667)
Total	39,247	-	27,666	-

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

₹ in crores

As at 31 March 2020		As at 31 March 2019		Terms of Repayments	Security
Non-current	Current	Non-current	Current		
A. Bonds/Debentures					
Bonds (Unsecured)					
3,015	-	-	-	5.375% Repayable on 04.04.2025	
3,769	-	-	-	5.95% Repayable on 18.04.2024	
3,769	-	3,459	-	5.25% Repayable on 13.04.2022	-
-	-	-	3,459	4.75% Repaid on 12.11.2019	-
10,554	-	3,459	3,459		
Debentures(secured)					
1,000	-	-	-	8.90% secured NCDs of ₹ 10,00,000 each are redeemable in four tranches a) ₹ 250 crores on 23.01.2027 b) ₹ 250 crores on 23.01.2028 c) ₹ 250 crores on 23.01.2029 and d) ₹ 250 crores on 23.01.2030	First <i>pari passu</i> charge on property, plant and equipments related to Cold Rolling Mill 1 and 2 complex located at Vijayanagar Works, Karnataka (other than specifically carved out).
2,000	-	-	-	8.79% secured NCDs of ₹ 10,00,000 each are redeemable in four tranches a) ₹ 500 crores on 18.10.2026 b) ₹ 500 crores on 18.10.2027 c) ₹ 500 crores on 18.10.2028 and d) ₹ 500 crores on 18.10.2029	First <i>pari passu</i> charge on property, plant and equipments upto 5 mtpa capacity situated at Dolvi works, Maharashtra (other than specifically carved out).
1,000	-	1,000	-	10.34% secured NCDs of ₹ 10,00,000 each are redeemable in three tranches a) ₹ 330 crores on 18.1.2022 b) ₹ 330 crores on 18.1.2023 c) ₹ 340 crores on 18.1.2024	First <i>pari passu</i> charge on property, plant and equipments related to 2.8 mtpa expansion project located at Vijayanagar Works, Karnataka and a flat at Vasind, Maharashtra.
1,000	-	1,000	-	10.02% secured NCDs of ₹ 10,00,000 each are redeemable in two tranches a) ₹ 500 crores on 20.05.2023 b) ₹ 500 crores on 19.07.2023	First <i>pari passu</i> charge on 3.8 mtpa property, plant and equipments located at Vijayanagar Works Karnataka (other than specifically carved out) and a flat situated at Vasind, Maharashtra.
-	-	-	44	10.60% secured NCDs of ₹ 7,50,000 each are redeemed as 2 half yearly instalments of ₹ 21.875 crores each from 02.08.2019 to 02.02.2020	<i>Pari passu</i> first charge by ay of legal mortgage on land situated in the State of Gujarat. <i>Pari passu</i> first charge by way of equitable mortgage on property, plant and equipments related to new 5 mtpa Hot Strip Mill (HSM-2) at Vijayanagar Works, Karnataka
-	-	-	400	9.72% secured NCDs of ₹ 10,00,000 each are redeemed on 23.12.2019	First <i>pari passu</i> charge on 3.2 mtpa property, plant and equipments located at Vijayanagar Works Karnataka (other than specifically carved out) and a flat situated at Vasind, Maharashtra.
-	-	-	700	Secured zero coupon NCDs redeemed at a premium of 12.15% p.a. accrued quarterly on 22.10.2019	Loan in books of JSW Steel Ltd pursuant to merger with appointed date being 01.04.2019. - Secured by way of pledge of 40,000,000 equity shares of a subsidiary (Dolvi Minerals and Metals Pvt Ltd - merged into JSW Steel Ltd with appointed date 1 April 2019), held by JSW Steel Limited.
-	-	-	250	10.40% secured NCDs of ₹ 10,00,000 each are redeemed on 19.08.2019	First <i>pari passu</i> charge on 3.2 mtpa property, plant and equipments located at Vijayanagar Works Karnataka (other than specifically carved out) and a flat situated at Vasind, Maharashtra.
-	-	-	425	10.60% secured NCDs of ₹ 10,00,000 each are redeemed on 19.08.2019	First <i>pari passu</i> charge on 3.2 mtpa property, plant and equipments located at Vijayanagar Works Karnataka (other than specifically carved out) and a flat situated at Vasind, Maharashtra.
-	-	-	22	10.60% secured NCDs of ₹ 6,25,000 each are redeemed on 02.07.2019	<i>Pari passu</i> first charge by way of legal mortgage on land situated in the State of Gujarat. <i>Pari passu</i> first charge by way of equitable mortgage on property, plant and equipments related to new 5 mtpa Hot Strip Mill (HSM-2) at Vijayanagar Works, Karnataka
5,000	-	2,000	1,841		

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

₹ in crores

As at 31 March 2020		As at 31 March 2019		Terms of Repayments	Security
Non-current	Current	Non-current	Current		
B. Term Loans					
Rupee Term Loans From Banks (Secured)				Weighted average interest cost as on 31 March 2020 is 8.91%	
709	-	110	-	12 quarterly instalments of ₹ 8.861 crores each from 30.06.2021-31.03.2024	First <i>pari passu</i> charge on expansion project at Dolvi Works, Maharashtra from 5 mtpa to 10 mtpa capacity (other than specifically carved out).
				04 quarterly instalments of ₹ 44.306 crores each from 30.06.2024-31.03.2025	
				08 quarterly instalments of ₹ 53.167 crores each from 30.06.2025 - 31.03.2027	
219	31	-	-	23 Quarterly instalments of ₹ 10.41 crores each from 30.09.2020 - 31.03.2026 and last instalment of ₹ 10.57 crore on 30.06.2026	First <i>pari passu</i> charge on property, plant and equipments related to new 5 mtpa Hot Strip Mill (HSM-2) at Vijayanagar Works, Karnataka.
418	86	393	46	23 equal quarterly instalments of ₹ 21.43 crores each from 30.06.2020 to 31.12.2025 and last instalment of ₹ 11.06 crores on 31.03.2026	Loan in books of JSW Steel Ltd pursuant to merger with appointed date being 01.04.2019. First <i>pari-passu</i> charge on property, plant and equipments of 1.5 mtpa coke oven plant (i.e. Phase I under erstwhile Dolvi Coke Projects Ltd) at Dolvi Works, Maharashtra
394	66	450	38	1 quarterly instalment of ₹ 9.375 crores on 30.06.2020 8 quarterly instalments of ₹ 18.75 crores each from 30.09.2020-30.06.2022 12 quarterly instalments of ₹ 25 crores each from 30.09.2022-30.06.2025	First <i>pari passu</i> charge on 3.8 mtpa property, plant and equipments located at Vijayanagar Works Karnataka (other than specifically carved out).
400	100	-	-	20 quarterly instalments of ₹ 25 crores each from 30.06.2020-31.03.2025	First <i>pari passu</i> charge on property, plant and equipments related to new 5 mtpa Hot Strip Mill (HSM-2) at Vijayanagar Works, Karnataka.
470	105	550	100	Repayable in 3 quarterly instalments of ₹ 25 crores each from 30.06.2020 to 31.12.2020 12 quarterly instalments of ₹ 30 crores each from 31.03.2021 to 31.12.2023 4 quarterly instalments of ₹ 35 crores each from 31.03.2024 to 31.12.2024	Loan in books of JSW Steel Ltd pursuant to merger with appointed date being 01.04.2019. First charge on entire immovable and movable fixed assets located at Salav works (erstwhile JSW Steel Salav Limited), Maharashtra.
375	100	475	25	19 quarterly instalments of ₹ 25 crores each from 15.06.2020-15.12.2024	First <i>pari passu</i> charge on property, plant and equipments situated at Salem Works, Tamil Nadu.
563	75	638	75	2 Quarterly instalments of ₹ 18.75 crores each from 27.07.2020 - 27.10.2020 16 Quarterly instalments of ₹ 37.50 crores each from 27.01.2021 - 27.10.2024	First <i>pari-passu</i> charge on property, plant and equipments upto 5 mtpa capacity situated at Dolvi works, Maharashtra.
758	192	902	192	7 quarterly instalments of ₹ 48 crores each from 30.06.2020 - 31.12.2021 9 quarterly instalments of ₹ 64 crores each from 31.3.2022 - 31.03.2024 1 quarterly instalment of ₹ 38.35 crores on 30.06.2024	First charge on entire movable and immovable property, plant and equipments upto 5 mtpa capacity situated at Dolvi works, Maharashtra (excluding those specifically charged and equipment/machinery procured out of proceeds of ECA/ECB/FCL) both present and future.
319	75	375	75	5 quarterly instalments of ₹ 18.75 crores each from 30.06.2020-30.06.2021 12 quarterly instalments of ₹ 25 crores each from 30.09.2021-30.06.2024	First <i>pari passu</i> charge on 3.8 mtpa property, plant and equipments located at Vijayanagar Works Karnataka (other than specifically carved out).
600	200	750	125	16 Quarterly instalment of ₹ 50 crores each from 30.06.2020 - 31.03.2024	First charge on 3.2 mtpa expansion property, plant and equipments situated at Vijayanagar Works Karnataka

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

₹ in crores

As at 31 March 2020		As at 31 March 2019		Terms of Repayments	Security
Non-current	Current	Non-current	Current		
938	94	1,031	63	2 Quarterly instalments of ₹ 15.625 crores each from 31.07.2020 - 31.10.2020 04 Quarterly instalments of ₹ 62.50 crores each from 31.01.2021 - 31.10.2021 08 Quarterly instalments of ₹ 93.75 crores each from 31.01.2022 - 31.10.2023	First charge on property, plant and equipments upto 5 mtpa capacity situated at Dolvi works, Maharashtra.
700	150	813	150	8 quarterly instalments of ₹ 37.5 crores each from 30.06.2020 - 31.03.2022 4 quarterly instalments of ₹ 43.75 crores each from 30.06.2022 - 31.03.2023 2 quarterly instalments of ₹ 187.5 crores each from 30.06.2023 - 30.09.2023	First <i>pari passu</i> charge on 3.8mtpa upstream assets (other than assets specifically carved out) at Vijayanagar Works, Karnataka.
125	50	163	50	14 Quarterly instalments of ₹ 12.5 crores each from 30.06.2020 - 30.09.2023.	First charge on property, plant and equipments upto 5 mtpa capacity situated at Dolvi works, Maharashtra.
225	100	325	100	13 quarterly instalments of ₹ 25 crores each from 01.06.2020 - 01.06.2023	First charge on 3.2 mtpa expansion property, plant and equipments situated at Vijayanagar Works Karnataka
1,164	-	-	-	4 quarterly instalments of ₹ 116.40 crores each from 30.06.2021 - 31.03.2022 4 quarterly instalments of ₹ 174.60 crores each from 30.06.2022-31.03.2023	First <i>pari passu</i> charge on the mining rights/ assets proposed to be acquired for the 4 iron ore blocks acquired in the State of Odisha.
1,250	200	1,400	200	5 Quarterly instalments of ₹ 50 crores each from 30.06.2020 - 30.06.2021 4 Quarterly instalments of ₹ 125 crores each from 30.09.2021 - 30.06.2022 2 Quarterly instalments of ₹ 350 crores each from 30.09.2022 - 31.12.2022	First charge on property, plant and equipments upto 5 mtpa capacity situated at Dolvi works, Maharashtra.
388	150	500	150	5 quarterly instalments of ₹ 37.5 crores each from 30.06.2020 - 30.06.2021 4 quarterly instalments of ₹ 43.75 crores each from 30.06.2021 - 30.06.2022 2 quarterly instalments of ₹ 87.5 crores each from 30.09.2022 - 31.12.2022	First <i>pari passu</i> charge on 3.8mtpa upstream assets (other than assets specifically carved out) at Vijayanagar Works, Karnataka.
109	63	156	63	11 quarterly instalments of ₹ 15.625 crores each from 30.06.2020 - 31.12.2022	First <i>pari passu</i> charge on 3.8 mtpa property, plant and equipments located at Vijayanagar Works Karnataka (other than specifically carved out).
90	160	215	125	2 quarterly instalments of ₹ 35 crores each from 30.06.2020 - 30.09.2020 4 quarterly instalments of ₹ 45 crores each from 31.12.2020 - 30.09.2021	First charge on 3.2 mtpa expansion property, plant and equipments (other than assets specifically carved out) situated at Vijayanagar Works Karnataka
-	375	338	338	2 quarterly instalments of ₹ 37.50 crores each from 30.06.2020 - 30.09.2020 2 quarterly instalments of ₹ 150 crores each from 31.12.2020 - 31.03.2021	First charge on 3.2 mtpa expansion property, plant and equipments (other than assets specifically carved out) situated at Vijayanagar Works Karnataka
Total Rupee Term Loans From Banks (Secured)					
10,213	2,371	9,583	1,913		

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

₹ in crores

As at 31 March 2020		As at 31 March 2019		Terms of Repayments	Security
Non-current	Current	Non-current	Current		
Foreign Currency Term Loans From Banks (Secured)				Weighted average interest cost as on 31 March 2020 is 5.00%	
531	97	556	67	24 equal quarterly instalments of ₹ 24.23 crores each from 30.06.2020 to 31.03.2026	Loan in books of JSW Steel Ltd. pursuant to merger with appointed date being 01.04.2019
				1 instalment of ₹ 46.09 crores on 30.06.2026	First pari-passu charge on property, plant and equipments of 1.5 mtpa coke oven plant (i.e. Phase I under erstwhile Dolvi Coke Projects Ltd) at Dolvi Works, Maharashtra
531	97	556	67		
Total Term Loan-Secured					
10,743	2,468	10,139	1,980		
Rupee Term Loans From Banks (Unsecured)				Weighted average interest cost as on 31 March 2020 is 8.63%	
750	-			1 instalment of ₹ 250 crores on 05.04.2021 and 1 instalment of ₹ 500 crore on 05.09.2021	
30	120	150	120	5 quarterly instalments of ₹ 30 crores each from 20.06.2020 to 20.06.2021	
-	250	257	492	1 instalment of ₹ 250 crores each on 20.05.2020	
780	370	407	612		
Foreign Currency Term Loans From Banks (Unsecured)				Weighted average interest cost as on 31 March 2020 is 3.82%	
286	15	-	-	20 equal semi-annual instalment of ₹ 15.05 crores from 31.10.2020 to 30.04.2030	
176	20	110	-	20 equal semi-annual instalment of ₹ 9.798 crores from 31.08.2020 to 28.02.2030	
142	16	78	-	20 equal semi-annual instalment of ₹ 7.892 crores from 30.06.2020 to 31.12.2029	
293	34	-	-	19 equal semi-annual instalment of ₹ 17.238 crores from 30.06.2020 to 30.06.2029	
180	23	168	-	17 equal semi-annual instalment of ₹ 6.515 crores from 25.06.2020 to 25.06.2028 and 1 instalment of ₹ 2.683 crores on 25.12.2028	
				17 equal semi-annual instalment of ₹ 5.205 crores from 25.06.2020 to 25.06.2028 and 1 instalment of ₹ 1.809 crores on 25.12.2028	
364	52	210	11	16 equal semi-annual instalment of ₹ 13.56 crores from 25.09.2020 to 25.03.2028 and 1 instalment of ₹ 0.24 crore on 25.09.2028.	
				16 equal semi-annual instalment of ₹ 12.252 crores from 25.09.2020 to 25.03.2028 and 1 instalment of ₹ 2.637 crores on 25.09.2028.	
54	9	59	8	14 semi annual instalments of ₹ 4.533 crores each from 31.07.2020 to 31.1.2027	-
116	37	-	-	8 equal semi-annual instalment of ₹ 18.634 crores from 30.08.2020 to 29.02.2024 and 1 instalment of ₹ 3.987 crores on 31.12.2026	
186	33	-	-	13 equal semi-annual instalment of ₹ 16.42 crores from 25.06.2020 to 25.06.2026 and 1 instalment of ₹ 5.274 crores on 25.12.2026	

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

₹ in crores

As at 31 March 2020		As at 31 March 2019		Terms of Repayments	Security
Non-current	Current	Non-current	Current		
91	21	103	20	8 half yearly instalments of ₹ 3.40 crores each from 31.07.2020 to 31.01.2024. 9 half yearly instalments of ₹ 1.21 crores each from 30.04.2020 to 30.4.2024 12 semi annual instalments of ₹ 2.23 crores each from 25.09.2020 to 25.03.2026 12 semi annual instalments of ₹ 2.27 crores each from 25.09.2020 to 25.3.2026. 13 semi annual instalments of ₹ 1.596 crores each from 25.06.2020 to 25.06.2026.	-
1,885	-	-	-	2 annual instalments of ₹ 621.934 crores from 19.03.2024 to 19.03.2025 and 1 instalment of ₹ 640.78 crores on 19.03.2026	
69	14	76	13	12 semi annual instalments of ₹ 4.715 crores each from 23.07.2020 to 23.01.2026 12 semi annual instalments of ₹ 2.21 crores each from 06.08.2020 to 05.02.2026	-
786	-	-	-	3 annual instalments of ₹ 238.72 crores from 27.12.2023 to 26.12.2025 3 annual instalment of ₹ 23.216 crores from 22.01.2024 to 22.01.2026	
565	-	519	-	4 equal instalment of ₹ 141.35 crores from 19.10.2022 to 19.10.2025	
942	-	865	-	4 annual instalments of ₹ 235.58 crores from 16.07.2022 to 16.07.2025	
302	-	277	-	4 annual instalments of ₹ 75.386 crores from 12.07.2022 to 12.07.2025	
141	111	231	102	10 equal semi annual instalments of ₹ 1.697 crores each from 25.09.2020 to 25.03.2025 2 equal annual instalments of ₹ 100.51 crores from 13.8.2020 to 13.8.2021 9 equal semi annual instalments of ₹ 3.45 crores each from 25.09.2020 to 25.09.2024 and 1 semi annual instalment of ₹ 2.906 crores on 25.03.2025	-
150	39	172	35	9 equal semi annual instalments of ₹ 6.32 crores each from 09.07.2020 to 09.07.2024 and 1 semi annual instalment of ₹ 5.57 crores on 09.01.2025 9 equal semi annual instalments of ₹ 13.004 crores each from 09.07.2020 to 09.07.2024 and 1 semi annual instalment of ₹ 9.42 crores on 09.01.2025	-
1,583	-	1,453	-	4 annual instalments of ₹ 395.78 crores from 12.10.2021 to 12.10.2024	
754	-	692	-	Repayable on 05.04.2024	

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

₹ in crores

As at 31 March 2020		As at 31 March 2019		Terms of Repayments	Security
Non-current	Current	Non-current	Current		
300	218	475	200	3 half yearly instalments of ₹ 62.70 crores each from 31.05.2020 to 31.05.2021	-
				7 half yearly instalments of ₹ 40.07 crores each from 30.04.2020 to 30.04.2023	
				8 half yearly instalments of ₹ 6.10 crores each from 18.09.2020 to 18.03.2024	
43	14	53	13	8 half yearly instalments of ₹ 7.22 crores each from 30.09.2020 to 31.03.2024	-
43	14	53	13	8 half yearly instalments of ₹ 7.18 crores each from 28.08.2020 to 28.02.2024	-
246	84	300	76	8 half yearly instalments of ₹ 18.01 crores each from 19.7.2020 to 19.1.2024	-
				7 half yearly instalments of ₹ 24.02 crores each from 19.7.2020 to 19.7.2023 and 1 half yearly instalment of ₹ 18.24 crores on 19.1.2024	-
30	10	37	9	8 equal semi annual instalments of ₹ 4.966 crores each from 15.06.2020 to 15.12.2023	-
678	-	623	-	Repayable in three tranches a) ₹ 376.93 crores on 21.2.2022 b) ₹ 37.69 crores on 06.03.2022 c) ₹ 263.85 crores on 03.07.2022	-
277	260	493	-	Repayable in two tranches a) ₹ 260.29 crores on 27.4.2020 b) ₹ 276.56 crores on 27.4.2021	-
-	1,131	1,038	-	3 equal instalments of ₹ 376.93 crores each on 07.04.2020, 21.9.2020 and 21.3.2021	-
-	-	-	1,729	Repaid on 20.03.2020	-
10,684	2,155	8,083	2,229		
Total Term Loan - Unsecured					
11,464	2,525	8,491	2,841		
C. Acceptance for Capital Projects more than 1 year					
Acceptance - Secured					
633	-	-	-	Repayment of 10 cases 2021-22 - ₹ 56.96 crores on various dates. Repayment of 77 cases 2022-23 - ₹ 576.11 crores on various dates	First <i>pari passu</i> charge on movable fixed assets of 1.5 mtpa Coke Oven Plant (Phase 2) at Dolvi Works, Maharashtra.
8	61	-	-	Repayment of 05 cases in 2020-21 - ₹ 61.12 crores on various dates. Repayment of 03 cases in 2021-22 - ₹ 7.67 crores on various dates.	First <i>pari passu</i> charge on expansion project at Dolvi Works, Maharashtra from 5 mtpa to 10 mtpa capacity (other than specifically carved out).
9	-	-	-	Repayment of ₹ 9.12 crores on 01.08.2022	First <i>pari passu</i> charge on movable fixed assets of 1.5 mtpa Coke Oven Plant (Phase 2) at Dolvi Works, Maharashtra.
650	61	-	-		
Acceptance - Unsecured					
268	101	-	-	Repayment of 10 cases in 2020-21 - ₹ 101.23 crores on various dates Repayment of 38 cases in 2021-22 - ₹ 141.59 crores on various dates Repayment of 23 cases in 2022-23 - ₹ 126.42 crores on various dates	
661	14	-	-	Repayment of 04 cases in 2020-21 - ₹ 14.03 crores on various dates Repayment of 57 cases in 2021-22 - ₹ 196.24 crores on various dates Repayment of 117 cases in 2022-23 - ₹ 465.35 crores on various dates	
929	115				

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

₹ in crores

As at 31 March 2020		As at 31 March 2019		Terms of Repayments	Security
Non-current	Current	Non-current	Current		
C. Acceptance for Capital Projects more than 1 year					
1,579	176	-	-		
D. Deferred Payment Liabilities					
Deferred Sales Tax Loan (Unsecured)					
134	-	58	-	Interest free loan Payable after 14 years by 31.3.2032	
1	25	21	31	Interest free loan and payable in 42 varying monthly instalments starting from 12.4.2018 to 12.9.2021	-
135	25	79	31		
E. Financial Lease Obligations					
-	-	3,638	352	Varying monthly instalments from 8 to 15 years	
F. Preference Shares					
-	-	-	231	0.01% CPRS Redeemable at par in 4 quarterly instalments starting from 15.06.2018 to 15.03.2020	-
-	-	-	231		
G. Unamortised Upfront Fees on Borrowing					
(228)	(85)	(140)	(68)		-
Total Amount in ₹ crores					
39,247	5,109	27,666	10,667		

Pursuant to the Covid 19 pandemic, the Reserve Bank of India, vide its notification reference RBI/2019-20/186 dated 27 March 2020, announced a "Covid 19 Regulatory Package" to mitigate the adverse impact of the pandemic and ensure continuity of viable businesses. As per this package banks were inter alia permitted to grant a moratorium of three months on payment of all instalments (principal and interest) on Term loans falling due between 1 March 2020 and 31 May 2020. The Company opted to avail the package relating to term loans and the same was approved by the lenders in line with RBI's notification. Accordingly, the financial statement has been prepared giving effect to the above.

21. Other financial liabilities (Non-current, at amortised cost)

₹ in crores

Particulars	As at 31 March 2020		As at 31 March 2019	
	Non-current	Current	Non-current	Current
Rental and other deposits	32	52	33	47
Retention money for capital projects	403	1,072	481	171
Premium on redemption of debentures	-	-	-	490
Allowance for financial guarantees	873	-	516	-
	1,308	1,124	1,030	708
Less: Amount clubbed under Other financial liabilities(note 28)	-	(1,124)	-	(708)
Total	1,308	-	1,030	-

MOVEMENTS IN ALLOWANCES FOR FINANCIAL GUARANTEES

₹ in crores

Particulars	Amount
As at 1 April 2018	642
Release of financial guarantees (refer note 10)	(153)
Exchange fluctuations	27
As at 31 March 2019	516
Additional created during the year	376
Release of financial guarantees (refer note 10)	(57)
Exchange fluctuations	38
As at 31 March 2020	873

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

22. Provisions

Particulars	As at 31 March 2020		As at 31 March 2019	
	Non-current	Current	Non-current	Current
Provision for employee benefits (refer note 41)				
Provision for compensated absences	120	18	96	15
Provision for gratuity	172	39	129	37
Provision for long service award	12	2	-	-
Provision for Provident fund	-	5	-	1
Other provisions				
Mine closure provision	18	-	8	-
Others	-	-	2	-
Total	322	64	235	53

MOVEMENT OF MINE CLOSURE PROVISION DURING THE YEAR

	As at 31 March 2020	As at 31 March 2019
Opening Balance	8	2
Additions during the year	9	5
Unwinding of discount and changes in the discount rate	1	#
Closing Balance	18	8

represents amounts below ₹ 0.5 crore

Site restoration expenditure is incurred on an ongoing basis until the closure of the site. The actual expenses may vary based on the nature of restoration and the estimate of restoration expenditure.

23. Income tax

Indian companies are subject to Indian income tax on a standalone basis. For each fiscal year, the entity profit and loss is subject to the higher of the regular income tax payable or the Minimum Alternative Tax ("MAT").

Statutory income taxes are assessed based on book profits prepared under generally accepted accounting principles in India adjusted in accordance with the provisions of the (Indian) Income Tax Act, 1961. Statutory income tax is charged at 30% plus a surcharge and education cess.

MAT is assessed on book profits adjusted for certain items as compared to the adjustments followed for assessing regular income tax under normal provisions. MAT for the fiscal year 2019-20 is charged at 15% plus a surcharge and education cess. MAT paid in excess of regular income tax during a year can be set off against regular income taxes within a period of fifteen years succeeding the fiscal year in which MAT credit arises subject to the limits prescribed.

Business loss can be carried forward for a maximum period of eight assessment years immediately succeeding the assessment year to which the loss pertains. Unabsorbed depreciation can be carried forward for an indefinite period.

A. INCOME TAX EXPENSE

Particulars	For the year ended 31 March 2020	For the year ended 31 March 2019
Current tax :		
Current tax (MAT) (including earlier years reversal/adjustments)	789	2,356
	789	2,356
Deferred tax :		
Deferred tax	81	1,323
MAT credit entitlement	198	(93)
(Restoration)/reversal of MAT credit entitlement	22	-
Reversal of DTL on measurement due to change in tax rate (Refer note below)	(2,150)	-
Tax provision/(reversal) for earlier years	61	-
Total deferred tax	(1,788)	1,230
Total tax expense	(999)	3,586

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

A reconciliation of income tax expense applicable to accounting profit before tax at the statutory income tax rate to recognised income tax expense for the year indicated are as follows:

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Profit before tax	4,292	11,707
Enacted tax rate in India	34.94%	34.94%
Expected income tax expense at statutory tax rate	1,500	4,090
Reversal of DTL on measurement due to change in tax rate (Refer note below)	(2,150)	-
Expenses not deductible in determining taxable profit	226	58
Income not recognised in book profit	-	158
Income exempt from taxation/taxable separately	(103)	(355)
Tax holiday and allowances	(382)	(371)
Income taxable at lower rate	-	10
Tax provision/(reversal) for earlier years	(67)	(4)
Others	(23)	-
Tax expense for the year	(999)	3,586
Effective income tax rate	-23.28%	30.63%

Pursuant to the Taxation Law (Amendment) Ordinance, 2019 ('Ordinance') subsequently amended in Finance Act issued by Ministry of Law and Justice (Legislative Department) on 20 September 2019 which is effective 1 April 2019, domestic companies have the option to pay corporate income tax rate at 22% plus applicable surcharge and cess ('New tax rate') subject to certain conditions.

During the year ended 31 March 2020, Company had made an assessment of the impact of the Ordinance and decided to continue with the existing tax structure until utilisation of accumulated minimum alternative tax (MAT) credit. Based on the detailed assessment carried out the management, deferred tax liabilities on temporary differences expected to reverse during the period in which the Company would be under the new tax regime and accordingly applied the new rate for measuring the said deferred tax liabilities in accordance with the requirements of IND AS 12 - 'Income Taxes'. This has resulted in reversal of deferred tax liabilities amounting to ₹ 2150 crores.

There are certain income-tax related legal proceedings which are pending against the Company. Potential liabilities, if any have been adequately provided for, and the Company does not currently estimate any probable material incremental tax liabilities in respect of these matters (refer note 45).

B. DEFERRED TAX LIABILITIES (NET)

Significant components of deferred tax assets/(liabilities) recognised in the financial statements are as follows:

Deferred tax balance in relation to	₹ in crores			
	As at 31 March 2019	Recognised/ reversed through profit and loss	Recognised in/ reclassified from other comprehensive income	As at 31 March 2020
Property, plant and equipment	(10,253)	2,043	-	(8,210)
Carried forward business loss/unabsorbed depreciation	391	(391)	-	-
Cash flow hedges/FCMITDA	14	-	221	235
Provisions for employee benefit/loans and advances and guarantees	629	511	6	1,146
Lease liabilities	1,393	(174)	-	1,219
Others	79	20	-	99
MAT credit entitlement	4,416	(220)	-	4,196
Total	(3,331)	1,788	227	(1,315)

Deferred tax balance in relation to	₹ in crores			
	As at 31 March 2018	Recognised/ reversed through profit and loss	Recognised in/ reclassified from other comprehensive income	As at 31 March 2019
Property, plant and equipment	(9,724)	(529)	-	(10,253)
Carried forward business loss/unabsorbed depreciation	1,425	(1,034)	-	391
Cash flow hedges/FCMITDA	7	-	7	14
Provisions for employee benefit/loans and advances and guarantees	561	63	5	629
Finance Lease obligation	1,360	33	-	1,393
Others	(65)	144	-	79
MAT credit entitlement	4,323	93	-	4,416
Total	(2,113)	(1,230)	12	(3,331)

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

The Company expects to utilise the MAT credit within a period of six financial years within the time limit available under Income Tax Act.

Deferred tax asset on long-term capital losses of ₹ 203 crores and ₹ 2,025 crores expiring in fiscal year 2021-22 and 2024-25 respectively has not been recognised in the absence of probable future taxable capital gains.

Deferred tax asset on short-term capital losses of ₹ 677 crores expiring in fiscal year 2024-25 has not been recognised in the absence of probable future taxable capital gains.

24. Other liabilities (Non-current)

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Employees Car Deposits	4	4
Advances from customer	3,044	4,079
Total	3,048	4,083

Advance from customer includes amount outstanding relating to a five year Advance Payment and Supply Agreement ("APSA") agreement with Duferco S.A. for supply of Steel Products. Duferco S.A had provided an interest bearing advance amount of US \$ 700 million under this agreement. The advance and interest will be adjusted by export of steel products to Duferco S.A. Current portion of ₹ 1,010 crores (31 March 2019 ₹ 763 crores) has been included in note 29.

25. Borrowings (current, at amortised cost)

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Working capital rupee loans from banks (secured)	2,930	730
Export Packing Credit in Rupee from Banks (unsecured)	-	69
Commercial papers (unsecured)	3,883	4,572
Total	6,813	5,371

BORROWING HAVE BEEN DRAWN AT FOLLOWING RATE OF INTEREST

Particulars	₹ in crores	
	Rates of interest	
Cash Credit (CC)	8.25% p.a. to 9.25% p.a.	
Commercial Papers (CP)	7.20% p.a. to 8.65% p.a.	
Export Packing Credit (EPC)	6.40% p.a. to 7.90% p.a.	

Working capital loans of ₹ 2,930 crores (31 March 2019 ₹ 730 crores) are secured by:

- pari passu* first charge by way of hypothecation of stocks of raw materials, finished goods, work-in-process, consumables (stores and spares) and book debts/receivables of the Company, both present and future.
- pari passu* second charge on movable properties and immovable properties forming part of the property, plant and equipment of the Company, both present and future except such properties as may be specifically excluded.

26. Trade payables

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
(a) Total outstanding, dues of micro and small enterprises	56	31

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

DISCLOSURE PERTAINING TO MICRO, SMALL AND MEDIUM ENTERPRISES (AS PER INFORMATION AVAILABLE WITH THE COMPANY):

Description	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Principal amount outstanding as at end of year	56	31
Principal amount overdue more than 45 days	-	-
Interest due and unpaid as at end of year	-	-
Interest paid to the supplier	-	-
Payments made to the supplier beyond the appointed day during the year	*	-
Interest due and payable for the year of delay	*	-
Interest accrued and remaining unpaid as at end of year	-	-
Amount of further interest remaining due and payable in succeeding year	-	-

*under legal evaluation

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
(b) Total outstanding, dues of creditors other than micro and small enterprises		
Acceptances	8,056	8,937
Other than acceptances	5,242	4,160
Total	13,298	13,097

Acceptances include credit availed by the Company from banks for payment to suppliers for raw materials purchased by the Company. The arrangements are interest-bearing and are payable within one year.

Payables Other than acceptances are normally settled within 180 days.

Trade payables from related parties' details has been described in note 44.

27. Derivative Liabilities

Particulars	₹ in crores	
	As at 31 March 2020	
	Current	Non-current
Forward Contracts	125	-
Commodity Contracts	61	-
Interest Rate Swaps	-	130
Currency Options	3	-
Total	189	130

28. Other financial liabilities (Current, at amortised cost)

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Current maturities of long-term debt (refer note 20)	5,109	10,315
Current maturities of finance lease obligation (refer note 20)	-	352
Current dues of other long-term liabilities(refer note 21)	1,124	708
Payables for capital projects		
Acceptances	2,511	1,252
Other than Acceptances	2,002	1,566
Interest accrued but not due on borrowings	633	424
Payables to employees	218	158
Unclaimed Matured debentures and accrued interest thereon	-	-
Unclaimed dividends	32	26
Unclaimed amount of sale proceeds of fractional shares	3	3
Others	348	667
Total	11,980	15,471

Acceptances include credit availed by the Company from Banks for payment to suppliers for capital items.

The arrangements are interest-bearing and are payable within one year.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

29. Other current liabilities

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Advances from customers	1,487	990
Statutory liabilities	342	495
Export obligation deferred income	473	154
Total	2,302	1,639

Current portion of ₹ 1,010 crores (31 March 2019 ₹ 763 crores) relating to APSA. Refer note 24.

Export obligation deferred income represents government assistance in the form of the duty benefit availed under Export Promotion Capital Goods (EPCG) Scheme on purchase of property, plant and equipment accounted for as government grant and accounted in revenue on fulfilment of export obligation.

30. Revenue from operations

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Sale of products		
Domestic turnover	52,326	67,185
Export turnover	9,989	8,025
A	62,315	75,210
Other operating revenues		
Government grant income		
Gain on fair value of deferred GST government loan	583	1,127
Export obligation deferred income amortization	140	160
Export benefits and entitlements income	297	242
Unclaimed liabilities written back	144	263
Miscellaneous income*	67	185
B	1,231	1,977
Total	A+B	77,187
Government grant Income -VAT/ GST Incentive relating to earlier years (refer note a)	466	-
Fees for assignment of procurement contract (refer note b)	250	-
Total Revenue from operations	64,262	77,187

*includes income from scrap sales, CST incentive etc.

PRODUCT-WISE TURNOVER

Particulars	For the year ended 31 March 2020		For the year ended 31 March 2019	
	Tonnes	₹ in crores	Tonnes	₹ in crores
MS slabs	2,28,336	756	3,47,603	1,274
Hot rolled coils/steel plates/sheets	86,52,886	32,995	87,56,033	39,312
Galvanised coils/sheets	4,28,848	2,129	4,63,278	2,527
Cold rolled coils/sheets	18,42,608	8,328	20,68,763	10,603
Steel billets & blooms	4,02,306	1,553	4,28,573	1,728
Long rolled products	35,20,862	14,011	36,91,473	16,742
Others	-	2,543		3,024
Total		62,315		75,210

Notes:

a) Incentives under the State Industrial Policy

The Company units at Dolvi in Maharashtra and Vijayanagar in Karnataka are eligible for incentives under the respective State Industrial Policy and have been availing incentives in the form of VAT deferral/CST refunds historically. The Company currently recognises income for such government grants based on the State Goods & Service Tax rates instead of VAT rates, in accordance with the relevant notifications issued by the State of Maharashtra and the State of Karnataka post implementation of Goods & Services Tax (GST).

- a) During October 2019, the Company has received an in-principle approval for eligibility from the Government of Maharashtra in response to the application filed by the Company for incentive under PSI Scheme 2007 on its investment for expansion from 3.3 mtpa to 5 mtpa at Dolvi unit for the period beginning May 2016 onwards.

Accordingly, during the year Company had recognised grant income amounting to ₹ 466 crores in relation to earlier year.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

- b) The State Government of Maharashtra (GOM) vide its Government Resolution (GR) dated 20 December 2018 issued the modalities for sanction and disbursement of incentives, under GST regime, and introduced certain new conditions / restrictions for accruing incentive benefits granted to the Company.

The management has evaluated the impact of other conditions imposed and has obtained legal advice on the tenability of these changes in the said scheme. Based on such legal advice, the Company has also made the representation to GOM and believes that said Incentives would continue to be made available to the Company under the GST regime, since the new conditions are not tenable legally and will contest these changes appropriately.

- b) During the year, the Company received an amount of ₹ 250 crores as consideration from a vendor for assignment of its long-term supply contract in favor of a third party with same terms and conditions over the remaining term of the contract and have accordingly recognised one-time income in relation to the same.

c) Ind AS 115 Revenue from Contracts with Customers

The Company recognises revenue when control over the promised goods or services is transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services.

The Company has assessed that impact of COVID 19 on its revenue stream due to disruption in supply chain, drop in demand, termination or deferment of contracts by customers etc. and have recognised revenue only when the control over the goods or services is transferred to the customer.

The Company sales to customers was affected in the last week of March 2020 as measures taken to contain the spread of the virus, including travel bans, quarantines, social distancing, and closures of non-essential services have triggered significant disruptions to businesses in India, resulting in an economic slowdown.

The Company has assessed and determined the following categories for disaggregation of revenue in addition to that provided under segment disclosure (refer note 40):

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Revenue from contracts with customer – Sale of products (including shipping services)	62,315	75,210
Other operating revenue	1,947	1,977
Total revenue from operations	64,262	77,187
India	54,273	69,162
Outside India	9,989	8,025
Total revenue from operations	64,262	77,187
Timing of revenue recognition		
At a point in time	64,262	77,187
Total revenue from operations	64,262	77,187

CONTRACT BALANCES

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Trade Receivables (refer note 14)	3,166	6,770
Contract liabilities		
Advance from customers (refer note 24 and 29)	4,531	5,069

The credit period on sales of goods ranges from 7 to 90 days with or without security.

As at 31 March 2020, ₹ 153 crores (previous ₹ 82 crores) was recognised as provision for allowance for doubtful debts on trade receivables.

Contract liabilities include long term and short term advances received for sale of goods. The outstanding balances of these accounts decreased in due to adjustment against receivable balances. Long term advances are detailed in note 24.

Amount of revenue recognised from amounts included in the contract liabilities at the beginning of the year ₹ 990 crores (previous year ₹ 232 crores) and performance obligations satisfied in previous years ₹ NIL (previous year ₹ NIL).

Out of the total contract liabilities outstanding as on 31 March 2020, ₹ 1,487 crores (previous ₹ 990 crores) will be recognized by 31 March 2021 and remaining thereafter.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

REFUND LIABILITIES

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Arising from volume rebates and discount (included in Other Financial Liabilities- note 28)	305	637

The Company does not have any significant adjustments between the contracted price and revenue recognized in the statement of profit and loss account.

31. Other income

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Interest Income earned on financial assets that are not designated as FVTPL		
Loans to related parties	180	124
Bank deposits	305	14
Other Interest income	44	87
Gain on sale of current investments designated as FVTPL	4	12
Fair value gain arising from financial instruments designated as FVTPL	16	8
Unwinding of interest on financial assets carried at amortised cost	45	31
Guarantees/Standby letter of credit commission	3	3
Dividend income from investments in subsidiaries, associates and joint ventures	31	124
Provision for doubtful debts/loans/advances written back (net)	-	2
Others	*	-
Total	628	405

*₹ 0.40 crore

32. Changes in inventories of finished goods and work-in-progress

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Opening stock		
Semi finished/finished goods	3,274	2,881
Work-in-progress	478	691
A	3,752	3,572
Closing stock		
Semi finished/finished goods	3,365	3,274
Work-in-progress	414	478
B	3,779	3,752
C (A-B)	(27)	(180)

33. Employee benefits expense

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Salaries and wages	1,282	1,229
Contribution to provident and other funds (refer note 41)	110	84
Expenses on employees stock ownership plan	30	44
Staff welfare expenses	74	78
Total	1,496	1,435

The JSWSL Employees Samruddhi Plan 2019 (Plan) was approved by a special resolution passed by the shareholders of the Company by way of a postal ballot on 17 May 2019. The Plan was effective from 1 April 2019.

The scheme is a one-time scheme applicable only for certain permanent employees (Eligible Employee) of the Company. The Eligible Employee can purchase the Equity Shares from the open market by availing a loan provided by a bank / non-banking financial institution ("Lending Agency") identified by the Company to facilitate acquisition of Equity Shares by the Eligible Employees under the Plan. The plan provides that the Company shall service 75% of the total interest liability owed to the Lending Agency and the balance 25% will be borne by the Eligible Employee. The interest expense recognised in the financial statements during the year was ₹ 6 crores.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

34. Finance costs

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Interest:		
Bonds and Debentures	727	796
Others	2,593	2,150
Dividend on redeemable preference shares	12	41
Interest on lease liabilities/finance lease obligations	472	510
Unwinding of interest on financial liabilities carried at amortised cost	27	18
Exchange differences regarded as an adjustment to borrowing costs	89	143
Other borrowing costs	98	126
Interest on Income Tax	4	5
Total	4,022	3,789

35. Depreciation and amortisation expense

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Depreciation of property, plant and equipment	2,999	3,395
Amortisation of intangible assets	36	26
Depreciation of Right to use assets	487	-
Total	3,522	3,421

36. Other expenses

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Stores and spares consumed	3,098	3,590
Power and fuel	5,533	6,437
Rent	3	29
Repairs and maintenance		
Plant and machinery	1,010	1,284
Buildings	35	34
Others	18	27
Insurance	97	68
Rates and taxes	142	63
Carriage and freight	3,354	3,558
Jobwork and processing charges	604	760
Commission on sales	28	29
Net loss/(gain) on foreign currency transactions and translation [#]	679	490
Donations and contributions	56	24
CSR Expenditure	140	64
Fair value Loss arising from Financial instruments designated as FVTPL	17	18
Royalty and others – direct mining cost	651	272
Allowance for doubtful guarantee	376	-
Allowances for doubtful debts, loans and advances (net):		
Allowances for doubtful debts, loans and advances	93	132
Reversal for allowance for doubtful loans	(326)	-
Loss on sale of property, plant and equipment (net)	29	7
Miscellaneous expenses	1,146	856
Total	16,783	17,742

[#]Including hedging cost of ₹ 307 crores (previous year ₹ 290 crores)

Note:

a) Auditors remuneration (excluding tax) included in miscellaneous expenses:

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Statutory audit fees (including limited reviews)	6	6
Tax audit fees	1	1
Fees for capital market transactions and other certifications*	3	2
Other services	#	#
Out of pocket expenses	#	#
Total	10	9

[#]represents amounts below ₹ 0.5 crore

*Fees for capital market transactions amounting to ₹ 2 crores treated as part of upfront fees adjusted against borrowings.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

b) Corporate Social Responsibility (CSR)

The Company has incurred an amount of ₹ 140 crores (31 March 2019 ₹ 64 crore) towards Corporate Social Responsibility (CSR) as per Section 135 of the Companies Act, 2013 and is included in other expenses.

Particulars	For the year ended 31 March 2020		For the year ended 31 March 2019	
	In Cash	Yet to be Paid in Cash	In Cash	Yet to be Paid in Cash
(a) Gross amount required to be spent by the Company during the year	139		64	
(b) Amount spend on:				
(i) Construction/acquisition of assets	*		1	
(ii) On purposes other than (i) above (for CSR projects)	121		54	

*represents ₹ 0.14 crore

37. Research and development activities

Details of expenditure incurred in respect of research and development activities undertaken during the year is as follows:

Particulars	For the year ended 31 March 2020		For the year ended 31 March 2019	
Manufacturing and other expenditure	30		33	
Depreciation expense	14		13	
Capital expenditure (including capital work-in-progress)	24		12	

38. Earnings per share (EPS)

Particulars	For the year ended 31 March 2020		For the year ended 31 March 2019	
Profit/(Loss) attributable to equity shareholders (₹ in crores) (A)	5,291		8,121	
Weighted average number of equity shares for basic EPS (B)	2,40,21,45,868		2,40,46,25,681	
Effect of dilution:				
Weighted average number of treasury shares held through ESOP trust	1,50,74,572		1,25,94,759	
Weighted average number of equity shares adjusted for the effect of dilution (C)	2,41,72,20,440		2,41,72,20,440	
Basic EPS (Amount in ₹) (A/B)	22.03		33.77	
Diluted EPS (Amount in ₹) (A/C)	21.89		33.60	

For details regarding treasury shares held through ESOP trust (refer note 18(a)).

39. Employee share based payment plans**ESOP SCHEME 2016**

The Board of Directors of the Company at its meeting held on 29 January 2016, formulated the JSWSL EMPLOYEES STOCK OWNERSHIP PLAN 2016 ("ESOP Plan"). At the said meeting, the Board authorised the ESOP Committee for the superintendence of the ESOP Plan.

ESOP is the primary arrangement under which shared plan service incentives are provided to certain specified employees of the Company and its' subsidiaries in India.

Three grants would be made under ESOP plan 2016 to eligible employees on the rolls of the Company as at 1 April 2016, 1 April 2017 and 1 April 2018.

During the year the Company has made supplementary grants under the JSWSL Employee stock ownership Plan 2016 to its permanent employees who are on the rolls of the Company and its Indian subsidiaries as on 5 December 2019 and the same was approved by the ESOP committee in its meeting held on 5 December 2019.

The maximum value and share options that can be awarded to eligible employees is calculated by reference to certain percentage of individuals fixed salary compensation. 50% of the grant would vest at the end of the third year and 50% of the grant would vest at the end of the fourth year with a vesting condition that the employee is in continuous employment with the Company till the date of vesting.

The exercise price is determined by the ESOP committee at a certain discount to the primary market price on the date of grant.

A total of 2,86,87,000 options are available for grant to the eligible employees of the Company and a total of 31,63,000 options would be available for grant to the eligible employees of the Indian subsidiaries of the Company under the ESOP Plan.

These options are equity settled and are accounted for in accordance with the requirement applying to equity settled transactions.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

The details of an employee share based payments plan operated through a trust for ESOP 2016 are as follows:

Option series	Options granted	Options vested	Grant date	Vesting period	Exercise price	Average Fair value at grant date	Method of settlement
1st Grant	70,24,090	58,02,065	17 May 2016	17 May 2016 till 31 March 2020 (for 50% of the grant) and 17 May 2016 to 31 March 2020 (for remaining 50% of the grant)	103.65	67.48	Equity
2nd Grant	48,40,425	20,81,697	16 May 2017	16 May 2017 till 31 March 2020 (for 50% of the grant) and 16 May 2017 to 31 March 2021 (for remaining 50% of the grant)	161.36	104.04	Equity
3rd Grant	31,69,393	NIL	14 May 2018	14 May 2018 till 31 March 2021 (for 50% of the grant) and 14 May 2018 to 31 March 2022 (for remaining 50% of the grant)	263.24	167.15	Equity
Supplementary Grant	1,85,595	NIL	5 December 2019	up to 6 December 2020	207.84	91.07	Equity
	1,19,910			up to 6 December 2020 for 50% of the options granted and upto 31 March 2021 for remaining 50% of the options granted	207.84	92.55	
	55,002			up to 31 March 2021 for 50% of the options granted and upto 31 March 2022 for remaining 50% of the options granted	207.84	98.63	

The outstanding position as at 31 March 2020 is summarised below:

Particulars	ESOP 2016		
	1st Grant	2nd Grant	3rd Grant
Date of grant			
- original grant	17 May 2016	16 May 2017	14 May 2018
- supplementary grant	5 December 2019	5 December 2019	5 December 2019
Share Price on date of grant			
- original grant	129.56	201.70	329.05
- supplementary grant	259.80	259.80	259.80
Outstanding as on 1 April 2018	66,72,800	47,70,020	-
Transfer in	1,00,110	48,264	19,690
Transfer Out	4,29,270	2,20,726	13,027
Granted during the period	-	-	31,69,393
Forfeited during the period	23,640	-	-
Lapsed during the period	-	-	-
Exercised during the period	-	-	-
Outstanding as on 31 March 2019	63,20,000	45,97,558	31,76,056
Granted during the period*	1,85,595	1,19,920	55,002
Transfer in	28,370	31,678	8,329
Transfer Out	4,18,990	2,78,188	1,93,376
Forfeited during the period	1,27,315	1,87,655	1,32,092
Lapsed during the period	-	-	-
Exercised during the period	8,11,215	-	-
Outstanding as on 31 March 2020	51,76,445	42,83,313	29,13,919
of above - vested outstanding options	49,90,850	20,81,697	-
of above - unvested outstanding options	1,85,595	22,01,617	29,13,919
Vesting Period			
- Original	17 May 2016 till 31 March 2019 (for 50% of the grant) and 17 May 2016 to 31 March 2020 (for remaining 50% of the grant)	16 May 2017 till 31 March 2020 (for 50% of the grant) and 16 May 2017 to 31 March 2021 (for remaining 50% of the grant)	14 May 2018/5 December 2019 till 31 March 2021 (for 50% of the grant) and 14 May 2018/5 December 2019 to 31 March 2022 (for remaining 50% of the grant)
- Supplementary	5 December 2019 to 6 December 2020 for the subsequent grants	5 December 2019 to 6 December 2020 for 50% of the options granted and upto 31st March, 2021 for remaining 50% of the options granted	
Exercise Period	4 years from vesting date	4 years from vesting date	4 years from vesting date

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Particulars	ESOP 2016		
	1st Grant	2nd Grant	3rd Grant
Weighted average remaining contract life			
- original grant	42 months	54 months	66 months
- Supplementary grant	57 months	59 months	66 months
Exercise price			
- Original grants	103.65	161.36	263.24
- Supplementary grants	207.84	207.84	207.84
Weighted average share price for shares exercised during the year	249.05	Not applicable	Not applicable
A description of the method and significant assumptions used during the year to estimate the fair value of options including the following information:	The fair value of options has been calculated by using Black Schole's Method. The assumptions used in the above are:	The fair value of options has been calculated by using Black Schole's Method. The assumptions used in the above are:	The fair value of options has been calculated by using Black Schole's Method. The assumptions used in the above are:
Expected volatility	Volatility was calculated using standard deviation of daily change in stock price	Volatility was calculated using standard deviation of daily change in stock price	Volatility was calculated using standard deviation of daily change in stock price.
Original grants	The volatility used for valuation is 39.23 % for options with 3 years vesting and 39.62 % with 4 years vesting	The volatility used for valuation is 33.76 % for options with 3 years vesting and 37.43 % with 4 years vesting	The volatility used for valuation is 33.23 % for options with 3 years vesting and 33.28 % with 4 years vesting
Supplementary grants	The volatility used for valuation is 32.30 % for options with 1 year vesting	The volatility used for valuation is 32.30 % for options with 1 year vesting and 32.10% with 1.32 years vesting	The volatility used for valuation is 32.10 % for options with 1.32 years vesting and 32.21% with 2.32 years vesting
Expected option life	The expected option life is assumed to be mid-way between the option vesting and expiry. Since the vesting period and contractual term of each tranche is different, the expected life for each tranche will be different. The expected option life is calculated as (Year to Vesting + Contractual Option Term)/2	The expected option life is assumed to be mid-way between the option vesting and expiry. Since the vesting period and contractual term of each tranche is different, the expected life for each tranche will be different. The expected option life is calculated as (Year to Vesting + Contractual Option Term)/2	The expected option life is assumed to be mid-way between the option vesting and expiry. Since the vesting period and contractual term of each tranche is different, the expected life for each tranche will be different. The expected option life is calculated as (Year to Vesting + Contractual Option Term)/2
Expected dividends			
Original grants	₹ 1.10 per share	₹ 0.75 per share	₹ 2.25 per share
Supplementary grants	₹ 4.10 per share	₹ 4.10 per share	₹ 4.10 per share
Risk-free interest rate	Zero coupon sovereign bond yields were utilised with maturity equal to expected term of the option	Zero coupon sovereign bond yields were utilised with maturity equal to expected term of the option	Zero coupon sovereign bond yields were utilised with maturity equal to expected term of the option
Original grants	The rate used for calculation is 7.36% (for 3 years vesting) & 7.44% (for 4 years vesting)	The rate used for calculation is 6.87% (for 3 years vesting) & 6.96% (for 4 years vesting)	The rate used for calculation is 7.85% (for 3 years vesting) & 7.92% (for 4 years vesting)
Supplementary grants	The rate used for calculation is 5.67% (for 1 year vesting)	The rate used for calculation is 5.67% (for 1 year vesting) & 5.76% (for 1.32 years vesting)	The rate used for calculation is 5.76% (for 1.32 years vesting) & 6.02% (for 2.32 years vesting)
The method used and the assumptions made to incorporate the effects of expected early exercise	Black-Scholes Options pricing model	Black-Scholes Options pricing model	Black-Scholes Options pricing model
How expected volatility was determined, including an explanation of the extent to which expected volatility was based on historical volatility	The following factors have been considered:		
Whether and how any other features of the option grant were incorporated into the measurement of fair value, such as a market condition	(a) Share price (b) Exercise prices (c) Historical volatility (d) Expected option life (e) Dividend Yield		

*as part of supplementary grants

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

40. Segment reporting

The Company is in the business of manufacturing steel products having similar economic characteristics, primarily with operations in India and regularly reviewed by the Chief Operating Decision Maker for assessment of Company's performance and resource allocation.

The information relating to revenue from external customers and location of non-current assets of its single reportable segment has been disclosed as below

a) REVENUE FROM OPERATIONS

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Domestic	54,273	69,162
Export	9,989	8,025
Total	64,262	77,187

Revenue from operations have been allocated on the basis of location of customers.

b) NON-CURRENT ASSETS

All non-current assets other than financial instruments of the Company are located in India.

c) CUSTOMER CONTRIBUTING MORE THAN 10% OF REVENUE

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
JSW Steel Coated Products Limited	8,635	10,128

41. Employee benefits**a) DEFINED CONTRIBUTION PLAN**

The Company operates defined contribution retirement benefit plans for all qualifying employees. Under these plans, the Company is required to contribute a specified percentage of payroll costs.

Company's contribution to provident fund & family pension scheme recognised in statement of profit and loss of ₹ 57 crores (31 March 2019: ₹ 49 crores) (included in note 33).

Contribution towards Company owned trust is detailed in Defined benefit plans

b) DEFINED BENEFIT PLANS

The Company sponsors funded defined benefit plans for all qualifying employees. The level of benefits provided depends on the member's length of service and salary at retirement age.

The gratuity plan is covered by The Payment of Gratuity Act, 1972. Under the gratuity plan, the eligible employees are entitled to post-retirement benefit at the rate of 15 days' salary for each year of service until the retirement age of 58, 60 and 62, without any payment ceiling. The vesting period for gratuity as payable under The Payment of Gratuity Act, 1972 is 5 years.

The fund is managed by JSW Steel limited Employee Gratuity Trust and it is governed by the Board of trustees. The Board of trustees are responsible for the administration of the plan assets and for defining the investment strategy.

The plans in India typically expose the Company to actuarial risks such as: investment risk, interest rate risk, longevity risk and salary risk.

Investment risk	The present value of the defined benefit plan liability is calculated using a discount rate determined by reference to government bond yields; if the return on plan asset is below this rate, it will create a plan deficit. Currently the plan has a relatively balanced investment in Government securities and debt instruments.
Interest risk	A decrease in the bond interest rate will increase the plan liability; however, this will be partially offset by an increase in the value of the plan's debt investments.
Longevity risk	The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.
Salary risk	The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.

No other post-retirement benefits are provided to these employees.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

The most recent actuarial valuation of the plan assets and the present value of the defined benefit obligation were carried out at 31 March 2020 by Independent, Qualified Actuary. The present value of the defined benefit obligation, and the related current service cost and past service cost, were measured using the projected unit credit method.

(i) **Gratuity:**

₹ in crores

	For the year ended 31 March 2020	For the year ended 31 March 2019	
	Funded	Funded	Unfunded
a) Liability recognised in the balance sheet			
i) Present value of obligation			
Opening balance	243	205	2
Service cost	16	14	#
Interest cost	18	16	#
Actuarial loss on obligation	19	15	#
Benefits paid	(10)	(10)	-
Liability in	#	3	-
Liability transfer	-	(2)	-
Closing balance	286	241	2
Less:			
ii) Fair value of plan assets			
Opening balance	77	74	
Interest Income	5	6	
Actuarial (loss)/gain on plan assets	#	#	
Employers' contribution	-	3	
Benefits paid	(7)	(6)	
Closing balance	75	77	
Amount recognised in balance sheet (refer note 22)	211	164	2
b) Expenses recognised in statement of profit and loss			
Service cost	16	14	
Interest cost	18	16	
Expected return on plan assets	(5)	(5)	
Component of defined benefit cost recognised in statement of profit and loss	29	25	-
Remeasurement of net defined benefit liability			
- Actuarial (gain)/loss on defined benefit obligation	19	15	#
- Return on plan assets (excluding interest income)	#	#	
Component of defined benefit cost recognised in other comprehensive income	19	15	#
Transferred to preoperative expenses	#	(2)	-
Total	48	38	#
c) Actual return on plan assets	5	6	-
d) Break up of plan assets:			
(i) ICICI Prudential Life Insurance Co. Limited (ICICI)			
Balanced fund	3	3	
Debt fund	3	#	
Short-term debt fund	#	#	
Group Short Term Debt Fund III	-	3	
(ii) HDFC Standard Life Insurance Co. Limited (HDFC)			
Defensive managed fund	#	#	
Secure managed fund	7	6	
Stable managed fund	-	#	
(iii) SBI Life Insurance Co. Limited – Cap assured fund (SBI)	44	47	
(iv) LIC of India – Insurer managed fund (LIC)	17	18	
Total	75	77	

represents amounts below ₹ 0.5 crores

During the year, entire unfunded liabilities have been funded.

e) Principal actuarial assumptions:

₹ in crores

	Valuation as at 31 March 2020	Valuation as at 31 March 2019	
	Funded	Funded	Unfunded
Discount rate	6.84%	7.79%	7.79% -7.88%
Expected rate(s) of salary increase	6%	6%	6%
Expected return on plan assets	6.84%	7.79%	-
Attrition rate	2%	2%	2%
Mortality rate during employment	Indian assured lives mortality (2006-2008)		

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

f) Experience adjustments:

Particulars	₹ in crores				
	2019-20	2018-19	2017-18	2016-17	2015-16
Defined benefit obligation	286	243	196	175	143
Plan assets	75	77	65	53	50
Surplus/(deficit)	(211)	(166)	(131)	(122)	(93)
Experience adjustments on plan liabilities – Loss/(gain)	19	15	3	17	3
Experience adjustments on plan assets – Gain/(loss)	#	#	#	#	#

represents amounts below ₹ 0.50 crore

- g) The Company expects to contribute ₹ 39 crores (previous year ₹ 37 crores) to its gratuity plan for the next year.
- h) The average duration of the defined benefit plan obligation at the end of the reporting period is 10 years (31 March 2019: 10 years).
- i) In assessing the Company's post retirement liabilities, the Company monitors mortality assumptions and uses up-to-date mortality tables, the base being the Indian assured lives mortality (2006-08) ultimate.
- j) Expected return on plan assets is based on expectation of the average long-term rate of return expected on investments of the fund during the estimated term of the obligations after considering several applicable factors such as the composition of plan assets, investment strategy, market scenario, etc.
- k) The estimates of future salary increase, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.
- l) The discount rate is based on the prevailing market yields of Government of India securities as at the balance sheet date for the estimated term of the obligations.

The amount included in the financial statements arising from the entity's obligation in respect of its defined benefit plan is as follows:

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Defined benefit obligation	286	243
Plan assets	75	77
- net liability/(asset) arising from defined benefit obligation	211	166

Sensitivity Analysis:

Significant actuarial assumptions for the determination of the defined benefit obligation are discount rate, expected salary increase and attrition. The sensitivity analyses below have been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting year, while holding all other assumptions constant.

Particulars	₹ in crores			
	As at 31 March 2020		As at 31 March 2019	
	Increase	Decrease	Increase	Decrease
Discount rate (1% movement)	(23)	26	(19)	22
Future salary growth (1% movement)	26	(23)	22	(19)
Attrition rate (1% movement)	2	(2)	3	(3)

The sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the projected unit credit method at the end of the reporting year, which is the same as that applied in calculating the defined benefit obligation recognised in the balance sheet.

There was no change in the methods and assumptions used in preparing the sensitivity analysis from prior years.

Fund Allocation

Particulars	SBI	HDFC	ICICI	LIC
As on 31 March 2020	58.69%	9.83%	8.39%	23.09%
As on 31 March 2019	60.79%	8.50%	7.57%	23.14%

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Category of assets average percentage allocation fund wise as on 31 March 2020

Particulars	SBI	HDFC	ICICI	LIC
Government securities	-	44.57%	34.14%	20%
Debt	92.51%	51.43%	51.81%	Balance invested
Equity	6.39%	0.14%	8.12%	in approved
Others	1.10%	3.85%	5.93%	investments
				as specified in
				schedule 1 of IRDA
				guidelines

Maturity analysis of projected benefit obligation

Particulars	Less than a year	Between 1 to 5 years	Over 5 years	₹ in crores Total
As at 31 March 2020				
Projected benefit payable	23	81	487	591
As at 31 March 2019				
Projected benefit payable	19	67	451	537

Each year an Asset-Liability-Matching study is performed in which the consequences of the strategic investment policies are analysed in terms of risk and return profiles.

(ii) **Provident fund:**

Provident Fund for certain eligible employees is managed by the Company through JSW Steel Employees Provident Fund Trust, in line with the Provident Fund and Miscellaneous Provisions Act, 1952. The Company makes monthly contributions to provident fund managed by trust for qualifying employees. The Trustees of JSW Steel Employees Provident Fund Trust are responsible for the overall governance of the plan and to act in accordance with the provisions of the trust deed and the relevant provisions prescribed under the law.

The members of the Provident Fund Trust are entitled to the rate of interest declared by the Central Government under the Employees Provident Funds and Miscellaneous Provisions Act, 1952. The shortfall, if any, is made good by the Company in the year in which it arises.

As per Ind AS 19 on "Employee Benefits", employer established provident fund trusts are treated as defined benefit plans, since the Company is obliged to meet interest shortfall, if any, with respect to covered employees. According to the defined benefit obligation of interest rate guarantee on exempted provident fund in respect of employees of the Company as at 31 March 2020 is 8.50%.

Out of the total contribution made for Provident Fund in Defined Contribution Plan, ₹ 27 crores (previous year ₹ 20 crores) is made to the JSW Steel Employees Provident Fund Trust.

The funds of the Trust have been invested under various securities in accordance with the rules prescribed by the Government of India.

The Company has obtained the actuarial valuation of interest rate obligation in respect of Provident Fund and interest rate guarantee shortfall of ₹ 4 crores (Previous year – ₹ 1 crore) is recognised in the Statement of Profit and Loss.

Actuarial assumptions made to determine interest rate guarantee on exempt provident fund liabilities are as follows:

Particulars	As at 31 March 2020	As at 31 March 2019
Total plan assets @	588	505
Total plan liabilities @	593	499
Discount rate	6.84%	7.79%
Rate of return on assets	8.49%	8.55%
Guaranteed rate of return	8.50%	8.65%

@ JSW Steel Employees Provident Fund Trust as at 31 March 2020 as per the unaudited financial statements

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

(iii) Other long-term benefits:

- (a) Under the compensated absences plan, leave encashment is payable to all eligible employees on separation from the Company due to death, retirement, superannuation or resignation. Employee are entitled to encash leave while serving in the Company at the rate of daily salary, as per current accumulation of leave days.

(b) Long Service Award

The Company has a policy to recognise the long service rendered by employees and celebrate their long association with the Company. This scheme is called – Long Association of Motivation, Harmony & Excitement (LAMHE). The award is paid at milestone service completion years of 10, 15, 20 and 25 years.

42. Financial Instruments**42.1 CAPITAL RISK MANAGEMENT**

The Company being in a capital intensive industry, its objective is to maintain a strong credit rating, healthy capital ratios and establish a capital structure that would maximise the return to stakeholders through optimum mix of debt and equity.

The Company's capital requirement is mainly to fund its capacity expansion, repayment of principal and interest on its borrowings and strategic acquisitions. The principal source of funding of the Company has been, and is expected to continue to be, cash generated from its operations supplemented by funding from bank borrowings and the capital markets. The Company is not subject to any externally imposed capital requirements.

The Company regularly considers other financing and refinancing opportunities to diversify its debt profile, reduce interest cost and elongate the maturity of its debt portfolio, and closely monitors its judicious allocation amongst competing capital expansion projects and strategic acquisitions, to capture market opportunities at minimum risk.

The Company monitors its capital using gearing ratio, which is net debt, divided to total equity. Net debt includes, interest bearing loans and borrowings less cash and cash equivalents, bank balances other than cash and cash equivalents and current investments.

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Long-term borrowings	39,247	27,666
Current maturities of long-term debt	5,109	10,315
Current maturities of finance lease obligation	-	352
Short-term borrowings	6,813	5,371
Less: Cash and cash equivalent	(3,438)	(5,366)
Less: Bank balances other than cash and cash equivalents	(7,963)	(447)
Net debt	39,768	37,891
Total equity	38,362	34,893
Gearing ratio	1.04	1.09

- (i) Equity includes all capital and reserves of the Company that are managed as capital.
- (ii) Debt is defined as long and short term borrowings (excluding derivatives and financial guarantee contracts), as described in notes 20 and 25.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

42.2 CATEGORIES OF FINANCIAL INSTRUMENTS

The accounting classification of each category of financial instruments, and their carrying amounts, are set out below:

As at 31 March 2020

Particulars	₹ in crores					
	Amortised cost	Fair value through other comprehensive income	Fair value through profit and loss	Derivatives in hedging relationship	Total carrying value	Total fair value
Financial assets						
Investments	417	378	447	-	1,242	1,250
Trade receivables	3,166	-	-	-	3,166	3,166
Cash and cash equivalents	3,438	-	-	-	3,438	3,438
Bank balances other than cash and cash equivalents	7,963	-	-	-	7,963	7,963
Loans	9,026	-	-	-	9,026	9,026
Derivative Assets	-	-	275	-	275	275
Other financial assets	3,356	-	-	-	3,356	3,356
Total	27,366	378	722	-	28,466	28,474
Financial liabilities						
Long term Borrowings*	44,356	-	-	-	44,356	45,039
Lease Liabilities	3,489	-	-	-	3,489	3,720
Short-term Borrowings	6,813	-	-	-	6,813	6,813
Trade payables	13,354	-	-	-	13,354	13,354
Derivative liabilities	-	-	78	241	319	319
Other financial liabilities	8,179	-	-	-	8,179	8,179
Total	76,191	-	78	241	76,510	77,193

* including current maturities of long-term debt

As at 31 March 2019

Particulars	₹ in crores					
	Amortised cost	Fair value through other comprehensive income	Fair value through profit and loss	Derivatives in hedging relationship	Total carrying value	Total fair value
Financial assets						
Investments	374	633	410	-	1,417	1,418
Trade receivables	6,770	-	-	-	6,770	6,770
Cash and cash equivalents	5,366	-	-	-	5,366	5,366
Bank balances other than cash and cash equivalents	447	-	-	-	447	447
Loans	7,811	-	-	-	7,811	7,811
Derivative Assets	#	-	148	81	229	229
Other financial assets	2,692	-	-	-	2,692	2,692
Total	23,460	633	558	81	24,732	24,732
Financial liabilities						
Long-term borrowings *	38,333	-	-	-	38,333	39,120
Short-term borrowings	5,371	-	-	-	5,371	5,371
Trade payables	13,128	-	-	-	13,128	13,128
Derivative liabilities	-	-	296	36	332	332
Other financial liabilities	5,834	-	-	-	5,834	5,834
Total	62,666	-	296	36	62,998	63,785

* including current maturities of long-term debt and finance lease obligations

represents amounts below ₹ 0.5 crore

43. Fair value hierarchy of financial instruments

The carrying amounts of trade receivables, trade payables, capital creditors, cash and cash equivalents, other bank balances, other financial assets and other financial liabilities (other than those specifically disclosed) are considered to be the same as their fair values, due to their short-term nature.

A significant part of the financial assets is classified as Level 1 and Level 2. The fair value of these assets is marked to an active market or based on observable market data which factors the uncertainties arising out of COVID-19. The financial assets carried at fair value by the Company are mainly investments in equity instruments, debt securities and derivatives, accordingly, any material volatility is not expected.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

₹ in crores

Particulars	As at 31 March 2020	As at 31 March 2019	Level	Valuation techniques and key inputs
Quoted investments in equity shares measured at FVTOCI	364	619	1	Quoted bid prices in an active market
Unquoted investments in equity shares measured at FVTOCI	9	9	3	Net Asset value of share arrived has been considered as fair value
Unquoted investments in equity shares measured at FVTOCI	5	5	3	Cost is approximate estimate of fair value
Non-current investments in unquoted compulsory convertible debentures measured at FVTPL	59	-	2	Inputs other than quoted prices included within level 1 that are observable for asset or liability, either directly (i.e. as prices) or indirectly (derived from prices).
Non-current investments in unquoted preference shares measured at FVTPL	388	410	3	Discounted cash flow - Future cash flows are based on terms of Preference Shares discounted at a rate that reflects market risks
Derivative Assets	275	229	2	Inputs other than quoted prices included within level 1 that are observable for asset or liability, either directly (i.e. as prices) or indirectly (derived from prices).
Derivative Liabilities	319	332		

SENSITIVITY ANALYSIS OF LEVEL 3:

Particulars	Valuation technique	Significant unobservable inputs	Change	Sensitivity of the input to fair value
Investments in unquoted Preference shares	DCF method	Discounting Rate of 8.85 %	0.50%	0.50% Increase (decrease) in the discount would decrease (increase) the fair value by ₹ 5 crores (₹ 5 crores)
Investments in unquoted equity shares	NAV method	Cost is approximate estimate of fair value	-	No sensitivity in the fair value of the investments.

RECONCILIATION OF LEVEL 3 FAIR VALUE MEASUREMENT

₹ in crores

Particulars	Amount
Balance as at 1 April 2018	358
Additions made during the period	103
Allowance for loss	(2)
Gain recognised in the statement of profit and loss	(35)
Balance as at 31 March 2019	424
Additions made during the period	2
Allowance for loss	(40)
Gain recognised in the statement of profit and loss	16
Balance as at 31 March 2020	402

DETAILS OF FINANCIAL ASSETS/LIABILITIES MEASURED AT AMORTISED COST BUT FAIR VALUE DISCLOSED IN CATEGORY-WISE

₹ in crores

Particulars	As at 31 March 2020	As at 31 March 2019	Level	Valuation techniques and key inputs
Loans				
Carrying value	9,026	7,811	2	Discounted cash flow on observable Future cash flows are based on terms of discounted at a rate that reflects market risks
Fair value	9,026	7,811		
Investments				
Carrying value	417	374	2	Discounted cash flow on observable Future cash flows are based on terms of discounted at a rate that reflects market risks
Fair value	425	375		
Long Term Borrowing				
Carrying value	44,356	38,333	2	Discounted cash flow on observable Future cash flows are based on terms of discounted at a rate that reflects market risks
Fair value	45,039	39,120		

There have been no transfers between Level 1 and Level 2 during the period.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

The Asset and Liability position of various outstanding derivative financial instruments is given below:

₹ in crores

Particulars	Underlying	Nature of Risk being Hedged	31-Mar-20			31-Mar-19		
			Asset	Liability	Net Fair Value	Asset	Liability	Net Fair Value
Cash Flow Hedges								
Designated & Effective Hedges								
Forwards Currency Contracts	Highly probable Forecast Sales	Exchange rate movement risk	-	(49)	(49)	59	-	59
Interest rate Swap	Long-term Foreign currency borrowings	Interest rate Risk	-	(130)	(130)	20	(27)	(7)
Commodity Contract		Price Risk	-	(61)	(61)	6	-	6
Designated & Ineffective hedges								
Forwards Currency Contracts	Highly probable Forecast Sales	Exchange rate movement risk	-	(33)	(33)	100	-	100
Fair Value Hedges								
Designated Hedges								
Forwards Currency Contracts	Highly probable Forecast Sales	Exchange rate movement risk	213	(3)	210	4	(304)	(300)
Non-Designated Hedges								
Forwards Currency Contracts	Trade payables & Acceptance	Exchange rate movement risk	16	(0)	16	-	-	-
Forwards Currency Contracts	Long-term Foreign currency borrowings	Exchange rate movement risk	-	(1)	(1)	-	-	-
Forwards Currency Contracts	Loans and advance	Exchange rate movement risk	-	(37)	(37)	-	-	-
Interest rate Swap	Long-term Foreign currency borrowings	Interest rate Risk	1	-	1	-	-	-
Options Contract	Trade payables & Acceptance	Exchange rate movement risk	15	(3)	12	1	(0)	1
			245	(317)	(72)	190	(331)	(141)
Cancellation of forwards Contracts			30	(2)	28	39	(1)	38
Total			275	(319)	(44)	229	(332)	(103)

DETAILS OF NON-DERIVATIVE FINANCIAL INSTRUMENTS DESIGNATED AS HEDGING INSTRUMENTS DURING THE YEAR:

Cash Flow hedges	31 March 2020	
	Value in USD Mio	Fair Value ₹ in Crs
Long term borrowings	638	(333)
Acceptances	328	(118)
	966	(451)

43.1 FINANCIAL RISK MANAGEMENT

The Company has a Risk Management Committee established by its Board of Directors for overseeing the Risk Management Framework and developing and monitoring the Company's risk management policies. The risk management policies are established to ensure timely identification and evaluation of risks, setting acceptable risk thresholds, identifying and mapping controls against these risks, monitor the risks and their limits, improve risk awareness and transparency. Risk management policies and systems are reviewed regularly to reflect changes in the market conditions and the Company's activities to provide reliable information to the Management and the Board to evaluate the adequacy of the risk management framework in relation to the risk faced by the Company.

The risk management policies aims to mitigate the following risks arising from the financial instruments:

- › Market risk
- › Credit risk; and
- › Liquidity risk

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

43.2 MARKET RISK

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in the market prices. The Company is exposed in the ordinary course of its business to risks related to changes in foreign currency exchange rates, commodity prices and interest rates.

The Company seeks to minimise the effects of these risks by using derivative and non-derivative financial instruments to hedge risk exposures. The use of financial derivatives and non-derivative financial instruments is governed by the Company's policies approved by the Board of Directors, which provide written principles on foreign exchange risk, interest rate risk, credit risk, the use of financial derivatives and non-derivative financial instruments, and the investment of excess liquidity. Compliance with policies and exposure limits is reviewed by the Management and the internal auditors on a continuous basis. The Company does not enter into or trade financial instruments, including derivatives for speculative purposes.

43.3 FOREIGN CURRENCY RISK MANAGEMENT

The Company's functional currency is Indian Rupees (INR). The Company undertakes transactions denominated in foreign currencies; consequently, exposure to exchange rate fluctuations arise. Volatility in exchange rates affects the Company's revenue from export markets and the costs of imports, primarily in relation to raw materials. The Company is exposed to exchange rate risk under its trade and debt portfolio.

Adverse movements in the exchange rate between the Rupee and any relevant foreign currency result's in increase in the Company's overall debt position in Rupee terms without the Company having incurred additional debt and favourable movements in the exchange rates will conversely result in reduction in the Company's receivables in foreign currency.

In order to hedge exchange rate risk, the Company has a policy to hedge cash flows up to a specific tenure using forward exchange contracts, options and other non-derivative financial instruments like long-term foreign currency borrowings and acceptances. At any point in time, the Company hedges its estimated foreign currency exposure in respect of forecast sales over the following 6 months using derivative instruments. Forecasted sales beyond the period of 6 months are hedged using non-derivative financial instruments basis the tenure of the specific long term foreign currency borrowings. In respect of imports and other payables, the Company hedges its payables as when the exposure arises. Short term exposures are hedged progressively based on their maturity.

All hedging activities are carried out in accordance with the Company's internal risk management policies, as approved by the Board of Directors, and in accordance with the applicable regulations where the Company operates.

The Company basis its assessment believes that the probability of the occurrence of the forecasted sales transactions is not impacted by COVID-19 pandemic. The Company has also considered the effect of changes, if any, in both counterparty credit risk and own credit risk while assessing hedge effectiveness and measuring hedge ineffectiveness. The Company continues to believe that there is no impact on effectiveness of its hedges.

The carrying amounts of the Company's monetary assets and monetary liabilities at the end of the reporting year are as follows:

Currency exposure as at 31 March 2020

Particulars	₹ in crores					
	USD	EURO	INR	JPY	Other	Total
Financial assets						
Non-current investments	-	217	1,025	-	-	1,242
Loans	7,848	85	1,080	-	13	9,026
Trade receivables	263	21	2,882	-	-	3,166
Cash and cash equivalents	-	-	3,438	-	-	3,438
Bank balances other than cash and cash equivalents	-	-	7,963	-	-	7,963
Derivative assets	275	-	-	-	-	275
Other financial assets	202	2	3,152	-	-	3,356
Total financial assets	8,588	325	19,540	-	13	28,466
Financial liabilities						
Long-term borrowings	21,686	929	16,099	533	-	39,247
Lease liabilities	-	-	3,489	-	-	3,489
Short-term borrowings	-	-	6,813	-	-	6,813
Trade payables	8,607	40	4,674	31	2	13,354
Derivative liabilities	319	-	-	-	-	319
Other financial liabilities	4,588	2,061	6,342	234	63	13,288
Total financial liabilities	35,200	3,030	37,417	798	65	76,510

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Currency exposure as at 31 March 2019

Particulars						₹ in crores
	USD	EURO	INR	JPY	Other	Total
Financial assets						
Non-current investments	-	254	1,163	-	-	1,417
Loans	7,253	2	546	-	10	7,811
Trade receivables	808	272	5,690	-	-	6,770
Cash and cash equivalents	-	-	5,366	-	-	5,366
Bank balances other than cash and cash equivalents	-	-	447	-	-	447
Derivative Assets	228	-	1	-	-	229
Other financial assets	637	-	2,055	-	-	2,692
Total financial assets	8,926	528	15,268	-	10	24,732
Financial liabilities						
Long-term borrowings	11,298	268	15,686	414	-	27,666
Short-term borrowings	-	-	5,371	-	-	5,371
Trade payables	9,831	71	3,193	32	1	13,128
Derivative liabilities	332	-	-	-	-	332
Other financial liabilities	6,961	1,502	7,554	463	21	16,501
Total financial liabilities	28,422	1,841	31,804	909	22	62,998

The following table details the Company's sensitivity to a 1% increase and decrease in the INR against the relevant foreign currencies net of hedge accounting impact. 1% is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the year-end for a 1% change in foreign currency rates, with all other variables held constant. A positive number below indicates an increase in profit or equity where INR strengthens 1% against the relevant currency. For a 1% weakening of INR against the relevant currency, there would be a comparable impact on profit or equity, and the balances below would be negative.

Particulars	₹ in crores			
	Increase (strengthening of INR)		Decrease (weakening of INR)	
	31 March 2020	31 March 2019	31 March 2020	31 March 2019
Receivable				
USD/INR	(70)	(90)	70	90
Payable				
USD/INR	274	208	(274)	(208)

The forward exchange contracts entered into by the Company and outstanding are as under:

As at	Nature	No. of Contracts	Type	US\$ Equivalent (Millions)	INR Equivalent (crores)	MTM of Option (₹ in crores)
31 March 2020	Assets	125	Buy	886	6,683	229
		-	Sell	-	-	-
	Liabilities	10	Buy	118	886	(4)
		27	Sell	398	3,003	(119)
31 March 2019	Assets	20	Buy	190	1,311	4
		48	Sell	503	3,481	159
	Liabilities	125	Buy	1,207	8,351	(304)
		0	Sell	-	-	-

Currency options to hedge against fluctuations in changes in exchange rate:

As at	Nature	No. of Contracts	US\$ Equivalent (Millions)	INR Equivalent (crores)	MTM (₹ in crores)
31 March 2020	Assets	20	317	2,390	15
	Liabilities	1	15	113	(3)
31 March 2019	Assets	3	40	277	1
	Liabilities	1	10	69	(0)

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Unhedged currency risk position:**I) Amounts receivable in foreign currency**

	As at 31 March 2020		As at 31 March 2019	
	US\$ equivalent	INR Equivalent	US\$ equivalent	INR Equivalent
	(Millions)	(crores)	(Millions)	(crores)
Trade receivables	38	284	156	1080
Balances with banks	-	-	-	-
- in Fixed deposit account	-	-	-	-
- in Current account	-	-	-	-
Advances/Loans to subsidiaries	894	6,736	1,142	7,902

II) Amounts payable in foreign currency

	As at 31 March 2020		As at 31 March 2019	
	US\$ equivalent	INR Equivalent	US\$ equivalent	INR Equivalent
	(Millions)	(crores)	(Millions)	(crores)
Loans payable	3,352	25,266	2,467	17,579
Acceptances	-	-	21	147
Trade payables	-	-	7	47
Payable for capital projects	332	2,502	334	2,307
Interest accrued but not due on borrowings	59	446	38	265
Other provisions	116	871	75	516

43.4 COMMODITY PRICE RISK:

The Company's revenue is exposed to the market risk of price fluctuations related to the sale of its steel products. Market forces generally determine prices for the steel products sold by the Company. These prices may be influenced by factors such as supply and demand, production costs (including the costs of raw material inputs) and global and regional economic conditions and growth. Adverse changes in any of these factors may reduce the revenue that the Company earns from the sale of its steel products.

The Company is subject to fluctuations in prices for the purchase of iron ore, coking coal, ferro alloys, zinc, scrap and other raw material inputs. The Company purchased primarily all of its iron ore and coal requirements at prevailing market rates during the year ended 31 March 2020.

The Company aims to sell the products at prevailing market prices. Similarly, the Company procures key raw materials like iron ore and coal based on prevailing market rates as the selling prices of steel prices and the prices of input raw materials move in the same direction.

Commodity hedging is used primarily as a risk management tool to secure the future cash flows in case of volatility by entering into commodity forward contracts.

Hedging commodity is based on its procurement schedule and price risk. Commodity hedging is undertaken as a risk offsetting exercise and, depending upon market conditions hedges, may extend beyond the financial year. The Company is presently hedging maximum up to 100% of its consumption.

The following table details the Company's sensitivity to a 5% movement in the input price of iron ore and coking coal. The sensitivity analysis includes only 5% change in commodity prices for quantity sold or consumed during the year, with all other variables held constant. A positive number below indicates an increase in profit or equity where the commodity prices decrease by 5% and vice-versa.

Commodity	₹ in crores			
	Increase for the year ended		Decrease for the year ended	
	31 March 2020	31 March 2019	31 March 2020	31 March 2019
Iron ore lumps/fines	514	611	(514)	(611)
Coal/Coke	920	1,178	(920)	(1,178)

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

The commodity forward contracts entered into by the Company and outstanding at the year-end are as under:

As at	Nature	No. of Contracts	Commodity Name	Quantity (Iron Ore, Coking Coal – MT) (Brent Crude – Mio Barrels)	US\$ Equivalent of notional value (Millions)	INR equivalent (crores)	MTM of Commodity contract (₹ in crores)
31 March 2020	Assets						
	Liabilities	20	Liquified Natural Gas	9,702,000	37	281	(56)
31 March 2019	Assets	1	BRENT CRUDE	45,000	2	17	4
	Liabilities						

The commodity option contracts entered into by the Company and outstanding at the year-end are as under:

As at	Nature	No. of Contracts	Commodity Name	US\$ Equivalent of notional value (Millions)	INR equivalent (crores)	MTM of Commodity contract (₹ in crores)
31 March 2020	Assets					
31 March 2019	Assets	6	COKING COAL	9	65	#

represents amounts below ₹ 0.5 crore

43.5 INTEREST RATE RISK

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is exposed to interest rate risk because funds are borrowed at both fixed and floating interest rates. Interest rate risk is measured by using the cash flow sensitivity for changes in variable interest rate. The borrowings of the Company are principally denominated in rupees and US dollars with a mix of fixed and floating rates of interest. The Company hedges its US dollar interest rate risk through interest rate swaps to reduce the floating interest rate risk. The Company hedges up to 20% of interest risk in US dollars. The Company has exposure to interest rate risk, arising principally on changes in base lending rate and LIBOR rates. The Company uses a mix of interest rate sensitive financial instruments to manage the liquidity and fund requirements for its day to day operations like non-convertible bonds and short-term loans. The risk is managed by the Company by maintaining an appropriate mix between fixed and floating rate borrowings, and by the use of interest rate swap contracts. Hedging activities are evaluated regularly to align with interest rate views and defined risk appetite, ensuring the most cost-effective hedging strategies are applied.

The following table provides a break-up of the Company's fixed and floating rate borrowings:

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Fixed rate borrowings	20,459	20,231
Floating rate borrowings	24,209	18,310
Total gross borrowings	44,668	38,541
Less: Upfront fees	(312)	(208)
Total borrowings (refer note 20)	44,356	38,333

The sensitivity analyses below have been determined based on the exposure to interest rates for floating rate liabilities, after the impact of hedge accounting, assuming the amount of the liability outstanding at the year-end was outstanding for the whole year.

If interest rates had been 100 basis points higher/lower and all other variables were held constant, the Company's profit for the year ended 31 March 2020 would decrease/increase by ₹ 242 crores (for the year ended 31 March 2019: decrease/increase by ₹ 183 crores). This is mainly attributable to the Company's exposure to interest rates on its variable rate borrowings.

The following table details the nominal amounts and remaining terms of interest rate swap contracts outstanding at the year-end.

As at	Nature	No. of Contracts	US\$ Equivalent of notional value (Millions)	MTM of IRS (₹ in crores)
31 March 2020	Assets	3	60	1
	Liabilities	22	335	(130)
31 March 2019	Assets	13	220	20
	Liabilities	15	245	(27)

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

43.6 CREDIT RISK MANAGEMENT:

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Company. The Company has adopted a policy of only dealing with creditworthy counterparties and obtaining sufficient collateral, where appropriate, as a means of mitigating the risk of financial loss from defaults.

The Company is exposed to credit risk for trade receivables, cash and cash equivalents, investments, other bank balances, loans, other financial assets, financial guarantees and derivative financial instruments. The Company has assessed the change in counterparty credit risk due to COVID 19 and believe that the same are fully recoverable.

Moreover, given the diverse nature of the Company's business trade receivables are spread over a number of customers with no significant concentration of credit risk. No single customer (other than the Group Companies) accounted for 10% or more of the trade receivables in any of the years presented. The history of trade receivables shows a negligible provision for bad and doubtful debts. Therefore, the Company does not expect any material risk on account of non-performance by any of the Company's counterparties. In addition to the historical pattern of credit loss, the Company has considered the likelihood of increased credit risk and consequential default considering emerging situations due to COVID-19. The assessment is carried out considering the segment of customer, impact seen in the demand outlook of these segments and the financial strength of the customers in respect of whom amounts are receivable. Basis this assessment, the allowance for doubtful trade receivables as at 31 March 2020 is considered adequate.

Movements in allowances for bad and doubtful debts

	₹ in crores
Particulars	Amount
As at 1 April 2018	78
Additional Allowance	4
As at 31 March 2019	82
Additional Allowance	71
As at 31 March 2020	153

For current investments, counterparty limits are in place to limit the amount of credit exposure to any one counterparty. This, therefore, results in diversification of credit risk for Company's mutual fund and bond investments. For derivative and financial instruments, the Company attempts to limit the credit risk by only dealing with reputable banks and financial institutions.

The carrying value of financial assets represents the maximum credit risk. The maximum exposure to credit risk was ₹ 28,466 crores as at 31 March 2020 and ₹ 24,732 crores as at 31 March 2019, being the total carrying value of trade receivables, balances with bank, bank deposits, current investments, loans and other financial assets.

In respect of financial guarantees provided by the Company to banks and financial institutions, the maximum exposure which the Company is exposed to is the maximum amount which the Company would have to pay if the guarantee is called upon. Based on the expectation at the end of the reporting period, the Company considers that it is more likely than not that such an amount will not be payable under the guarantees provided.

Receivables are deemed to be past due or impaired with reference to the Company's normal terms and conditions of business. These terms and conditions are determined on a case to case basis with reference to the customer's credit quality and prevailing market conditions. The Company based on past experiences does not expect any material loss on its receivables and hence no provision is deemed necessary on account of expected credit loss ('ECL').

The credit quality of the Company's customers is monitored on an ongoing basis and assessed for impairment where indicators of such impairment exist. The Company uses simplified approach (i.e. lifetime expected credit loss model) for impairment of trade receivables/contract assets. The solvency of the debtor and their ability to repay the receivable is considered in assessing receivables for impairment. Where receivables have been impaired, the Company actively seeks to recover the amounts in question and enforce compliance with credit terms.

For all other financial assets, if credit risk has not increased significantly, 12-month expected credit loss is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime expected credit loss is used.

43.7 LIQUIDITY RISK MANAGEMENT

Liquidity risk refers to the risk of financial distress or extraordinary high financing costs arising due to shortage of liquid funds in a situation where business conditions unexpectedly deteriorate and requiring financing. The Company requires funds both for short term operational needs as well as for long term capital expenditure growth projects. The Company generates sufficient cash flow for operations, which together with the available cash and cash equivalents and short term investments provide liquidity in the short-term and long-term. The Company has established an appropriate liquidity risk management framework for the management of the Company's short, medium and long-term funding and liquidity

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

management requirements. The Company manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.

The following tables detail the Company's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment Years and its non-derivative financial assets. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Company can be required to pay. The tables include both interest and principal cash flows.

To the extent that interest flows are floating rate, the undiscounted amount is derived from interest rate curves at the end of the reporting year. The contractual maturity is based on the earliest date on which the Company may be required to pay.

Liquidity exposure as at 31 March 2020

	₹ in crores			
Particulars	< 1 year	1-5 years	> 5 years	Total
Financial assets				
Non-current investments	-	67	1,175	1,242
Loans	321	8,680	25	9,026
Trade receivables	3,166	-	-	3,166
Cash and cash equivalents	3,438	-	-	3,438
Bank balances other than cash and cash equivalents	7,963	-	-	7,963
Derivative assets	275	-	-	275
Other financial assets	2,794	562	-	3,356
Total financial assets	17,957	9,309	1,200	28,466
Financial liabilities				
Long-term borrowings	-	30,179	9,068	39,247
Lease liabilities	773	2,142	574	3,489
Short-term borrowings	6,813	-	-	6,813
Trade payables	13,354	-	-	13,354
Derivative liabilities	189	130	-	319
Other financial liabilities	11,979	1,302	7	13,288
Total financial liabilities	33,108	33,815	9,587	76,510
Interest pay out liability	2,240	6,326	1,236	9,802

Liquidity exposure as at 31 March 2019

	₹ in crores			
Particulars	< 1 year	1-5 years	> 5 years	Total
Financial assets				
Non-current investments	-	#	1,417	1,417
Loans	136	7,640	35	7,811
Trade receivables	6,770	-	-	6,770
Cash and cash equivalents	5,366	-	-	5,366
Bank balances other than cash and cash equivalents	447	0	-	447
Derivative Assets	229	-	-	229
Other financial assets	2,069	390	233	2,692
Total financial assets	15,017	8,030	1,685	24,732
Financial liabilities				
Long-term borrowings	366	22,386	4,914	27,666
Short-term borrowings	5,371	-	-	5,371
Trade payables	13,128	-	-	13,128
Derivative Liabilities	332	-	-	332
Other financial liabilities	15,471	1,023	7	16,501
Total financial liabilities	34,668	23,409	4,921	62,998
Interest pay out liability	3,511	4,393	241	8,145

represents amounts below ₹ 0.5 crores

The amount of guarantees/standby letter of credit given on behalf of subsidiaries included in Note 46 represents the maximum amount the Company could be forced to settle for the full guaranteed amount. Based on the expectation at the end of the reporting year, the Company considers that it is more likely than not that such an amount will not be payable under the arrangement.

Collateral

The Company has pledged part of its trade receivables, short term investments and cash and cash equivalents in order to fulfil certain collateral requirements for the banking facilities extended to the Company. There is obligation to return the securities to the Company once these banking facilities are surrendered. (Refer note 20 and 25).

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

44. Related party disclosures as per Ind AS 24 :**A. Name of related parties****1 Subsidiaries**

JSW Steel (Netherlands) B.V.
JSW Steel (UK) Limited
JSW Steel (USA) Inc.
Periama Holdings, LLC
Purest Energy, LLC
Meadow Creek Minerals, LLC
Hutchinson Minerals, LLC
R.C. Minerals, LLC
Keenan Minerals, LLC
Peace Leasing, LLC
Prime Coal, LLC
Planck Holdings, LLC
Rolling S Augering, LLC
Periama Handling, LLC
Lower Hutchinson Minerals, LLC
Caretta Minerals, LLC
JSW Panama Holdings Corporation
Inversiones Eurosh Limitada
Santa Fe Mining
Santa Fe Puerto S.A.
JSW Natural Resources Limited
JSW Natural Resources Mozambique Limitada
JSW ADMS Carvo Lda
Nippon Ispat Singapore (PTE) Limited
Erebus Limited
Arima Holding Limited
Lakeland Securities Limited
JSW Steel Processing Centres Limited (merged with JSW Steel Limited w.e.f. 01.04.2019)
JSW Bengal Steel Limited
JSW Natural Resources India Limited
JSW Energy (Bengal) Limited
JSW Natural Resource Bengal Limited
JSW Jharkhand Steel Limited
Amba River Coke Limited
JSW Steel Coated Products Limited
Peddar Realty Private Limited
JSW Steel (Salav) Limited (merged with JSW Steel Limited w.e.f. 01.04.2019)
Dolvi Minerals & Metals Private Limited (merged with JSW Steel Limited w.e.f. 01.04.2019)
Dolvi Coke Projects Limited (merged with JSW Steel Limited w.e.f. 01.04.2019)
JSW Industrial Gases Private Limited
JSW Realty & Infrastructure Private Limited
JSW Steel Italy S.r.l.
JSW Utkal Steel Limited
Hasaud Steel Limited
Creixent Special Steels Limited (ceased w.e.f. 27.08.2018)
Millorete Steel Limited (ceased w.e.f. 31.08.2018)
Acero Junction Holdings, Inc. (w.e.f. 15.06.2018)
JSW Steel USA Ohio, Inc. (w.e.f. 15.06.2018)
JSW Steel Italy Piombino S.p.A. (formerly known as Aferpi S.p.A.) (w.e.f. 24.07.2018)
Piombino Logistics S.p.A. - A JSW Enterprise (formerly known as Piombino Logistics S.p.A.) (w.e.f. 24.07.2018)
GSI Lucchini S.p.A. (w.e.f. 24.07.2018)
JSW Retail Limited (w.e.f. 20.09.2018)
Makler Private Limited (w.e.f. 06.06.2019)
Piombino Steel Limited (w.e.f. 06.06.2019)
JSW Vijayanagar Metallica Limited (w.e.f. 24.12.2019)
Vardhman Industries Limited (w.e.f. 31.12.2019)
JSW Vallabh Tinplate Private Limited (w.e.f. 31.12.2019)

2 Joint Ventures

Vijayanagar Minerals Private Limited
Rohne Coal Company Private Limited
JSW Severfield Structures Limited
Gourangdih Coal Limited
GEO Steel LLC (ceased w.e.f. 28.01.2020)
JSW Structural Metal Decking Limited
JSW MI Steel Service Centre Private Limited
JSW Vallabh Tinplate Private Limited (ceased w.e.f. 31.12.2019)

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

A. Name of related parties

Acciatalia S.p.A. (ceased w.e.f. 16.04.2018)
 Creixent Special Steels Limited (w.e.f. 28.08.2018)
 Monnet Ispat & Energy Limited (w.e.f. 31.08.2018)

3 Key Management Personnel

Mr. Sajjan Jindal (Non-Independent Executive Director)
 Mr. Seshagiri Rao M V S (Non-Independent Executive Director)
 Dr. Vinod Nowal (Non-Independent Executive Director)
 Mr. Jayant Acharya (Non-Independent Executive Director)
 Mr. Rajeev Pai (Chief Financial Officer)
 Mr. Lancy Varghese (Company Secretary)

4 Independent Non-Executive Director

Mr. Ganga Ram Baderiya – Nominee Director, KSIIDC
 Mr. Hiroyuki Ogawa – Nominee Director, JFE Steel Corporation
 Mrs. Punita Kumar Sinha
 Mr. Malay Mukherjee
 Mr. Haigreve Khaitan
 Mr. Seturaman Mahalingam
 Mrs. Nirupama Rao
 Mr. Harsh Charandas Mariwala

5 Relatives of Key Management Personnel

Mrs. Savitri Devi Jindal
 Mr. Prithvi Raj Jindal
 Mr. Naveen Jindal
 Mrs. Nirmala Goyal
 Mrs. Urmila Bhuvalka
 Mrs. Seema Jajodia
 Mrs. Sangita Jindal
 Mrs. Tarini Jindal Handa
 Mrs. Tanvi Shete
 Mr. Parth Jindal

6 Other Related Parties

JSW Energy Limited
 JSW Energy (Barmer) Limited (formerly known as Raj West Power Limited)
 JSW Power Trading Company Limited (formerly known as JSW Green Energy Limited)
 JSW Hydro Energy Limited (formerly known as Himachal Baspa Power Company Limited)
 JSW Energy (Kutehr) Limited
 JSW Solar Limited
 Jindal Stainless Limited
 JSL Lifestyle Limited
 Jindal Saw Limited
 Jindal Saw USA LLC
 Jindal Tubular (India) Limited
 Jindal Urban Waste Management Limited
 Jindal Rail Infrastructure Limited
 Jindal Steel & Power Limited
 India Flysafe Aviation Limited
 JSW Infrastructure Limited
 JSW Jaigarh Port Limited
 South West Port Limited
 JSW Dharamatar Port Private Limited
 JSW Paradip Terminal Private Limited
 Jaigarh Digni Rail Limited
 JSW Cement Limited
 JSW Cement, FZE
 South West Mining Limited
 JSW Projects Limited
 JSW IP Holdings Private Limited
 JSoft Solutions Limited
 Reynold Traders Private Limited
 JSW Techno Projects Management Limited
 JSW Global Business Solutions Limited
 Everbest Consultancy Services Private Limited
 Jindal Industries Private Limited
 JSW Foundation
 Jindal Technologies & Management Services Private Limited
 Epsilon Carbon Private Limited
 JSW Living Private Limited
 JSW International Tradecorp Pte. Limited
 Jindal Education Trust

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

A. Name of related parties

JSW Paints Private Limited
Toshiba JSW Power System Private Limited
MJSJ Coal Limited
JSW Bengaluru Football Club Private Limited
JSW Shipping & Logistics Private Limited (formerly known as Utkarsh Advisory Services Private Limited)
Epsilon Aerospace Private Limited
Neotrex Steel Wires Private Limited
Neotrex Steel Private Limited
Khaitan & Company
Vinar Systems Private Limited (ceased w.e.f. 31.05.2018)
Eurokids International Private Limited
J Sagar Associates
Danta Enterprises Private Limited
Glebe Trading Private Limited
JSW Holdings Limited
JSW Investments Private Limited
JSW Logistics Infrastructure Private Limited
Sahyog Holdings Private Limited
Virtuous Tradecorp Private Limited
S K Jindal and Sons HUF
P R Jindal HUF

7 Post-Employment Benefit Entity

JSW Steel EPF Trust
JSW Steel Group Gratuity Trust
JSW Steel Limited Employee Gratuity Fund

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

B. Transactions with related parties for year ended

Particulars	Subsidiaries		Joint ventures		Other related parties^		Total	
	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19
₹ in crores								
Purchase of goods/power & fuel/services/branding expenses								
Amba River Coke Limited	3,655	4,971	-	-	-	-	3,655	4,971
JSW Energy Limited	-	-	-	-	2,174	2,609	2,174	2,609
JSW International Tradecorp Pte. Limited	-	-	-	-	13,348	16,300	13,348	16,300
Others	296	304	84	106	1,746	1,794	2,126	2,204
Total	3,951	5,275	84	106	17,268	20,703	21,303	26,084
Reimbursement of expenses incurred on our behalf by								
JSW Retail Limited	13	2	-	-	-	-	13	2
JSW Steel Coated Products Limited	5	-	-	-	-	-	5	-
Amba River Coke Limited	5	-	-	-	-	-	5	-
JSW MI Steel Service Center Private Limited	-	-	-	1	-	-	-	1
JSW Energy Limited	-	-	-	-	3	3	3	3
Others	1	-	-	-	1	-	2	-
Total	24	2	-	1	4	3	28	6
Sales of goods/power & fuel/services/assets								
JSW Steel Coated Products Limited	8,635	10,128	-	-	-	-	8,635	10,128
Others	1,778	637	792	873	2,532	3,128	5,102	4,638
Total	10,413	10,765	792	873	2,532	3,128	13,737	14,766
Other income/interest income/dividend income								
JSW Steel Coated Products Limited	12	50	-	-	-	-	12	50
Amba River Coke Limited	48	49	-	-	-	-	48	49
Acero Junction Holdings, Inc.	95	25	-	-	-	-	95	25
JSW Industrial Gases Private Limited	22	125	-	-	-	-	22	125
Others	2	-	20	11	52	35	74	46
Total	179	249	20	11	52	35	251	295
Liabilities written back								
JSW Steel Coated Products Limited	-	3	-	-	-	-	-	3
JSW MI Steel Service Center Private Limited	-	-	-	3	-	-	-	3
South West Port Limited	-	-	-	-	-	3	-	3
Jindal Saw Limited	-	-	-	-	-	3	-	3
JSW Projects Limited	-	-	-	-	-	3	-	3
JSW Infrastructure Limited	-	-	-	-	-	11	-	11
Others	-	-	-	-	-	1	-	1
Total	-	3	-	3	-	21	-	27
Purchase of assets								
JSW Severfield Structures Limited	-	-	762	416	-	-	762	416
Jindal Steel & Power Limited	-	-	-	-	238	228	238	228
JSW Cement Limited	-	-	-	-	228	124	228	124
Others	84	19	16	6	121	17	221	42
Total	84	19	778	422	587	369	1,449	810

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Particulars	Subsidiaries		Joint ventures		Other related parties^		Total	
	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19
Capital/revenue advances given								
Amba River Coke Limited	400	300	-	-	-	-	400	300
Jindal Steel & Power Limited	-	-	-	-	200	-	200	-
JSW Dharamatar Port Private Limited	-	-	-	-	200	-	200	-
Others	13	3	-	-	-	-	13	3
Total	413	303	-	-	400	-	813	303
Capital/revenue advances received back								
Amba River Coke Limited	400	-	-	-	-	-	400	-
Jindal Steel & Power Limited	-	-	-	-	200	-	200	-
Others	13	-	-	-	-	-	13	-
Total	413	-	-	-	200	-	613	-
Security deposits given/(received back)								
JSW Shipping & Logistics Private Limited	-	-	-	-	116	60	116	60
India Flysafe Aviation Limited	-	-	-	-	(10)	(11)	(10)	(11)
Total	-	-	-	-	106	49	106	49
Lease deposits received								
JSW Realty & Infrastructure Private Limited	-	3	-	-	-	-	-	3
JSW Cement Limited	-	-	-	-	-	11	-	11
Total	-	3	-	-	-	11	-	14
Lease and other advances refunded								
Amba River Coke Limited	-	100	-	-	-	-	-	100
JSW Infrastructure Limited	-	-	-	-	-	53	-	53
Total	-	100	-	-	-	53	-	153
Donation/ CSR expenses								
JSW Foundation	-	-	-	-	-	25	72	25
Total	-	-	-	-	72	25	72	25
Recovery of expenses incurred by us on their behalf								
JSW Steel Coated Products Limited	91	73	-	-	-	-	91	73
JSW Cement Limited	-	-	-	-	45	43	45	43
JSW International Tradecorp Pte. Limited	-	-	-	-	119	-	119	-
Others	21	28	5	19	46	50	72	97
Total	112	101	5	19	210	93	327	213
Investments/share application money given								
JSW Steel Coated Products Limited	750	-	-	-	-	-	750	-
Greixent Special Steels Limited	-	5	-	370	-	-	-	375
JSW Realty & Infrastructure Private Limited	2	103	-	-	-	-	2	103
Others	187	48	1	38	-	-	188	86
Total	939	156	1	408	-	-	940	564
Investments/share application money refunded								
Rohne Coal Company Private Limited	-	-	*	-	-	-	*	-
Total	-	-	*	-	-	-	*	-
Sale of investment								
Hasaud Steel Limited	*	-	-	-	-	-	*	-
Total	*	-	-	-	-	-	*	-

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Particulars	Subsidiaries		Joint ventures		Other related parties^		Total	
	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19
Interest expenses								
JSW Steel Coated Products Limited	18	-	-	-	-	-	18	-
Amba River Coke Limited	-	1	-	-	-	-	-	1
Total	18	1	-	-	-	-	18	1
Guarantees and collaterals provided by the company on behalf								
JSW Steel (Netherlands) B.V.	1,037	323	-	-	-	-	1,037	323
JSW Steel (USA) Inc.	97	913	-	-	-	-	97	913
Acero Junction Holdings, Inc.	569	983	-	-	-	-	569	983
JSW Steel Italy Plombino S.p.A.	472	589	-	-	-	-	472	589
Others	-	25	-	-	-	-	-	25
Total	2,175	2,833	-	-	-	-	2,175	2,833
Guarantees and collaterals released								
JSW Steel (USA) Inc.	-	363	-	-	-	-	-	363
JSW Steel (Netherlands) B.V.	-	582	-	-	-	-	-	582
Periama Holdings, LLC	-	343	-	-	-	-	-	343
Total	-	1,288	-	-	-	-	-	1,288
Provision for loans & advances written back to profit & loss								
JSW Steel (Netherlands) B.V.	326	-	-	-	-	-	326	-
Total	326	-	-	-	-	-	326	-
Provision for corporate guarantee								
JSW Steel (Netherlands) B.V.	376	-	-	-	-	-	376	-
Total	376	-	-	-	-	-	376	-
Provision for loans & advances/interest receivable								
Periama Holdings, LLC	377	-	-	-	-	-	377	-
Inversiones Eurosh Limitada	814	-	-	-	-	-	814	-
Total	1,191	-	-	-	-	-	1,191	-
Adjustment of receivable/(payable)								
JSW Steel Coated Products Limited	605	110	-	-	-	-	605	110
Total	605	110	-	-	-	-	605	110
Lease interest cost								
Amba River Coke Limited	206	290	-	-	-	-	206	290
JSW Industrial Gases Private Limited	18	-	-	-	-	-	18	-
JSW Projects Limited	-	-	-	-	132	156	132	156
JSW Techno Projects Management Limited	-	-	-	-	84	54	84	54
JSW Jaigarh Port Limited	-	-	-	-	4	4	4	-
JSW Dharamatar Port Private Limited	-	-	-	-	13	-	13	-
Total	224	290	-	-	233	210	457	500
Lease liabilities/finance lease obligations repayments								
Amba River Coke Limited	190	80	-	-	-	-	190	80
JSW Industrial Gases Private Limited	27	-	-	-	-	-	27	-
JSW Projects Limited	-	-	-	-	228	204	228	204
JSW Techno Projects Management Limited	-	-	-	-	17	8	17	8
JSW Jaigarh Port Limited	-	-	-	-	2	-	2	-
JSW Dharamatar Port Private Limited	-	-	-	-	7	-	7	-
Total	217	80	-	-	254	212	471	292

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Particulars	Subsidiaries		Joint ventures		Other related parties [^]		Total	
	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19
Redemption/sale of Shares								
Amba River Coke Limited	-	12	-	-	-	-	-	12
JSW Steel Coated Products Limited	-	38	-	-	-	-	-	38
Total	-	50	-	-	-	-	-	50
Loans given								
JSW Steel (Netherlands) B.V.	83	779	-	-	-	-	83	779
Periama Holdings, LLC	723	975	-	-	-	-	723	975
Acero Junction Holdings, Inc.	596	1,406	-	-	-	-	596	1,406
Others	130	32	90	125	-	-	220	157
Total	1,532	3,192	90	125	-	-	1,622	3,317
Dividend paid								
JSW Holdings Limited	-	-	-	-	73	57	73	57
JSW Techno Projects Management Limited	-	-	-	-	101	74	101	74
Sahyog Holdings Private Limited	-	-	-	-	46	35	46	35
Others	-	-	-	-	98	77	98	77
Total	-	-	-	-	318	243	318	243
Loans given received back								
JSW Steel (Netherlands) B.V.	1,193	-	-	-	-	-	1,193	-
Acero Junction Holdings, Inc.	-	580	-	-	-	-	-	580
Periama Holdings, LLC	6	274	-	-	-	-	6	274
Others	35	12	-	-	2	11	37	23
Total	1,234	866	-	-	2	11	1,236	877

[^] Includes relatives of Key Management Personnel, *Less than ₹ 0.50 crores**Notes:**

1. The Company makes monthly contributions to provident fund managed by JSW Steel EPF Trust for qualifying Vijayanagar employees. Under the scheme, the Company is required to contribute a specified percentage of the payroll costs to fund the benefits. During the year, the Company contributed ₹ 22 crores. (FY 2018-19: ₹ 20 crores)
2. The Company maintains gratuity trust for the purpose of administering the gratuity payment to its employees (JSW Steel Group Gratuity Trust and JSW Steel Limited Employee Gratuity Fund). During the year, the Company did not contribute. (FY 2018-19: ₹ 3 crores)
3. In view of the uncertainty involved in collectability, interest income of ₹ 531 crores have not been recognised on loan provided to certain overseas subsidiaries.
4. During the year, JSW Steel Limited has transferred environment clearance certificate issued for its slag grinding & mixing unit to JSW Cement Limited for no consideration.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Compensation to key management personnel:

Nature of Transaction	₹ in crores	
	FY 2019-20	FY 2018-19
Short-term employee benefits	56	86
Post-employment benefits	1	1
Other long-term benefits	-	-
Termination benefits	-	-
Share-based payment	-	-
Total Compensation to key management personnel	57	87

Notes:

- As the future liability for gratuity is provided on an actuarial basis for the Company as a whole, the amount pertaining to individual is not ascertainable and therefore not included above.
- The Company has recognised an expenses of ₹ 3 crores (previous year ₹ 4 crores) towards employee stock options granted to Key Managerial Personnel. The same has not been considered as managerial remuneration of the current year as defined under Section 2(78) of the Companies Act, 2013 as the options have not been exercised.
- Dividend paid to key management personnel is ₹ 0.18 crores (FY 2018-19: ₹ 0.14 crores), not included above.
- The Independent Non-Executive Directors are paid remuneration by way of commission and sitting fees. The commission payable to the Non-Executive Directors is based on the number of meetings of the Board attended by them and their Chairmanship/Membership of Audit Committee during the year, subject to an overall ceiling of 1% of the net profits approved by the Members. The Company pays sitting fees at the rate of ₹ 20,000/- for each meeting of the Board and sub-committees attended by them. The amount paid to them by way of commission and sitting fees during FY 2019-20 is ₹ 3 crores (FY 2018-19 is ₹ 3 crores), which is not included above.

Terms and conditions

Sales:

The sales to related parties are made on terms equivalent to those that prevail in arm's length transactions and in the ordinary course of business. Sales transactions are based on prevailing price lists and memorandum of understanding signed with related parties. For the year ended 31st March 2020, the Company has not recorded any impairment of receivables relating to amounts owed by related parties.

Purchases:

The purchases from related parties are made on terms equivalent to those that prevail in arm's length transactions and in the ordinary course of business. Purchase transactions are based on made on normal commercial terms and conditions and market rates.

Loans to overseas subsidiaries:

The Company had given loans to subsidiaries for general corporate purposes. The loan balances as on 31 March 2020 was ₹ 8,979 crores (As on 31 March 2019: ₹ 7,978 crores). These loans are unsecured and carry an interest rate ranging from LIBOR + 395-615 basis points and repayable within a period of three years.

Guarantees to subsidiaries:

Guarantees provided to the lenders of the subsidiaries are for availing term loans and working capital facilities from the lender banks.

The transactions other than mentioned above are also in the ordinary course of business and at arms' length basis.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

C. Amount due to/from related parties

Particulars	Subsidiaries		Joint ventures		Other related parties		Total	
	31 March 2020	31 March 2019	31 March 2020	31 March 2019	31 March 2020	31 March 2019	31 March 2020	31 March 2019
Party's Name								
Trade payables								
JSW Energy Limited	-	-	-	-	306	214	306	214
JSW International Tradecorp Pte. Limited	-	-	-	-	1321	1241	1321	1241
Others	50	82	115	7	378	199	543	288
Total	50	82	115	7	2,005	1,654	2,170	1,743
Advance received from customers								
JSW Steel Coated Products Limited	147	-	-	-	-	-	147	-
JSW Steel Italy Piombino S.p.A.	-	1	-	-	-	-	-	1
Others	*	-	3	-	2	*	5	*
Total	147	1	3	-	2	*	152	1
Lease & other deposits received								
JSW Severfield Structures Limited	-	-	13	13	-	-	13	13
JSW Energy Limited	-	-	-	-	11	11	11	11
JSW Cement Limited	-	-	-	-	11	11	11	11
Others	13	13	-	-	17	16	30	29
Total	13	13	13	13	39	38	65	64
Trade receivables								
Peddar Realty Private Limited	110	155	-	-	-	-	110	155
JSW Steel Coated Products Limited	-	700	-	-	-	-	-	700
JSW Vallabh Tinplate Private Limited	53	-	-	66	-	-	53	66
JSW MI Steel Service Center Private Limited	-	-	44	41	-	-	44	41
Epsilon Carbon Private Limited	-	-	-	-	101	115	101	115
Others	-	12	-	22	43	77	43	111
Total	163	867	44	129	144	192	351	1,188
Share application money given								
JSW Bengal Steel Limited	63	-	-	-	-	-	63	-
JSW Uttkal Steel Limited	38	-	-	-	-	-	38	-
Others	*	-	*	*	-	-	*	*
Total	101	-	*	*	-	-	102	*
Capital/revenue advances (including other receivables)								
Amba River Coke Limited	21	445	-	-	-	-	21	445
JSW Projects Limited	-	-	-	-	49	49	49	49
JSW Dharamatar Port Private Limited	-	-	-	-	200	-	200	-
Others	16	-	63	67	16	50	95	117
Total	37	445	63	67	265	99	365	611
Loan and advances given								
Periama Holdings, LLC	6,134	4,936	-	-	-	-	6,134	4,936
JSW Steel (Netherlands) B.V.	267	1,318	-	-	-	-	267	1,318
Acero Junction Holdings, Inc.	1,509	799	-	-	-	-	1,509	799
Others	1,069	925	216	125	13	14	1,298	1,064
Total	8,979	7,978	216	125	13	14	9,208	8,117

₹ in crores

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Particulars	Subsidiaries		Joint ventures		Other related parties		Total	
	31 March 2020	31 March 2019	31 March 2020	31 March 2019	31 March 2020	31 March 2019	31 March 2020	31 March 2019
Interest receivable								
Inversiones Eurosh Limitada	209	192	-	-	-	-	209	192
Periama Holdings, LLC	431	396	-	-	-	-	431	396
Acero Junction Holdings, Inc.	116	19	-	-	-	-	116	19
Others	36	29	-	-	11	-	47	29
Total	792	636	-	-	11	-	803	636
Allowances for loans & advances given/interest receivable								
JSW Steel (Netherlands) B.V.	207	476	-	-	-	-	207	476
Periama Holdings, LLC	377	-	-	-	-	-	377	-
Inversiones Eurosh Limitada	1,011	197	-	-	-	-	1,011	197
Others	4	3	-	-	-	-	4	3
Total	1,599	676	-	-	-	-	1,599	676
Security & other deposits given								
JSW Shipping & Logistics Private Limited	-	-	-	-	175	59	175	59
India Flysafe Aviation Limited	-	-	-	-	193	203	193	203
Total	-	-	-	-	368	262	368	262
Lease liabilities/ finance lease obligations								
Amba River Coke Limited	1,364	2,032	-	-	-	-	1,364	2,032
JSW Industrial Gases Private Limited	185	-	-	-	-	-	185	-
JSW Projects Limited	-	-	-	-	1,052	1,280	1,052	1,280
JSW Techno Projects Management Limited	-	-	-	-	550	567	550	567
JSW Jaigarh Port Limited	-	-	-	-	46	-	46	-
JSW Dharamatar Port Private Limited	-	-	-	-	138	-	138	-
Total	1,549	2,032	-	-	1,786	1,847	3,335	3,879
Guarantees and collaterals provided by the company on behalf								
JSW Steel (Netherlands) B.V.	1,582	518	-	-	-	-	1,582	518
Periama Holdings, LLC	503	922	-	-	-	-	503	922
JSW Steel (USA) Inc.	1,033	488	-	-	-	-	1,033	488
Acero Junction Holdings, Inc.	1,658	968	-	-	-	-	1,658	968
JSW Steel Italy Plombino S.p.A.	985	396	-	-	-	-	985	396
Others	146	143	-	-	-	-	146	143
Less : Loss allowance against aforesaid	(873)	(516)	-	-	-	-	(873)	(516)
Total	5,034	2,919	-	-	-	-	5,034	2,919

*Less than ₹ 0.50 crores

Note:

- The Company maintains gratuity trust for the purpose of administering the gratuity payment to its employees (JSW Steel Group Gratuity Trust and JSW Steel Limited Employee Gratuity Fund). As on 31 March 2020, the fair value of plan assets was as ₹ 75 crores. (As at 31 March 2019: ₹ 68 crores).

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

45. Contingent liabilities:**(i) DISPUTED CLAIMS/LEVIES (EXCLUDING INTEREST, IF ANY) IN RESPECT OF:**

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Excise Duty	481	452
Customs Duty	467	456
Income Tax	32	19
Sales Tax/VAT/Special Entry tax	1,433	1,251
Service Tax	685	644
Miscellaneous	-	3
Levies by local authorities – Statutory	53	53
Levies relating to Energy/Power Obligations	277	208
Claims by suppliers and other parties	46	60
Total	3,474	3,146

- a) Excise duty cases includes disputes pertaining to availment of CENVAT credit, valuation methodologies, classification of gases under different chapter heading.
- b) Customs duty cases includes disputes pertaining to import of Iron ore fines and lumps under different chapter headings, utilisation of SHIS licences for clearance of imported equipment, payment of customs duty Steam Coal through Krishnapatnam Port and anti-dumping duty on Met Coke used in Corex.
- c) Sales Tax/VAT/Special Entry tax cases includes disputes pertaining to demand of special entry tax in Karnataka and demand of cess by department of transport in Goa.
- d) Service Tax cases includes disputes pertaining to availment of service tax credit on ineligible services, KKC amount paid but no credit availed, denial of credit distributed as an ISD, service tax on railway freight not taken as per prescribed documents.
- e) Income Tax cases includes disputes pertaining to transfer pricing and other matters.
- f) Levies by local authorities – Statutory cases includes disputes pertaining to payment of water charges and enhanced compensation.
- g) Levies relating to Energy/Power Obligations cases includes disputes pertaining to uninterrupted power charges by Karnataka Power Transmission Company Ltd., belated payment surcharge, claims for the set off of renewable power obligations against the power generated in its captive power plants and dues relating to additional surcharge imposed on captive consumption by Maharashtra State Electricity Distribution Company Ltd.
- h) Claims by Suppliers and other parties includes quality claims issues raised by suppliers and others.
- i) There are several other cases which has been determined as remote by the Company and hence not been disclosed above.

(ii) FOREST DEVELOPMENT TAX/FEE:

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Claims related to Forest Development Tax/Fee	2,588	2,160
Amount paid under protest	920	920

In response to a petition filed by the iron ore mine owners and purchasers (including the Company) contesting the levy of Forest Development Tax (FDT) on iron ore on the ground that the State does not have jurisdiction to legislate in the field of major minerals which is a central subject, the Honourable High Court of Karnataka vide its judgement dated 3 December 2015 directed refund of the entire amount of FDT collected by Karnataka State Government on sale of iron ore by private lease operators and National Mineral Development Corporation Limited (NMDC). The Karnataka State Government has filed an appeal before the Supreme Court of India ("SCI"). SCI has not granted stay on the judgement but stayed refund of FDT. The matter is yet to be heard by SCI. Based on merits of the case and supported by a legal opinion, the Company has not recognised provision for FDT of ₹ 1,043 crores (including paid under protest – ₹ 665 crores) and treated it as a contingent liability.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

The State of Karnataka on 27 July 2016, has amended Section 98-A of the Forest Act retrospectively substituting the levy as Forest Development Fee (FDF) instead of FDT. In response to the writ petition filed by the Company and others, the Honourable High Court of Karnataka has vide its order dated 4 October 2017, held that the amendment is ultra-vires the Constitution of India and directed the State Government to refund the FDF collected. The State Government has filed an appeal before the SCI, and based on merits of the case duly supported by a legal opinion and a favourable order from the High Court, the Company has not recognised provision for FDF amount of ₹ 1,545 crores (including paid under protest – ₹ 255 crores) pertaining to the private lease operators & NMDC and treated it as contingent liability.

46. Financial guarantees

The Company has issued financial guarantees to banks on behalf of and in respect of loan facilities availed by its group companies.

Refer below for details of financial guarantees issued:

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Guarantees	5,278	2,386
Standby letter of credit facility	503	922
Less: Loss allowance against aforesaid	(873)	(516)
Total	4,908	2,792

47. Commitments

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advances)	11,789	15,025

OTHER COMMITMENTS:

- The Company from time to time provides need based support to subsidiaries and joint ventures entity towards capital and other requirements.
- The Company has entered into a five-year Advance Payment and Supply Agreement ("APSA") agreement with Duferco S.A. ("DSA") for supply of Steel Products. Duferco S.A. has provided an interest bearing advance amount of US \$700 million under this agreement, secured by committed export of steel products to Duferco S.A. Out of this US \$590 million is pending towards fulfilment.
- The Company has imported capital goods under the export promotion capital goods scheme to utilise the benefit of a zero or concessional customs duty rate. These benefits are subject to future exports within the stipulated year. Such export obligations at year end aggregate to

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Export promotion capital goods scheme	15,225	10,146

- The Company has given guarantees aggregating ₹ 127 crores (previous year ₹ 127 crores) on behalf of subsidiaries to Commissioner of Customs in respect of goods imported.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

- 48.** In assessing the carrying amounts of Investments in and loans/advances (net of impairment loss/loss allowance) to certain subsidiaries and a joint ventures and financial guarantees to certain subsidiaries (listed below), the Company considered various factors as detailed there against and concluded they are recoverable.

The Company has performed sensitivity analysis on the assumptions used and based on current indicators of future economic conditions, the Company expects to recover the carrying amount of these assets.

The financial projections basis which the future cash flows have been estimated consider the increase in economic uncertainties due to COVID-19, reassessment of the discount rates, revisiting the growth rates factored while arriving at terminal value and subjecting these variables to sensitivity analysis.

The impact of the global health pandemic may be different from that estimated as at the date of approval of these financial statements and the Company will continue to closely monitor any material changes to future economic conditions.

(a) INVESTMENT, LOANS AND FINANCIALS GUARANTEES AS PER TABLE BELOW:

As at 31 March 2020	JSW Steel (Netherlands) B.V. ("NBV")	Periama Holdings LLC ("PHL")	Acero Junction Holdings LLC ("Acero")	JSW Steel Italy Piombino S.p.A. ("JSIP")	GSI Lucchini S.p.A. ("GSI")
Investments	221	-	536	*	*
Loans (including interest accrued)	68	6,189	1,625	85	-
Financial Guarantees	711	1,536	1,658	985	20
As at 31 March 2019	JSW Steel (Netherlands) B.V. ("NBV")	Periama Holdings LLC ("PHL")	Acero Junction Holdings LLC ("Acero")	JSW Steel Italy Piombino S.p.A. ("JSIP")	GSI Lucchini S.p.A. ("GSI")
Investments	259	-	536	*	*
Loans (including interest accrued)	848	5,332	818	85	-
Financial Guarantees	-	1,410	968	396	16

*represents ₹ 0.19 crores

Estimate of values of the businesses and assets by independent external values based on cash flow projections/implied multiple approach. In making the said projections, reliance has been placed on estimates of future prices of iron ore and coal, mineable resources, and assumptions relating to discount rate, future margins, increase in operational performance on account of committed capital expenditure and significant improvement in capacity utilisation and margins based on forecasts of demand in local markets, availability of infrastructure facilities for mines and the likely impact of COVID-19 on the said operations.

- (b)** Equity shares of JSW Bengal Steel Limited, a subsidiary (carrying amount of investments: ₹ 446 crores as at 31 March 2020 ₹ 446 crores as at 31 March 2019 and share application money of ₹ 62 crores as at 31 March 2020; Nil as at 31 March 2019) - Evaluation of the status of its integrated Steel Complex (including power plant) to be implemented in phases at Salboni of district Paschim Medinipur in West Bengal by the said subsidiary and the plans for commencing construction of the said complex.
- (c)** Equity shares of JSW Jharkhand Steel Limited, a subsidiary (carrying amount: ₹ 93 crores as at 31 March 2020; ₹ 88 crores as at 31 March 2019 and share application money of ₹ 1 crore as at 31 March 2020; Nil as at 31 March 2019) - Evaluation of the status of its integrated Steel Complex to be implemented in phases at Ranchi, Jharkhand by the said subsidiary and the plans for commencing construction of the said complex.
- (d)** Equity shares of Peddar Realty Private Limited (PRPL), a subsidiary (carrying amount of investments: ₹ 24 crores as at 31 March 2020; ₹ 24 crores as at 31 March 2019, and receivable of ₹ 110 crores as at 31 March 2020; ₹ 155 crores as at 31 March 2019) -Valuation by an independent valuer of the residential complex in which PRPL holds interest.
- (e)** Investment of ₹ 4 crores (₹ 4 crores as at 31 March 2019) and loan of ₹ 163 crores (₹ 147 crores as at 31 March 2019) relating to JSW Natural Resources Mozambique Limitada and JSW ADMS Carvo Limitada (step down subsidiaries) - Assessment of minable reserves by independent experts based on the plans to commence operations after mining lease arrangements are in place for which application has been submitted to regulatory authorities, and infrastructure is developed.
- (f)** Equity shares of JSW Severfield Structures Limited, a joint venture (carrying amount: ₹ 198 crores as at 31 March 2020; ₹ 198 crores as at 31 March 2019) - Cash flow projections approved by the said JV which are based on estimates and assumptions relating to order book, capacity utilisation, operational performance, market prices of materials, inflation, terminal value, etc.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

- (g) Preference shares of JSW Realty & Infrastructure Private Limited, a subsidiary (carrying amount: ₹ 166 crores as at 31 March 2020; ₹ 150 crores as at 31 March 2019 and loans of ₹ 16 crores as at 31 March 2020; Nil as at 31 March 2019) - Estimates of value of business based on the cash flow projections approved by the Management. The assessments include significant assumptions relating to operational performance, expansion, rentals and other charges, inflation and terminal value.
- (h) Equity and Preference shares of, Creixent Special Steels Limited, a joint venture, (carrying amount: ₹ 442 crores as at 31 March 2020; ₹ 399 crores as at 31 March 2019) and loan of ₹ 1 crore as at 31 March 2020; Nil as at 31 March 2019) - Estimates of value of business based on the cash flow projections approved by the management. The assessments include significant assumptions such as expansion, capacity utilization, operational performance, future margins, discount rates, and terminal value.

- 49.** Pursuant to the Corporate insolvency resolution process under the Insolvency Bankruptcy Code, the resolution plan submitted by the Company for Vardhman Industries Limited (VIL) was approved, by the Hon'ble National Company Law Tribunal (NCLT), New Delhi, by its order dated 19 December 2018 and as clarified by its order dated 16 April 2019 and by the Hon'ble National Company Law Appellate Tribunal (NCLAT) by its order dated 4 December 2019 and as clarified by its order dated 11 December 2019.

The Company completed the acquisition of VIL on 31 December 2019 by infusing ₹ 63.50 crores in VIL and has been issued equity shares and compulsorily convertible debentures (CCDs) by VIL in lieu thereof. Accordingly, VIL has become a wholly owned subsidiary of the Company.

VIL is mainly engaged in the manufacturing and marketing of Colour Coated Coils & Sheets and has a production capacity of 3,000 tonnes per month with manufacturing facility located at Rajpura, Patiala (Punjab).

- 50.** The Company submitted the Resolution Plan in respect of Bhushan Power and Steel Limited (BPSL), a company currently undergoing insolvency resolution process under the provisions of the Insolvency and Bankruptcy Code. The Committee of Creditors (CoC) approved the Resolution Plan and the Resolution Professional issued the Letter of Intent to the Company on 11 February 2019, which was duly accepted by the Company. The Resolution Plan is approved by the National Company Law Tribunal (NCLT) vide its order dated 5 September 2019, and subsequently an appeal preferred by the Company has been allowed by the National Company Law Appellate Tribunal (NCLAT) vide its order 17 February 2020. The erstwhile promoters and few operation creditors preferred an Appeal before the Hon'ble Supreme Court against the NCLAT order. The said Appeals along with the Petition of CoC are pending before the Hon'ble Supreme Court for adjudication.

- 51.** Exceptional items for the year ended 31 March 2020 includes impairment provision of:

Particulars	Inversiones Eurosh Limitada	JSW Netherlands B.V. (NBV)	Periama Holdings LLC ("PHL")	Total
Allowance on doubtful loans	605	-	-	605
Allowance on doubtful interest receivables	209	-	377	586
Fair value Loss on preference shares designated as FVTPL	-	38	-	38
	814	38	377	1,229
Impairment on property plant & equipment	-	-	-	80
Total				1,309

- (a) ₹ 852 crores relating to overseas subsidiaries towards the value of investments made and loans given and interest accrued thereon based on the overall assessment of recoverable value considering increased uncertainty in restarting the Iron ore mining operations at Chile on account of COVID 19 outbreak.
- (b) ₹ 377 crores on interest receivables from an overseas subsidiary in USA based on the assessment of recoverable value of the US operations. The said assessment includes significant assumptions such as discount rate, increase in operational performance on account of committed capital expenditure, mining production, future margins, and the likely impact of COVID 19 on the said operations; and
- (c) ₹ 80 crores towards identified items of property, plant and equipment of the Company.

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

52. During the quarter ended 30 September 2019, the Mumbai Bench of the National Company Law Tribunal (NCLT), through its order dated 6 June 2019 and the Ahmedabad Bench of the NCLT, through its order dated 14 August 2019, had approved the scheme of Amalgamation of its wholly-owned subsidiaries, Dolvi Minerals and Metals Private Limited, Dolvi Coke Projects Limited, JSW Steel Processing Centre Limited, and JSW Steel (Salav) Limited with the Company. All these subsidiaries are in the business of manufacture of steel, raw materials required for making steel and other ancillary services. Accordingly, the Company had accounted for the merger under the pooling of interest method retrospectively for all periods presented as prescribed in IND AS 103 – Business Combinations of entities under common control. The previous period/year numbers have been accordingly restated. The Impact of the merger on these financial statements is as under:

Particulars	Net Assets acquired	Consideration paid/Investments made	₹ in crores
			Capital Reserve
Dolvi Minerals and Metals Private Limited ('DMMPL')	350	399	(49)
Capital reserve on additional stake acquisition of DMMPL in 2019-20	-	-	(87)
JSW Steel Processing Centre Limited ('SPCL')	50	50	-
JSW Steel (Salav) Limited	1,335	424	911
Total Capital reserve recognised on merger			774

This resulted in restatement of financial statement, the changes in major heads are as below:

Particulars	₹ in crores	
	As at 31 March 2019	
	Reported	Restated
Property Plant and equipment	49,245	51,600
Borrowings including current maturities of long-term borrowings and short-term borrowings	41,937	43,703
Total Equity	35,162	34,893

Particulars	₹ in crores	
	Year ended 31 March 2019	
	Reported	Restated
Revenue from operations	76,727	77,187
Profit before tax	11,817	11,707
Profit after tax	8,259	8,121

53. Previous year figures have been re-grouped/re-classified wherever necessary.

54. Events occurring after balance sheet

On 22 May 2020 the board of directors recommended a final dividend of ₹ 2.00 per equity share be paid to shareholders for financial year 2019-20, which is subject to approval by the shareholders at the Annual General Meeting to be held on 23 July 2020. If approved, the dividend would result in a cash outflow of ₹ 483 crores.

55. Standards issued but not yet effective

There are no standards that have been issued but not yet effective.

56. Additional information

A) C.I.F. VALUE OF IMPORTS:

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
- Capital goods	4,382	3,345
- Raw materials (including power and fuel)	15,444	22,198
- Stores & spare parts	872	1,330
- Traded Goods	-	12

NOTES

TO THE STANDALONE FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

B) EXPENDITURE IN FOREIGN CURRENCY:

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Interest and finance charges	1,370	1,168
Ocean freight	490	387
Technical know-how	27	64
Commission on sales	18	17
Legal & professional fees	28	7
Others	48	75

C) EARNINGS IN FOREIGN CURRENCY:

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
F.O.B. value of exports	9,580	7,699
Interest Income	97	-

As per our report of even date

For S R B C & CO LLP

Chartered Accountants

ICAI Firm Reg. No.: 324982E/E300003

per VIKRAM MEHTA

Partner

Membership No.: 105938

Place: Mumbai

Date: 22 May 2020

RAJEEV PAI

Chief Financial Officer

LANCY VARGHESE

Company Secretary

ICSI Membership No.: FCS 9407

Place: Mumbai

Date: 22 May 2020

For and on behalf of Board of Directors**SAJJAN JINDAL**

Chairman & Managing Director

DIN 00017762

SESHAGIRI RAO M. V. S

Jt. Managing Director & Group CFO

DIN 00029136

Consolidated Financial Statements

377	Independent Auditor's Report
386	Consolidated Balance Sheet
387	Consolidated Statement of Profit & Loss
388	Consolidated Statement of Changes in Equity
390	Consolidated Statement of Cash Flows
392	Notes to Consolidated Financial Statements
477	Form AOC-I
481	Financial Highlights (Standalone)
482	Financial Highlights (Consolidated)

INDEPENDENT AUDITOR'S REPORT

To the Members of JSW Steel Limited

Report on the Audit of the Consolidated Ind AS Financial Statements

Opinion

We have audited the accompanying consolidated Ind AS financial statements of JSW Steel Limited (hereinafter referred to as "the Holding Company"), its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group") its joint ventures, comprising of the consolidated Balance sheet as at March 31, 2020, the consolidated Statement of Profit and Loss, including other comprehensive income, the consolidated Cash Flow Statement and the consolidated Statement of Changes in Equity for the year then ended, and notes to the consolidated Ind AS financial statements, including a summary of significant accounting policies and other explanatory information (hereinafter referred to as "the consolidated Ind AS financial statements").

In our opinion and to the best of our information and according to the explanations given to us and based on the consideration of reports of other auditors on separate financial statements and on the other financial information of the subsidiaries and joint ventures, the aforesaid consolidated Ind AS financial statements give the information required by the Companies Act, 2013, as amended ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group and its joint ventures as at March 31, 2020, their consolidated profit including other comprehensive income, their consolidated cash flows and the consolidated statement of changes in equity for the year ended on that date.

Basis for Opinion

We conducted our audit of the consolidated Ind AS financial statements in accordance with the Standards on Auditing (SAs), as specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of

the Consolidated Ind AS Financial Statements' section of our report. We are independent of the Group and its joint ventures in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the consolidated Ind AS financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated Ind AS financial statements for the financial year ended March 31, 2020. These matters were addressed in the context of our audit of the consolidated Ind AS financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have determined the matters described below to be the key audit matters to be communicated in our report. We have fulfilled the responsibilities described in the Auditor's responsibilities for the audit of the consolidated Ind AS financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated Ind AS financial statements. The results of audit procedures performed by us and by other auditors of components not audited by us, as reported by them in their audit reports furnished to us by the management, including those procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated Ind AS financial statements.

Key audit matters	How our audit addressed the key audit matter
Recoverability of Goodwill, Property plant and Equipment (PPE), Capital work in progress (CWIP), Right-of-use assets and Advances related to certain business (as described in note 48 of the consolidated Ind AS financial statements)	
As at March 31, 2020, the Group has carrying amount of: - Goodwill of ₹ 396 crores, - Property plant and Equipment, capital work in progress, advances and license fees of ₹ 8,126 crores - Inventories ₹ 91 crores - Right-of-use assets ₹ 78 crores - Investment in equity and preference share ₹ 449 crores - Loan to related party ₹ 1 crore related to certain businesses incurring losses or where projects are on hold. The Group has also recognised impairment allowance of ₹ 725 crores during the year ended March 31, 2020 in respect of property plant and equipment and goodwill and other receivables related to certain overseas businesses, as described in note 47 of the consolidated Ind AS financial statements. Assessment of the recoverable amount of Goodwill, Property plant and Equipment (PPE), capital work in progress, Capital work in progress (CWIP), Leasehold land, Inventories and Advances related to certain businesses has been identified as a key audit matter due to: - Significance of the carrying amount of these balances. - The assessment requires management to make significant estimates concerning the estimated future cash flows, qualitative assessments of the status of the project and its future depending on balance work to be performed or approvals to be received, associated discount rates and growth rates based on management's view of future business prospects including any possible impact arising out of the pandemic on these estimates. - Changes to any of these assumptions could lead to material changes in the estimated recoverable amount, impacting both potential impairment charges and potential reversals of impairment taken in prior years.	Our audit procedures included the following: - We obtained and read management's assessment for impairment. - We performed test of controls over impairment process through inspection of evidence of performance of these controls. - We assessed the impairment model prepared by the management and the assumptions used, with particular attention to the following: - Benchmarking or assessing key market related assumptions used in the impairment models, including discount rates, long term growth rate, risk free rate of return, weight average cost of capital, production schedule against external data. - assessing the cash flow forecasts including possible impact on account of global pandemic through analysis of actual past performance and comparison to previous forecasts; - testing the mathematical accuracy and performing sensitivity analyses of the models and scenarios built into these models for varied potential impact on account of pandemic; - understanding the commercial prospects of the assets/ projects, and comparison of assumptions with external data sources; - We assessed the competence, capabilities and objectivity of the experts used by the Group in the process of determining recoverable amounts. - We assessed the conclusions reached by management and those charged with governance on account of various estimates and judgements including possible impact of pandemic. - We assessed the compliance of the disclosures made in note 48 of the consolidated Ind AS financial statements with the accounting standards.
Recoverability of VAT deferral / refunds under the GST regime (as described in note 31 of the consolidated Ind AS financial statements)	
The Group's units at Dolvi in Maharashtra and Vijayanagar in Karnataka are eligible and have been availing interest free VAT deferral loan / Net VAT refunds as an incentive under the incentive schemes notified by the State of Maharashtra and Karnataka. The Group has recognised income in relation these grants being the difference between the net present value of these interest free loans granted to the Group and the nominal value of such loans to the extent of SGST collected by the Group in respect of sales eligible for such grants, eligible incentive of Net SGST paid, as applicable, in accordance with the Industrial Promotion subsidy schemes and notifications issued by the State of Maharashtra and Karnataka. The State Government of Maharashtra ('GoM') vide its Government Resolution (GR) dated 20 December 2018, revised on 8 March 2019, has issued the modalities for sanction and disbursement of Incentives under GST regime, which includes certain additional conditions for eligibility and prescribed a new formula for determination of the incentives. Further during the year GOM vide its GR dated 16 September 2019 amended definition of 'Gross SGST', 'Net SGST' and certain conditions related to eligibility of incentive prescribed in GR dated 20 December 2018. The State Government of Karnataka vide its circular dated 26 February 2019, has issued guidelines for certification of the eligible incentive amount. The amount of incentive recognized during the year amounts to ₹ 1,089 crores and cumulative balance of these receivables amount to ₹ 2,917 crores	Our audit procedures included the following: - We obtained an understanding, evaluated the design and tested operating effectiveness of the controls related to the recognition and measurement of government grants and income accruing therefrom. - We read eligibility certificates in respect of VAT deferral / refund incentives available to Company. - We read the notification issued by the Government of Maharashtra and Government of Karnataka stating eligibility of VAT deferral / refunds under the GST regime. - We read Government Resolution dated 20 December 2018, revision made on 8 March 2019, and amendment made on 16 September 2019 issued by Government of Maharashtra in respect of modalities for sanction and disbursement of Incentives under GST regime. - We read circular dated 26 February 2019 issued by the State Government of Karnataka in respect of guidelines for certification of the eligible incentive amount. - We read letter dated October 18, 2019 issued by Director of Industries of Maharashtra for in-principle approval for issuance of eligibility certificate for availing incentive under PSI 2007 scheme.

Key audit matters	How our audit addressed the key audit matter
We considered VAT deferral / refund incentive as a Key audit matter due to: - Significance of amount accrued during the year and carrying amount of these receivables as at March 31, 2020 - Significant judgement involved in assessment of the eligibility of incentive under the new GST regime.	- We read the legal opinion obtained by the management for assessing the impact of new eligibility conditions and formula for determination incentives based on latest Government Resolution issued by GoM including assessing the amounts withheld by the GOM on eligibility of certain duties which were refundable in the erstwhile VAT regime but have been denied in the new GST regime. - We involved specialists to assist us in reviewing and evaluating the management's assessment of latest Government Resolution issued by GoM. - We have tested the calculation of incentives accrued for the year ended March 31, 2020.
Capital Expenditure in respect of property, plant and equipment and capital work in progress (as described in note 4 and 5 of the consolidated Ind AS financial statements)	
The Group has incurred significant expenditure on capital projects, as reflected by the total value of additions in property plant and equipment and capital work in progress in notes 4 and 5 of the consolidated Ind AS financial statements. The Group is in process of executing various projects for setting up new facilities expansions of existing capacity across the locations. These projects take a substantial period of time to get ready for intended use. We considered Capital expenditure as a Key audit matter due to: - Significance of amount incurred on such items during the year ended March 31, 2020. - Judgement and estimate required by management in assessing assets meeting the capitalisation criteria set out in Ind AS 16 Property, Plant and Equipment. - Judgement involved in determining the eligibility of costs including borrowing cost and other directly attributable costs for capitalisation as per the criteria set out in Ind AS 16 Property, Plant and Equipment.	Our audit procedures included the following: - We obtained an understanding of the Group's capitalisation policy and assessed for compliance with the relevant accounting standards; - We obtained an understanding, evaluated the design and tested the operating effectiveness of controls related to capital expenditure and capitalisation of assets; - We performed substantive testing on a sample basis for each element of capitalised costs including inventory issued to contractors for the purpose of these projects and physical verification performed by management alongwith reconciliation and directly attributable cost including verification of underlying supporting evidence and understanding nature of the costs capitalised. - In relation to borrowing costs we obtained the supporting calculations, verified the inputs to the calculation and tested the arithmetical accuracy of the model. - We assessed accounting for costs incurred when projects are suspended or delayed for any reasons including the global pandemic - We obtained understanding on management assessment relating to progress of projects and their intention to bring the asset to its intended use.
Accuracy and completeness of disclosure of related party transactions and compliance with the provisions of Companies Act 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ('SEBI (LODR) 2015') (as described in note 44 of the consolidated Ind AS financial statements)	
We identified the accuracy and completeness of disclosure of related party transactions as set out in respective notes to the consolidated Ind AS financial statements as a key audit matter due to: - the significance of transactions with related parties during the year ended March 31, 2020. - Related party transactions are subject to the compliance requirement under the Companies Act 2013 and SEBI (LODR) 2015.	Our audit procedures in relation to the disclosure of related party transactions included the following: - We obtained an understanding of the Group's policies and procedures in respect of the capturing of related party transactions and how management ensures all transactions and balances with related parties have been disclosed in the consolidated Ind AS financial statements. - We obtained an understanding of the Group's policies and procedures in respect of evaluating arms-length pricing and approval process by the audit committee and the board of directors. - We agreed the amounts disclosed with underlying documentation and read relevant agreements, evaluation of arms-length by management, on a sample basis, as part of our evaluation of the disclosure. - We assessed management evaluation of compliance with the provisions of Section 177 and Section 188 of the companies Act 2013 and SEBI (LODR) 2015. - We evaluated the disclosures through reading of statutory information, books and records and other documents obtained during the course of our audit.

Key audit matters	How our audit addressed the key audit matter
Claims and exposures relating to taxation and litigation (as described in note 45 of the consolidated Ind AS financial statements)	
The Group has disclosed in Note 45 of the consolidated Ind AS financial statements contingent liabilities of ₹ 4,019 crores in respect of disputed claims/ levies under various tax and legal matters and ₹ 2,588 crores towards Claims related to Forex development tax/ fee. Taxation and litigation exposures have been identified as a key audit matter due to: - Significance of these amounts and large number of disputed matters with various authorities. - Significant judgement and assumptions required by management in assessing the exposure of each case to evaluate whether there is a need to set up a provision and measurement of exposures as well as the disclosure of contingent liabilities. We focused on this matter because of the potential financial impact on the consolidated Ind AS financial statements. Additionally, the treatment of taxation and litigation cases require significant judgement due to the complexity of the cases, timescales for resolution and involvement of various authorities.	Our audit procedures included the following: - We obtained understanding, evaluated the design, and tested the operating effectiveness of the controls related to the identification, recognition and measurement of provisions for disputes, potential claims and litigation, and contingent liabilities. - We obtained the details of legal and tax disputed matters and evaluation made by the management and assessed management's position through discussions on both the probability of success in significant cases, and the magnitude of any potential loss. - We read external legal opinions (where considered necessary) and other evidence to corroborate management's assessment of the risk profile in respect of legal claims. - We involved tax specialists to assist us in evaluating tax positions taken by management. - We assessed the relevant disclosures made in the consolidated Ind AS financial statements for compliance in accordance with the requirements of Ind AS 37.

Information Other than the Financial Statements and Auditor's Report Thereon

The Holding Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual report, but does not include the consolidated Ind AS financial statements and our auditor's report thereon.

Our opinion on the consolidated Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether such other information is materially inconsistent with the consolidated Ind AS financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management for the Consolidated Ind AS Financial Statements

The Holding Company's Board of Directors is responsible for the preparation and presentation of these consolidated Ind AS financial statements in terms of the requirements of the Act that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated cash flows and consolidated statement of changes in equity of the Group including its associates and joint ventures in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. The respective Board of Directors of the companies included in the Group and of its associates and joint ventures are

responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Group and of its associates and joint ventures and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated Ind AS financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated Ind AS financial statements, the respective Board of Directors of the companies included in the Group and of its associates and joint ventures are responsible for assessing the ability of the Group and of its associates and joint ventures to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those respective Board of Directors of the companies included in the Group and of its associates and joint ventures are also responsible for overseeing the financial reporting process of the Group and of its associates and joint ventures.

Auditor's Responsibilities for the Audit of the Consolidated Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance,

but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3) (i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its associates and joint ventures to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its associates and joint ventures to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated Ind AS financial statements, including the disclosures, and whether the consolidated Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group and its associates and joint ventures of which we are the independent auditors, to express an opinion on the consolidated Ind AS financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated Ind AS financial statements of which we are the independent auditors. For the other entities included in the consolidated Ind AS financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the Holding Company and such other entities included in the consolidated Ind AS financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated Ind AS financial statements for the financial year ended March 31, 2020 and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters

- (a) We did not audit the financial statements and other financial information, in respect of 25 subsidiaries, whose Ind AS financial statements include total assets of ₹ 7,445 crores as at March 31, 2020, and total revenues of ₹ 7,800 crores and net cash inflows of Re 1 crore for the year ended on that date. These Ind AS financial statements and other financial information have been audited by other auditors, which financial statements, other financial information and auditor's reports have been furnished to us by the management. The consolidated Ind AS financial statements also include the Group's share of net loss of ₹ 122 crores for the year ended March 31, 2020, as considered in the

consolidated Ind AS financial statements, in respect of 6 joint ventures, whose financial statements, other financial information have been audited by other auditors and whose reports have been furnished to us by the Management. Our opinion on the consolidated Ind AS financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries and joint ventures, and our report in terms of sub-sections (3) of Section 143 of the Act, in so far as it relates to the aforesaid subsidiaries and joint ventures, is based solely on the reports of such other auditors.

Certain of these subsidiaries and joint ventures are located outside India whose financial statements and other financial information have been prepared in accordance with accounting principles generally accepted in their respective countries and which have been audited by other auditors under generally accepted auditing standards applicable in their respective countries. The Holding Company's management has converted the financial statements of such subsidiaries and joint ventures located outside India from accounting principles generally accepted in their respective countries to accounting principles generally accepted in India. We have audited these conversion adjustments made by the Holding Company's management. Our opinion in so far as it relates to the balances and affairs of such subsidiaries and joint ventures located outside India is based on the report of other auditors and the conversion adjustments prepared by the management of the Holding Company and audited by us.

- (b) The accompanying consolidated Ind AS financial statements include unaudited financial statements and other unaudited financial information in respect of 3 subsidiaries, whose financial statements and other financial information reflect total assets of ₹ 1,197 crores as at March 31, 2020, and total revenues of ₹ 107 crores and net cash outflows of ₹ 0.19 crores for the year ended on that date. These unaudited financial statements and other unaudited financial information have been furnished to us by the management. The consolidated Ind AS financial statements also include the Group's share of net profit of ₹ 32 crores for the year ended March 31, 2020, as considered in the consolidated Ind AS financial statements, in respect of 3 joint ventures, whose financial statements, other financial information have not been audited and whose unaudited financial statements, other unaudited financial information have been furnished to us by the Management. Our opinion, in so far as it relates amounts and disclosures included in respect of these subsidiaries and joint ventures, and our report in terms of sub-sections (3) of Section 143 of the Act in so far as it relates to the aforesaid subsidiaries and joint ventures, is based solely on such unaudited financial statements and other unaudited financial information. In our opinion and according to

the information and explanations given to us by the Management, these financial statements and other financial information are not material to the Group.

Our opinion above on the consolidated Ind AS financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors and the financial statements and other financial information certified by the Management.

Report on Other Legal and Regulatory Requirements

As required by Section 143(3) of the Act, based on our audit and on the consideration of report of the other auditors on separate financial statements and the other financial information of subsidiaries and joint ventures, as noted in the 'other matter' paragraph we report, to the extent applicable, that:

- (a) We/the other auditors whose report we have relied upon have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated Ind AS financial statements;
- (b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidation of the financial statements have been kept so far as it appears from our examination of those books and reports of the other auditors;
- (c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss including the Statement of Other Comprehensive Income, the Consolidated Cash Flow Statement and Consolidated Statement of Changes in Equity dealt with by this Report are in agreement with the books of account maintained for the purpose of preparation of the consolidated Ind AS financial statements;
- (d) In our opinion, the aforesaid consolidated Ind AS financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended;
- (e) On the basis of the written representations received from the directors of the Holding Company as on March 31, 2019 taken on record by the Board of Directors of the Holding Company and the reports of the statutory auditors who are appointed under Section 139 of the Act, of its subsidiary companies and joint ventures, none of the directors of the Group's companies, its joint ventures incorporated in India is disqualified as on March 31, 2020 from being appointed as a director in terms of Section 164 (2) of the Act;

- (f) With respect to the adequacy and the operating effectiveness of the internal financial controls over financial reporting with reference to these consolidated Ind AS financial statements of the Holding Company and its subsidiary companies, and joint ventures incorporated in India, refer to our separate Report in "Annexure 1" to this report;
- (g) In our opinion and based on the consideration of reports of other statutory auditors of the subsidiaries and joint ventures incorporated in India, the managerial remuneration for the year ended March 31, 2020 has been paid / provided by the Holding Company, its subsidiaries and joint ventures incorporated in India to their directors in accordance with the provisions of section 197 read with Schedule V to the Act;
- (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the report of the other auditors on separate financial statements as also the other financial information of the subsidiaries and joint ventures, as noted in the 'Other matter' paragraph:
- i. The consolidated Ind AS financial statements disclose the impact of pending litigations on its

consolidated financial position of the Group and its joint ventures in its consolidated Ind AS financial statements – Refer Note 45 to the consolidated Ind AS financial statements;

- ii. The Group and its joint ventures did not have any material foreseeable losses in long-term contracts including derivative contracts during the year ended March 31, 2020;
- iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Holding Company, its subsidiaries and joint ventures incorporated in India during the year ended March 31, 2020.

For S R B C & CO LLP

Chartered Accountants

ICAI Firm Registration Number: 324982E/E300003

per Vikram Mehta

Partner

Membership Number: 105938

UDIN: 20105938AAAACB6991

Place of Signature: Mumbai

Date: May 22, 2020

Annexure 1 to the Independent Auditor's Report of even date on the consolidated Ind AS financial statements of JSW Steel Limited

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

In conjunction with our audit of the consolidated Ind AS financial statements of JSW Steel Limited as of and for the year ended March 31, 2020, we have audited the internal financial controls over financial reporting of JSW Steel Limited (hereinafter referred to as the "Holding Company") and its subsidiary companies and joint ventures, which are companies incorporated in India, as of that date.

Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the Holding Company, its subsidiary companies and joint ventures, which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility

Our responsibility is to express an opinion on the company's internal financial controls over financial reporting with reference to these consolidated Ind AS financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, both, issued by Institute of Chartered Accountants of India, and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting with reference to these consolidated Ind AS financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls over financial reporting with reference to these consolidated

Ind AS financial statements and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting with reference to these consolidated Ind AS financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls over financial reporting with reference to these consolidated Ind AS financial statements.

Meaning of Internal Financial Controls Over Financial Reporting With Reference to these consolidated Ind AS financial statements

A company's internal financial control over financial reporting with reference to these consolidated Ind AS financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting with reference to these consolidated Ind AS financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting With Reference to these consolidated Ind AS financial statements

Because of the inherent limitations of internal financial controls over financial reporting with reference to these consolidated Ind AS financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting with

reference to these consolidated Ind AS financial statements to future periods are subject to the risk that the internal financial control over financial reporting with reference to these consolidated Ind AS financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Holding Company, its subsidiary companies and joint ventures, which are companies incorporated in India, have, maintained in all material respects, adequate internal financial controls over financial reporting with reference to these consolidated Ind AS financial statements and such internal financial controls over financial reporting with reference to these consolidated Ind AS financial statements were operating effectively as at March 31, 2020, based on the internal control over financial reporting criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

Other Matters

Our report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls over financial reporting with reference to these consolidated Ind AS financial statements of the Holding Company, insofar as it relates to these 16 subsidiary companies and 5 joint ventures, which are companies incorporated in India, is based on the corresponding reports of the auditors of such subsidiary and joint ventures incorporated in India.

For S R B C & CO LLP

Chartered Accountants

ICAI Firm Registration Number: 324982E/E300003

per Vikram Mehta

Partner

Membership Number: 105938

UDIN: 20105938AAAACB6991

Place of Signature: Mumbai

Date: May 22, 2020

CONSOLIDATED BALANCE SHEET

AS AT 31 MARCH 2020

₹ in crores

	Notes	As at 31 March 2020	As at 31 March 2019
I ASSETS			
(1) Non-current assets			
(a) Property, plant and equipment	4	57,758	61,604
(b) Capital work-in-progress	5	26,857	11,540
(c) Right of use assets	6	3,471	-
(d) Goodwill	7	415	840
(e) Other intangible assets	8	350	200
(f) Intangible assets under development		334	349
(g) Investments in joint ventures	9	283	628
(h) Financial assets			
(i) Investments	10	974	1,184
(ii) Loans	11	772	433
(iii) Other financial assets	12	696	299
(i) Current tax assets (net)		385	240
(j) Deferred tax assets (net)	25	-	117
(k) Other non-current assets	13	2,956	3,925
Total non-current assets		95,251	81,359
(2) Current assets			
(a) Inventories	14	13,864	14,548
(b) Financial assets			
(i) Investments	15	2	82
(ii) Trade receivables	16	4,505	7,160
(iii) Cash and cash equivalents	17(a)	3,966	5,581
(iv) Bank balances other than (iii) above	17(b)	8,037	606
(v) Loans	11	742	561
(vi) Derivative assets	18	294	321
(vii) Other financial assets	12	2,858	2,217
(c) Current tax assets (net)		6	6
(d) Other current assets	13	2,286	2,461
(e) Assets classified as held for sale		9	12
Total current assets		36,569	33,555
TOTAL-ASSETS		131,820	114,914
II EQUITY AND LIABILITIES			
(1) Equity			
(a) Equity share capital	19	301	301
(b) Other equity	20	36,298	34,494
Equity attributable to owners of the Company		36,599	34,795
Non-controlling interests		(575)	(450)
Total equity		36,024	34,345
Liabilities			
(2) Non-current liabilities			
(a) Financial liabilities			
(i) Borrowings	21	44,673	29,656
(ii) Lease liabilities	6	1,744	-
(iii) Derivative liabilities	22 (a)	130	-
(iv) Other financial liabilities	23	464	532
(b) Provisions	24	348	258
(c) Deferred tax liabilities (net)	25	1,677	3,894
(d) Other non-current liabilities	26	3,072	4,221
Total non-current liabilities		52,108	38,561
(3) Current liabilities			
(a) Financial liabilities			
(i) Borrowings	27	8,325	6,333
(ii) Trade payables	28		
(a) Total outstanding, dues of micro and small enterprises		142	39
(b) Total outstanding, dues of creditors other than micro and small enterprises		17,776	16,120
(iii) Derivative liabilities	22 (b)	251	379
(iv) Lease liabilities	6	306	
(iv) Other financial liabilities	29	14,143	16,831
(b) Provisions	24	161	134
(c) Other current liabilities	30	2,455	1,976
(d) Current tax liabilities (net)		129	196
Total current liabilities		43,688	42,008
Total liabilities		95,796	80,569
TOTAL-EQUITY AND LIABILITIES		131,820	114,914

See accompanying notes to the Consolidated Financial Statements

As per our report of even date

For S R B C & CO LLP

Chartered Accountants

ICAI Firm Registration Number: 324982E/E300003

per VIKRAM MEHTA

Partner

Membership No. 105938

Place: Mumbai

Date: 22 May 2020

386

RAJEEV PAI

Chief Financial Officer

LANCY VARGHESE

Company Secretary

ICSI Membership No.: FCS 9407

Place: Mumbai

Date: 22 May 2020

For and on behalf of the Board of Directors

SAJJAN JINDAL

Chairman & Managing Director

DIN 00017762

SESHAGIRI RAO M. V. S.

Jt. Managing Director & Group CFO

DIN 00029136

CONSOLIDATED STATEMENT OF PROFIT AND LOSS

FOR THE YEAR ENDED 31 MARCH 2020

₹ in crores

	Notes	For the year ended 31 March 2020	For the year ended 31 March 2019
I Revenue from operations		72,610	84,757
Fees for assignment of procurement contract		250	-
Government grant income – VAT/GST incentive relating to earlier years		466	-
Total Revenue from operations	31	73,326	84,757
II Other income	32	546	204
III Total income (I + II)		73,872	84,961
IV Expenses			
Cost of materials consumed		38,865	43,476
Purchases of stock-in-trade		135	320
Changes in inventories of finished goods, work-in-progress and stock-in-trade	33	(270)	(590)
Employee benefits expense	34	2,839	2,489
Finance costs	35	4,265	3,917
Depreciation and amortisation expense	36	4,246	4,041
Other expenses	37	19,884	20,110
Total expenses		69,964	73,763
V Profit before share of profit/(loss) from joint ventures (net), exceptional items and tax (III-IV)		3,908	11,198
VI Share of profit/(loss) from joint ventures (net)		(90)	(30)
VII Profit before exceptional items and tax (V+VI)		3,818	11,168
VIII Exceptional items	47	805	-
IX Profit before tax (VII-VIII)		3,013	11,168
X Tax expense/(credit)	25		
Current tax		943	2,473
Deferred tax		(1,849)	1,171
Total tax expense/(credit)		(906)	3,644
XI Profit for the year (IX-X)		3,919	7,524
XII Other comprehensive income / (loss)			
A (i) Items that will not be reclassified to profit or loss			
(a) Remeasurement losses of the defined benefit plans	42	(23)	(19)
(b) Equity instruments through other comprehensive income		(304)	(2)
(ii) Income tax relating to items that will not be reclassified to profit or loss		7	7
Total (A)		(320)	(14)
B (i) Items that will be reclassified to profit or loss			
(a) The effective portion of gain/(loss) on hedging instruments		(825)	85
(b) Changes in Foreign currency monetary item translation difference account (FCMITDA)		87	(49)
(c) Foreign currency translation reserve (FCTR)		(316)	(60)
(ii) Income tax relating to items that will be reclassified to profit or loss		253	(12)
Total (B)		(801)	(36)
Total other comprehensive income/(loss) (A+B)		(1,121)	(50)
XIII Total comprehensive income/(loss) (XI+XII)		2,798	7,474
Total Profit / (loss) for the year attributable to:			
- Owners of the Company		4,030	7,639
- Non-controlling interests		(111)	(115)
		3,919	7,524
Other comprehensive income/(loss) for the year attributable to:			
- Owners of the Company		(1,076)	(24)
- Non-controlling interests		(45)	(26)
		(1,121)	(50)
Total comprehensive income/(loss) for the year attributable to:			
- Owners of the Company		2,954	7,615
- Non-controlling interests		(156)	(141)
		2,798	7,474
XIV Earnings per equity share of ₹ 1 each	38		
Basic (in ₹)		16.78	31.77
Diluted (in ₹)		16.67	31.60

See accompanying notes to the Consolidated Financial Statements

As per our report of even date

For S R B C & CO LLP

Chartered Accountants

ICAI Firm Registration Number: 324982E/E300003

per VIKRAM MEHTA

Partner

Membership No. 105938

Place: Mumbai

Date: 22 May 2020

RAJEEV PAI

Chief Financial Officer

LANCY VARGHESE

Company Secretary

ICSI Membership No.: FCS 9407

Place: Mumbai

Date: 22 May 2020

For and on behalf of the Board of Directors

SAJJAN JINDAL

Chairman & Managing Director

DIN 00017762

SESHAGIRI RAO M. V. S.

Jt. Managing Director & Group CFO

DIN 00029136

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2020

A. Equity share capital

₹ in crores				
As at 1 April 2018	Movement during 2018-19	As at 31 March 2019	Movement during 2019-20	As at 31 March 2020
302	ⒶⒶ	301	Ⓑ	301

B. Other equity

	Reserves and surplus								Other comprehensive income / (loss)				Attributable to owners of the parent	Non-controlling interest	Total
	Capital reserve	Securities premium reserve	Capital redemption reserve	Debt redemption reserve	Retained earnings	Equity settled share-based payment reserve	General reserve	Capital reserve on bargain purchase	FCTR	Equity instruments through other comprehensive income	Effective portion of cash flow hedges	FCMITDA			
Balance as at 1 April 2018	3,585	5,417	149	141	7,528	41	10,281	609	(518)	478	10	(25)	27,696	(464)	27,233
Profit for the year	-	-	-	-	7,639	-	-	-	-	-	-	-	7,639	(115)	7,524
Other comprehensive income for the year, net of income tax (refer note 25)	-	-	-	-	(12)	-	-	-	(34)	(2)	56	(32)	(24)	(26)	(50)
Dividends including dividend distribution tax	-	-	-	-	(933)	-	-	-	-	-	-	-	(933)	-	(933)
Impact of ESOP trust consolidation	-	-	-	-	(149)	-	-	-	-	-	-	-	(149)	-	(149)
Recognition of share-based payments	-	-	-	-	-	50	-	-	-	-	-	-	50	-	50
Transfer between reserves	-	-	382	144	(144)	-	(382)	-	-	-	-	-	-	-	-
Acquisition of business	-	-	-	-	-	-	-	408	-	-	-	-	408	59	467
Acquisition of non-controlling interests	-	-	-	-	(190)	-	-	-	-	-	-	-	(190)	81	(109)
Equity component of compound financial instruments	-	-	-	-	-	-	-	-	-	-	-	-	-	15	15
Others	-	-	-	-	(3)	-	-	-	-	-	-	-	(3)	-	(3)
Balance as at 31 March 2019	3,585	5,417	531	285	13,736	91	9,899	1,017	(552)	476	66	(57)	34,494	(450)	34,044

	Reserves and surplus								Other comprehensive income / (loss)			Attributable to owners of the parent	Non-controlling interest	Total	
	Capital reserve	Securities premium reserve	Capital redemption reserve	Debt redemption reserve	Retained earnings	Equity settled share-based payment reserve	General reserve	Capital reserve on bargain purchase	FCTR	Equity instruments through other comprehensive income	Effective portion of cash flow hedges	FCMITDA			
Balance as at 1 April 2019	3,585	5,417	531	285	13,736	91	9,899	1,017	(552)	476	66	(57)	34,494	(450)	34,044
Profit for the year	-	-	-	-	4,030	-	-	-	-	-	-	-	4,030	(111)	3,919
Other comprehensive income for the year, net of income tax (refer note 25)	-	-	-	-	(16)	-	-	-	(271)	(304)	(542)	57	(1,076)	(45)	(1,121)
Dividends including dividend distribution tax	-	-	-	-	(1,195)	-	-	-	-	-	-	-	(1,195)	-	(1,195)
Impact of ESOP trust consolidation	-	-	-	-	10	-	-	-	-	-	-	-	10	-	10
Recognition of share-based payments	-	-	-	-	-	37	-	-	-	-	-	-	37	-	37
Transfer between reserves	-	-	243	(285)	-	-	42	-	-	-	-	-	-	-	-
Acquisition of business (refer note 40)	-	-	-	-	-	-	-	2	-	-	-	-	2	25	27
Equity component of compound financial instruments	-	-	-	-	-	-	-	-	-	-	-	-	-	5	5
Transfer to general reserve after exercise of options	-	-	-	-	-	(6)	6	-	-	-	-	-	-	-	-
Others	-	-	-	-	(4)	-	-	-	-	-	-	-	(4)	1	(3)
Balance as at 31 March 2020	3,585	5,417	774	-	16,561	122	9,947	1,019	(823)	172	(476)	-	36,298	(575)	35,723

See accompanying notes to the Consolidated Financial Statements

As per our report of even date

For S R B & CO LLP

Chartered Accountants

ICAI Firm Registration Number: 324982E/E3000003

per VIKRAM MEHTA

Partner

Membership No. 105938

Place: Mumbai

Date: 22 May 2020

RAJEEV PAI
Chief Financial OfficerLANCY VARGHESE
Company Secretary
ICSI Membership No.: FCS 9407
Place: Mumbai
Date: 22 May 2020For and on behalf of the Board of Directors
SAJJAN JINDAL
Chairman & Managing Director
DIN 00017762SESHAGIRI RAO M. V. S.
Jt. Managing Director & Group CFO
DIN 00029136

CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2020

₹ in crores

	For the year ended 31 March 2020	For the year ended 31 March 2019
A. Cash flow from operating activities		
Profit before tax	3,013	11,168
Adjustments for:		
Depreciation and amortisation expense	4,246	4,041
Loss on sale of property, plant and equipment (net)	30	8
Gain on sale of financial investments designated as FVTPL	(5)	(19)
Export obligation deferred income amortisation	(144)	(165)
Interest income	(439)	(134)
Dividend income	(10)	-
Interest expense	3,924	3,582
Unrealised exchange loss	687	155
Gain on financial instruments designated as FVTPL	(4)	(6)
Unwinding of interest on financial assets carried at amortised cost	(45)	(25)
Fair value gain on joint venture's previously held stake on acquisition of control	(13)	-
Share-based payment expense	37	50
Share of loss from joint ventures (net)	90	30
Fair value loss on financial instrument designated as FVTPL	2	1
Allowances for doubtful receivable and advances	113	152
Non-cash expenditure debit to the consolidated statement of profit and loss	14	6
Exceptional items	805	-
	9,288	7,676
Operating profit before working capital changes	12,301	18,844
Adjustments for:		
Decrease / (Increase) in inventories	744	(1,741)
Decrease / (Increase) in trade receivables	2,458	(2,203)
(Increase) in other assets	(1,837)	(1,084)
Increase in trade payable and other liabilities	183	3,406
Increase in provisions	91	41
	1,639	(1,581)
Cash flow from operations	13,940	17,263
Income taxes paid (net of refund received)	(1,155)	(2,630)
Net cash generated from operating activities	12,785	14,633
B. Cash flow from investing activities		
Purchases of property, plant and equipment and intangibles assets (including under development and capital advances)	(12,810)	(10,206)
Proceeds from sale of property, plant and equipment	43	44
Cash outflow on acquisition of a subsidiary	(64)	(1,014)
Investment in joint ventures	-	(413)
Proceeds from sale of stake in joint venture	164	-
Purchase of current investments	(762)	(8,340)
Sale of current investments	847	8,591
Bank deposits not considered as cash and cash equivalents (net)	(7,517)	(268)
Interest received	503	158
Dividend received	10	-
Net cash used in investing activities	(19,586)	(11,448)
C. Cash flow from financing activities		
Proceeds from sale of treasury shares	107	-
Payment for purchase of treasury shares	(101)	(153)
Proceeds from non-current borrowings	20,814	8,999
Repayment of non-current borrowings	(11,107)	(6,273)
Proceeds from / (repayment) of current borrowings (net)	1,940	4,155

₹ in crores

	For the year ended 31 March 2020	For the year ended 31 March 2019
Repayment of lease liabilities / finance lease obligations	(177)	(227)
Interest paid	(4,520)	(3,815)
Dividend paid (including corporate dividend tax)	(1,195)	(933)
Premium paid on redemption of debentures	(572)	-
Net cash generated from financing activities	5,189	1,753
Net (decrease) / increase in cash and cash equivalents(A+B+C)	(1,612)	4,938
Cash and cash equivalents at the beginning of year	5,581	582
Add: Translation adjustment in cash and cash equivalents	(6)	3
Add: Cash and cash equivalents pursuant to business combinations (refer note 40)	3	58
Cash and cash equivalents at the end of year	3,966	5,581

Reconciliation forming part of Statement of Cash flows

₹ in crores

Particulars	1 April 2019	Cash flows (net)	Foreign exchange difference	Changes in fair values	New leases	Others	31 March 2020
Borrowings (non-current) other than Lease liabilities) (including current maturities of long-term borrowing included in other financial liabilities note 29)	39,106	9,707	2,401	(113)	-	(52)	51,049
Lease liabilities (including Current maturities)*	1,957	(177)	-	-	405	(135)	2,050
Borrowings (current)	6,333	1,940	-	-	-	52	8,325

* All finance lease obligations are now reclassified as lease liabilities and shown separately in the balance sheet.

₹ in crores

Particulars	1 April 2018	Cash flows (net)	Foreign exchange difference	Changes in fair values	New leases	Other	31 March 2019
Borrowings (non-current) other than finance lease obligations (including current maturities of long-term borrowing included in other financial liabilities note 29)	35,435	2,726	926	32	-	(13)	39,106
Finance lease obligations (including current maturities of finance lease obligations)	1,781	(227)	-	-	403	-	1,957
Borrowings (current)	2,177	4,155	1	-	-	-	6,333

Other comprises of upfront fees amortisation and interest cost accrual on preference shares.

Notes:

The cash flow statement is prepared using the "indirect method" set out in Ind AS 7 – Statement of Cash Flows.

See accompanying notes to the Consolidated Financial Statements

As per our report of even date

For S R B C & CO LLP

Chartered Accountants

ICAI Firm Registration Number: 324982E/E300003

per VIKRAM MEHTA

Partner

Membership No. 105938

Place: Mumbai

Date: 22 May 2020

RAJEEV PAI

Chief Financial Officer

LANCY VARGHESE

Company Secretary

ICSI Membership No.: FCS 9407

Place: Mumbai

Date: 22 May 2020

For and on behalf of the Board of Directors**SAJJAN JINDAL**

Chairman & Managing Director

DIN 00017762

SESHAGIRI RAO M. V. S.

Jt. Managing Director & Group CFO

DIN 00029136

1. General Information

JSW Steel Limited ("the Company" or "the Parent") is primarily engaged in the business of manufacture and sale of Iron and Steel Products.

The Parent and its subsidiaries (together referred to as "the Group") are manufacturer of diverse range of steel products with its manufacturing facilities located in states of Karnataka, Maharashtra and Tamil Nadu in India and also in the United States of America and Italy.

JSW Steel Limited is a public limited company incorporated in India on 15 March 1994 under the Companies Act, 1956 and listed on the Bombay Stock Exchange and National Stock Exchange. The registered office of the Company is JSW Centre, Bandra-Kurla Complex, Bandra (East), Mumbai – 400 051.

2. Significant Accounting policies

I. Statement of compliance

Consolidated Financial Statements have been prepared in accordance with the accounting principles generally accepted in India including Indian Accounting Standards (Ind AS) prescribed under the Section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) and presentation requirement of Division II of Schedule III of the Companies Act, 2013, (Ind AS Compliant Schedule III), as applicable to Consolidated financial statements.

Accordingly, the Company has prepared these Consolidated Financial Statements which comprise the Consolidated Balance Sheet as at 31 March 2020, the Consolidated Statement of Profit and Loss, the Consolidated Statement of Cash Flows and the Consolidated Statement of Changes in Equity for the year ended as on that date, and accounting policies and other explanatory information (together hereinafter referred to as "Consolidated Financial Statements" or "financial statements").

These financial statements are approved for issue by the Board of Directors on 22 May 2020.

II. Basis of preparation and presentation

The Consolidated Financial Statements have been prepared on the historical cost basis except for certain financial instruments measured at fair values at the end of each reporting year as explained in the accounting policies below, and acquisition of subsidiaries where assets and liabilities are measured at fair values as at the date of acquisition in accordance with Ind AS 103.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation

technique. In estimating the fair value of an asset or a liability, the Group takes in account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of Ind AS 102, leasing transactions that are within the scope of Ind AS 116, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in Ind AS 2 or value in use in Ind AS 36.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2, or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurements in its entirety, which are described as follows:

- › Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- › Level 2 inputs are inputs, other than quoted prices included within level 1, that are observable for the asset or liability, either directly or indirectly; and
- › Level 3 inputs are unobservable inputs for the asset or liability.

The Financial Statement is presented in INR and all values are rounded to the nearest crores except when otherwise stated.

Current and non-current classification

The Group presents assets and liabilities in the balance sheet based on current / non-current classification.

An asset is classified as current when it satisfies any of the following criteria:

- › it is expected to be realised in, or is intended for sale or consumption in, the Group's normal operating cycle. it is held primarily for the purpose of being traded;
- › it is expected to be realised within 12 months after the reporting date; or
- › it is cash or cash equivalent unless it is restricted from being exchanged or used to settle a liability for at least 12 months after the reporting date.

All other assets are classified as non-current.

A liability is classified as current when it satisfies any of the following criteria:

- › it is expected to be settled in the Company's normal operating cycle;
- › it is held primarily for the purpose of being traded;

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

- › it is due to be settled within 12 months after the reporting date; or the Group does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting date. Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

All other liabilities are classified as non-current.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents.

III. Basis of consolidation

The Consolidated Financial Statements incorporate the financial statements of the Company and entities (including special purpose entities) controlled by the Company and its subsidiaries. Control is achieved where the Company:

- › has power over the investee;
- › is exposed to, or has rights, to variable returns from its involvement with the investee; and
- › has the ability to use its power to affect its returns.

The Company reassess whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

When the Company has less than majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally. The Company considers all relevant facts and circumstances in assessing whether or not the Company's voting rights in an investee are sufficient to give it power, including;

- › the size of the Company's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- › potential voting rights held by the Company, other vote holders or other parties;
- › rights arising from other contractual arrangements; and
- › any additional facts and circumstances that indicate that the Company has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.

Consolidation of a subsidiary begins when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. Specifically, income and expenses of a subsidiary

acquired or disposed of during the year are included in the consolidated statement of profit and loss and other comprehensive income from the date the Company gains control until the date when the Company ceases to control the subsidiary.

Consolidation procedure:

- › Combine like items of assets, liabilities, equity, income, expenses and cash flows of the parent with those of its subsidiaries. For this purpose, income and expenses of the subsidiary are based on the amounts of the assets and liabilities recognised in the consolidated financial statements at the acquisition date.
- › Offset (eliminate) the carrying amount of the parent's investment in each subsidiary and the parent's portion of equity of each subsidiary. Business combinations policy explains how to account for any related goodwill.
- › Eliminate in full intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between entities of the group (profits or losses resulting from intragroup transactions that are recognised in assets, such as inventory and fixed assets, are eliminated in full). Intragroup losses may indicate an impairment that requires recognition in the consolidated financial statements. Ind AS 12 Income Taxes applies to temporary differences that arise from the elimination of profits and losses resulting from intragroup transactions.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

IV. Business combinations

Business combinations are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. For this purpose, the liabilities assumed include contingent liabilities representing present obligation and they are measured at their acquisition date fair values irrespective of the fact that outflow of resources embodying economic

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

benefits is not probable. Acquisition-related costs are generally recognised in Statement of Profit and Loss as incurred.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair value at the acquisition date, except that:

- › deferred tax assets or liabilities and liabilities or assets related to employee benefit arrangements are recognised and measured in accordance with Ind AS 12 Income Taxes and Ind AS 19 Employee Benefits respectively;
- › liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with Ind AS 102 Share-based Payments at the acquisition date; and
- › assets (or disposal groups) that are classified as held for sale in accordance with Ind AS 105 Non-current Assets Held for Sale and Discontinued Operations are measured in accordance with that Standard.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed.

In case of bargain purchase, before recognising gain in respect thereof, the Group determines whether there exists clear evidence of the underlying reasons for classifying the business combination as a bargain purchase. Thereafter, the group reassesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed and recognises any additional assets or liabilities that are identified in that reassessment. The Group then reviews the procedures used to measure the amounts that Ind AS requires for the purposes of calculating the bargain purchase. If the gain remains after this reassessment and review, the Group recognises it in other comprehensive income and accumulates the same in equity as capital reserve. This gain is attributed to the acquirer. If there does not exist clear evidence of the underlying reasons for classifying the business combination as a bargain purchase, the Group recognises the gain, after reassessing and reviewing, directly in equity as capital reserve.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation may be initially measured either at fair value or at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets. The choice of measurement basis is made on a transaction-by-transaction basis. Other types of non-controlling interests are measured at fair value or, when applicable, on the basis specified in another Ind AS.

When a business combination is achieved in stages, the Group's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date (i.e. the date when the Group obtains control) and the resulting gain or loss, if any, is recognised in the Consolidated Statement of Profit and Loss.

If the initial accounting for a business combination is incomplete by the end of the financial year, the provisional amounts for which the accounting is incomplete shall be disclosed in the financial statements and provisional amounts recognised at the acquisition date shall be retrospectively adjusted during the measurement period. During the measurement period, the group shall also recognise additional assets or liabilities if the new information is obtained about facts and circumstances that existed as of the acquisition date and if known, would have resulted in the recognition of those assets and liabilities as of that date. However, the measurement period shall not exceed the period of one year from the acquisition date.

Business combinations involving entities or businesses under common control shall be accounted for using the pooling of interest method.

V. Goodwill

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business less accumulated impairment losses, if any.

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units (or groups of cash-generating units) that is expected to benefit from the synergies of the combination.

A cash-generating unit to which goodwill has been allocated is tested for impairment annually, or more frequently when there is indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro rata based on the carrying amount of each asset in the unit. Any

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

impairment loss for goodwill is recognised directly in the consolidated Statement of Profit and Loss. An impairment loss recognised for goodwill is not reversed in subsequent periods.

On disposal of the relevant cash-generating unit, the attributable amount of goodwill is included in the determination of the profit or loss on disposal.

The Group's policy for goodwill arising on the acquisition of an associate and a joint venture is described at note 2(VI) below.

VI. Investment in associates and joint ventures

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The results and assets and liabilities of associates or joint ventures are incorporated in these consolidated financial statements using the equity method of accounting, except when the investment, or a portion thereof, is classified as held for sale, in which case it is accounted for in accordance with Ind AS 105 – Non-current Assets Held for Sale and Discontinued Operations. Under the equity method, an investment in an associate or a joint venture is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the associate or joint venture. When the Group's share of losses of an associate or a joint venture exceeds the Group's interest in that associate or joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate or joint venture), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate or joint venture.

An investment in an associate or a joint venture is accounted for using the equity method from the date on which the investee becomes an associate or a joint venture. On acquisition of the investment in an associate or a joint venture, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the

carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in consolidated statement of profit and loss in the period in which the investment is acquired.

After application of the equity method of accounting, the Group determines whether there is any objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the net investment in an associate or a joint venture and that event (or events) has an impact on the estimated future cash flows from the net investment that can be reliably estimated. If there exists such an objective evidence of impairment, then it is necessary to recognise impairment loss with respect to the Group's investment in an associate or a joint venture.

The Group discontinues the use of the equity method from the date when the investment ceases to be an associate or a joint venture, or when the investment is classified as held for sale.

When a group entity transacts with an associate or a joint venture of the Group, profits and losses resulting from the transactions with the associate or joint venture are recognised in the Group's consolidated financial statements only to the extent of interests in the associate or joint venture that are not related to the Group.

VII. Revenue recognition

A. Sale of Goods

The Group recognises revenue when control over the promised goods or services is transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

The Group has generally concluded that it is the principal in its revenue arrangements as it typically controls the goods or services before transferring them to the customer.

Revenue is adjusted for variable consideration such as discounts, rebates, refunds, credits, price concessions, incentives, or other similar items in a contract when they are highly probable to be provided. The amount of revenue excludes any amount collected on behalf of third parties.

The Group recognises revenue generally at the point in time when the products are delivered to customer or when it is delivered to a carrier for export sale, which is when the control over product is transferred to the customer. In contracts where freight is arranged by the Group and recovered from the customers, the same is treated as a separate performance obligation

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

and revenue is recognised when such freight services are rendered.

In revenue arrangements with multiple performance obligations, the Group accounts for individual products and services separately if they are distinct – i.e. if a product or service is separately identifiable from other items in the arrangement and if a customer can benefit from it. The consideration is allocated between separate products and services in the arrangement based on their stand-alone selling prices.

For 'Bill and Hold' sales in which delivery is delayed at the buyers request but the buyer takes title and accepts billing, revenue is recognised when the buyer takes title, provided the product is separately identified as belonging to the buyer, is ready for physical transfer to the buyer and the Company does not have the ability to use the product or direct it to another customer.

Revenue from sale of by products are included in revenue. Revenue from sale of power is recognised when delivered and measured based on the bilateral contractual arrangements.

Contract balances

i) Contract assets including trade receivables

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Group performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration.

A receivable is recognised when the goods are delivered and to the extent that it has an unconditional contractual right to receive cash or other financial assets (i.e., only the passage of time is required before payment of the consideration is due).

ii) Contract liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Company performs under the contract including Advance received from Customer.

iii. Refund liabilities

A refund liability is the obligation to refund some or all of the consideration received (or receivable) from the customer and is measured at the

amount the Company ultimately expects it will have to return to the customer including volume rebates and discounts. The Company updates its estimates of refund liabilities at the end of each reporting period.

B. Construction contracts

When the outcome of a construction contract can be estimated reliably, revenue and costs are recognised by reference to the stage of completion of the contract activity at the end of the reporting period, measured based on the proportion of contract costs incurred for work performed to date relative to the estimated total contract costs, except where this would not be representative of the stage of completion. Variations in contract work, claims and incentives payments are included to the extent that the amount can be measured reliably and its receipt is considered probable.

When the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised to the extent of contract cost incurred that it is probable will be recoverable. Contract costs are recognised as an expense in the period in which they are incurred.

When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

C. Dividend and interest income

Dividend income from investments is recognised when the shareholder's right to receive payment has been established (provided that it is probable that the economic benefits will flow to the Group and the amount of income can be measured reliably).

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Group and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

VIII. Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Group as a lessor

Leases in which the Group does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases.

Rental income arising is accounted for on a straight-line basis over the lease terms. Initial direct

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

The Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

Right-of-use assets

The Group recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Unless the Group is reasonably certain to obtain ownership of the leased asset at the end of the lease term, the recognised right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term. and the lease term is follows:

Class of assets	Years
Leasehold land	75 to 99 Years
Buildings	3 to 30 years
Plant & Machinery	3 to 15 years

If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. Right-of-use assets are subject to impairment test.

Lease liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees.

The variable lease payments that do not depend on an index or a rate are recognised as expense in the period on which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases that are considered of low value (i.e., below ₹ 5,00,000). Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

IX. Foreign currencies

The functional currency of the Company and its subsidiaries is determined on the basis of the primary economic environment in which it operates. The functional currency of the Company is Indian National Rupee (INR).

In preparing the financial statements of each individual group entity, transactions in currencies other than the entity's functional currency (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting year, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated

- › Exchange differences on monetary items are recognised in Statement of Profit and Loss in the year in which they arise except for:
- › exchange differences on foreign currency borrowings relating to assets under construction for future productive use, which are included in the cost of those assets when they are regarded as an adjustment to interest costs on those foreign currency borrowings;
- › exchange differences on transactions entered into in order to hedge certain foreign currency risks (see below the policy on hedge accounting in 2 (XXI) (B) (f));
- › exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur (therefore forming part of the net investment in the foreign operation), which are recognised initially in other comprehensive income and reclassified from

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

equity to Statement of Profit and Loss on repayment of the monetary items; and

- › exchange difference arising on settlement/ restatement of long-term foreign currency monetary items recognised in the financial statements for the year ended 31 March 2016 prepared under previous GAAP, are capitalised as a part of the depreciable fixed assets to which the monetary item relates and depreciated over the remaining useful life of such assets. If such monetary items do not relate to acquisition of depreciable fixed assets, the exchange difference is amortised over the maturity year/ up to the date of settlement of such monetary item, whichever is earlier and charged to the Statement of Profit and Loss. The un-amortised exchange difference is carried under other equity as "Foreign currency monetary item translation difference account" net of tax effect thereon, where applicable.

For the purposes of presenting these consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into INR using exchange rates prevailing at the end of each reporting period. Income and expense items are translated at the average exchange rates for the period, unless exchange rates fluctuate significantly during that period, in which case the exchange rates at the dates of the transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity (and attributed to non-controlling interests as appropriate).

Goodwill, capital reserve on bargain purchase and fair value adjustments to identifiable assets acquired and liabilities assumed through acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the rate of exchange prevailing at the end of each reporting period. Exchange differences arising are recognised in other comprehensive income.

X. Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in the Consolidated Statement of Profit and Loss in the year in which they are incurred.

The Group determines the amount of borrowing costs eligible for capitalisation as the actual borrowing costs incurred on that borrowing during the year less any interest income earned on temporary investment of specific borrowings pending their expenditure on

qualifying assets, to the extent that an entity borrows funds specifically for the purpose of obtaining a qualifying asset. In case if the Company borrows generally and uses the funds for obtaining a qualifying asset, borrowing costs eligible for capitalisation are determined by applying a capitalisation rate to the expenditures on that asset.

Borrowing Cost includes exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to the finance cost.

XI. Government grants

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attached to them and that the grants will be received.

Government grants are recognised in the Consolidated Statement of Profit and Loss on a systematic basis over the years in which the Group recognises as expenses the related costs for which the grants are intended to compensate or when performance obligations are met.

The benefit of a government loan at a below-market rate of interest and effect of this favourable interest is treated as a government grant. The Loan or assistance is initially recognised at fair value and the government grant is measured as the difference between proceeds received and the fair value of the loan based on prevailing market interest rates and recognised to the Consolidated Statement of Profit and Loss immediately on fulfillment of the performance obligations. The loan is subsequently measured as per the accounting policy applicable to financial liabilities.

XII. Employee benefits

Retirement benefit costs and termination benefits

Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered service entitling them to the contributions.

For defined benefit retirement benefit plans, the cost of providing benefits is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting year. Re-measurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding interest), is reflected immediately in the Consolidated Balance Sheet with a charge or credit recognised in other comprehensive income in the year in which they occur. Re-measurement recognised in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to Consolidated Statement Profit and Loss. Past service cost is recognised in Consolidated Statement of profit and loss in the year of a plan amendment or when the Group recognises corresponding restructuring

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

cost whichever is earlier. Net interest is calculated by applying the discount rate to the net defined benefit liability or asset. Defined benefit costs are categorised as follows:

1. service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
2. net interest expense or income; and
3. re-measurement

The Group presents the first two components of defined benefit costs in Consolidated Statement of Profit and Loss in the line item 'Employee benefits expenses'. Curtailment gains and losses are accounted for as past service costs.

The retirement benefit obligation recognised in the Consolidated Balance Sheet represents the actual deficit or surplus in the Group's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plans.

A liability for a termination benefit is recognised at the earlier of when the entity can no longer withdraw the offer of the termination benefit and when the entity recognises any related restructuring costs.

Short-term and other long-term employee benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the year the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service.

Liabilities recognised in respect of short-term employee benefits, are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Group in respect of services provided by employees up to the reporting date.

XIII. Share-based payment arrangements

Equity-settled share-based payments to employees and others providing similar services are measured at the fair value of the equity instruments at the grant date. Details regarding the determination of the fair value of equity-settled share-based transactions are set out in note 39.

The fair value determined at the grant date of the equity-settled share-based payments is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that

will eventually vest, with a corresponding increase in equity. At the end of each reporting year, the Group revises its estimate of the number of equity instruments expected to vest. The impact of the revision of the original estimates, if any, is recognised in Consolidated Statement of Profit and Loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to the equity-settled employee benefits reserve.

The Company has created an Employee Benefit Trust for providing share-based payment to its employees. The Company uses the Trust as a vehicle for distributing shares to employees under the employee remuneration schemes. The Trust buys shares of the Company from the market, for giving shares to employees. The Company treats Trust as its extension and shares held by the Trust are treated as treasury shares.

Own equity instruments that are reacquired (treasury shares) are recognised at cost and deducted from Equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Company's own equity instruments. Any difference between the carrying amount and the consideration, if reissued, is recognised in capital reserve. Share options exercised during the reporting year are satisfied with treasury shares.

XIV. Taxes

Income tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

Current tax is the amount of expected tax payable based on the taxable profit for the year as determined in accordance with the applicable tax rates and the provisions of the Income Tax Act, 1961 and other applicable tax laws in the countries where the Group operates and generates taxable income.

Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and associates, and interests in joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting year and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Minimum Alternate Tax (MAT) paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future income tax liability, is considered as a deferred tax asset if there is convincing evidence that the Group will pay normal income tax. Accordingly, MAT is recognised as an asset in the Balance Sheet when it is probable that future economic benefit associated with it will flow to the Group.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting year.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Current and deferred tax for the year

Current and deferred tax are recognised in consolidated statement of profit and loss, except when they are relating to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same taxation authority and the relevant entity intends to settle its current tax assets and liabilities on a net basis.

XV. Property, plant and equipment

The cost of property, plant and equipment comprises its purchase price net of any trade discounts and rebates, any import duties and other taxes (other than those subsequently recoverable from the tax authorities), any directly attributable expenditure on making the asset ready for its intended use, including relevant borrowing costs for qualifying assets and any expected costs of decommissioning. Expenditure incurred after the property, plant and equipment have been put into operation, such as repairs and maintenance, are charged to the Statement of Profit and Loss in the year in which the costs are incurred. Major shut-down and overhaul expenditure is capitalised as the activities undertaken improves the economic benefits expected to arise from the asset.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in Statement of Profit and Loss.

Assets in the course of construction are capitalised in the assets under Capital work-in-progress. At the point when an asset is operating at management's intended use, the cost of construction is transferred to the appropriate category of property, plant and equipment and depreciation commences. Costs associated with the commissioning of an asset and any obligatory decommissioning costs are capitalised where the asset is available for use but incapable of operating at normal levels until a year of commissioning has been completed. Revenue (net of cost) generated from production during the trial period is capitalised.

Property, plant and equipment except freehold land held for use in the production, supply or administrative purposes, are stated in the consolidated balance sheet at cost less accumulated depreciation and accumulated impairment losses, if any.

The Group has elected to continue with the carrying value for all of its property, plant and equipment as recognised in the financial statements on transition to Ind AS measured as per the previous GAAP and use that as its deemed cost as at the date of transition.

Depreciable amount for assets is the cost of an asset, or other amount substituted for cost, less its estimated residual value. Depreciation is recognised so as to write off the cost of assets (other than freehold land and properties under construction) less their residual values over their useful lives, using straight-line method as per the useful life prescribed in Schedule II to the Companies Act, 2013 except in respect of following categories of assets located in India, in whose case the life of the

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

assets has been assessed as under based on technical advice, taking into account the nature of the asset, the estimated usage of the asset, the operating conditions of the asset, past history of replacement, anticipated technological changes, manufacturers warranties and maintenance support, etc.

Class of assets	Years
Plant and equipment	8 to 40 years
Work-rolls (shown under Plant and equipment)	1 to 5 years

When significant parts of plant and equipment are required to be replaced at intervals, the Group depreciates them separately based on their specific useful lives.

Freehold land and leasehold land where the lease is convertible to freehold land under lease agreements at future dates at no additional cost, are not depreciated.

The Group has applied Ind AS 116 w.e.f. 1 April 2019 and all lease are covered under Right of use assets.

Major overhaul costs are depreciated over the estimated life of the economic benefit derived from the overhaul. The carrying amount of the remaining previous overhaul cost is charged to the Statement of Profit and Loss if the next overhaul is undertaken earlier than the previously estimated life of the economic benefit.

The Group reviews the residual value, useful lives and depreciation method annually and, if expectations differ from previous estimates, the change is accounted for as a change in accounting estimate on a prospective basis.

Depreciation on the property, plant and equipment of the Company's foreign subsidiaries and jointly controlled entities has been provided on straight-line method as per the estimated useful life of such assets as follows:

Class of assets	Years
Buildings	15 to 50 years
Plant and machinery	3 to 30 years
Furniture and fixtures	3 to 10 years
Vehicles and aircrafts	4 to 5 years
Office equipment	3 to 10 years

XVI. Intangible assets

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting year, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives

that are acquired separately are carried at cost less accumulated impairment losses.

Useful lives of intangible assets

Estimated useful lives of the intangible assets are as follows:

Class of assets	Years
Computer software	3 to 5 years
Licenses	Over the period of license

Mining assets are amortised over the useful life of the mine or lease period whichever is lower.

The Group has elected to continue with carrying value of all its intangible assets recognised as on transition date measured as per the previous GAAP and use that carrying value as its deemed cost as of transition date.

XVII. Mining Assets

Exploration and evaluation

Exploration and evaluation expenditure incurred after obtaining the mining right or the legal right to explore are capitalised as exploration and evaluation assets (intangible assets) and stated at cost less impairment. Exploration and evaluation assets are assessed for impairment when facts and circumstances suggest that the carrying amount of an exploration and evaluation asset may exceed its recoverable amount.

The Company measures its exploration and evaluation assets at cost and classifies as Property, plant and equipment or intangible assets according to the nature of the assets acquired and applies the classification consistently. To the extent that tangible asset is consumed in developing an intangible asset, the amount reflecting that consumption is capitalised as a part of the cost of the intangible asset.

Exploration expenditure includes all direct and allocated indirect expenditure associated with finding specific mineral resources which includes depreciation and applicable operating costs of related support equipment and facilities and other costs of exploration activities:

Acquisition costs – costs associated with acquisition of licenses and rights to explore, including related professional fees.

General exploration costs – costs of surveys and studies, rights of access to properties to conduct those studies (e.g., costs incurred for environment clearance, defense clearance, etc.), and salaries and other expenses of geologists, geophysical crews and other personnel conducting those studies.

Costs of exploration drilling and equipping exploration – Expenditure incurred on the acquisition of a license interest is initially capitalised on a license-by-license basis. Costs are held, undepleted, within exploration and evaluation assets until such time as the exploration

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

phase on the license area is complete or commercial reserves have been discovered.

Stripping cost

Developmental stripping costs in order to obtain access to quantities of mineral reserves that will be mined in future periods are capitalised as part of mining assets. Capitalisation of developmental stripping costs ends when the commercial production of the mineral reserves begins.

Production stripping costs are incurred to extract the ore in the form of inventories and/or to improve access to an additional component of an ore body or deeper levels of material. Production stripping costs are accounted for as inventories to the extent the benefit from production stripping activity is realised in the form of inventories.

Developmental stripping costs are presented within mining assets. After initial recognition, stripping activity assets are carried at cost less accumulated amortisation and impairment. The expected useful life of the identified component of the ore body is used to depreciate or amortise the stripping asset.

Site restoration, rehabilitation and environmental costs

Provision is made for costs associated with restoration and rehabilitation of mining sites as soon as the obligation to incur such costs arises. Such restoration and closure costs are typical of extractive industries and they are normally incurred at the end of the life of the mine. The costs are estimated on the basis of mine closure plans and the estimated discounted costs of dismantling and removing these facilities and the costs of restoration are capitalised. The provision for decommissioning assets is based on the current estimates of the costs for removing and decommissioning production facilities, the forecast timing of settlement of decommissioning liabilities and the appropriate discount rate. A corresponding provision is created on the liability side. The capitalised asset is charged to consolidated statement of profit and loss over the life of the asset through depreciation over the life of the operation and the provision is increased each period via unwinding the discount on the provision. Management estimates are based on local legislation and/or other agreements. The actual costs and cash outflows may differ from estimates because of changes in laws and regulations, changes in prices, analysis of site conditions and changes in restoration technology. Details of such provisions are set out in note 24.

XVIII. Impairment of Non-financial assets

At the end of each reporting year, the Group reviews the carrying amounts of its tangible assets and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If

any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment at least annually, and whenever there is an indication that the asset may be impaired.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the Consolidated Statement of Profit and Loss.

The carrying amounts of the Group's non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated in order to determine the extent of the impairment loss, if any.

XIX. Inventories

Inventories are stated at the lower of cost and net realisable value.

Cost of raw materials include cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost of finished goods and work-in-progress include cost of direct materials and labour and a proportion of manufacturing overheads based on the normal operating capacity but excluding borrowing costs.

Costs of inventories are determined on weighted average basis. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

XX. Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive), as a result of past events, and it is probable that an outflow of resources, that can be reliably estimated, will be required to settle such an obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the balance sheet date, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

Onerous contracts

Present obligations arising under onerous contracts are recognised and measured as provisions. An onerous contract is considered to exist where the Group has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received from the contract.

XXI. Financial Instruments

Financial assets and financial liabilities are recognised when an entity becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through Statement of Profit and Loss (FVTPL)) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit and loss are recognised immediately in Consolidated Statement of Profit and Loss.

A. Financial assets

a) Recognition and initial measurement

A financial asset is initially recognised at fair value and, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue. Purchases and sales of financial assets are recognised on the trade date, which is the date on which the Group becomes a party to the contractual provisions of the instrument.

b) Classification of financial assets

Financial assets are classified, at initial recognition and subsequently measured at amortised cost, fair value through other comprehensive income (OCI) and fair value through profit and loss.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated at FVTPL:

- › The asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- › The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

A debt instrument is classified as FVTOCI only if it meets both of the following conditions and is not recognised at FVTPL;

- › The asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- › The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt instruments included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognised in the Other Comprehensive Income (OCI). However, the Group recognises interest income, impairment losses & reversals and foreign exchange gain or loss in the Consolidated Statement of Profit and Loss. On derecognition of the asset, cumulative gain or loss previously recognised in OCI is reclassified from the equity to Consolidated Statement of Profit and Loss. Interest earned whilst holding FVTOCI debt instrument is reported as interest income using the EIR method.

All equity investments in scope of Ind AS 109 are measured at fair value. Equity instruments which are held for trading and contingent consideration recognised by an acquirer in a business combination to which Ind AS 103 applies are classified as at FVTPL. For all other equity instruments, the Group may make an irrevocable election to present in other comprehensive income subsequent changes in the fair value. The Group makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

If the Group decides to classify an equity instrument as at FVTOCI, then all fair value changes on the instrument, excluding dividends, are recognised in the OCI. There is no recycling of the amounts from OCI to Consolidated Statement of Profit and Loss, even on sale of investment. However, the Group may transfer the cumulative gain or loss within equity.

Equity instruments included within the FVTPL category are measured at fair value with all changes recognised in the Consolidated Statement of Profit and Loss.

All other financial assets are classified as measured at FVTPL.

In addition, on initial recognition, the Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVTOCI as at FVTPL if doing so eliminates or significantly reduces and accounting mismatch that would otherwise arise.

Financial assets at FVTPL are measured at fair value at the end of each reporting year, with any gains and losses arising on remeasurement recognised in consolidated statement of profit and loss. The net gain or loss recognised in consolidated statement of profit and loss incorporates any dividend or interest earned on the financial asset and is included in the 'other income' line item. Dividend on financial assets at FVTPL is recognised when:

- › The Group's right to receive the dividends is established,
- › It is probable that the economic benefits associated with the dividends will flow to the entity,
- › The dividend does not represent a recovery of part of cost of the investment and the amount of dividend can be measured reliably.

c) Derecognition of financial assets

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

d) Impairment

The Group applies the expected credit loss model for recognising impairment loss on financial assets measured at amortised cost, debt instruments at FVTOCI, lease receivables, trade receivables, other contractual rights to receive cash or other financial asset, and financial guarantees not designated as at FVTPL.

Expected credit losses are the weighted average of credit losses with the respective risks of default occurring as the weights. Credit loss is the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive (i.e. all cash shortfalls), discounted at the original effective interest rate (or credit-adjusted effective interest rate for purchased or originated credit-impaired financial assets). The Group estimates cash flows by considering all contractual terms of the financial instrument (for example, prepayment, extension, call and similar options) through the expected life of that financial instrument.

The Group measures the loss allowance for a financial instrument at an amount equal to the lifetime expected credit losses if the credit risk on that financial instrument has increased significantly since initial recognition. If the credit risk on a financial instrument has not increased significantly since initial recognition, the Group measures the loss allowance for that financial instrument at an amount equal to 12-month expected credit losses. 12-month expected credit losses are portion of the life-time expected credit losses and represent the lifetime cash shortfalls that will result if default occurs within the 12 months after the reporting date and thus, are not cash shortfalls that are predicted over the next 12 months.

If the Group measured loss allowance for a financial instrument at lifetime expected credit loss model in the previous year, but determines at the end of a reporting year that the credit risk has not increased significantly since initial recognition due to improvement in credit quality as compared to the previous year, The Group again measures the loss allowance based on 12-month expected credit losses.

When making the assessment of whether there has been a significant increase in credit risk since initial recognition, the Group uses the change in the risk of a default occurring over the expected life of the financial instrument instead of the change in the amount of expected credit losses. To make that assessment, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and considers reasonable and supportable information, that is available without undue cost or effort, that is indicative of significant increases in credit risk since initial recognition.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

For trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 115, The Group always measures the loss allowance at an amount equal to lifetime expected credit losses.

Further, for the purpose of measuring lifetime expected credit loss allowance for trade receivables, the Group has used a practical expedient as permitted under Ind AS 109. This expected credit loss allowance is computed based on a provision matrix which takes into account historical credit loss experience and adjusted for forward-looking information.

The impairment requirements for the recognition and measurement of a loss allowance are equally applied to debt instruments at FVTOCI except that the loss allowance is recognised in other comprehensive income and is not reduced from the carrying amount in the balance sheet.

The Group has performed sensitivity analysis on the assumptions used and based on current indicators of future economic conditions, the Group expects to recover the carrying amount of these assets.

e) **Effective interest method**

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant year. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter year, to the net carrying amount on initial recognition.

Income is recognised on an effective interest basis for debt instruments other than those financial assets classified as at FVTPL. Interest income is recognised in the consolidated statement of profit and loss and is included in the 'Other income' line item.

B. **Financial liabilities and equity instruments**

a) **Classification as debt or equity**

Debt and equity instruments issued by a group entity are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

b) **Equity instruments**

An equity instrument is any contract that evidences a residual interest in the assets of an

entity after deducting all of its liabilities. Equity instruments issued by the Group are recognised at the proceeds received, net of direct issue costs.

Repurchase of the Group's own equity instruments is recognised and deducted directly in equity. No gain or loss is recognised in Consolidated Statement of Profit and Loss on the purchase, sale, issue or cancellation of the Group's own equity instruments.

c) **Financial liabilities**

Financial liabilities are classified as either financial liabilities 'at FVTPL' or 'other financial liabilities'.

Financial liabilities at FVTPL:

Financial liabilities are classified as at FVTPL when the financial liability is either held for trading or it is designated as at FVTPL.

A financial liability is classified as held for trading if:

- › it has been incurred principally for the purpose of repurchasing it in the near term; or
- › on initial recognition it is part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- › it is a derivative that is not designated and effective as a hedging instrument.

A financial liability other than a financial liability held for trading may be designated as at FVTPL upon initial recognition if:

- › such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise;
- › the financial liability forms part of a group of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Group's documented risk management or investment strategy, and information about the grouping is provided internally on that basis; or
- › it forms part of a contract containing one or more embedded derivatives, and Ind AS 109 permits the entire combined contract to be designated as at FVTPL in accordance with Ind AS 109.

Financial liabilities at FVTPL are stated at fair value, with any gains or losses arising on remeasurement recognised in Consolidated Statement of Profit and Loss. The net gain or loss recognised in Consolidated Statement of Profit and Loss incorporates any interest paid on the financial liability and is included

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

in the Consolidated Statement of Profit and Loss. For liabilities designated as FVTPL, fair value gains/losses attributable to changes in own credit risk are recognised in OCI.

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or they expire. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in the Consolidated Statement of Profit and Loss.

Other financial liabilities:

The Group enters into deferred payment arrangements (acceptances) whereby overseas lenders such as banks and other financial institutions make payments to supplier's banks for import of raw materials and property, plant and equipment. The banks and financial institutions are subsequently repaid by the Group at a later date providing working capital benefits. These arrangements are in the nature of credit extended in normal operating cycle and these arrangements for raw materials are recognised as Acceptances (under trade payables) and arrangements for property, plant and equipment are recognised as other financial liabilities. Interest borne by the Group on such arrangements is accounted as finance cost. Other financial liabilities (including borrowings and trade and other payables) are subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities:

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. An exchange between with a lender of debt instruments with substantially different terms is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. Similarly, a substantial modification of the terms of an existing financial liability (whether or not attributable to the financial difficulty of the debtor) is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in the Consolidated Statement of Profit or Loss.

d) Derivative financial instruments

The Group enters into a variety of derivative financial instruments to manage its exposure to interest rate, commodity price and foreign

exchange rate risks, including foreign exchange forward contracts, commodity forward contracts, interest rate swaps and cross currency swaps.

Derivatives are initially recognised at fair value at the date the derivative contracts are entered into and are subsequently remeasured to their fair value at the end of each reporting year. The resulting gain or loss is recognised in Consolidated Statement of Profit and Loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in Consolidated Statement of Profit and Loss depends on the nature of the hedge item.

e) Embedded derivatives

An embedded derivative is a component of a hybrid (combined) instrument that also includes a non-derivative host contract – with the effect that some of the cash flows of the combined instrument vary in a way similar to a stand-alone derivative. An embedded derivative causes some or all of the cash flows that otherwise would be required by the contract to be modified according to a specified interest rate, financial instrument price, commodity price, foreign exchange rate, index of prices or rates, credit rating or credit index, or other variable, provided in the case of a non-financial variable that the variable is not specific to a party to the contract. Reassessment only occurs if there is either a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required or a reclassification of a financial asset out of the fair value through profit and loss.

If the hybrid contract contains a host that is a financial asset within the scope of Ind AS 109, the Group does not separate embedded derivatives. Rather, it applies the classification requirements contained in Ind AS 109 to the entire hybrid contract. Derivatives embedded in all other host contracts are accounted for as separate derivatives and recorded at fair value if their economic characteristics and risks are not closely related to those of the host contracts and the host contracts are not held for trading or designated at fair value through profit and loss. These embedded derivatives are measured at fair value with changes in fair value recognised in profit and loss, unless designated as effective hedging instruments.

f) Hedge accounting

The Group designates certain hedging instruments, which include derivatives, embedded derivatives and non-derivatives in respect of foreign currency, interest rate and

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

commodity risk, as either cash flow hedge, fair value hedge or hedges of net investments in foreign operations. Hedges of foreign currency risk on firm commitments are accounted for as cash flow hedges.

At the inception of the hedge relationship, the entity documents the relationship between the hedging instrument and the hedged item, along with its risk management objectives and its strategy for undertaking various hedge transactions. Furthermore, at the inception of the hedge and on an ongoing basis, the Group documents whether the hedging instrument is highly effective in offsetting changes in fair values or cash flows of the hedged item attributable to hedged risk.

(i) Fair value hedges

Changes in fair value of the designated portion of derivatives that qualify as fair value hedges are recognised in the Consolidated Statement of Profit and Loss immediately, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk. The change in the fair value of the designated portion of hedging instrument and the change in the hedged item attributable to hedged risk are recognised in the Consolidated Statement of Profit and Loss in the line item relating to the hedged item.

The Group designates only the spot component for derivative instruments in fair value Hedging relationship. The Group defers changes in the forward element of such instruments in hedging reserve and the same is amortised over the period of the contract.

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated, or exercised, or when it no longer qualifies for hedge accounting. For fair value hedges relating to items carried at amortised cost, the fair value adjustment to the carrying amount of the hedged item arising from the hedged risk is amortised to profit and loss from that date.

(ii) Cash flow hedges

The effective portion of changes in fair value derivatives and non-derivatives that are designated and qualify as cash flow hedges is recognised in other comprehensive income and accumulated under the heading of cash flow hedging reserve. The gain or loss relating to the ineffective portion is recognised

immediately in Consolidated Statement of Profit and Loss.

Amounts previously recognised in other comprehensive income and accumulated in equity relating to effective portion as described above are reclassified to profit and loss in the years when the hedged item affects profit and loss, in the same line as the recognised hedged item. However, when the hedged forecast transaction results in the recognition of a non-financial asset or a non-financial liability, such gains or losses are transferred from equity (but not as a reclassification adjustment) and included in the initial measurement of the cost of the non-financial asset or non-financial liability.

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated, or exercised, or when it no longer qualifies for hedge accounting. Any gain or loss recognised in other comprehensive income and accumulated in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised in profit and loss. When a forecast transaction is no longer expected to occur, the gain or loss accumulated in equity is recognised immediately in profit and loss.

(iii) Hedges of net investments in a foreign operation

Hedges of net investments in a foreign operation, including a hedge of a monetary item that is accounted for as part of the net investment, are accounted for in a way similar to cash flow hedges. Gains or losses on the hedging instrument relating to the effective portion of the hedge are recognised in other comprehensive income and accumulated under the heading of foreign currency translation reserve. The gains or losses relating to the ineffective portion are recognised immediately in the profit or loss.

Gains and losses on the hedging instrument relating to the effective portion of the hedge accumulated in the foreign currency translation reserve are reclassified to Consolidated Statement of Profit and Loss on the disposal of the foreign operation.

XXII. Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

The Board of directors of the Company has been identified as the Chief Operating Decision Maker which reviews and assesses the financial performance and makes the strategic decisions.

XXIII. Cash and cash equivalents

Cash and cash equivalent in the Balance Sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to insignificant risk of changes in value.

For the purpose of the Consolidated Statement of cash flows, cash and cash equivalent consists of cash and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Group's cash management.

XXIV. Earnings per share

Basic earnings per share is computed by dividing the profit or loss after tax by the weighted average number of equity shares outstanding during the year. The weighted average number of equity shares outstanding during the year is adjusted for treasury shares, bonus issue, bonus element in a rights issue to existing shareholders, share split and reverse share split (consolidation of shares).

Diluted earnings per share is computed by dividing the profit/(loss) after tax as adjusted for dividend, interest and other charges to expense or income (net of any attributable taxes) relating to the dilutive potential equity shares, by the weighted average number of equity shares considered for deriving basic earnings per share and the weighted average number of equity shares which could have been issued on the conversion of all dilutive potential equity shares including the treasury shares held by the Company to satisfy the exercise of the share options by the employees.

3. Key sources of estimation uncertainty and critical accounting judgements

In the course of applying the policies outlined in all notes under Section 2 above, the Company is required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the year in which the estimate is revised if the revision affects only that year, or in the year of the revision and future year, if the revision affects current and future year.

A) Key sources of estimation uncertainty**i) Useful lives of property, plant and equipment**

Management reviews the useful lives of property, plant and equipment at least once a year. Such lives are dependent upon an assessment of both the technical lives of the assets and also their likely economic lives based on various internal and external factors including relative efficiency and operating costs. This reassessment may result in change in depreciation and amortisation expected in future periods.

ii) Impairment of investments in joint ventures and associate

Determining whether the investments in joint ventures and associate are impaired requires an estimate in the value in use of investments. In considering the value in use, the Directors have anticipated the future commodity prices, capacity utilisation of plants, operating margins, mineable resources and availability of infrastructure of mines, discount rates and other factors of the underlying businesses / operations of the investee companies as more fully described in note 48. Any subsequent changes to the cash flows due to changes in the above-mentioned factors could impact the carrying value of investments.

iii) Contingencies

In the normal course of business, contingent liabilities may arise from litigation and other claims against the Company. Potential liabilities that are possible but not probable of crystallising or are very difficult to quantify reliably are treated as contingent liabilities. Such liabilities are disclosed in the notes but are not recognised. The cases which have been determined as remote by the Group are not disclosed.

Contingent assets are neither recognised nor disclosed in the financial statements unless when an inflow of economic benefits is probable.

iv) Fair value measurements

When the fair values of financial assets or financial liabilities recorded or disclosed in the financial statements cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the DCF model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Judgements include consideration of inputs such as liquidity risk, credit risk and volatility.

v) Taxes

Pursuant to the announcement of the changes in corporate tax regime, the Companies have an option to either opt for the new tax regime or

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

continue to pay taxes as per the old applicable tax structure together with the other benefits available to the Companies including utilisation of the MAT credit available. This requires significant estimation in determining in which year the Group would migrate to the new tax regime basis future year's taxable profits including the impact of ongoing expansion plans of the Company and consequential utilisation of available MAT credit. Accordingly, in accordance with IND AS 12 - Income Taxes, deferred tax assets and liabilities are required to be measured at the tax rates that are expected to apply to the year when the asset is realised, or liability is settled, based on the tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

During the year, the Group has assessed the outstanding deferred tax liability, and written back an amount to the extent of ₹2,225 crores to the Consolidated Statement of Profit and Loss. This is arising from the re-measurement of deferred tax liability that is expected to reverse in future when the Company and one of its subsidiary would migrate to the new tax regime.

vi) Impairment of Goodwill

Determining whether the goodwill acquired in business combinations are impaired, requires an estimate of recoverable amount of the Group's cash Generating unit (or groups of cash generating units). In considering the recoverable value of cash generating unit, the management have anticipated the future benefits to arise from commodity prices, capacity utilisation of plants, mineable resources and availability of infrastructure of mines, discount rates and other factors of the underlying unit. If the recoverable amount of cash generating unit is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro rata based on the carrying amount of each asset in the unit. Any Impairment loss for goodwill is recognised directly in the Consolidated Statement of Profit and Loss.

vii) Relating to the global health pandemic from COVID-19

On 11 March 2020, the World Health Organisation characterised the outbreak of a strain of the new coronavirus ("COVID-19") as a pandemic. This outbreak is causing significant disturbances and slow down of economic activity. The Group's operations were impacted in the month of March 2020, due to scaling down / suspending production across all plants following nationwide lockdown announced by the Government of India in view of COVID-19. The Government of

India permitted certain additional activities from 20 April 2020 in non-containment zones, subject to requisite approvals as may be required. The Group could secure the requisite approvals and has accordingly commenced operations and is gradually ramping up capacity since then.

In assessing the recoverability of carrying amounts of Group's assets such as property, plant & equipment, goodwill and other assets etc, the Group has considered various internal and external information up to the date of approval of these financial results and concluded that they are recoverable based on the estimate of values of the businesses and assets by independent external valuers which was based on cash flow projections/implied multiple approach. In making the said projections, reliance has been placed on estimates of future prices of iron ore and coal, mineable resources, and assumptions relating to operational performance including significant improvement in capacity utilisation and margins based on forecasts of demand in local markets, and capacity expansion/availability of infrastructure facilities for mines.

The Group has performed sensitivity analysis on the assumptions used and based on current indicators of future economic conditions, the Group expects to recover the carrying amount of these assets. The impact of the global health pandemic may be different from that estimated as at the date of approval of these financial statements and the Group will continue to closely monitor any material changes to future economic conditions.

B) Critical accounting judgements

i) Control over JSW Realty & Infrastructure Private Limited (RIPL)

RIPL has developed a residential township in Vijayanagar, Karnataka on the land taken on lease from the Company for a period of 30 years and provides individual housing units on rent to the employees of the Company or other group companies. RIPL is not allowed to sub-let or assign its rights under the arrangement without prior written consent of the Company. Though the Company does not hold any ownership interest in RIPL, the Company has concluded that the Company has practical ability to direct the relevant activities of RIPL unilaterally, considering RIPL's dependency on the Company for funding significant portion of its operation through subscription to 73.89% of preference share capital amounting to ₹304 crore issued by RIPL and significant portion of RIPL's activities.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

ii) Determining the lease term of contracts with renewal and termination options – Company as lessee

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Group has several lease contracts that include extension and termination options. The Group applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate (e.g., construction of significant leasehold improvements or significant customisation to the leased asset).

iii) Joint control over Monnet Ispat and Energy Limited

The consortium of JSW Steel Limited and AION Investments Private II Limited, completed the acquisition of Monnet Ispat and Energy Limited ("MIEL") through their jointly controlled entity Creixent Special Steels Limited ("CSSL") on 31 August 2018. The Company has made an investment in the year 2018-19 of ₹ 375 crores through equity and redeemable preference shares in CSSL to acquire joint control in MIEL and have an effective shareholding of 23.1% in MIEL. As per the Shareholding agreement, all the relevant activities of CSSL that affect the Company's variable returns from its involvement with CSSL/ MIEL have to be decided unanimously by a Steering Committee on which the Company has representation and thus the Company has concluded that it has joint control over CSSL.

iv) Incentives under the State Industrial Policy

The Company units at Dolvi in Maharashtra and Vijayanagar in Karnataka are eligible for incentives under the respective State Industrial Policy and

have been availing incentives in the form of VAT deferral / CST refunds.

The State Government of Maharashtra ('GoM') vide its Government Resolution (GR) issued the modalities for sanction and disbursement of incentives, under GST regime, and introduced certain new conditions / restrictions for accruing incentive benefits granted to the Company including denying incentives in certain cases.

The management has evaluated the impact of other conditions imposed and has obtained legal advice on the tenability of these changes in the said scheme. Based on such legal advice, the Company has also made the representation to GOM and believes that said Incentives would continue to be made available to the Company under the GST regime, since the new conditions are not tenable legally and will contest these changes appropriately.

Accordingly, the Company has recognised grant income without giving effect to the above restrictions and the cumulative amount receivable towards the same is considered to be good and recoverable.

C) New and amended accounting standards:**Ind AS 116 – Leases**

Ind AS 116 supersedes Ind AS 17 Leases including evaluating the substance of transactions involving the legal form of a Lease. The standard sets out the principles for the recognition, measurement, presentation and disclosure of leases and requires lessees to account for all leases under a single on-balance sheet model.

Lessor accounting under Ind AS 116 is substantially unchanged under Ind AS 17. Lessors will continue to classify leases as either operating or finance leases using similar principles as in Ind AS 17. Therefore, Ind AS 116 did not have an impact for leases where the Company is the lessor.

The Group adopted Ind AS 116 using the modified retrospective method of adoption with the date of initial application of 1 April 2019. Under this method, the standard is applied retrospectively with the cumulative effect of initially applying the standard recognised at the date of initial application.

Effective 1 April 2019, the Group has adopted Ind AS 116 'Leases' and applied the standard to all lease contracts existing on the date of initial application i.e. 1 April 2019. The Group has used the modified

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

retrospective approach for transitioning to Ind AS 116 with right-of-use asset recognised at an amount equal to the lease liability adjusted for any prepayments/accruals recognised in the balance sheet immediately before the date of initial application. Accordingly, comparatives for the year ended 31 March 2019 have not been retrospectively adjusted.

Upon adoption of Ind AS 116, the Group applied a single recognition and measurement approach for all leases except for short-term leases and leases of low-value assets. Refer to Note 1 (IV) Leases for the accounting policy beginning 1 April 2019. The standard provides specific transition requirements and practical expedients, which have been applied by the Group.

Leases previously classified as finance leases

The Group applied the practical expedients provided in Ind AS 116 and did not change the initial carrying amounts of recognised assets and liabilities at the date of initial application for leases previously classified as finance leases (i.e., the right-of-use assets and lease liabilities equal the lease assets and liabilities recognised under Ind AS 17). The requirements of Ind AS 116 was applied to these leases from 1 April 2019.

Leases previously accounted for as operating leases

The Group recognised right-of-use assets and lease liabilities for those leases previously classified as operating leases, except for short-term leases and leases of low-value assets. The right-of-use assets were recognised based on the amount equal to the lease liabilities, adjusted for any related prepaid and accrued lease payments previously recognised. Lease liabilities were recognised based on the present value of the remaining lease payments, discounted using the incremental borrowing rate at the date of initial application.

The Group also applied the available practical expedients wherein it:

- › Used a single discount rate to a portfolio of leases with reasonably similar characteristics
- › Relied on its assessment of whether leases are onerous immediately before the date of initial application
- › Applied the short-term leases exemptions to leases with lease term that ends within 12 months at the date of initial application
- › Excluded the initial direct costs from the measurement of the right-of-use asset at the date of initial application
- › Used hindsight in determining the lease term where the contract contains options to extend or terminate the lease.

Most of the contracts that contains extension terms are on mutual agreement between both the parties and hence the potential future rentals cannot be assessed. Certain contracts where the extension terms are unilateral are with unrelated parties and hence there is no certainty about the extension being exercised.

The weighted average incremental borrowing rate applied to the newly recognised lease liabilities pursuant to Ind AS 116 adoption as at 1 April 2019 is 9%.

Based on the above, as at 1 April 2019:

Right-of-use asset of ₹ 3,702 crores and a lease liability of ₹ 2,331 crores on the date of initial application, including right-of-use asset amounting to ₹ 2,515 crores and lease liability amounting to ₹ 1,957 crores recognised as finance lease asset and obligation respectively under erstwhile lease standard as at 31 March 2019.

NOTES

AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

4. Property, plant and equipment

Particulars	Freehold land	Leasehold land	Buildings (owned)	Buildings (on finance lease)	Plant and equipment (owned)	Plant and equipment (on finance lease)	Furniture and fixtures	Vehicles and aircrafts	Office equipment	Mining development and projects	Total
											₹ in crores
Cost / deemed cost											
At 1 April 2018	1,426	711	8,454	9	53,299	2,772	119	144	69	942	67,945
Additions	103	53	700	18	5,002	385	28	23	16	21	6,349
Acquired pursuant to business combination	254	-	205	-	1,262	-	-	@	1	-	1,722
Deductions	6	-	3	-	296	-	5	10	1	-	321
Other adjustments (refer note c below)	-	-	-	-	263	-	-	-	-	-	263
Translation reserve	(5)	-	49	-	289	-	@	@	@	61	394
At 31 March 2019	1,772	764	9,405	27	59,819	3,157	142	157	85	1,024	76,352
Transfer out to ROU assets	-	764	-	27	-	3,157	-	-	-	-	3,948
Additions	28	-	507	-	1,949	-	9	18	25	10	2,546
Acquired pursuant to business combination (refer note 40)	7	-	28	-	180	-	-	-	-	-	215
Deductions	17	-	4	-	204	-	1	11	-	-	237
Other adjustments (refer note c below)	-	-	-	-	311	-	-	-	-	-	311
Translation reserve	26	-	104	-	603	-	1	1	1	95	831
At 31 March 2020	1,816	-	10,040	-	62,644	-	151	165	111	1,129	76,056
Accumulated depreciation and impairment											
At 1 April 2018	4	25	1,163	1	8,520	487	47	38	29	577	10,891
Depreciation	-	9	390	1	3,382	180	14	17	13	6	4,012
Deductions	-	-	1	-	261	-	1	6	1	-	270
Translation reserve	@	-	10	-	67	-	@	@	-	38	115
At 31 March 2019	4	34	1,562	2	11,708	667	60	49	41	621	14,748
Transfer out to ROU assets	-	34	-	2	-	667	-	-	-	-	703
Depreciation	-	-	390	-	3,491	-	15	18	20	9	3,943
Deductions	-	-	1	-	164	-	1	5	-	-	171
Impairment (refer note 47)	-	-	3	-	77	-	-	-	-	143	221
Translation reserve	-	-	23	-	183	-	-	-	-	60	266
At 31 March 2020	4	-	1,977	-	15,287	-	74	62	61	833	18,298
Net book value											
At 31 March 2020	1,812	-	8,063	-	47,357	-	77	103	50	296	57,758
At 31 March 2019	1,768	730	7,843	25	48,111	2,490	82	108	44	403	61,604

@ - between ₹ (0.50) crore to ₹ 0.50 crore

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Notes:

		As at 31 March 2020	₹ in crores As at 31 March 2019
a) Freehold land which is yet to be registered in the name group entities	Acre	20	21
	Deemed cost	9	14
b) Freehold land and buildings which have been/agreed to be hypothecated/ mortgaged to lenders of related parties	Deemed cost	111	82
c) Other adjustments comprises:			
Borrowing cost		15	26
Foreign exchange loss / (gain) (including regarded as an adjustment to borrowing costs)		296	237

d) Assets given on operating lease:

(i) The Group has entered into lease arrangements, for renting the following:

Category of Asset	Area	Period
Land at Vijayanagar	491 acres	8 months to 30 years
Land at Dolvi along with certain buildings	43 acres	3 years to 20 years
Land at Palwal	6 acres	15 years
Office Premises at Mittal Tower	1,885 sq. feet	24 months
Office Premises at CBD Belapur	33,930 sq. feet	5 years
Building for Vijayanagar Sports Institute	1,96,647 sq. feet	3 years
Hospital premises at Vijayanagar	81,500 sq. feet	20 years
Land at Vasind	22,303 sq. mtr.	25 years

The agreements are renewable & cancellable by mutual consent of both parties. The rent paid on above is based on mutually agreed rates.

(ii) Disclosure in respect of assets given on operating lease included in following heads:

Particulars	As at 31 March 2020	₹ in crores As at 31 March 2019
Land		
Cost/Deemed cost	86	65
Building		
Cost/Deemed cost	119	102
Accumulated depreciation	10	8
Depreciation for the year	4	4

e) Certain property, plant and equipment are pledged against borrowings, the details relating to which have been described in Note 21 and 27.

f) Property, plant and equipment includes proportionate share (50%) of assets under joint operation as below:

Particulars	Buildings (Owned)	₹ in crores Plant and equipment (Owned)
Cost / deemed cost		
At 31 March 2018	476	7
Additions	-	-
At 31 March 2019	476	7
Additions	-	-
At 31 March 2020	476	7
Accumulated depreciation		
At 31 March 2018	48	2
Depreciation expense	16	1
At 31 March 2019	64	3
Depreciation expense	12	-
At 31 March 2020	76	3
Net book value		
At 31 March 2020	400	4
At 31 March 2019	412	4

5. Capital work-in-progress includes exchange fluctuation loss (including regarded as an adjustment to borrowing costs of ₹936 crores (previous year ₹317 crores) and borrowing cost of ₹ 648 crores (previous year ₹ 194 crores), capitalised during the year.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

6. Right of Use assets and Lease liability

Particulars	Land	Buildings	Plant and Equipment	₹ in crores Total
Transfer in Right of use assets				
Gross block	764	27	3,157	3,948
Accumulated depreciation	(34)	(2)	(667)	(703)
Additions (recognised pursuant to IND AS 116 adoption)	76	27	354	457
Right of use assets on initial recognition as on 1 April 2019	806	52	2,844	3,702
Additions	-	-	24	24
Depreciation	9	16	236	261
Translation reserve	-	-	6	6
At 31 March 2020	797	36	2,638	3,471

Leasehold land aggregating to ₹67 crores wherein the lease deed has expired and the Company has a right to convert the land into freehold land subject to complying with certain conditions. The Company is in the process of converting the title into freehold as per the lease cum sale agreement.

Lease liabilities

Particulars	₹ in crores
At 1 April 2019 (transferred from finance lease obligations)	1,957
Additional leases (recognised pursuant to Ind AS 116 adoption)	374
Lease liabilities on initial recognition as on 1 April 2019	2,331
Additions	31
Interest accrued	252
Lease principal payments	(177)
Lease interest payments	(252)
Others	(135)
At 31 March 2020	2,050
Current	306
Non-current	1,744

The table below provides details regarding the contractual maturities of lease liabilities as at 31 March 2020 on an undiscounted basis:

Particulars	₹ in crores
Less than 1 year	552
1-5 years	1,589
More than 5 years	954
At 31 March 2020	3,095

The Group does not face a significant liquidity risk with regard to its lease liabilities as the current assets are sufficient to meet the obligations related to lease liabilities as and when they fall due.

The Group has lease contracts for machinery that contains variable payments amounting to ₹ 427 crores shown under Cost of material consumed.

The Group has recognised ₹54 crores as rent expenses during the year which pertains to short-term lease/ low value asset which was not recognised as part of right of use asset.

The leases that the Group has entered with lessors are generally long-term in nature and no changes in terms of those leases are expected due to the COVID-19.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

7. Goodwill

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Cost / deemed cost		
Balance at the beginning of the year	1,831	1,642
Acquired pursuant to business combination (refer note 40)	15	90
Translation reserve	156	99
Balance at the end of the year (a)	2,002	1,831
Accumulated amortisation and impairment		
Balance at the beginning of the year	991	935
Impairment (refer note 47)	513	-
Translation reserve	83	56
Balance at the end of the year (b)	1,587	991
Net book value (a-b)	415	840

Allocation of goodwill to Cash Generating Units (CGU's)

CGU	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Coal mines at West Virginia, USA	266	244
Iron ore mines at Chile	-	471
Steel plant at Mingo Junction, USA	98	90
Others	51	35
Total	415	840

Alawest coal mines at West Virginia, USA

The recoverable amount of Alawest coal mines is determined based on a value in use calculation which uses cash flow projections based on financial budgets approved by the directors covering the mining lease concession period, and a pre-tax discount rate of 16.7% per annum (18.0% for 31 March 2019). The discount rate commensurate with the risk specific to the projected cash flow and reflects the rate of return required by an investor.

Cash flow projections during the budget period are based on estimated coal extraction schedule and future prices of coal determined based on the average of coal prices published in various analyst reports. The projections do not consider growth rate in the coal prices from the year 2023-24 onwards.

Considering past trend of movement in coal prices, the management believes that the following changes in these key estimates would result into carrying amount exceeding the recoverable amount:

- Decrease in coal prices by 1% would result into change in recoverable value by ₹ 29 crores.
- Decrease in extraction schedule by 5% would result into change in recoverable value by ₹44 crores.

Steel plant at Mingo Junction, USA

The recoverable amount of steel plant is determined based on a value in use calculation which uses cash flow projections based on financial budgets approved by the directors, and a pre-tax discount rate of 18.4% per annum. The discount rate commensurate with the risk specific to the projected cash flow and reflects the rate of return required by an investor.

Cash flow projections during the budget period are based on estimated steel production till FY 2023-24 and future prices of steel prices. The projections do not consider growth rate in production and price in terminal year.

Considering past trend of movement in steel prices, the management believes that the following changes in these key estimates would result into carrying amount exceeding the recoverable amount:

- Decrease in steel prices by 1% would result into change in recoverable value by ₹ 119 crores.
- Decrease in production schedule by 5% would result into change in recoverable value by ₹234 crores.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

8. Other intangible assets

Particulars	Computer software	Licences	Mining concession	Port concession	₹ in crores Total
Cost / deemed cost					
At 1 April 2018	105	36	23	1	165
Additions	29	-	105	-	134
Acquired pursuant to business combination	2	5	-	-	7
Disposals	@	-	-	-	@
Translation reserve	@	@	@	@	@
At 31 March 2019	136	41	128	1	306
Additions	34	9	154	-	197
Disposals	-	-	-	-	-
Translation reserve	-	2	1	-	3
At 31 March 2020	170	52	283	1	506
Accumulated amortisation and impairment					
At 1 April 2018	62	15	1	-	78
Amortisation	18	5	6	-	29
Disposals	@	-	-	-	@
Translation reserve	(1)	@	-	-	(1)
At 31 March 2019	79	20	7	-	106
Amortisation	20	8	14	-	42
Disposals	-	-	-	-	-
Impairment (refer note 47)	-	-	6	1	7
Translation reserve	1	-	-	-	1
At 31 March 2020	100	28	27	1	156
Net book value					
At 31 March 2020	70	24	256	-	350
At 31 March 2019	57	21	121	1	200

@ - Less than ₹0.50 crore

9. Investments in joint ventures

Particulars	Paid up value	As at 31 March 2020		As at 31 March 2019	
		No. of Shares	₹ in crores	No. of Shares	₹ in crores
Investment in equity shares accounted for using equity method					
Joint ventures					
Gourangdih Coal Limited					
Equity shares	₹ 10 each	2,450,000	2	2,450,000	2
Add: Share of profit/(loss) (net)			@		@
			2		2
JSW MI Steel Service Centre Private Limited					
Equity shares	₹ 10 each	66,500,000	67	66,500,000	67
Add: Share of profit/(loss) (net)			18		14
			85		81
JSW Severfield Structures Limited					
Equity shares	₹ 10 each	198,937,940	198	198,937,940	198
Add: Share of profit/(loss) (net)			(35)		(65)
			163		133
Rohne Coal Company Private Limited					
Equity shares	₹ 10 each	490,000	@@	490,000	@@
Add: Share of profit/(loss) (net)			@@@		@@@
			-		-
JSW Vallabh Tin Plate Private Limited (refer note 40)					
Equity shares	₹ 10 each	-	-	25,019,600	30
Add: Share of profit/(loss) (net)			-		(1)
			-		29
Vijayanagar Minerals Private Limited					
Equity shares	₹ 10 each	4,000	@@@@	4,000	@@@@
Add: Share of profit/(loss) (net)			2		2
			2		2

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Particulars	Paid up value	As at 31 March 2020		As at 31 March 2019	
		No. of Shares	₹ in crores	No. of Shares	₹ in crores
Creixent Special Steels Limited					
Equity shares	₹ 10 each	4,800,000	255	4,800,000	255
Add: Share of profit/(loss) (net)			(224)		(78)
			31		177
Monnet Ispat and Energy Limited					
Equity shares	₹ 10 each	399	8	399	8
			8		8
Geo Steel LLC (refer note a below)					
Investment			-		26
Add: Share of profit/(loss) (net)			-		178
			-		204
Total			283		628
Unquoted					
Aggregate book value			283		628

Note:

- a) During the year, a subsidiary of the Company has sold 39% stake in Geo Steel LLC. Consequent to the sale, GEO Steel ceased to be a joint venture of the Group w.e.f. 28 January 2020.

@ - ₹ 0.18 crore (previous year 0.15 crore)

@@ - ₹ 0.49 crore

@@@ - ₹ (0.49) crore

@@@@ - ₹ 40,000/-

₹ - ₹ 3,990/-

10. Investments (non-current)

Particulars	Paid up value	As at 31 March 2020		As at 31 March 2019	
		No. of Shares	₹ in crores	No. of Shares	₹ in crores
A Investment in equity instruments					
Fully paid up					
Quoted (at fair value through other comprehensive income)					
JSW Energy Limited	₹ 10 each	101,605,500	434	101,605,500	738
Unquoted (at fair value through other comprehensive income)					
Tarapur Environment Protection Society	₹ 100 each	244,885	4	244,885	4
Toshiba JSW Power Systems Private Limited	₹ 10 each	11,000,000	-	11,000,000	-
MJSJ Coal Limited	₹ 10 each	10,461,000	9	10,461,000	9
SICOM Limited	₹ 10 each	600,000	5	600,000	5
Kalyani Mukand Limited	₹ 1 each	480,000	\$	480,000	\$
Ispat Profiles India Limited	₹ 1 each	1,500,000	\$	1,500,000	\$
Vallabh Steels Limited	₹ 10 each	295,000	\$	-	-
SBI Infrastructure Fund	₹ 10 each	40,000	\$	-	-
Geo Steel LLC			45	-	-
B Investments in preference shares					
Fully paid up					
Joint ventures					
Unquoted (at fair value through profit or loss)					
Rohne Coal Company Private Limited					
1% non-cumulative preference shares	₹ 10 each	23,642,580	-	23,642,580	-
1% Series-A non-cumulative preference shares	₹ 10 each	7,152,530	4	7,152,530	5
1% Series-B non-cumulative preference shares	₹ 10 each	1,661,686	2	1,370,786	1
Unquoted (at amortised cost)					
Creixent Special Steels Limited					
0.01% Redeemable preference shares I	₹ 10 each	171,969,200	207	171,969,200	184
0.01% Redeemable preference shares II	₹ 10 each	198,300,410	211	198,300,410	190
Monnet Ispat and Energy Limited					
0.01% compulsorily convertible, non-cumulative preference shares	₹ 10 each	601	@@	601	@@
Others					
Unquoted (at fair value through profit or loss)					
JSW Investments Private Limited					
8% Non-Cumulative Non-Convertible Preference shares	₹ 10 each	100,000,000	47	100,000,000	45
Unquoted (at cost)					
Metal interconnector SCPA	EUR 1 each	1,192,771	14	1,192,771	13

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Particulars	Paid up value	As at 31 March 2020		As at 31 March 2019	
		No. of Shares	₹ in crores	No. of Shares	₹ in crores
C Investments in government securities (unquoted - Others) (at amortised cost)					
National Savings Certificates (pledged with commercial tax department)			@		@
Total			982		1,194
Less: Aggregate amount of provision for impairment in the value of investments			(8)		(10)
Total			974		1,184
Quoted					
Aggregate book value			434		738
Aggregate market value			434		738
Unquoted					
Aggregate book value (net of impairment)			540		446
Investment at cost/deemed cost			59		13
Investment at fair value through other comprehensive income			452		756
Investment at fair value through profit and loss			45		41
Investment at amortised cost			418		374

₹ 1, @ - ₹ 0.15 crore, @@ - ₹6,010/-

11. Loans (unsecured)

₹ in crores

Particulars	As at 31 March 2020		As at 31 March 2019	
	Non-current	Current	Non-current	Current
Loans				
to related parties	141	508	140	411
to other body corporates	17	13	9	57
Security deposits	623	223	294	93
Less: Allowance for doubtful loans	(9)	(2)	(10)	-
Total	772	742	433	561
Notes:				
Loans Receivable Considered good	772	742	433	561
Loans Receivable which have significant increase in Credit Risk				
Loans Receivable - credit impaired	-	2	1	-
Loans and advances to other body corporate	9	-	9	-

12. Other financial assets (unsecured)

₹ in crores

Particulars	As at 31 March 2020		As at 31 March 2019	
	Non-current	Current	Non-current	Current
Export benefits and entitlements	25	115	25	115
Insurance claim receivable	-	-	43	-
Application money paid towards securities	1	-	@	-
Receivable for coal block development expenditure	117	-	117	-
Indirect tax balances refund due	-	22	-	73
Government grant incentive income receivable (refer note 31(a))	444	2,473	98	1,949
Interest receivable on loan to related parties	-	11	-	-
Others	121	328	16	160
Less: Allowance for doubtful balances	(12)	(91)	-	(80)
Total	696	2,858	299	2,217
Notes:				
Considered good	696	2,858	299	2,217
Considered doubtful, provided				
Export benefits and entitlements	12	4	-	-
Others	-	87	-	80

@ - Less than ₹ 0.50 crore

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

13. Other assets (unsecured)

₹ in crores

Particulars	As at 31 March 2020		As at 31 March 2019	
	Non-current	Current	Non-current	Current
Capital advances	1,000	-	2,064	-
Less: Allowances for doubtful advances	(7)	-	(8)	-
(A)	993	-	2,056	-
Advances to suppliers	271	1,154	272	882
Export benefits and entitlements	56	78	56	87
Advance royalty	94	-	90	-
Security deposits	164	86	156	159
Indirect tax balances/ recoverable/ credits	1,568	741	1,365	1,132
Prepayments and others	125	253	184	221
Less: Allowances for doubtful advances	(315)	(26)	(254)	(20)
(B)	1,963	2,286	1,869	2,461
Total (A+B)	2,956	2,286	3,925	2,461
Notes:				
Capital advances				
Considered good	993	-	2,056	-
Considered doubtful, provided	7	-	8	-
Other advances				
Considered good	1,963	2,279	1,869	2,461
Considered doubtful, provided				
Advance to suppliers	252	-	250	-
Prepayment and others	17	26	2	20
Indirect tax balances/recoverable/credits	3	-	2	-
Advance Royalty	53	-	-	-

14. Inventories

₹ in crores

Particulars	As at 31 March 2020	As at 31 March 2019
Raw materials (at cost)	6,334	7,153
Work-in-progress (at cost)	451	583
Semi-finished/finished goods (at cost or net realisable value)	4,972	4,564
Production consumables, fuel stock and stores and spares (at cost)	2,085	2,248
Traded goods	22	-
Total	13,864	14,548
Notes:		
Details of stock-in-transit		
Raw materials	2,008	2,189
Production consumables and stores and spares	190	151
Total	2,198	2,340

Write down of inventories to net realisable value amounted to ₹ 291 crores (31 March 2019 – ₹ 47 crores). These were recognised as an expense during the year and included in cost of materials consumed and changes in inventories of finished goods, work-in-progress and stock-in-trade.

Inventories have been pledged as security against certain bank borrowings, the details relating to which have been described in note 21 and 27.

15. Investments (current)

₹ in crores

Particulars	As at 31 March 2020	As at 31 March 2019
Mutual funds (quoted)	2	82
Total	2	82
Quoted		
Aggregate book value	2	82
Aggregate market value	2	82

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

16. Trade receivables

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Trade receivables considered good – Secured	-	4
Trade receivables considered good – Unsecured	4,488	7,068
Trade receivables which have significant increase in credit risk	160	160
Less: Allowance for doubtful debts	(143)	(72)
Trade Receivables – credit impaired	38	34
Less: Allowance for doubtful debts	(38)	(34)
Total	4,505	7,160

Ageing of receivables that are past due:

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
60 – 90 days	91	97
91 – 180 days	164	315
>180 days	308	382
Total	563	794

The credit period on sales of goods ranges from 7 to 90 days with or without security.

Before accepting any new customer, the Group uses an external credit scoring system to assess the potential customer's credit quality and defines credit limits by customer. Limits and scoring attributed to customers are reviewed once a year.

The Group does not generally hold any collateral or other credit enhancements over these balances nor does it have a legal right to offset against any amounts owed by the Group to the counterparty.

Trade receivable have been given as collateral towards borrowings, the details relating to which has been described in note 21 and 27.

Credit risk management regarding trade receivables has been described in note 43 (H).

Trade receivables from related party has been disclosed in note 44.

Trade receivables does not include any receivables from directors and officers of the Company.

17. (a) Cash and cash equivalents

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Balances with banks		
In current accounts	1,887	566
In term deposit accounts with maturity less than 3 months at inception	2,078	4,908
Cheques on hand	-	100
Cash on hand	1	7
Total	3,966	5,581

17. (b) Bank balances other than cash and cash equivalents

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Earmarked balances in current account	35	29
Balance with banks		
In term deposit accounts		
with maturity more than 3 months but less than 12 months at inception	7,790	285
with maturity more than 12 months at inception	161	150
In margin money	51	142
Total	8,037	606

Earmarked bank balance are restricted in use and it relates to unclaimed dividend and balance with banks held as margin money for security against the guarantee.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

18. Derivative assets

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Forward contracts	278	250
Commodity contracts	@	50
Commodity options	-	@
Interest rate swaps	1	20
Currency options	15	1
Total	294	321

@ - Less than ₹ 0.50 crores

19. Equity share capital

Particulars	As at 31 March 2020	As at 31 March 2019	As at 31 March 2020	As at 31 March 2019
	Number of shares		Amount (₹ in crores)	
Share Capital				
(a) Authorised				
Equity shares of the par value of ₹ 1 each	60,15,00,00,000	60,15,00,00,000	6,015	6,015
(b) Issued and subscribed				
(i) Outstanding at the beginning of the year fully paid up	2,41,72,20,440	2,41,72,20,440	242	242
(ii) Less: Treasury shares held under ESOP trust (refer note a below)	(1,48,16,254)	(1,55,08,976)	(2)	(2)
(iii) Outstanding at the end of the year fully paid up	2,40,23,26,186	2,40,17,11,464	240	240
(c) Equity shares forfeited (amount originally paid-up)			61	61
Total			301	301

a) Shares held under ESOP Trust:

The Company has created an Employee Stock Ownership Plan (ESOP) for providing share-based payment to its employees.

ESOP is the primary arrangement under which shared plan service incentives are provided to certain specified employees of the Company and its subsidiaries in India. For the purpose of the scheme, the Company purchases shares from the open market under ESOP trust. The Company treats ESOP trust as its extension and shares held by ESOP trust are treated as treasury shares.

For the details of shares reserved for issue under the Employee Stock Ownership Plan (ESOP) of the Company (refer note 39).

Movement in treasury shares

Particulars	As at 31 March 2020	As at 31 March 2019	As at 31 March 2020	As at 31 March 2019
	Number of shares		Amount (₹ in crores)	
Shares of ₹ 1 each fully paid up held under ESOP Trust				
Equity shares as at 1 April	1,55,08,976	1,09,88,860	2	1
Changes during the year	(6,92,722)	45,20,116	@	@
Equity shares as at 31 March	1,48,16,254	1,55,08,976	2	2

@ - ₹ (0.07) crore (previous year - ₹ 0.45 crore)

B) Rights, preferences and restrictions attached to Equity Shares

The Company has a single class of equity shares. Each shareholder is eligible for one vote per share held. The dividend proposed by the Board of Directors is subject to the approval of the shareholders. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.

c) Shareholders Holding more than 5% share in The Company are set out below

Particulars	As at 31 March 2020		As at 31 March 2019	
	No. of shares	% of shares	No. of shares	% of shares
Equity shares				
JFE Steel International Europe BV	36,25,83,070	15.00%	36,25,83,070	15.00%
JSW Holdings Limited	18,14,02,230	7.50%	17,88,37,230	7.40%
Vividh Finvest Private Limited	14,33,70,690	5.93%	14,19,95,690	5.87%
JSW Techno Projects Management Limited	25,70,51,220	10.63%	24,73,28,450	10.23%

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

- d) **Shares allotted as fully paid-up pursuant to contracts without payment being received in cash during the period of five years immediately preceding the date of the balance sheet are as under:**

Nil

20. Other equity

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
General reserve	9,947	9,899
Retained earnings	16,561	13,736
Other comprehensive income		
Equity instruments through other comprehensive income	172	476
Effective portion of cash flow hedges	(476)	66
Foreign currency translation reserve	(823)	(552)
Foreign currency monetary item translation difference account	-	(57)
Other reserves		
Equity settled share-based payment reserve	122	91
Capital reserve	3,585	3,585
Capital redemption reserve	774	531
Capital reserve on bargain purchase	1,019	1,017
Securities premium reserve	5,417	5,417
Debenture redemption reserve	-	285
Total	36,298	34,494

(i) General reserve

Under the erstwhile Indian Companies Act, 1956, a general reserve was created through an annual transfer of net income at a specified percentage in accordance with applicable regulations. The purpose of these transfers was to ensure that if a dividend distribution in a given year is more than 10.0% of the paid-up capital of the Company for that year, then the total dividend distribution is less than the total distributable reserve for that year.

Consequent to introduction of Companies Act, 2013, the requirement of mandatory transfer of a specified percentage of the net profit to general reserve has been withdrawn and the Company can optionally transfer any amount from the surplus of profit or loss account to the general reserves. This reserve is utilised in accordance with the specific provisions of the Companies Act, 2013.

(ii) Retained earnings

Retained earnings are the profits that the Group has earned till date, less any transfers to general reserve, dividends or other distributions paid to shareholders. Retained earnings includes re-measurement loss/ (gain) on defined benefit plans, net of taxes that will not be reclassified to Consolidated Statement of Profit and Loss. Retained earnings is a free reserve available to the Group.

(iii) Equity instruments through other comprehensive income

The Group has elected to recognise changes in the fair value of certain investment in equity instrument in other comprehensive income. This amount will be reclassified to retained earnings on derecognition of equity instrument.

(iv) Effective portion of cash flow hedges

Effective portion of cash flow hedges represents the cumulative effective portion of gains or losses arising on changes in fair value of hedging instruments entered into for cash flow hedges, which shall be reclassified to profit or loss only when the hedged transaction affects the profit or loss, or included as a basis adjustment to the non-financial hedged item, consistent with the Group accounting policy.

(v) Foreign currency translation reserve

Exchange differences relating to the translation of the results and net assets of the Group's foreign operations from their functional currencies to the Group's presentation currency (i.e. Indian rupees) are recognised directly in other comprehensive income and accumulated in the foreign currency translation reserve. Gains and losses on hedging instruments that are designated as hedging instruments for hedges of net investments in foreign operations are included in the foreign currency translation reserve. Exchange differences previously accumulated in the foreign currency translation reserve (in respect of translating both the net assets of foreign operations and hedges of foreign operations) are reclassified to profit or loss on the disposal of the foreign operation.

(vi) Foreign currency monetary item translation difference account

The Group has continued with the policy adopted for accounting for exchange differences arising from translation of long-term foreign currency monetary items recognised in the consolidated financial statements prepared under previous GAAP for the year ended 31 March 2016. The reserve pertains to exchange differences relating to long-term foreign

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

currency monetary items in so far as they do not relate to acquisition of depreciable capital assets, which are accumulated in "Foreign Currency Monetary Item Translation Difference Account" and amortised in the Statement of Profit and Loss over the balance period of such long-term foreign currency monetary items. The Company has fully amortised the balance in the current year and the outstanding balance as on 31 March 2020 stands to Nil.

(vii) Equity settled share-based payment reserve

The Group offers ESOP, under which options to subscribe for the Company's shares have been granted to certain employees and senior management. The share-based payment reserve is used to recognise the value of equity settled share-based payments provided as part of the ESOP scheme

(viii) Capital reserve

Reserve is created primarily on amalgamation as per statutory requirement. This reserve is utilised in accordance with the specific provisions of the Companies Act, 2013.

(ix) Capital redemption reserve

Reserve is created on redemption of preference shares as per statutory requirement. This reserve is utilised in accordance with the specific provisions of the Companies Act, 2013.

(x) Securities Premium

The amount received in excess of face value of the equity shares is recognised in securities premium. This reserve is utilised in accordance with the specific provisions of the Companies Act, 2013.

(xi) Debenture redemption reserve

Until previous year, the Indian Companies Act requires companies that issue debentures to create a debenture redemption reserve (DRR) from annual profits until such debentures are redeemed. Companies are required to maintain 25% as a reserve of outstanding redeemable debentures. Accordingly, the Company creates DRR at 25% in the penultimate year to the year in which the repayment obligation arises on the Company. The amounts credited to the debenture redemption reserve will not be utilised except to redeem debentures. On redemption the amount will be reclassified to Retained Earnings.

As per the recent amendment in Companies Act, 2013, issued by the Ministry of Corporate Affairs, listed companies are not required to create debenture redemption reserve (DRR). Accordingly, the Company has transferred the such reserve balance to general reserve as on 31 March 2020.

21. Borrowings

Particulars	As at 31 March 2020		As at 31 March 2019	
	Non-current	Current	Non-current	Current
	₹ in crores		₹ in crores	
Bonds (unsecured)	10,554	-	3,459	3,459
Debentures (secured)	5,180	120	2,300	1,841
Term loans:				
Secured	13,022	3,301	12,474	2,760
Unsecured	14,296	2,841	9,790	2,905
Acceptances for capital projects with maturity more than 1 year				
Secured	673	61	-	-
Unsecured	1,057	115	-	-
Deferred government loans (unsecured)	142	25	88	33
Other loans:				
Finance lease obligations (unsecured)	-	-	1,697	260
Preference shares (unsecured)	24	-	20	231
Unamortised upfront fees on borrowing	(275)	(88)	(172)	(82)
Total	44,673	6,375	29,656	11,407
Less: Current maturities of long-term debt clubbed under other financial liabilities (current) (refer note 29)	-	(6,375)	-	(11,407)
Total	44,673	-	29,656	-

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Details of security and terms of repayment

As at 31 March 2020		As at 31 March 2019		Terms of Repayments	Security
Non- Current	Current	Non-Current	Current		
A. Bonds/Debentures					
Bonds (Unsecured)					
-	-	-	3,459	4.75% Repaid on 12 November 2019	
3,769	-	3,459	-	5.25% Repayable on 13 April 2022	
3,769	-	-	-	5.95% Repayable on 18 April 2024	
3,014	-	-	-	5.375% Repayable on 4 April 2025	
10,554	-	3,459	3,459		
Debentures (secured)					
1,000	-	1,000	-	10.02% secured NCDs of ₹ 10,00,000 each are redeemable in two tranches a. ₹ 500 crores on 20 May 2023 b. ₹ 500 crores on 19 July 2023	First pari passu charge on 3.8 mtpa property, plant and equipment located at Vijayanagar Works Karnataka (other than specifically carved out) and a flat situated at Vasind, Maharashtra.
1,000	-	1,000	-	10.34% secured NCDs of ₹ 10,00,000 each are redeemable in three tranches a) ₹ 330 crores on 18 January 2022 b) ₹ 330 crores on 18 January 2023 c) ₹ 340 crores on 18 January 2024	First pari passu charge on property, plant and equipment related to 2.8 mtpa expansion project located at Vijayanagar Works, Karnataka and a flat at Vasind, Maharashtra.
2,000	-	-	-	8.79% secured NCDs of ₹ 10,00,000 each are redeemable in four tranches a) ₹ 500 crores on 18 October 2026 b) ₹ 500 crores on 18 October 2027 c) ₹ 500 crores on 18 October 2028 d) ₹ 500 crores on 18 October 2029	First pari passu charge on property, plant and equipment up to 5 mtpa capacity situated at Dolvi works, Maharashtra (other than specifically carved out).
1,000	-	-	-	8.90% secured NCDs of ₹ 10,00,000 each are redeemable in four tranches a) ₹ 250 crores on 23.01.2027 b) ₹ 250 crores on 23.01.2028 c) ₹ 250 crores on 23.01.2029 and d) ₹ 250 crores on 23.01.2030.	First pari passu charge on property, plant and equipment related to Cold Rolling Mill 1 and 2 complex located at Vijayanagar Works, Karnataka (other than specifically carved out).
-	-	-	400	9.72% secured NCDs of ₹ 10,00,000 each are redeemed on 23 December 2019	First pari passu charge on 3.2 mtpa property, plant and equipment located at Vijayanagar Works Karnataka (other than specifically carved out) and a flat situated at Vasind, Maharashtra.
-	-	-	250	10.40% secured NCDs of ₹ 10,00,000 each are redeemed on 19 August 2019	First pari passu charge on 3.2 mtpa property, plant and equipment located at Vijayanagar Works Karnataka (other than specifically carved out) and a flat situated at Vasind, Maharashtra.
-	-	-	425	10.60% secured NCDs of ₹ 10,00,000 each are redeemed on 19 August 2019	First pari passu charge on 3.2 mtpa property, plant and equipment located at Vijayanagar Works Karnataka (other than specifically carved out) and a flat situated at Vasind, Maharashtra.
-	-	-	44	10.60% secured NCDs of ₹ 7,50,000 each are redeemed as 2 half yearly instalments of ₹21.875 crores each from 2 August 2019 to 2 February 2020	Pari passu first charge by way of legal mortgage on land situated in the State of Gujarat. Pari passu first charge by way of equitable mortgage on property, plant and equipment related to new 5 mtpa Hot Strip Mill (HSM-2) at Vijayanagar Works, Karnataka

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

As at 31 March 2020		As at 31 March 2019		Terms of Repayments	Security
Non- Current	Current	Non-Current	Current		
-	-	-	22	10.60% secured NCDs of ₹ 6,25,000 each are redeemed on 2 July 2019.	Pari passu first charge by way of legal mortgage on land situated in the State of Gujarat.
-	-	-	700	Secured zero coupon NCDs redeemed at a premium of 12.15% p.a. accrued quarterly on 22 October 2019	Pari passu first charge by way of equitable mortgage on property, plant and equipment related to new 5 mtpa Hot Strip Mill (HSM-2) at Vijayanagar Works, Karnataka
180	-	180	-	8.75% Secured NCDs of ₹ 10,00,000 each is redeemable on 10 February 2022.	Secured by way of a pledge of 40,000,000 equity shares of an erstwhile subsidiary Dolvi Minerals and Metals Private Limited (DMMPL) held by the Company. (DMMPL merged into the Company with an appointed date 1 April 2019).
-	120	120	-	8.65% Secured NCDs of ₹ 10,00,000 each aggregating ₹ 120 crores is redeemable on 12 May 2020.	Secured by way of first ranking charge on all movable and immovable property, plant and equipment both present and future and on lease hold rights over immovable property of pellet project situated at Village JuiBapuji, Taluka Alibaug, District Raigad, Maharashtra.
5,180	120	2,300	1,841		
B. Term Loans					
Term Loans From Banks (Secured)				Weighted average interest rate - 8.39 %	
563	75	638	75	2 Quarterly instalments of ₹ 18.75 crores each from 27 July 2020 - 27 October 2020 16 Quarterly instalments of ₹ 37.50 crores each from 27 January 2021 - 27 October 2024	First pari passu charge on property, plant and equipment up to 5 mtpa capacity situated at Dolvi works, Maharashtra.
600	200	750	125	16 Quarterly instalment of ₹ 50 crores each from 30 June 2020 - 31 March 2024	First charge on 3.2 mtpa expansion property, plant and equipment situated at Vijayanagar Works, Karnataka
937	94	1,031	63	2 Quarterly instalments of ₹ 15.625 crores each from 31 July 2020 - 31 October 2020 4 Quarterly instalments of ₹ 62.50 crores each from 31 January 2021 - 31 October 2021 8 Quarterly instalments of ₹ 93.75 crores each from 31 January 2022 - 31 October 2023	First charge on property, plant and equipment up to 5 mtpa capacity situated at Dolvi works, Maharashtra.
700	150	812	150	8 quarterly instalments of ₹ 37.5 crores each from 30 June 2020 - 31 March 2022 4 quarterly instalments of ₹ 43.75 crores each from 30 June 2022 - 31 March 2023 2 quarterly instalments of ₹ 187.5 crores each from 30 June 2023 - 30 September 2023	First pari passu charge on 3.8 mtpa upstream assets (other than assets specifically carved out) at Vijayanagar Works, Karnataka.
1,250	200	1,400	200	5 Quarterly instalments of ₹ 50 crores each from 30 June 2020 - 30 June 2021	First charge on property, plant and equipment up to 5 mtpa capacity situated at Dolvi works, Maharashtra.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

As at 31 March 2020		As at 31 March 2019		Terms of Repayments	Security
Non- Current	Current	Non-Current	Current		
				4 Quarterly instalments of ₹ 125 crores each from 30 September 2021 – 30 June 2022	
				2 Quarterly instalments of ₹ 350 crores each from 30 September 2022 – 31 December 2022	
388	150	500	150	5 quarterly instalments of ₹ 37.5 crores each from 30 June 2020 – 30 June 2021	First pari passu charge on 3.8mtpa upstream assets (other than assets specifically carved out) at Vijayanagar Works, Karnataka.
				4 quarterly instalments of ₹ 43.75 crores each from 30 June 2021 – 30 June 2022	
				2 quarterly instalments of ₹ 87.5 crores each from 30 September 2022 – 31 December 2022.	
758	192	902	192	7 quarterly instalments of ₹ 48 crores each from 30 June 2020 – 31 December 2021	First charge on entire movable and immovable property, plant and equipment up to 5 mtpa capacity situated at Dolvi works, Maharashtra (excluding those specifically charged and equipment/machinery procured out of proceeds of ECA/ ECB/ FCL) both present and future.
				9 quarterly instalments of ₹ 64 crores each from 31 March 2022 – 31 March 2024	
				1 quarterly instalment of ₹ 38.35 crores on 30 June 2024.	
125	50	163	50	14 Quarterly instalments of ₹ 12.5 crores each from 30 June 2020 – 30 September 2023.	First charge on property, plant and equipment up to 5 mtpa capacity situated at Dolvi works, Maharashtra.
90	160	215	125	2 quarterly instalments of ₹ 35 crores each from 30 June 2020 – 30 September 2020	First charge on 3.2 mtpa expansion property, plant and equipment (other than assets specifically carved out) situated at Vijayanagar Works, Karnataka
				4 quarterly instalments of ₹ 45 crores each from 31 December 2020 – 30 September 2021	
225	100	325	100	13 quarterly instalments of ₹ 25 crores each from 1 June 2020 to 1 June 2023	First charge on 3.2 mtpa expansion property, plant and equipment situated at Vijayanagar Works, Karnataka
-	375	338	337	2 quarterly instalments of ₹ 37.50 crores each from 30 June 2020 to 30 September 2020	First charge on 3.2 mtpa expansion property, plant and equipment (other than assets specifically carved out) situated at Vijayanagar Works, Karnataka
				2 quarterly instalments of ₹ 150 crores each from 31 December 2020 to 31 March 2021	
319	75	375	75	5 quarterly instalments of ₹ 18.75 crores each from 30 June 2020 to 30 June 2021	First pari passu charge on 3.8 mtpa property, plant and equipment located at Vijayanagar Works, Karnataka (other than specifically carved out).
				12 quarterly instalments of ₹ 25 crores each from 30 September 2021 to 30 June 2024	
394	66	450	37	1 quarterly instalment of ₹ 9.375 crores on 30 June 2020	First pari passu charge on 3.8 mtpa property, plant and equipment located at Vijayanagar Works, Karnataka (other than specifically carved out).
				8 quarterly instalments of ₹ 18.75 crores each from 30 September 2020 to 30 June 2022	
				12 quarterly instalments of ₹ 25 crores each from 30 September 2022 to 30 June 2025	
109	63	156	63	11 quarterly instalments of ₹ 15.625 crores each from 30 June 2020 to 31 December 2022.	First pari passu charge on 3.8 mtpa property, plant and equipment located at Vijayanagar Works, Karnataka (other than specifically carved out).

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

As at 31 March 2020		As at 31 March 2019		Terms of Repayments	Security
Non- Current	Current	Non-Current	Current		
709	-	110	-	12 quarterly instalments of ₹ 8.861 crores each from 30 June 2021 to 31 March 2024 4 quarterly instalments of ₹ 44.306 crores each from 30 June 2024 to 31 March 2025 8 quarterly instalments of ₹ 53.167 crores each from 30 June 2025 to 31 March 2027	First pari passu charge on expansion project at Dolvi Works, Maharashtra from 5 mtpa to 10 mtpa capacity (other than specifically carved out).
375	100	475	25	19 quarterly instalments of ₹ 25 crores each from 15 June 2020 to 15 December 2024	First pari passu charge on property, plant and equipment situated at Salem Works, Tamil Nadu.
1,164	-	-	-	4 quarterly instalments of ₹ 116.40 crores each from 30 June 2021 to 31 March 2022 4 quarterly instalments of ₹ 174.60 crores each from 30 June 2022 to 31 March 2023	First pari passu charge on the mining rights/assets proposed to be acquired for the 4 iron ore blocks acquired in the State of Odisha.
400	100	-	-	20 quarterly instalments of ₹ 25 crores each from 30 June 2020 to 31 March 2025	First pari passu charge on property, plant and equipment related to new 5 mtpa Hot Strip Mill (HSM-2) at Vijayanagar Works, Karnataka.
418	86	393	47	23 equal quarterly instalments of ₹ 21.43 crores each from 30 June 2020 to 31 December 2025 1 instalment of ₹ 11.06 Crore on 31 March 2026	First pari passu charge on property, plant and equipment of 1.5 mtpa coke oven plant (i.e. Phase I under erstwhile Dolvi Coke Projects Ltd.) at Dolvi Works, Maharashtra.
219	31	-	-	23 Quarterly instalments of ₹ 10.41 Crore each from 30 September 2020 – 31 March 2026 1 instalment of ₹ 10.57 crore on 30 June 2026	First pari passu charge on property, plant and equipment related to new 5 mtpa Hot Strip Mill (HSM-2) at Vijayanagar Works, Karnataka.
470	105	550	100	3 quarterly instalments of ₹ 25 crores each from 30 June 2020 to 31 December 2020 12 quarterly instalments of ₹ 30 crores each from 31 March 2021 to 31 December 2023 4 quarterly instalments of ₹ 35 crores each from 31 March 2024 to 31 December 2024	First charge on entire immovable and movable property, plant and equipment located at Salav works, Maharashtra.
377	80	457	96	12 quarterly instalments of ₹ 26.56 crore each from 30 April 2020 to 31 January 2023 2 quarterly instalments of ₹ 69.06 crore each from 30 April 2023 to 31 July 2023	First charge by way of legal mortgage on 2,400 sq. feet land at Toranagallu village in the state of Karnataka. First charge on the entire property, plant and equipment of the Company situated at Vasind, Tarapur and Kalmeshwar both present and future.
500	-	-	-	4 equal quarterly instalments of ₹ 35 crores each from 30 November 2021 to 30 August 2022 4 equal quarterly instalments of ₹ 40 crores each from 16 March 2022 to 16 December 2022 4 equal quarterly instalments of ₹ 50 crores each from 7 May 2022 to 7 February 2023	First pari passu charge on the entire property, plant and equipment of the Company situated at Vasind, Tarapur and Kalmeshwar both present and future.
167	103	244	103	9 quarterly instalments of ₹ 25.675 crores each from 30 June 2020 to 30 June 2022 4 quarterly instalments of ₹ 9.65 crores each from 30 June 2022 to 31 March 2023.	First ranking charge/ mortgage/ collateral on all movable and immovable property, plant and equipment both present and future and on lease hold rights over immovable property of coke oven project situated at Village JuiBapuji, Taluka Alibag, District Raigad, Maharashtra.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

As at 31 March 2020		As at 31 March 2019		Terms of Repayments	Security
Non- Current	Current	Non-Current	Current		
150	86	214	86	11 quarterly instalments of ₹ 21.43 crores from 30 June 2020 to 31 December 2022	First ranking charge/ mortgage/ security interest on all movable and immovable property, plant and equipment both present and future and on lease hold rights over immovable property of pellet project situated at Village JuiBapuji Taluka Ali bag, District Raigad, Maharashtra.
115	40	92	33	Repayable in equal monthly instalment in 10 years.	Secured by way of equitable mortgage by deposit of title deeds of project assets and by way of mortgage of Phase III of JSW township at Basapur village site, extension of mortgage of phase I & II of housing colony at Torangallu, assignment of receivables from the property financed and comfort letter from the parent for loan repayment.
18	13	-	-	3 quarterly instalments of ₹ 3 crores each from 30 June 2020 to 31 December 2020 5 quarterly instalments of ₹ 3.75 crores each from 31 March 2021 to 31 March 2022 1 quarterly instalment of ₹ 3.32 crores on 30 June 2022	First pari passu charge on all the fixed assets and current assets of the respective entity situated at Rajpura, Punjab.
1	2	-	-	2 quarterly instalments of ₹ 0.45 crores each from 30 June 2020 to 30 September 2020 7 quarterly instalments of ₹ 0.36 crores each from 31 December 2020 to 30 June 2022 1 quarterly instalment of ₹ 0.05 crores on 30 September 2022	First pari passu charge on all the fixed assets and current assets of the respective entity situated at Rajpura, Punjab.
8	6	-	-	8 quarterly instalments of ₹ 1.51 crores each from 30 June 2020 to 31 March 2022 1 quarterly instalment of ₹ 1.46 crores on 30 June 2022	First pari passu charge on all the fixed assets and current assets of the respective entity situated at Rajpura, Punjab.
530	96	556	66	24 equal quarterly instalments of USD 3.214 mio (equivalent ₹ 24.23 crores) each from 30 June 2020 to 31 March 2026 1 instalment of USD 6.11 mio (equivalent ₹ 46.09 crores) on 30 June 2026	First pari passu charge on property, plant and equipment of 1.5 mtpa coke oven plant (i.e. Phase I under erstwhile Dolvi Coke Projects Ltd.) at Dolvi Works, Maharashtra.
-	503	461	461	1 instalment of USD 66.67 mio (equivalent ₹ 503 crores) on 9 September 2020	Secured through an unconditional and irrevocable standby letter of credit (SBLC) to the bank. The SBLC is secured corporate guarantee of JSW Steel Limited, India and a 1st charge on property, plant and equipment of Dolvi unit up to 3.3 mtpa.
1	1	2	1	18 varying instalments commencing from April 20 to September 2021	Secured against equipment for its Preparation plant
942	-	865	-	2 equal instalments of USD 41.25 mio each (equivalent ₹ 311 crores each) from August 2021 to August 2022 and USD 42.5 mio (equivalent to ₹ 320 crores) payable in August 2023	Secured against the property, plant and equipment (as on date of agreement i.e. August 2018) located at Mingo Junction, Ohio, USA.
13,022	3,301	12,474	2,760		

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

As at 31 March 2020		As at 31 March 2019		Terms of Repayments	Security
Non- Current	Current	Non-Current	Current		
Term Loans From Banks (Unsecured)				Weighted average interest rate - 4.06 %	
30	120	150	120	5 quarterly instalments of ₹ 30 crores each from 20 June 2020 to 20 June 2021	
-	250	250	500	1 instalment of ₹ 250 crores each on 20 May 2020	
750	-	-	-	1 instalment of ₹ 250 crores on 5 April 2021 and 1 instalment of ₹ 500 crore on 5 September 2021	
300	218	475	200	3 half yearly instalments of ₹ 62.70 crores each from 31 May 2020 to 31 May 2021	-
				7 half yearly instalments of ₹ 40.07 crores each from 30 April 2020 to 30 April 2023	
				8 half yearly instalments of ₹ 6.10 crores each from 18 September 2020 to 18 March 2024.	
43	14	53	13	8 half yearly instalments of ₹ 7.18 crores each from 28 August 2020 to 28 February 2024	
91	21	103	20	8 half yearly instalments of ₹ 3.40 crores each from 31 July 2020 to 31 July 2024.	
				9 half yearly instalments of ₹ 1.21 crores each from 30 April 2020 to 30 April 2024	
				12 semi-annual instalments of ₹ 2.23 crores each from 25 September 2020 to 25 March 2026	
				12 semi-annual instalments of ₹ 2.27 crores each from 25 September 2020 to 25 March 2026	
				13 semi-annual instalments of ₹ 1.596 crores each from 25 June 2020 to 25 September 2026	
43	14	53	13	8 half yearly instalments of ₹ 7.22 crores each from 30 September 2020 to 31 March 2024	
-	-	-	1,729	Repaid on 20 March 2020	
246	84	300	76	8 half yearly instalments of ₹ 18.01 crores each from 19 July 2020 to 19 January 2024	
				7 half yearly instalments of ₹ 24.02 crores each from 19 July 2020 to 19 July 2023 and 1 half yearly instalment of ₹ 18.24 crores on 19 January 2024	
150	39	172	35	9 equal semi-annual instalments of ₹ 6.32 crores each from 9 July 2020 to 9 July 2024 and 1 semi-annual instalment of ₹ 5.57 crores on 9 January 2025	
				9 equal semi-annual instalments of ₹ 13.004 crores each from 9 July 2020 to 9 July 2024 and 1 semi-annual instalment of ₹ 9.42 crores on 9 January 2025	
141	111	231	102	9 equal semi-annual instalments of ₹ 3.45 crores each from 25 September 2020 to 25 September 2024 and 1 semi-annual instalment of ₹ 2.906 crores on 25 March 2025	
				2 equal annual instalments of ₹ 100.51 crores from 13 August 2020 to 13 August 2021	
				10 equal semi-annual instalments of ₹ 1.697 crores each from 25 September 2020 to 25 March 2025	

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

As at 31 March 2020		As at 31 March 2019		Terms of Repayments	Security
Non- Current	Current	Non-Current	Current		
30	10	37	9	8 equal semi-annual instalments of ₹4.966 crores each from 15 June 2020 to 15 December 2023.	
277	260	493	-	Repayable in two tranches a) ₹260.29 crores on 27 April 2020 b) ₹276.56 crores on 27 April 2021	
54	9	59	8	14 semi-annual instalments of ₹4.533 crores each from 31 July 2020 to 31 January 2027	
-	1,131	1,037	-	3 equal instalments of ₹ 376.93 crores each on 7 April 2020, 21 September 2020 and 21 March 2021	
69	14	76	13	12 semi-annual instalments of ₹ 4.715 crores each from 23 July 2020 to 23 January 2026 12 semi-annual instalments of ₹2.21 crores each from 6 August 2020 to 5 February 2026	
678	-	623	-	Repayable in three tranches a) ₹376.93 crores on 21 February 2022 b) ₹37.69 crores on 6 March 2022 c) ₹263.85 crores on 3 July 2022	
1,583	-	1,452	-	4 annual instalments of ₹ 395.78 crores from 12 October 2021 to 12 November 2024	
302	-	277	-	4 annual instalments of ₹ 75.386 crores from 12 July 2022 to 12 July 2025	
942	-	865	-	4 annual instalments of ₹ 235.58 crores from 16 July 2022 to 16 July 2025	
754	-	692	-	Repayable on 5 April 2024	
565	-	519	-	4 equal instalment of ₹ 141.35 crores from 19 October 2022 to 19 October 2025	
176	20	110	-	20 equal semi-annual instalment of ₹ 9.798 crores from 31 August 2020 to 28 February 2030	
142	16	78	-	20 equal semi-annual instalment of ₹ 7.892 crores from 30 June 2020 to 31 December 2029	
364	52	210	11	16 equal semi-annual instalments of ₹ 13.56 crores from 25 September 2020 to 25 March 2028 and 1 instalment of ₹ 0.24 crore on 25 September 2028 16 equal semi-annual instalments of ₹ 12.252 crores from 25 September 2020 to 25 March 2028 and 1 instalment of ₹ 2.637 crores on 25 September 2028	
181	23	168	-	17 equal semi-annual instalments of ₹ 6.515 crores from 25 June 2020 to 25 June 2028 and 1 instalment of ₹ 2.683 crores on 25 December 2028 17 equal semi-annual instalments of ₹ 5.205 crores from 25 June 2020 to 25 June 2028 and 1 instalment of ₹ 1.809 crores on 25 December 2028	
-	188	173	35	USD 25 mio (equivalent ₹ 188.46 crores) is repayable on 9 March 2021	
332	-	-	-	6 equal instalments of EUR 2.5 mio each (equivalent ₹ 20.76 crores) from 21 July 2021 to 21 October 2022 5 equal instalments of EUR 5.0 mio each (equivalent ₹ 41.52 crores) from 21 January 2023 to 21 January 2024	

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

As at 31 March 2020		As at 31 March 2019		Terms of Repayments	Security
Non- Current	Current	Non-Current	Current		
377	-	-	-	2 annual equal instalment of USD 25 mio each (equivalent ₹ 188.46 crores) payable on 14 May 2023 and 14 May 2024	
377	-	-	-	3 annual equal instalment of USD 16.67 mio each (equivalent ₹ 125.67 crores) from 24 March 2022 to 24 March 2024	
225	83	291	19	5 equal instalments of EUR 2.5 mio each (equivalent ₹ 20.76 crores) from 25 April 2020 to 25 April 2021 5 equal instalments of EUR 5 mio each (equivalent ₹ 41.52 crores) from 25 July 2021 to 25 July 2022	
4	2	5	2	3 equal annual instalments of USD 0.24 mio each (equivalent ₹ 1.81 crores)	
204	23	-	-	2 equal semiannual instalments of USD 3 mio each (equivalent ₹ 22.62 crores) from 26 February 2021 to 27 August 2021. 2 equal semiannual instalments of USD 5.25 mio each (equivalent ₹ 39.58 crores) from 26 February 2022 to 27 August 2022. 2 equal semiannual instalments of USD 6.75 mio each (equivalent ₹ 50.89 crores) from 26 February 2023 to 27 August 2023	
1,131	-	727	-	3 equal annual instalments of USD 1.67 mio each (equivalent ₹ 12.59 crores) from 28 March 2023 to 28 March 2025 3 equal annual instalments of USD 6.67 mio each (equivalent ₹ 50.28 crores) from 19 April 2023 to 19 April 2025 3 equal annual instalments of USD 10 mio each (equivalent ₹ 75.38 crores) from 11 July 2023 to 11 July 2025 3 equal annual instalments of USD 6.67 mio each (equivalent ₹ 50.28 crores) from 9 October 2023 to 9 October 2025 3 equal annual instalments of USD 3.33 mio each (equivalent ₹ 25.10 crores) from 11 January 2024 to 11 January 2026 3 equal annual instalments of USD 6.67 mio each (equivalent ₹ 50.28 crores) from 29 January 2024 to 29 January 2026 3 equal annual instalments of USD 15 mio each (equivalent ₹ 113.08 crores) from 29 January 2024 to 29 January 2026	
183	20	111	-	20 equal half-yearly instalments of USD 1.35 mio each (equivalent ₹ 10.18 crores) from 30 June 2020 to 31 December 2029	
186	33	-	-	13 equal semi-annual instalments of ₹ 16.42 crores from 25 June 2020 to 25 June 2026 and 1 instalment of ₹ 5.274 crores on 25 December 2026	
1,885	-	-	-	2 annual instalments of ₹ 621.934 crores from 19 March 2024 to 19 March 2025 and 1 instalment of ₹ 640.78 crores on 19 March 2026	

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

As at 31 March 2020		As at 31 March 2019		Terms of Repayments	Security
Non- Current	Current	Non-Current	Current		
286	15	-	-	20 equal semi-annual instalment of ₹ 15.05 crores from 31 October 2020 to 30 April 2030	
786	-	-	-	3 annual instalments of ₹ 238.72 crores from 27 December 2023 to 26 December 2025	
				3 annual instalments of ₹ 23.216 crores from 22 January 2024 to 22 January 2026	
116	37	-	-	8 equal semi-annual instalments of ₹ 18.634 crores from 30 August 2020 to 29 February 2024 and 1 instalment of ₹ 3.987 crores on 31 December 2026	
293	34	-	-	19 equal semi-annual instalment of ₹ 17.238 crores from 30 June 2020 to 30 June 2029	
14,296	2,842	9,790	2,905		
C. Acceptances for capital projects with more than 1 year					
Acceptances for capital projects with more than 1 year (Secured)					
9	-	-	-	Repayment of ₹ 9.12 crores on 1 August 2022	First pari passu charge on movable fixed assets of 1.5 mtpa Coke Oven Plant (Phase 2) at Dolvi Works, Maharashtra.
8	61	-	-	Repayment of 5 cases in 2020-21 - ₹ 61.12 crores	First pari passu charge on expansion project at Dolvi Works, Maharashtra from 5 mtpa to 10 mtpa capacity (other than specifically carved out).
				Repayment of 3 cases 2021-22 - ₹ 7.67 crores	
633	-	-	-	Repayment of 10 cases 2021-22 - ₹ 56.96 crores	First pari passu charge on movable fixed assets of 1.5 mtpa Coke Oven Plant (Phase 2) at Dolvi Works, Maharashtra.
				Repayment of 77 cases 2022-23 - ₹ 576.11 crores	
23	-	-	-	Repayment of 3 cases 2022-23 - ₹ 23.39 crores	Pari-passu first charge over the fixed asset of the respective subsidiary.
673	61	-	-		
Acceptances for capital projects with more than 1 year (Unsecured)					
268	101	-	-	Repayment of 10 cases in 2020-21 - ₹ 101.23 crores	
				Repayment of 38 cases in 2021-22 - ₹ 141.59 crores	
				Repayment of 23 cases in 2022-23 - ₹ 126.42 crores	
662	14	-	-	Repayment of 4 cases in 2020-21 - ₹ 14.03 crores	
				Repayment of 57 cases in 2021-22 - ₹ 196.24 crores	
				Repayment of 117 cases in 2022-23 - ₹ 465.35 crores	
127	-	-	-	Repayment of 4 cases in 2021-22 - ₹ 17.84 crores	
				Repayment of 2 cases of ₹ 2.26 crores each on 22 March 2022	
				Repayment of 67 cases in 2022-23 - ₹ 93.82 crores	
				Repayment of 14 cases in 2022-23 - ₹ 2.76 crores	
1,057	115	-	-		

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

As at 31 March 2020		As at 31 March 2019		Terms of Repayments	Security
Non-Current	Current	Non-Current	Current		
D. Deferred Payment Liabilities					
Deferred Sales Tax Loan (Unsecured)					
1	25	21	31	Interest free loan and payable in 42 varying monthly instalments starting from 12 April 2018 to 12 September 2021.	
134	-	58	-	Interest free loan Payable after 14 years by 31 March 2032.	
7	@	9	2	6 annual equal instalments starting after 12 years of disbursement till July 2032	
-	-	-	1	Repaid in June 19	
142	25	88	33		
E. Finance Lease Obligations					
-	-	1,697	260	Varying monthly instalments from 8 to 15 years	
F. Preference Shares					
-	-	-	231	0.01% CPRS Redeemed by 15 March 2020	
23	-	20	-	10% non-cumulative, Redeemable at their face value after 15 years from the date of allotment at 20% per annum on or before 31 March of each year starting from the 16th year and ending on or before 31 March of the 20th year.	
23	-	20	231		
G. Unamortised Upfront Fees on Borrowing					
(275)	(87)	(172)	(82)		
Total Amount in ₹ Crores					
44,673	6,375	29,656	11,407		

@ - less than ₹ 0.50 crores

Pursuant to the Covid 19 pandemic, the Reserve Bank of India, vide its notification reference RBI/2019-20/186 dated 27 March 2020, announced a "Covid 19 Regulatory Package" to mitigate the adverse impact of the pandemic and ensure continuity of viable businesses. As per this package banks were inter alia permitted to grant a moratorium of three months on payment of all instalments (principal and interest) on Term loans falling due between 1 March 2020 and 31 May 2020. The Company and an Indian subsidiary opted to avail the package relating to term loans and the same was approved by the lenders in line with RBI's notification. Accordingly, the financial statement has been prepared giving effect to the above.

22. Derivative liabilities

A. Non-current

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Interest rate swaps	130	-
Total	130	-

B. Current

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Forward contract	181	322
Commodity contract	67	30
Interest rate swaps	-	27
Currency options	3	@
Total	251	379

@ - less than ₹ 0.50 crores

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

23. Other financial liabilities (non-current)

Particulars	As at 31 March 2020		As at 31 March 2019	
	Non-current	Current	Non-current	Current
Rent and other deposits	44	66	43	58
Retention money for capital projects	407	1,082	481	182
Premium on redemption of debentures	-	-	-	490
Other payables	13	-	8	-
Total	464	1,148	532	730
Less: Amount clubbed under other financial liabilities (refer note 29)	-	(1,148)	-	(730)
Total	464	-	532	-

24. Provisions

Particulars	As at 31 March 2020		As at 31 March 2019	
	Non-current	Current	Non-current	Current
Provision for employee benefits				
Provision for compensated absences	123	43	98	36
Provision for gratuity (refer note 42)	181	95	134	84
Provision for long-term service award (refer note 42)	12	2	-	-
Provision for provident fund (refer note 42)	-	5	-	1
Other provisions				
Provision for contingency	-	-	2	-
Mine closure provision	29	*	18	-
Others	3	16	6	13
Total	348	161	258	134

Particulars	As at	As at
	31 March 2020	31 March 2019
Provision for contingency		
Balance at the beginning of the year	2	2
Utilisation during the year	2	-
Balance at the end of the year	-	2
Mine closure provision #		
Balance at the beginning of the year	18	12
Created during the year	9	5
Unwinding of discount and changes in the discount rate	1	*
Movement on account of exchange rate variation	1	1
Balance at the end of the year	29	18
Others		
Balance at the beginning of the year	19	13
Movement during the year	1	6
Balance at the end of the year	20	19

* - less than ₹ 0.50 crore

Site restoration expenditure is incurred on an ongoing basis until the closure of the site. The actual expenses may vary based on the nature of restoration and the estimate of restoration expenditure.

25. Income Tax

India

Indian companies are subject to Indian income tax on a standalone basis. For each fiscal year, the respective entities profit or loss is subject to the higher of the regular income tax payable or the Minimum Alternative Tax ("MAT").

Statutory income taxes are assessed based on book profits prepared under generally accepted accounting principles in India adjusted in accordance with the provisions of the (Indian) Income Tax Act, 1961. Statutory income tax is charged at 30% plus a surcharge and education cess with tax benefits or 22% plus a surcharge and education cess without tax benefits.

MAT is assessed on book profits adjusted for certain items as compared to the adjustments followed for assessing regular income tax under normal provisions. MAT for the fiscal year 2019-20 is 15% plus a surcharge and education cess. MAT paid in excess of regular income tax during a year can be set off against regular income taxes within a period of fifteen years succeeding the fiscal year in which MAT credit arises subject to the limits prescribed.

Business loss can be carried forward for a maximum period of eight assessment years immediately succeeding the assessment year to which the loss pertains. Unabsorbed depreciation can be carried forward for an indefinite period.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

United States of America (USA)

Some of the subsidiaries of the Group are a C corporation for federal tax purposes and files a consolidated tax return. The subsidiaries records income taxes pursuant to the liability method and the applicable tax rate is 21%.

Italy

The subsidiaries in Italy records income taxes pursuant to the liability method. The nominal tax rates in Italy are 24% for the Income Tax of the Companies (IRES) and 3.9% for the Regional Tax on Productive Activities (IRAP), calculated on a different tax base.

a) Income tax expense/(benefit)

Particulars	₹ in crores	
	For the year ended	
	31 March 2020	31 March 2019
Current tax		
Current tax (including earlier years reversal/ adjustments)	943	2,473
Total	943	2,473
Deferred tax		
Deferred tax	133	1,325
MAT credit entitlement	198	(154)
(Restoration)/Reversal of MAT credit entitlement	(16)	-
Reversal of DTL on measurement due to change in tax rate (Refer note b below)	(2,225)	-
Tax provision/(reversal) for earlier years	61	-
Total	(1,849)	1,171

A reconciliation of income tax expense applicable to accounting profit before tax at the statutory income tax rate to recognised income tax expense for the year indicated are as follows:

Particulars	₹ in crores	
	For the year ended	
	31 March 2020	31 March 2019
Profit before tax	3,013	11,168
Enacted tax rate in India	34.944%	34.944%
Expected income tax expense at statutory tax rate	1,053	3,903
Expenses not deductible in determining taxable profits	34	38
Income exempt from taxation/taxable separately	(150)	(314)
Tax holiday allowances	(382)	(371)
Effect of different tax rates of subsidiaries	309	191
Deferred tax assets not recognised	751	250
Dividend distribution tax	-	(46)
Elimination of allowances for loan to subsidiaries on consolidation	(212)	-
Reversal of DTL on measurement due to change in tax rate (refer note b below)	(2,323)	-
Others	(31)	(7)
Total	(906)	3,644
Effective tax rate	(30.07)%	32.63%

- a) There are certain income-tax related legal proceedings which are pending against the Group. Potential liabilities, if any have been adequately provided for, and the Group does not currently estimate any probable material incremental tax liabilities in respect of these matters (refer note 45).
- b) Pursuant to the Taxation Law (Amendment) Ordinance, 2019 ('Ordinance') subsequently amended in Finance Act issued by Ministry of Law and Justice (Legislative Department) on 20 September 2019 which is effective 1 April 2019, domestic companies have the option to pay corporate income tax rate at 22% plus applicable surcharge and cess ('New tax rate') subject to certain conditions.

During the year ended 31 March 2020, the Group had made an assessment of the impact of the Ordinance and decided to continue with the existing tax structure until utilisation of accumulated minimum alternative tax (MAT) credit. Based on the detailed assessment carried out the management, deferred tax liabilities on temporary differences expected to reverse during the year in which the Company and one of its subsidiaries would be under the new tax regime and accordingly applied the new rate for measuring the said deferred tax liabilities in accordance with the requirements of IND AS 12 - 'Income Taxes'. This has resulted in reversal of deferred tax liabilities amounting to ₹ 2,225 crores.

Further, certain components of the Group have opted for the new tax rate from financial year 2019-20 which has resulted into a reversal of deferred tax liabilities upto 31 March 2019 amounting to ₹ 98 crores during the year ended 31 March 2020.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

There are certain income-tax related legal proceedings which are pending against the Group and its Joint ventures. Potential liabilities, if any have been adequately provided for, and the Group does not currently estimate any probable material incremental tax liabilities in respect of these matters (refer note 45).

b) Deferred tax assets / (liabilities)

The following is the analysis of deferred tax assets / (liabilities) balances presented in the balance sheet:

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Deferred tax liabilities	(1,677)	(3,894)
Deferred tax assets	-	117
Total	(1,677)	(3,777)

Significant component of deferred tax assets / (liabilities) and movement during the year are as under:

Deferred tax balance in relation to	As at 31 March 2019	Acquired pursuant to business combination	For the year ended 31 March 2020			₹ in crores
			Recognised / (reversed) through profit and loss	Recognised in / (reclassified) from OCI	Others	As at 31 March 2020
Property, plant and equipment	(11,174)	(6)	1,813	-	(87)	(9,454)
Carried forward business loss / unabsorbed depreciation	1,207	-	(596)	-	50	661
Provision for employee benefit / loans and advances	673	-	517	7	-	1,197
Minimum alternate tax (MAT) credit entitlement	4,626	-	(182)	-	-	4,444
Cashflow hedges / FCMITDA	1	-	-	253	-	254
Finance lease obligations	621	-	58	-	-	679
Others	269	(3)	239	-	37	542
Total	(3,777)	(9)	1,849	260	-	(1,677)

						₹ in crores
Deferred tax balance in relation to	As at 1 April 2018	Acquired pursuant to business combination	For the year ended 31 March 2019			As at 31 March 2019
			Recognised / (reversed) through profit and loss	Recognised in / (reclassified) from OCI	Others	
Property, plant and equipment	(10,549)	(211)	(362)	-	(52)	(11,174)
Carried forward business loss / unabsorbed depreciation	2,322	181	(1,333)	-	37	1,207
Provision for employee benefit / loans and advances	597	-	69	7	-	673
Minimum alternate tax (MAT) credit entitlement	4,473	-	153	-	-	4,626
Cashflow hedges / FCMITDA	19	-	(10)	(8)	-	1
Finance lease obligations	575	-	46	-	-	621
Others	7	-	266	(4)	-	269
Total	(2,556)	(30)	(1,171)	(5)	(15)	(3,777)

The Group offsets deferred tax assets and liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and relates to income taxes levied by the same tax authority.

Deferred tax assets on carry forward business loss/unabsorbed depreciation have been recognised to the extent of deferred tax liabilities on taxable temporary differences available. It is expected that any reversals of the deferred tax liability would be offset against the reversal of the deferred tax asset at respective entities.

The deferred tax liabilities on temporary differences associated with investment in subsidiaries which have not been recognised aggregate to ₹628 crores (31 March 2019: ₹278 crores), where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

The Group expects to utilise the MAT credit within a period of 15 years.

Expiry schedule of losses on which deferred tax assets is not recognised is as under:

	2020-21	2021-22	2022-23	2023-24	2024-25	Beyond 5 years	Indefinite	₹ in crores Total
Expiry of losses (as per local tax laws)								
I. Business losses	88	89	96	128	116	387	5,981	6,885
II. Unabsorbed depreciation	-	-	-	-	-	-	69	69
III. Long-term capital losses	-	203	3	-	2,025	-	-	2,231
IV. Short-term capital losses	-	-	@	-	677	-	-	677
Total	88	292	99	128	2,818	387	6,050	9,862

@ - Less than ₹ 0.50 crores

26. Other non-current liabilities

Particulars	As at 31 March 2020	₹ in crores As at 31 March 2019
Advance from customer #	3,044	4,079
Share warrants	14	14
Export obligation deferred income*	-	117
Other payables	14	11
Total	3,072	4,221

Advance from customer includes the amount outstanding relating to a five year Advance Payment and Supply Agreement ("APSA") agreement with Duferco S.A. for supply of Steel Products. Duferco S.A. has provided an interest bearing advance amount of USD 700 million under this agreement. The advance and interest will be adjusted by export of steel products to Duferco S.A. Current portion of ₹ 1,010 crores (as at 31 March 2019 - 763 crores) has been included in note 30.

* Represents government assistance in the form of the duty benefit availed under Export Promotion Capital Goods (EPCG) Scheme and Special Economic Zone (SEZ) scheme on purchase of property, plant and equipment accounted for as government grant and being amortised over the useful life of such assets.

27. Borrowings (current) (at amortised cost)

Particulars	As at 31 March 2020	₹ in crores As at 31 March 2019
Loan repayable on demand		
Working capital loans from banks (secured)		
Rupee loans	3,092	734
Foreign currency loans	1,150	958
Export Packing Credit in Rupee from banks (unsecured)	200	69
Commercial papers (unsecured)	3,883	4,572
Total	8,325	6,333

Borrowing have been drawn at following rate of interest

Particulars	Rates of interest
Working capital loans from banks	0.25% p.a. to 8.65% p.a.
Commercial papers	8.50% p.a. to 8.65% p.a.
Export packing credit	8.50% p.a. to 8.65% p.a.

Working capital loans of ₹ 4,242 crores (31 March 2019 - ₹ 1,692 crores) are secured by:

- pari passu first charge by way of hypothecation of stocks of raw materials, finished goods, work-in-process, consumables (stores and spares) and book debts / receivables of the Company and the respective subsidiary, both present and future.
- pari passu second charge on movable properties and immovable properties forming part of the property, plant and equipment of the Company and the respective subsidiary, both present and future except such properties as may be specifically excluded.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

28. Trade payables

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
(a) Total outstanding, dues of micro and small enterprises	142	39

Disclosure pertaining to micro, small and medium enterprises (as per information available with the Group):

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Principal amount due outstanding as at end of year	142	39
Principal amount overdue more than 45 days	-	-
Interest due on (1) above and unpaid as at end of year	-	-
Interest paid to the supplier	-	-
Payments made to the supplier beyond the appointed day during the year	*	-
Interest due and payable for the year of delay	*	-
Interest accrued and remaining unpaid as at end of year	-	1
Amount of further interest remaining due and payable in succeeding year	-	1

* Under legal evolution

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
b) Total outstanding, dues of creditors other than micro and small enterprises		
Acceptances	9,798	10,228
Other than acceptances	7,978	5,892
Total	17,776	16,120

Acceptances include credit availed by the Group from banks for payment to suppliers for raw materials purchased by the Group. The arrangements are interest-bearing and are payable within one year.

Payables other than acceptances payables are normally settled within 180 days.

Trade payables to related parties has been disclosed in note 44.

29. Other financial liabilities (current)

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Current maturities of long-term borrowings (refer note 21)	6,375	11,147
Current maturities of finance lease obligations (refer note 21)	-	260
Current dues of other financial liabilities (refer note 23)	1,148	730
Payables for capital projects		
Acceptances	2,710	1,332
Other than acceptances	2,461	1,832
Interest accrued but not due on borrowings	651	451
Payables to employees	313	183
Unclaimed matured debentures and accrued interest thereon	@	@
Unclaimed dividends	32	26
Unclaimed amount of sale proceeds of fractional shares	3	3
Others	450	867
Total	14,143	16,831

@ - less than ₹ 0.50 crore.

Acceptance includes credit availed by the group from banks for payment to suppliers for capital items. The arrangements are interest-bearing and are payable within one year.

30. Other current liabilities

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Advances from customers	1,459	1,154
Statutory liabilities	419	634
Export obligation deferred income	561	154
Others	16	34
Total	2,455	1,976

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Advance from customer includes current portion ₹ 1,010 crores (as at 31 March 2019 – ₹ 763 crores relating to APSA. Refer note 26.

Export obligation deferred income represents government assistance in the form of the duty benefit availed under Export Promotion Capital Goods (EPCG) scheme on purchase of property, plant and equipment accounted for as government grant and accounted in revenue on fulfillment of export obligation.

31. Revenue from operations

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Sale of products (including shipping services)	71,116	82,499
Other operating revenues		
Government grant income		
Gain on fair value of deferred GST government loan	623	1,174
Export obligation deferred income amortisation	144	165
Export benefits and entitlements income	395	374
Unclaimed liabilities written back	144	263
Miscellaneous income*	188	282
Total (a)	72,610	84,757
Government grant income - VAT / GST incentive relating to earlier years (refer note (a) below)	466	-
Fees for assignment of procurement contract (refer note (b) below)	250	-
Total (b)	716	-
Total Revenue from operations (a+b)	73,326	84,757

*includes income from scrap sales, CST incentive etc.

Notes:

a) Incentives under the State Industrial Policy

The Company units at Dolvi in Maharashtra and Vijayanagar in Karnataka are eligible for incentives under the respective State Industrial Policy and have been availing incentives in the form of VAT deferral / CST refunds historically. The Company currently recognises income for such government grants based on the State Goods & Service Tax rates instead of VAT rates, in accordance with the relevant notifications issued by the State of Maharashtra and the State of Karnataka post implementation of Goods & Services Tax (GST).

- i) During October 2019, the Company has received an in-principle approval for eligibility from the Government of Maharashtra in response to the application filed by the Company for incentive under PSI Scheme 2007 on its investment for expansion from 3.3 mtpa to 5 mtpa at Dolvi unit for the period beginning May 2016 onwards.

Accordingly, the Company had recognised grant income during the year including ₹466 crores in relation to earlier years.

- ii) The State Government of Maharashtra (GoM) vide its Government Resolution (GR) dated 20 December 2018 issued the modalities for sanction and disbursement of incentives, under GST regime, and introduced certain new conditions / restrictions for accruing incentive benefits granted to the Company

The management has evaluated the impact of other conditions imposed and has obtained legal advice on the tenability of these changes in the said scheme. Based on such legal advice, the Company has also made the representation to GOM and believes that said Incentives would continue to be made available to the Company under the GST regime, since the new conditions are not tenable legally and will contest these changes appropriately.

- b) During the year, the Company received an amount of ₹ 250 crores as consideration from a vendor for assignment of its long-term supply contract in favour of a third party with same terms and conditions over the remaining term of the contract and have accordingly recognised one-time income in relation to the same.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

c) Ind AS 115 Revenue from Contracts with Customers

The Group recognises revenue when control over the promised goods or services is transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

The Group has assessed that impact of COVID-19 on its revenue stream due to disruption in supply chain, drop in demand, termination or deferment of contracts by customers etc. and have recognised revenue only when the control over the goods or services is transferred to the customer.

The Group sales to customers was affected in the last week of March 2020 as measures taken to contain the spread of the virus, including travel bans, quarantines, social distancing, and closures of non-essential services have triggered significant disruptions to businesses in India, resulting in an economic slowdown.

The Group has assessed and determined the following categories for disaggregation of revenue in addition to that provided under segment disclosure (refer note 41):

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Revenue from contracts with customer – Sale of products (including shipping services)	71,116	82,499
Other operating revenue	2,210	2,258
Total revenue from operations	73,326	84,757
India	55,419	69,085
Outside India	17,907	15,672
Total revenue from operations	73,326	84,757
Timing of revenue recognition		
At a point in time	73,326	84,757
Total revenue from operations	73,326	84,757

Product-wise turnover

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
MS slabs	856	1,274
Hot rolled coils/steel plates/sheets	26,554	31,339
Galvanised coils/sheets	7,643	9,080
Color Coated Galvanised and Galvalume coils/sheets	4,571	4,432
Cold rolled coils/sheets	8,340	10,774
Steel billets & blooms	389	1,728
Long rolled products	16,593	16,222
Plates and pipes	2,780	2,918
Others	3,390	4,732
Total	71,116	82,499

Contract Balances

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Trade Receivables (gross) (refer note 16)	4,505	7,160
Contract liabilities		
Advance from customers (refer note 26 and 30)	4,503	5,233

The credit period on sales of goods ranges from 7 to 90 days with or without security.

The acquisition of the subsidiaries resulted in increase in trade receivables of ₹98 crores in FY 2019-20.

As at 31 March 2020, ₹ 181 crores (previous year: ₹ 106 crores) was recognised as provision for allowance for doubtful debts on trade receivables.

Contract liabilities include long-term and short-term advances received for sale of goods. The outstanding balances of these accounts increased in due to the continuous increase in the customer base. Long-term advances is detailed in note 26.

Amount of revenue recognised from amounts included in the contract liabilities at the beginning of the year ₹ 1,154 crores (previous year: ₹370 crores) and performance obligations satisfied in previous years is ₹ Nil (previous year: ₹ Nil).

Out of total contract liabilities outstanding as on 31 March 2020 ₹ 1,459 crores will be recognised by 31 March 2021, and remaining thereafter.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Refund liabilities

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Arising from volume rebates and discount (included in Other financial liabilities – Note 29)	343	663

The Group does not have any significant adjustments between the contracted price and revenue recognised in the consolidated statement of profit and loss.

32. Other income

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Interest income earned on financial assets that are not designated as FVTPL		
Loans to related parties	76	20
Bank deposits	315	21
Others	48	93
Dividend income from non-current investments designated as FVTOCI	10	-
Gain on sale of current investments designated as FVTPL	5	19
Fair value gain on financial instruments designated as FVTPL	4	6
Unwinding of interest on financial assets carried at amortised cost	45	25
Fair value gain on joint venture's previously held stake on acquisition of control	13	-
Miscellaneous income (insurance claim received, rent income etc.)	30	20
Total	546	204

33. Changes in inventories of finished goods, work-in-progress and stock-in-trade

Particulars		₹ in crores	
		For the year ended 31 March 2020	For the year ended 31 March 2019
Opening stock:			
Work-in-progress		583	773
Semi-finished/ finished goods/ stock-in-trade		4,564	3,700
	A	5,147	4,473
Semi-finished /finished goods/stock-in-trade		28	84
Acquired pursuant to business combination (refer note 40):			
	B	28	84
Closing stock:			
Work-in-progress		451	583
Semi-finished/ finished goods/ stock-in-trade		4,994	4,564
	C	5,445	5,147
Total	D=A+B-C	(270)	(590)

34. Employee benefits expense

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Salaries, wages and bonus	2,343	2,053
Contribution to provident and other funds (refer note 42)	327	186
Gratuity expense	7	10
Expense on employees stock ownership plan	31	48
Staff welfare expenses	131	192
Total	2,839	2,489

The JSWSL Employees Samruddhi Plan 2019 (Plan) was approved by a special resolution passed by the shareholders of the Company by way of a postal ballot on 17 May, 2019. The Plan was effective from 1 April, 2019.

The scheme is a one-time scheme applicable only for certain permanent employees (Eligible Employee) of the Company and its subsidiaries. The Eligible Employee can purchase the Equity Shares from the open market by availing a loan provided by a bank / non-banking financial institution ("Lending Agency") identified by the Company to facilitate acquisition of Equity Shares by the Eligible Employees under the Plan. The plan provides that the Company shall service 75% of the total interest liability owed to the Lending Agency and the balance 25% will be borne by the Eligible Employee. The interest expense recognised in the financial statements during the year was ₹7 crores.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

35. Finance costs

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Interest expense		
on bonds and debentures	838	893
Others	2,792	2,406
Dividend on redeemable preference shares	12	41
Interest on lease liabilities / finance lease obligations	252	220
Unwinding of interest on financial liabilities carried at amortised cost	30	21
Exchange differences regarded as an adjustment to borrowing costs	89	143
Other borrowing costs	248	188
Interest on income tax	4	5
Total	4,265	3,917

36. Depreciation and amortisation expense

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Depreciation of property, plant and equipment	3,943	4,012
Amortisation of intangible assets	42	29
Depreciation of right of use assets	261	-
Total	4,246	4,041

37. Other expenses

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Stores and spares consumed	3,781	4,109
Power and fuel	6,272	7,053
Royalty / Premium on captive mines	651	272
Rent	54	81
Repairs and maintenance		
Plant and equipment	1,201	1,124
Buildings	29	44
Others	24	37
Insurance	146	107
Rates and taxes	204	90
Carriage and freight	3,898	4,015
Jobwork and processing charges	659	829
Commission on sales	46	51
Net loss / (gain) on foreign currency transactions and translation #	829	554
Donations and contributions	56	33
Fair value loss on financial instruments designated as FVTPL	2	1
Miscellaneous expenses	1,889	1,550
Allowance for doubtful debts and advances	113	152
Loss on sale of property, plant and equipment (net)	30	8
Total	19,884	20,110

including hedging cost of ₹332 crores (previous year ₹ 470 crores) and loss on disposal of stake in Geo Steel LLC (erstwhile joint venture) amounting to ₹ 42 crores, which has been reclassified from foreign currency transaction reserve.

38. Earnings per share

Particulars	₹ in crores	
	For the year ended 31 March 2020	For the year ended 31 March 2019
Profit attributable to equity shareholders (A) (₹ in crores)	4,030	7,639
Weighted average number of equity shares for basic EPS (B)	2,402,145,868	2,404,625,681
Effect of dilution:		
Weighted average number of treasury shares held through ESOP trust	15,074,572	12,594,759
Weighted average number of equity shares adjusted for the effect of dilution(C)	2,417,220,440	2,417,220,440
Earnings per share of ₹ 1 each		
Basic (₹)	(A / B) 16.78	31.77
Diluted (₹)	(A / C) 16.67	31.60

For details regarding treasury shares held through ESOP trust (refer note 19(a) and 39).

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

39. Employee share-based payment plans**ESOP SCHEME 2016**

The Board of Directors of the Company at its meeting held on 29 January 2016, formulated the JSWSL EMPLOYEES STOCK OWNERSHIP PLAN 2016 ("ESOP Plan"). At the said meeting, the Board authorised the ESOP Committee for the superintendence of the ESOP Plan.

ESOP 2016 is the primary arrangement under which shared plan service incentives are provided to certain specified employees of the Company and its subsidiaries in India.

Three grants have been made under ESOP plan 2016 to eligible employees on the rolls of the Company as at 1 April 2016, 1 April 2017 and 1 April 2018.

During the year the Company has made supplementary grants under the JSWSL Employee stock ownership Plan 2016 to its permanent employees who are on the rolls of the Company and its Indian subsidiaries as on 5 December 2019 and the same was approved by the ESOP committee in its meeting held on 5 December 2019.

The maximum value and share options that can be awarded to eligible employees is calculated by reference to certain percentage of individuals fixed salary compensation. 50% of the grant would vest at the end of the third year and 50% of the grant would vest at the end of the fourth year with a vesting condition that the employee is in continuous employment with the Company till the date of vesting.

The exercise price would be determined by the ESOP committee as a certain discount to the primary market price on the date of grant.

A total of 28,687,000 options would be available for grant to the eligible employees of the Company and a total of 3,163,000 options would be available for grant to the eligible employees of the Indian subsidiaries of the Company under the ESOP Plan.

These options are equity settled and are accounted for in accordance with the requirement applying to equity settled transactions.

The details of an employee share-based payments plan operated through a trust for ESOP 2016 are as follows:

Option series	Options granted	Options vested	Grant date	Vesting period	Exercise price	Fair value at grant date	Method of settlement
1st Grant	7,436,850	7,436,850	17 May 2016	17 May 2016 till 31 March 2019 (for 50% of the grant) and 17 May 2016 to 31 March 2020 (for remaining 50% of the grant)	103.65	67.48	Equity
2nd Grant	5,118,977	2,559,489	16 May 2017	16 May 2017 till 31 March 2020 (for 50% of the grant) and 16 May 2017 to 31 March 2021 (for remaining 50% of the grant)	161.36	104.04	Equity
3rd Grant	3,388,444	Nil	14 May 2018	14 May 2018 till 31 March 2021 (for 50% of the grant) and 14 May 2017 to 31 March 2022 (for remaining 50% of the grant)	263.24	167.15	Equity
Supplementary grant	185,595	NIL	5 December 2019	up to 6 December, 2020	207.84	91.07	Equity
	129,154			up to 6 December, 2020 for 50% of the options granted and up to 31 March 2021 for remaining 50% of the options granted		94.02	
	55,002			up to 31 March 2021 for 50% of the options granted and up to 31 March 2022 for remaining 50% of the options granted		103.24	

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

The outstanding position as at 31 March 2020 is summarised below:

Particulars	ESOP 2016		
	1st grant (L-16 and above Grade)	2nd grant (L-16 and above Grade)	3rd grant (L-16 and above Grade)
Date of grant			
– original grant	17 May 2016	16 May 2017	14 May 2018
– supplementary grant	5 December 2019	5 December 2019	5 December 2019
Share price on date of grant			
– original grant	129.56	201.70	329.05
– supplementary grant	259.80	259.80	259.80
Outstanding as on 1 April 2018	6,772,140	4,910,871	-
Granted during the year	-	-	3,388,444
Transfer in	-	-	-
Transfer out	371,390	192,383	13,027
Forfeited \ lapsed during the year	23,640	-	-
Exercised during the year	-	-	-
Outstanding as on 31 March 2019	6,377,110	4,718,488	3,375,417
Granted during the year *	185,595	129,154	211,002
Transfer in	28,370	19,926	-
Transfer out	418,990	278,188	193,376
Forfeited \ lapsed during the year	127,315	187,655	132,092
Exercised during the year	824,510	4,617	-
Outstanding as on 31 March 2020	5,220,260	4,397,108	3,260,951
of above - vested outstanding options	5,034,665	2,559,489	-
of above - unvested outstanding options	185,595	1,837,619	3,260,951
Vesting Period			
– Original	17 May 2016 till 31 March 2019 (for 50% of the grant) and 17 May 2016 to 31 March 2020 (for remaining 50% of the grant)	16 May 2017 till 31 March 2020 for 50% of the options granted and upto 31 March 2021 for remaining 50% of the options granted	14 May 2018 till 31st March, 2021 for 50% of the options granted and upto 31st March, 2022 for remaining 50% of the options granted
– Supplementary	5 December 2019 to 6 December 2020 for the subsequent grants	5 December 2019 to 6th December 2020 for 50% of the options granted and upto 31st March, 2021 for remaining 50% of the options granted	
Exercise period	4 years from vesting date		
Weighted average remaining contract life			
– original grant	42 months	54 months	66 months
– supplementary grant	57 months	59 months	66 months
Exercise Price			
– Original grants	103.65	161.36	263.24
– Subsequent grants	207.84	207.84	207.84
Weighted average share price on exercise date	Not Applicable	Not Applicable	Not Applicable
A description of the method and significant assumptions used during the year to estimate the fair value of options including the following information:	The fair value of options has been calculated by using Black Scholes Method. The assumptions used in the above are:	The fair value of options has been calculated by using Black Scholes Method. The assumptions used in the above are:	The fair value of options has been calculated by using Black Scholes Method. The assumptions used in the above are:
Weighted-average values of share price	Not applicable	Not applicable	Not applicable
Weighted-average exercise prices	Not applicable	Not applicable	Not applicable
Expected volatility	Volatility was calculated using standard deviation of daily change in stock price.	Volatility was calculated using standard deviation of daily change in stock price.	Volatility was calculated using standard deviation of daily change in stock price.
Original grants	The volatility used for valuation is 39.23 % for options with 3 year vesting and 39.62 % with 4 years vesting	The volatility used for valuation is 39.76 % for options with 3 year vesting and 37.43 % with 4 years vesting	The volatility used for valuation is 33.23 % for options with 3 year vesting and 33.28% with 4 years vesting
Subsequent grants	The volatility used for valuation is 32.30 %	The volatility used for valuation is 32.10 %	The volatility used for valuation is 32.21 %

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Particulars	ESOP 2016		
	1st grant (L-16 and above Grade)	2nd grant (L-16 and above Grade)	3rd grant (L-16 and above Grade)
Expected option life	The expected option life is assumed to be mid-way between the option vesting and expiry. Since the vesting period and contractual term of each tranche is different, the expected life for each tranche will be different. The expected option life is calculated as (Year to Vesting + Contractual Option Term)/2	The expected option life is assumed to be mid-way between the option vesting and expiry. Since the vesting period and contractual term of each tranche is different, the expected life for each tranche will be different. The expected option life is calculated as (Year to Vesting + Contractual Option Term)/2	The expected option life is assumed to be mid way between the option vesting and expiry. Since the vesting period and contractual term of each tranche is different, the expected life for each tranche will be different. The expected option life is calculated as (Year to Vesting + Contractual Option Term)/2
Expected dividends			
– Original grants	Rs.1.10 per share	Rs.0.75 per share	Rs.2.25 per share
– Subsequent grants	Rs.4.10 per share	Rs.4.10 per share	Rs.4.10 per share
Risk-free interest rate	Zero coupon sovereign bond yields were utilized with maturity equal to expected term of the option	Zero coupon sovereign bond yields were utilized with maturity equal to expected term of the option	Zero coupon sovereign bond yields were utilized with maturity equal to expected term of the option
Original grants	The rate used for calculation is 7.36% (for 3 years vesting) & 7.44%(for 4 years vesting)	The rate used for calculation is 6.87% (for 3 years vesting) & 6.96%(for 4 years vesting)	The rate used for calculation is 7.85% for options with 3 year vesting and 7.92% for options with 4 years vesting
Subsequent grants	The rate used for calculation is 5.67%	The rate used for calculation is 5.76%	The rate used for calculation is 6.02%
The method used and the assumptions made to incorporate the effects of expected early exercise;			
How expected volatility was determined, including an explanation of the extent to which expected volatility was based on historical volatility; and			
Whether and how any other features of the option grant were incorporated into the measurement of fair value, such as a market condition.			
		Black-Scholes Options pricing model	
		The following factors have been considered:	
		a) Share price	
		b) Exercise prices	
		c) Historical volatility	
		d) Expected option life	
		e) Dividend Yield	

*Includes grants as part of supplementary grants.

40. Business combination

- a) On 6 June 2019, the Company acquired 100% stake in Piombino Steel Limited (PSL), which in turn acquired 100% stake in Makler Private Limited (MPL). These entities are acquired with the purpose to be utilised as an investment vehicle for acquisitions.

The Company completed the acquisition by infusing ₹ 0.02 crore as a cash consideration in PSL group and has been issued equity shares in lieu thereof. Accordingly, PSL has become a wholly owned subsidiary of the Company.

As per Ind AS 103 on Business Combination, purchase consideration has been allocated on a basis of the fair value of the acquired assets and liabilities. The resulting differential has been accounted as goodwill. The financial statements include the results of PSL and MPL for the period from 6 June 2019 to 31 March 2020.

Details of the purchase consideration, net assets acquired and goodwill are as follows:

Particulars	₹ in crores
	PSL (consolidated)
Assets	
Trade receivables	46
Other assets	1
Cash and cash equivalents	@
Total (A)	47
Liabilities	
Borrowings	6
Trade Payables	47
Other current liabilities and provision	@
Total (B)	53
Total identifiable net assets acquired at fair value (C) = (A-B)	(6)
Purchase Consideration transferred in cash (D)	@
Goodwill arising on acquisition (D-C)	6

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Basis the purchase price allocation, the goodwill of ₹6 crores is recognised in the consolidated financial statements.

At the date of the acquisition, the fair value of the trade receivables approximated their gross contractual amount.

From the date of acquisition, PSL and MPL has contributed ₹ 66 crores of revenue and net loss after tax of ₹ 1 crore. The Company has not incurred any material transaction costs for the above acquisition.

- b) Pursuant to the Corporate insolvency resolution process under the Insolvency Bankruptcy Code, the resolution plan submitted by the Company for Vardhman Industries Limited (VIL) was approved, by the Hon'ble National Company Law Tribunal (NCLT), New Delhi, by its order dated 19 December 2018 and as clarified by its order dated 16 April 2019 and by the Hon'ble National Company Law Appellate Tribunal (NCLAT) by its order dated 4 December 2019 and as clarified by its order dated 11 December 2019.

The Company completed the acquisition of VIL on 31 December 2019 by infusing ₹ 63.50 crores as a cash consideration in VIL and has been issued equity shares and compulsorily convertible debentures (CCDs) by VIL in lieu thereof. Accordingly, VIL has become a wholly owned subsidiary of the Company.

VIL is mainly engaged in the manufacturing and marketing of Colour Coated Coils & Sheets and has a production capacity of 3,000 tonnes per month with manufacturing facility located at Rajpura, Patiala (Punjab).

The Company held 50% stake in JSW Vallabh Tin Plate Limited (JSWVTPL), a joint venture, and Vardhman Industries Limited (VIL) held 23.55% stake in JSWVTPL. Consequently, to the above acquisition of VIL, the shareholding of the Group in JSWVTPL has increased from 50% to 73.55% due to which the Group gained control over JSW VTPL and accordingly considered it as a subsidiary w.e.f. 31 December 2019.

JSWVTPL is into tin plate business and has a capacity of 1.0 lakh tonnes.

As per Ind AS 103 on Business Combination, purchase consideration has been allocated on a provisional basis, pending final determination of the fair value of the acquired assets and liabilities. The resulting differential has been accounted as goodwill/capital reserve. The financial statements include the results of VIL and JSWVTPL for the period from 1 January 2020 to 31 March 2020.

Details of the purchase consideration, net assets acquired and goodwill/ capital reserve are as follows:

Particulars	₹ in crores	
	VIL	JSW VTPL
Assets		
Property Plant and Equipment including intangible assets	24	191
Capital work-in-progress	-	3
Investments	23	-
Inventories	10	49
Trade receivables	2	35
Other receivables	9	22
Cash and cash equivalents	3	@
Total (A)	71	300
Liabilities		
Borrowings	-	103
Trade Payables	2	91
Other current liabilities and provision	3	8
Long-term liabilities and provision	1	2
Deferred Tax Liabilities	-	9
Contingent liabilities	-	@
Total (B)	5	213
Total identifiable net assets acquired at fair value (C) = (A-B)	66	87
Purchase Consideration transferred in cash (D)	64	-
Existing value of investment held by the Company in JSWVTPL (E)	-	35
Gain on re-measurement of existing stake held by Company in JSWVTPL (F)	-	13
Fair value of Investment in JSWVTPL held by VIL (G)	-	23
Non-controlling interest accounted (H)	-	25
Goodwill/ (Capital reserve) arising on acquisition (I)	(2)	9

@ - less than ₹ 0.50 crore.

Basis the purchase price allocation carried out by independent valuation expert, the capital reserve arising on VIL acquisition is not material. The goodwill of ₹9 crores recognised for JSWVTPL acquisition is primarily attributable to the expected synergies and other benefits from integrating JSWVTPL into the Group's existing steel business.

At the date of the acquisition, the fair value of the trade receivables approximated their gross contractual amount.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

From the date of acquisition, VIL and JSWVTPL has contributed ₹147 crores of revenue and net loss after tax of ₹1 crore. The Company has not incurred any material transaction costs for the above acquisition.

If both the acquisition had taken place at the beginning of the period, management estimates that consolidated revenue from operation and profit for the combined entity would be ₹73,811 crores and ₹3,943 crores respectively. In determining these amounts, management has assumed that the fair value adjustments that arose on the date of acquisition would have been the same if the acquisition had occurred on 1 April 2019.

41. Segment reporting

The Group is in the business of manufacturing steel products having similar economic characteristics, primarily with operations in India and regularly reviewed by the Chief Operating Decision Maker for assessment of Group's performance and resource allocation. The information relating to revenue from external customers and location of non-current assets of its single reportable segment has been disclosed below:

Information about geographical revenue and non-current assets

a) Revenue from operations

Particulars	For the year ended 31 March 2020			For the year ended 31 March 2019		
	Within India	Outside India	Total	Within India	Outside India	Total
	₹	₹	₹	₹	₹	₹
Revenue from operations	55,419	17,907	73,326	69,085	15,672	84,757

Revenue from operations has been allocated on the basis of location of customers.

b) Non-current assets

Particulars	As at 31 March 2020			As at 31 March 2019		
	Within India	Outside India	Total	Within India	Outside India	Total
	₹	₹	₹	₹	₹	₹
(a) Property, plant and equipment	50,923	6,835	57,758	55,051	6,553	61,604
(b) Capital work-in-progress	26,434	423	26,857	11,363	177	11,540
(c) Right of Use assets	3,371	100	3,471	-	-	-
(d) Goodwill	43	372	415	28	812	840
(e) Other intangible assets	325	25	350	176	24	200
(f) Intangible assets under development	331	3	334	344	5	349
(g) Investment in joint ventures	283	-	283	424	204	628
(h) Other non-current assets	2,704	252	2,956	3,557	368	3,925
(i) Current tax assets (net)	385	-	385	240	-	240
(j) Financial assets	-	-	2,442	-	-	1,916
(k) Deferred tax assets (net)	-	-	-	-	-	117
Total non-current assets			95,251			81,359

Non-current assets have been allocated on the basis of their physical location.

42. Employee benefits

a) Defined contribution plan

The Group operates defined contribution retirement benefit plans for all qualifying employees. The assets of the plans are held separately from those of the Group in funds under the control of trustees. Where employees leave the plans prior to full vesting of the contributions, the contributions payable by the Group are reduced by the amount of forfeited contributions.

Group's contribution to provident fund and 401 (K) plan recognised in the Consolidated Statement of Profit and Loss is ₹137 crores (previous year: ₹62 crores) (included in note 34).

b) Defined benefit plans

The Group sponsors funded defined benefit plans for qualifying employees. The defined benefit plans are administered by a separate Fund that is legally separated from the entity.

The gratuity plan is covered by The Payment of Gratuity Act, 1972. Under the gratuity plan, the eligible employees are entitled to post-retirement benefit at the rate of 15 days salary for each year of service until the retirement age of 58, 60 and 62, without any payment ceiling. The vesting period for gratuity as payable under The Payment of Gratuity Act, 1972 is 5 years.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Under the Compensated absences plan, leave encashment is payable to all eligible employees on separation from the Company due to death, retirement, superannuation or resignation. At the rate of daily salary, as per current accumulation of leave days.

The plans in India typically expose the Group to actuarial risks such as: investment risk, interest rate risk, longevity risk and salary risk.

Investment risk	The present value of the defined benefit plan liability is calculated using a discount rate determined by reference to government bond yields; if the return on plan asset is below this rate, it will create a plan deficit. Currently the plan has a relatively balanced investment in equity securities and debt instruments.
Interest risk	A decrease in the bond interest rate will increase the plan liability; however, this will be partially offset by an increase in the return on the plan's debt investments.
Longevity risk	The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.
Salary risk	The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.

No other post-retirement benefits are provided to these employees.

The most recent actuarial valuation of the plan assets and the present value of the defined benefit obligation were carried out at 31 March 2020 by independent qualified actuaries. The present value of the defined benefit obligation, and the related current service cost and past service cost, were measured using the projected unit credit method.

(i) **Gratuity**

Particulars	For the year ended 31 March 2020		For the year ended 31 March 2019	
	Funded	Unfunded	Funded	Unfunded
a) Liability recognised in the Balance Sheet				
i) Present value of obligation				
Opening balance	310	5	265	5
Service cost	21	2	16	@
Interest cost	21	1	21	@
Actuarial loss / (gain) on obligation	22	-	17	2
Benefits paid	(14)	(1)	(14)	-
Experience adjustments	-	-	3	-
Transfer on business combination	-	2	-	-
Liability In	-	-	2	-
Liability transfer	-	-	(2)	-
Closing balance	360	9	308	7
Less:				
ii) Fair value of plan assets				
Opening balance	97	-	95	-
Expected return on plan assets less loss on investments	7	-	7	-
Actuarial (loss)/gain on plan assets	-	-	@	-
Employers' contribution	-	-	5	-
Benefits paid	(11)	-	(10)	-
Closing balance	93	-	97	-
Amount recognised in Balance Sheet (refer note 24)	267	9	211	7
b) Expenses during the year				
Service cost	21	2	16	@
Interest cost	21	1	21	@
Expected return on plan assets	(7)	-	(7)	-
Transferred to preoperative expenses	-	-	(2)	-
Component of defined benefit cost recognised in statement of profit & loss (a)	35	3	28	@
Remeasurement of net defined benefit liability				
- Actuarial (gain)/loss on defined benefit obligation	22	1	17	2
- Return on plan assets (excluding interest income)	@	-	-	-
Component of defined benefit cost recognised in other comprehensive income (b)	22	1	17	2
Total (a+b)	57	2	45	2

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Particulars	For the year ended 31 March 2020		For the year ended 31 March 2019	
	₹ in crores			
	Funded	Unfunded	Funded	Unfunded
c) Actual return on plan assets	7	-	7	-
d) Break up of plan assets:				
(i) ICICI Prudential Life Insurance Co. Ltd.				
Balanced Fund	3	-	3	-
Debt Fund	3	-	@	-
Short-Term Debt Fund	-	-	@	-
Short-Term Debt Fund III	-	-	3	-
Endowment Plan	-	-	-	-
(ii) HDFC Standard Life Insurance Co. Ltd.				
Defensive Managed Fund	1	-	2	-
Secure Managed Fund	21	-	22	-
Stable Managed Fund	-	-	@	-
(iii) SBI Life Insurance Co. Ltd. – Cap Assured Fund	44	-	47	-
(iv) LIC of India – Insurer Managed Fund	9	-	18	-
(v) Bajaj Allianz Fund	11	-	3	-

@ - less than ₹ 0.50 crore.

The fair values of the above equity and debt instruments are determined based on quoted market prices in active markets.

e) Principal actuarial assumptions

Particulars	2020-21	2019-20	2018-19	2017-18	2016-17	2015-16
Discount rate	6.84%-6.89%	6.80%-6.87%	7.54%-7.83%	7.76%-7.88%		
Expected return on plan assets	6.84%-6.89%	-	7.54%-7.83%	-		
Expected rate of increase in salaries	6.00%-8.00%	6.00%-8.00%	6.00%	6.00%		
Attrition rate	2.00%	2.00%-10.00%	2.00%	2.00%		

Based on India's standards mortality table with modifications to reflect expected changes in mortality.

f) Experience adjustments

Particulars	2019-20	2018-19	2017-18	2016-17	2015-16
Defined benefit obligation	368	315	270	243	208
Plan assets	93	97	95	80	77
Surplus / (deficit)	(275)	(218)	(175)	(163)	(131)
Experience adjustments on plan liabilities – loss/(gain)	23	19	5	20	6
Experience adjustments on plan assets – gain/(loss)	@	@	@	@	@

@ - less than ₹ 0.50 crore.

- g)** The Group expects to contribute ₹95 crores (previous year ₹ 84 crores) to its gratuity plan for the next year.
- h)** The average duration of the defined benefit plan obligation at the end of the reporting period is 10 years (31 March 2019: 10 years).
- i)** In assessing the Group's post retirement liabilities, the Group monitors mortality assumptions and uses up-to-date mortality tables, the base being the Indian assured lives mortality (2006-08) ultimate.
- j)** Expected return on plan assets is based on expectation of the average long-term rate of return expected on investments of the fund during the estimated term of the obligations after considering several applicable factors such as the composition of plan assets, investment strategy, market scenario, etc.
- k)** The estimates of future salary increase, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.
- l)** The discount rate is based on the prevailing market yields of Government of India securities as at the balance sheet date for the estimated term of the obligations.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

- m) The amount included in the financial statements arising from the entity's obligation in respect of its defined benefit plan is as follows:

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Defined benefit obligation	368	315
Plan assets	93	97
Net liability arising from defined benefit obligation	275	218

Sensitivity Analysis

Significant actuarial assumptions for the determination of the defined benefit obligation are discount rate, expected salary increase and mortality. The sensitivity analyses below have been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting period, while holding all other assumptions constant.

Particulars	31 March 2020		31 March 2019	
	Increase	Decrease	Increase	Decrease
Discount rate (1% movement)	(27)	32	(22)	26
Future salary growth (1% movement)	31	(28)	26	(23)
Attrition rate (1% movement)	2	(2)	3	(4)

The sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the projected unit credit method at the end of the reporting period, which is the same as that applied in calculating the defined benefit obligation recognised in the balance sheet.

There was no change in the methods and assumptions used in preparing the sensitivity analysis from prior years.

Category of assets average percentage allocation fund-wise

	SBI	HDFC	ICICI	Bajaj Allianz	LIC
Government securities	0.00%	44.37%	34.14%	51.40%	20.00%
Debt	92.51%	49.69%	51.81%	14.29%	Balance invested in approved
Equity	6.39%	1.48%	8.12%	18.15%	investments as specified in
Others	1.10%	4.46%	5.93%	16.16%	Schedule I of IRDA guidelines

Maturity analysis of projected benefit obligation

Particulars	₹ in crores			Total
	Less than a year	Between 1 to 5 years	Over 5 years	
As at 31 March 2020				
Projected benefit payable	32	110	582	724
As at 31 March 2019				
Projected benefit payable	27	98	550	675

Each year an Asset-Liability-Matching study is performed in which the consequences of the strategic investment policies are analysed in terms of risk and return profiles.

(ii) Provident fund

Provident Fund for certain eligible employees is managed by the Company through JSW Steel Employees Provident Fund Trust, in line with the Provident Fund and Miscellaneous Provisions Act, 1952. The Company makes monthly contributions to provident fund managed by trust for qualifying employees. The Trustees of JSW Steel Employees Provident Fund Trust are responsible for the overall governance of the plan and to act in accordance with the provisions of the trust deed and the relevant provisions prescribed under the law.

The members of the Provident Fund Trust are entitled to the rate of interest declared by the Central Government under the Employees Provident Funds and Miscellaneous Provisions Act, 1952. The shortfall, if any, is made good by the Company in the year in which it arises.

As per Ind AS 19 on "Employee Benefits", employer established provident fund trusts are treated as defined benefit plans, since the Company is obliged to meet interest shortfall, if any, with respect to covered employees. According to the defined benefit obligation of interest rate guarantee on exempted provident fund in respect of employees of the Company as at 31 March 2020 is 8.50%.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Out of the total contribution made for Provident Fund in Defined Contribution Plan, ₹27 crores (previous year ₹ 20 crores) is made to the JSW Steel Employees Provident Fund Trust.

The funds of the Trust have been invested under various securities in accordance with the rules prescribed by the Government of India.

The Company has obtained the actuarial valuation of interest rate obligation in respect of Provident Fund and interest rate guarantee shortfall of ₹4 crores (Previous year – ₹1 crore) is recognised in the Statement of Profit and Loss.

Actuarial assumptions made to determine interest rate guarantee on exempt provident fund liabilities are as follows:

Particulars	As at 31 March 2020	As at 31 March 2019
Total plan assets @	588	505
Total plan liabilities @	593	499
Discount rate	6.84%	7.79%
Rate of return on assets	8.49%	8.55%
Guaranteed rate of return	8.50%	8.65%

@ JSW Steel Employees Provident Fund Trust as at 31 March 2020 as per the unaudited financial statements.

(iii) Other long-term benefits:

(a) Compensated absences

Under the compensated absences plan, leave encashment is payable to all eligible employees on separation from the Company due to death, retirement, superannuation or resignation. Employee are entitled to encash leave while serving in the Company. At the rate of daily salary, as per current accumulation of leave days.

(b) Long Service Award

The Company has a policy to recognise the long service rendered by employees and celebrate their long association with the Company. This scheme is called – Long Association of Motivation, Harmony & Excitement (LAMHE). The award is paid at milestone service completion years of 10, 15, 20 and 25 years.

43. Financial instruments

A. Capital management

The Group being in a capital intensive industry, its objective is to maintain a strong credit rating healthy capital ratios and establish a capital structure that would maximise the return to stakeholders through optimum mix of debt and equity.

The Group's capital requirement is mainly to fund its capacity expansion, repayment of principal and interest on its borrowings and strategic acquisitions. The principal source of funding of the Group has been, and is expected to continue to be, cash generated from its operations supplemented by funding from bank borrowings and the capital markets. The Group is not subject to any externally imposed capital requirements.

The Group regularly considers other financing and refinancing opportunities to diversify its debt profile, reduce interest cost and elongate the maturity of its debt portfolio, and closely monitors its judicious allocation amongst competing capital expansion projects and strategic acquisitions, to capture market opportunities at minimum risk.

The Group monitors its capital using gearing ratio, which is net debt divided to total equity. Net debt includes, interest bearing loans and borrowings less cash and cash equivalents, bank balances other than cash and cash equivalents and current investments.

Particulars	As at 31 March 2020	As at 31 March 2019
Long-term borrowings	44,673	29,656
Lease liabilities	1,744	-
Current maturities of long-term debt	6,375	11,407
Current maturities of lease liabilities	306	-
Short-term borrowings	8,325	6,333
Total borrowings	61,423	47,396
Less:		
Cash and cash equivalents	3,966	5,581

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Bank balances other than cash and cash equivalents	8,037	606
Current investments	2	82
Net debt	49,418	41,127
Total equity	36,024	34,345
Gearing ratio	1.37	1.20

- (i) Equity includes capital and all reserves of the Group that are managed as capital.
- (ii) Debt is defined as long-and short-term borrowings (excluding derivatives and financial guarantee contracts), as described in notes 21 and 27.

B. Categories of financial instruments

The accounting classification of each category of financial instruments, and their carrying amounts, are set out below:

As at 31 March 2020

Particulars	₹ in crores					
	Amortised cost	Fair value through other comprehensive income	Fair value through profit and loss	Derivatives in hedging relations	Total Carrying Value	Fair value
Financial assets						
Loans	1,514	-	-	-	1,514	1,514
Other financial assets	3,554	-	-	-	3,554	3,554
Trade receivables	4,505	-	-	-	4,505	4,505
Cash and cash equivalents	3,966	-	-	-	3,966	3,966
Bank balances other than cash and cash equivalents	8,037	-	-	-	8,037	8,037
Derivative assets	-	-	294	-	294	294
Investments	477	452	47	-	976	984
Total financial assets	22,053	452	341	-	22,846	22,854
Financial liabilities						
Long-term borrowings*	51,048	-	-	-	51,048	51,731
Lease liabilities	2,050	-	-	-	2,050	2,276
Short-term borrowings	8,325	-	-	-	8,325	8,325
Trade payables	17,918	-	-	-	17,918	17,918
Derivative liabilities	-	-	84	297	381	381
Other financial liabilities	8,232	-	-	-	8,232	8,232
Total financial liabilities	87,573	-	84	297	87,954	88,863

As at 31 March 2019

Particulars	₹ in crores					
	Amortised cost	Fair value through other comprehensive income	Fair value through profit and loss	Derivatives in hedging relations	Total Carrying Value	Fair value
Financial assets						
Loans	994	-	-	-	994	994
Other financial assets	2,516	-	-	-	2,516	2,516
Trade receivables	7,160	-	-	-	7,160	7,160
Cash and cash equivalents	5,581	-	-	-	5,581	5,581
Bank balances other than cash and cash equivalents	606	-	-	-	606	606
Derivative assets	-	-	159	162	321	321
Investments	387	756	123	-	1,266	1,268
Total financial assets	17,244	756	282	162	18,444	18,446
Financial liabilities						
Long-term borrowings*	41,063	-	-	-	41,063	41,816
Short-term borrowings	6,333	-	-	-	6,333	6,333
Trade payables	16,159	-	-	-	16,159	16,159
Derivative liabilities	-	-	313	66	379	379
Other financial liabilities	5,956	-	-	-	5,956	5,929
Total financial liabilities	69,511	-	313	66	69,890	70,616

* including current maturities of long-term borrowings.

C. Financial risk management

The Group has a Risk Management Committee established by its Board of Directors for overseeing the Risk Management Framework and developing and monitoring the Group's risk management policies. The risk management policies are

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

established to ensure timely identification and evaluation of risks, setting acceptable risk thresholds, identifying and mapping controls against these risks, monitor the risks and their limits, improve risk awareness and transparency. Risk management policies and systems are reviewed regularly to reflect changes in the market conditions and the Group's activities to provide reliable information to the Management and the Board to evaluate the adequacy of the risk management framework in relation to the risk faced by the Group.

The risk management policies aims to mitigate the following risks arising from the financial instruments:

- Market risk
- Credit risk and
- Liquidity risk

D. Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in the market prices. The Group is exposed in the ordinary course of its business to risks related to changes in foreign currency exchange rates, commodity prices and interest rates.

The Group seeks to minimise the effects of these risks by using derivative and non-derivative financial instruments to hedge risk exposures. The use of financial derivatives and non-derivative financial instruments governed by the Group's policies approved by the Board of Directors, which provide written principles on foreign exchange risk, interest rate risk, credit risk, the use of financial derivatives and non-derivative financial instruments, and the investment of excess liquidity. Compliance with policies and exposure limits is reviewed by the Management and the internal auditors on a continuous basis. The Group does not enter into or trade financial instruments, including derivatives for speculative purposes.

E. Financial currency risk management

The Group's functional currency is Indian Rupees (INR). The Group undertakes transactions denominated in foreign currencies; consequently, exposure to exchange rate fluctuations arise. Volatility in exchange rates affects the Group's revenue from export markets and the costs of imports, primarily in relation to raw materials. The Group is exposed to exchange rate risk under its trade and debt portfolio.

Adverse movements in the exchange rate between the Rupee and any relevant foreign currency result's in increase in the Group's overall debt position in Rupee terms without the Group having incurred additional debt and favourable movements in the exchange rates will conversely result in reduction in the Group's receivables in foreign currency. In order to hedge exchange rate risk, the Group has a policy to hedge cash flows up to a specific tenure using forward exchange contracts and hedges. At any point in time, the Group hedges its estimated foreign currency exposure in respect of forecast sales over the following 6 months. In respect of imports and other payables, the Company hedges its payables as when the exposure arises. Short-term exposures are hedged progressively based on their maturity.

In order to hedge exchange rate risk, the Group has a policy to hedge cash flows up to a specific tenure using forward exchange contracts, options and other non-derivative financial instruments like long-term foreign currency borrowings and acceptances. At any point in time, the Group hedges its estimated foreign currency exposure in respect of forecast sales over the following 6 months using derivative instruments. Forecasted sales beyond the period of 6 months are hedged using non-derivative financial instruments basis the tenure of the specific long term foreign currency borrowings. In respect of imports and other payables, the Group hedges its payables as when the exposure arises. Short term exposures are hedged progressively based on their maturity.

All hedging activities are carried out in accordance with the Company's internal risk management policies, as approved by the Board of Directors, and in accordance with the applicable regulations where the Company operates.

The Group basis its assessment believes that the probability of the occurrence of the forecasted sales transactions is not impacted by COVID-19 pandemic. The Group has also considered the effect of changes, if any, in both counterparty credit risk and own credit risk while assessing hedge effectiveness and measuring hedge ineffectiveness. The Group continues to believe that there is no impact on effectiveness of its hedges.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

The forward exchange contracts entered into by the Group and outstanding are as under:

As at	Nature	No. of Contracts	Type	US\$ Equivalent (millions)	INR Equivalent (crores)	MTM (₹ in crores)
31 March 2020	Assets	136	Buy	936	7,058	241
		12	Sell	166	1,255	8
	Liabilities	20	Buy	215	1,618	(60)
		27	Sell	398	3,003	(119)
31 March 2019	Assets	20	Buy	190	1,311	4
		63	Sell	653	4,518	200
	Liabilities	154	Buy	1,292	8,944	(320)

Currency options to hedge against fluctuations in changes in exchange rate:

As at	Nature	No. of Contracts	US\$ equivalent (million)	INR equivalent (crores)	MTM of Option (₹ in crores)
31 March 2020	Assets	20	317	2,390	15
	Liabilities	1	15	113	(3)
31 March 2019	Assets	3	40	277	1
	Liabilities	1	10	69	@

@ - less than ₹ 0.50 crore.

The carrying amounts of the Group's monetary assets and monetary liabilities at the end of the reporting period are as follows:

As at 31 March 2020

Particulars	₹ in crores					
	INR	USD	Euro	JPY	Others	Total
Financial assets						
Investments	917	-	14	-	45	976
Loans	1,514	-	-	-	-	1,514
Trade receivables	3,031	802	672	-	-	4,505
Cash and cash equivalents	3,835	69	62	-	-	3,966
Bank balances other than cash and cash equivalents	7,982	54	-	-	1	8,037
Derivative assets	19	275	-	-	-	294
Other financial assets	3,481	28	43	-	2	3,554
Total financial assets	20,779	1,228	791	-	48	22,846
Financial liabilities						
Borrowings	24,940	25,682	1,843	533	-	52,998
Trade payables	5,653	10,542	1,627	31	65	17,918
Derivative liabilities	61	319	-	-	1	381
Lease liabilities	1,964	33	53	-	-	2,050
Other financial liabilities	7,176	4,815	2,151	234	231	14,607
Total financial liabilities	39,794	41,391	5,674	798	297	87,954

As at 31 March 2019

Particulars	₹ in crores					
	INR	USD	Euro	JPY	Others	Total
Financial assets						
Investments	1,253	-	13	-	-	1,266
Loans	993	1	-	-	-	994
Trade receivables	5,039	1,461	660	-	-	7,160
Cash and cash equivalents	5,451	31	98	-	1	5,581
Bank balances other than cash and cash equivalents	467	139	-	-	-	606
Derivative assets	-	321	@	-	-	321
Other financial assets	2,455	25	36	-	-	2,516
Total financial assets	15,658	1,978	807	-	1	18,444
Financial liabilities						
Borrowings	20,436	14,827	312	414	-	35,989
Trade payables	3,550	11,565	1,011	32	1	16,159
Derivative liabilities	340	39	-	-	-	379
Other financial liabilities	10,235	5,347	1,323	432	26	17,363
Total financial liabilities	34,561	31,778	2,646	878	27	69,890

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

The year-end foreign currency exposures that have not been hedged by a derivative instrument or otherwise are given below:

a) Amounts receivable in foreign currency on account of the following:

Particulars	As at 31 March 2020		As at 31 March 2019	
	US\$ equivalent (million)	INR equivalent (crores)	US\$ equivalent (million)	INR equivalent (crores)
Trade receivables	66	496	160	1,106

b) Amounts payable in foreign currency on account of the following:

Particulars	As at 31 March 2020		As at 31 March 2019	
	US\$ equivalent (million)	INR equivalent (crores)	US\$ equivalent (million)	INR equivalent (crores)
Borrowings	3,514	26,488	2,661	18,406
Acceptances			3	20
Trade payables	65	489	41	280
Payables for capital projects	337	2,539	368	2,544
Interest accrued but not due on borrowings	59	446	42	288

The following table details the Company's sensitivity to a 1% increase and decrease in the INR against the relevant foreign currencies net of hedge accounting impact. 1% is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the year-end for a 1% change in foreign currency rates, with all other variables held constant. A positive number below indicates an increase in profit or equity where INR strengthens 1% against the relevant currency. For a 1% weakening of INR against the relevant currency, there would be a comparable impact on profit or equity, and the balances below would be negative.

Impact on Profit / (loss) for the year for a 1% change:

Particulars	Increase		Decrease	
	31 March 2020	31 March 2019	31 March 2020	31 March 2019
	₹ in crores			
USD / INR	482	202	(482)	(202)
YEN / INR	62	9	(62)	(9)
EURO / INR	8	13	(8)	(13)

F. Commodity price risk

The Group's revenue is exposed to the market risk of price fluctuations related to the sale of its steel products. Market forces generally determine prices for the steel products sold by the Group. These prices may be influenced by factors such as supply and demand, production costs (including the costs of raw material inputs) and global and regional economic conditions and growth. Adverse changes in any of these factors may reduce the revenue that the Group earns from the sale of its steel products.

The Group is subject to fluctuations in prices for the purchase of iron ore, coking coal, ferro alloys, zinc, scrap and other raw material inputs. The Group purchased primarily all of its iron ore and coal requirements in the open market at prevailing price during the year ended 31 March 2020.

The Group aims to sell the products at prevailing market prices. Similarly, the Group procures key raw materials like iron ore and coal based on prevailing market rates as the selling prices of steel prices and the prices of input raw materials move in the same direction.

Commodity hedging is used primarily as a risk management tool to secure the future cash flows in case of volatility by entering into commodity forward contracts.

Hedging commodity is based on its procurement schedule and price risk. Commodity hedging is undertaken as a risk offsetting exercise and, depending upon market conditions hedges, may extend beyond the financial year. The Group is presently hedging maximum up to 100% of its consumption.

The following table details the Group's sensitivity to a 5% movement in the input price of iron ore and coking coal net of hedge accounting impact. The sensitivity analysis includes only 5% change in commodity prices for quantity sold or consumed during the year, with all other variables held constant. A positive number below indicates an increase in profit or equity where the commodity prices decrease by 5%. For a 5% reduction in commodity prices, there would be a comparable impact on profit or equity, and the balances below would be negative.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Impact on Profit / (loss) for the year for a 5% change:

Particulars	Increase for the year ended		Decrease for the year ended	
	31 March 2020		31 March 2020	
	31 March 2020	31 March 2019	31 March 2020	31 March 2019
Iron ore	(512)	(609)	512	609
Coal/Coke	(795)	(1,153)	795	1,153
Zinc	(38)	-	38	-

The commodity forward and option contracts entered into by the Group and outstanding at the year-end are as under:

As at	Nature	No. of Contracts	Commodity Name	Quantity (Iron Ore, Coking Coal, Zinc – MT) (Brent Crude – Mio Barrels)	US\$ Equivalent of notional value (million)	INR equivalent (crores)	MTM of Commodity contract (₹ in crores)
31 March 2020	Assets	3	Zinc	1,250	2	18	@
	Liabilities	20	Liquified natural gas	9,702,000	(37)	(281)	(56)
		4	Zinc	1,500	3	25	(3)
31 March 2019	Assets	1	Brent Crude	45,000	2	17	4
		12	Iron Ore	375,003	24	165	45
	Liabilities	10	Iron Ore	375,003	(26)	(179)	(30)

@ - less than ₹ 0.50 crore.

G. Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group is exposed to interest rate risk because funds are borrowed at both fixed and floating interest rates. Interest rate risk is measured by using the cash flow sensitivity for changes in variable interest rate. The borrowings of the Group are principally denominated in rupees and US dollars with a mix of fixed and floating rates of interest. The Group hedges its US dollar interest rate risk through interest rate swaps to reduce the floating interest rate risk. The Group hedges up to 20% of interest risk in US dollars. The Group has exposure to interest rate risk, arising principally on changes in base lending rate and LIBOR rates. The Group uses a mix of interest rate sensitive financial instruments to manage the liquidity and fund requirements for its day to day operations like non-convertible bonds and short-term loans. The risk is managed by the Group by maintaining an appropriate mix between fixed and floating rate borrowings, and by the use of interest rate swap contracts. Hedging activities are evaluated regularly to align with interest rate views and defined risk appetite, ensuring the most cost-effective hedging strategies are applied.

The following table provides a break-up of the Group's fixed and floating rate borrowings:

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Fixed rate borrowings	22,810	19,624
Floating rate borrowings	36,926	27,999
Total borrowings	59,736	47,623
Total borrowings	59,373	47,396
Add: Upfront fees	363	227
Total gross borrowings	59,736	47,623

The sensitivity analyses below have been determined based on the exposure to interest rates for floating rate liabilities, after the impact of hedge accounting, assuming the amount of the liability outstanding at the year-end was outstanding for the whole year.

If interest rates had been 100 basis points higher / lower and all other variables were being constant, the Group's profit for the year ended 31 March 2020 would decrease / increase by ₹339 crores (for the year ended 31 March 2019: decrease/ increase by ₹248 crores). This is mainly attributable to the Group's exposure to interest rates on its variable rate borrowings.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

The following table detail the nominal amounts and remaining terms of interest rate swap contracts outstanding at the year-end.

As at	Nature	No. of Contracts	US\$ Equivalent of notional value (million)	MTM of IRS (₹ in crores)
31 March 2020	Assets	3	60	1
	Liabilities	22	335	(130)
31 March 2019	Assets	13	220	20
	Liabilities	15	245	(27)

H. Credit risk management

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Group. The Group has adopted a policy of only dealing with creditworthy counterparties and obtaining sufficient collateral, where appropriate, as a means of mitigating the risk of financial loss from defaults.

The Group is exposed to credit risk for trade receivables, cash and cash equivalents, investments, other bank balances, loans, other financial assets, financial guarantees and derivative financial instruments. The Company has assessed the change in counterparty credit risk due to COVID-19 and believe that the same are fully recoverable.

Moreover, given the diverse nature of the Group's business trade receivables are spread over a number of customers with no significant concentration of credit risk. No single customer accounted for 10% or more of the trade receivables in any of the years presented. The history of trade receivables shows a negligible provision for bad and doubtful debts. Therefore, the Group does not expect any material risk on account of non-performance by any of the Group's counterparties. In addition to the historical pattern of credit loss, the Company has considered the likelihood of increased credit risk and consequential default considering emerging situations due to COVID-19. The assessment is carried out considering the segment of customer, impact seen in the demand outlook of these segments and the financial strength of the customers in respect of whom amounts are receivable. Basis this assessment, the allowance for doubtful trade receivables as at 31 March 2020 is considered adequate.

Movements in allowances for bad and doubtful debts

Particulars	₹ in crores
	Amount
As at 1 April 2018	96
Movement during the year	10
As at 31 March 2019	106
Movement during the year	76
As at 31 March 2020	181

For current investments, counterparty limits are in place to limit the amount of credit exposure to any one counterparty. This, therefore, results in diversification of credit risk for Group's mutual fund and bond investments. For derivative and financial instruments, the Company attempts to limit the credit risk by only dealing with reputable banks and financial institutions.

The carrying value of financial assets represents the maximum credit risk. The maximum exposure to credit risk was ₹ 22,846 crores as at 31 March 2020 and, ₹ 18,444 crores as at 31 March 2019, being the total carrying value of trade receivables, balances with bank, bank deposits, current investments and other financial assets.

In respect of financial guarantees provided by the Group to banks and financial institutions, the maximum exposure which the Group is exposed to is the maximum amount which the Group would have to pay if the guarantee is called upon. Based on the expectation at the end of the reporting period, the Group considers that it is more likely than not that such an amount will not be payable under the guarantees provided.

Receivables are deemed to be past due or impaired with reference to the Group's normal terms and conditions of business. These terms and conditions are determined on a case to case basis with reference to the customer's credit quality and prevailing market conditions. The Group based on past experiences does not expect any material loss on its receivables and hence no provision is deemed necessary on account of expected credit loss ('ECL').

The credit quality of the Group is monitored on an ongoing basis and assessed for impairment where indicators of such impairment exist. The Group uses simplified approach for (i.e. lifetime expected credit loss model) impairment of trade receivable / contract assets. The solvency of the debtor and their ability to repay the receivable is considered in assessing receivables for impairment. Where receivables have been impaired, the Group actively seeks to recover the amounts in question and enforce compliance with credit terms.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

For all other financial assets, if credit risk has not increased significantly, 12-month expected credit loss is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime expected credit loss is used.

I. Liquidity risk management

Liquidity risk refers to the risk of financial distress or extraordinary high financing costs arising due to shortage of liquid funds in a situation where business conditions unexpectedly deteriorate and requiring financing. The Group requires funds both for short-term operational needs as well as for long-term capital expenditure growth projects. The Group generates sufficient cash flow for operations, which together with the available cash and cash equivalents and short-term investments provide liquidity in the short-term and long-term. The Group has established an appropriate liquidity risk management framework for the management of the Group's short, medium and long-term funding and liquidity management requirements. The Group manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.

The following tables detail the Group's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods and its non-derivative financial assets. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Company can be required to pay. The tables include both interest and principal cash flows.

To the extent that interest flows are floating rate, the undiscounted amount is derived from interest rate curves at the end of the reporting period. The contractual maturity is based on the earliest date on which the group may be required to pay.

Liquidity exposure as at 31 March 2020

Particulars	₹ in crores			
	< 1 year	1-5 years	> 5 years	Total
Financial assets				
Investments	2	-	974	976
Trade receivables	4,505	-	-	4,505
Cash and cash equivalents	3,966	-	-	3,966
Bank balances other than cash and cash equivalents	8,037	-	-	8,037
Loans	742	734	38	1,514
Derivative assets	294	-	-	294
Other financial assets	2,858	696	-	3,554
Total	20,404	1,430	1,012	22,846
Financial liabilities				
Long-term borrowings	-	34,990	9,683	44,673
Short-term borrowings	8,325	-	-	8,325
Trade payables	17,918	-	-	17,918
Derivative liabilities	251	130	-	381
Lease liabilities	306	1,162	582	2,050
Other financial liabilities	14,143	457	7	14,607
Total	40,943	36,739	10,272	87,954

Liquidity exposure as at 31 March 2019

Particulars	₹ in crores			
	< 1 year	1-5 years	> 5 years	Total
Financial assets				
Investments	82	-	1,184	1,266
Trade receivables	7,160	-	-	7,160
Cash and cash equivalents	5,581	-	-	5,581
Bank balances other than cash and cash equivalents	606	-	-	606
Loans	561	269	164	994
Derivative assets	321	-	-	321
Other financial assets	2,217	299	-	2,516
Total	16,528	568	1,348	18,444
Financial liabilities				
Long-term borrowings	-	26,033	3,623	29,656
Short-term borrowings	6,333	-	-	6,333
Trade payables (including acceptances)	16,159	-	-	16,159
Derivative liabilities	379	-	-	379
Other financial liabilities	16,831	531	2	17,363
Total	39,702	26,563	3,625	69,890

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

The amount of guarantees given included in Note 45(i) represents the maximum amount the Group could be forced to settle for the full guaranteed amount. Based on the expectation at the end of the reporting period, the group considers that it is more likely than not that such an amount will not be payable under the arrangement.

Collateral

The Group has pledged part of its trade receivables, short-term investments and cash and cash equivalents in order to fulfil certain collateral requirements for the banking facilities extended to the Group. There is obligation to return the securities to the Group once these banking facilities are surrendered (refer note 21 and 27).

J. Level-wise disclosure of financial instruments

Particulars	₹ in crores			
	As at 31 March 2020	As at 31 March 2019	Level	Valuation technique and key inputs
Quoted investments in the equity shares measured at FVTOCI	434	738	I	Quoted bid prices in an active market.
Quoted investments in the equity shares measured at FVTPL	2	82	I	Quoted bid prices in an active market.
Derivative assets	294	321	II	Inputs other than quoted prices included within level 1 that are observable for asset or liability, either directly (i.e. as prices) or indirectly (derived from prices).
Derivative liabilities	381	379	II	Inputs other than quoted prices included within level 1 that are observable for asset or liability, either directly (i.e. as prices) or indirectly (derived from prices).
Unquoted investments in the equity shares measured at FVTOCI	13	13	III	Net asset value of share arrived has been considered as fair value.
Unquoted investments in the equity shares measured at FVTOCI	5	5	III	Cost is approximate estimate of fair value.
Non-current investments in unquoted Preference shares measured at FVTPL	54	51	III	Discounted cash flow – Future cash flows are based on terms of Preference Shares discounted at a rate that reflects market risks.

The carrying amounts of trade receivables, trade payables, capital creditors, cash and cash equivalents, other bank balances, other financial assets and other financial liabilities (other than those specifically disclosed) are considered to be the same as their fair values, due to their short-term nature.

A significant part of the financial assets is classified as Level 1 and Level 2. The fair value of these assets is marked to an active market or based on observable market data which factors the uncertainties arising out of COVID-19. The financial assets carried at fair value by the Company are mainly investments in equity instruments, debt securities and derivatives, accordingly, any material volatility is not expected.

Sensitivity analysis of Level III:

	Valuation technique	Significant unobservable inputs	Change	Sensitivity of the input to fair value
Investments in unquoted Preference shares	DCF method	Discounting Rate 8.40%	0.50%	0.50% Increase / (decrease) in the discount would decrease / (increase) the fair value by ₹ 2 crores / (₹ 2 crores)

Reconciliation of Level III fair value measurement:

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Opening balance	69	67
Purchases / (sale) (net)	@	@
Gain / (loss) recognised in the Consolidated statement of Profit and Loss	3	2
Gain / (loss) recognised in the Other comprehensive income	-	-
Closing balance	72	69

@ - Less than ₹0.50 crore.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Details of financial assets / liabilities measured at amortised but fair value disclosed in category-wise

₹ in crores				
Particulars	As at 31 March 2020	As at 31 March 2019	Level	Valuation technique and key inputs
Long-term borrowings			II	Discounted cash flow method – Future cash flows are discounted by using rates which reflect market risks.
Fair value	51,731	41,816		
Carrying value	51,048	41,063		
Investments			II	Discounted cash flow on observable Future cash flows are based on terms of discounted at a rate that reflects market risks.
Fair value	485	389		
Carrying value	477	387		
Premium payable on redemption of debentures	-	463	II	Discounted cash flow method – Future cash flows are discounted by using rates which reflect market risks.
Loans – financial assets			II	Discounted cash flow method – Future cash flows are discounted by using rates which reflect market risks.
Fair value	1,514	994		
Carrying value	1,514	994		

There have been no transfers between level I and level II during the year.

The Asset and Liability position of various outstanding derivative financial instruments is given below:

Net Asset and Liability position of various outstanding derivative financial instruments is given below:									₹ in crores
Particulars	Underlying	Nature of Risk being Hedged	As at 31 March 2020			As at 31 March 2019			
			Asset	Liability	Net Fair Value	Asset	Liability	Net Fair Value	
Cash Flow Hedges									
Designated and effective hedges									
Forwards Currency Contract	Highly probable forecast sales	Exchange rate movement risk	-	(100)	(100)	102	-	102	
Interest rate swap	Long-term foreign currency borrowings	Interest rate Risk	-	(130)	(130)	20	(27)	(7)	
Commodity Contract		Price Risk	-	(67)	(67)	50	(30)	20	
Designated and ineffective hedges									
Forwards Currency Contract	Highly probable forecast Sales	Exchange rate movement risk	-	(37)	(37)	105	-	105	
Fair Value Hedges									
Designated Hedges									
Forwards Currency Contract	Highly probable forecast Sales	Exchange rate movement risk	221	(3)	218	4	(312)	(308)	
Non Designated Hedges									
Forwards Currency Contracts	Trade payables & Acceptance	Exchange rate movement risk	27	(1)	26	-	(9)	(9)	
Forwards Currency Contracts	Long-term foreign currency borrowings	Exchange rate movement risk	-	(1)	(1)	-	-	-	
Forwards Currency Contracts	Loans and advance	Exchange rate movement risk	-	(37)	(37)	-	-	-	
Interest rate Swap	Long-term foreign currency borrowings	Interest rate risk	1	-	1	-	-	-	
Options Contract	Trade payables & acceptance		15	(3)	12	1	-	1	
			264	(379)	(115)	282	(378)	(96)	
Cancellation of forwards contracts			30	(2)	28	39	(1)	38	
Total			294	(381)	(87)	321	(379)	(58)	

Details of non-derivative financial instruments designated as hedging instruments during the year:

	31 March 2020	
	Value in USD Mio	Fair Value Rs in Crs
Cash Flow hedges		
Long term borrowings	638	(333)
Acceptances	328	(118)
	966	(451)

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

44. Related party disclosures

A. List of related parties
1. Joint ventures
Vijayanagar Minerals Private Limited
Rohne Coal Company Private Limited
JSW Severfield Structures Limited
Gourangdih Coal Limited
Geo Steel LLC (Ceased w.e.f. 28 January 2020)
JSW Structural Metal Decking Limited
JSW MI Steel Service Center Private Limited
JSW Vallabh Tinplate Private Limited (Ceased w.e.f. 31 December 2019)
Acciattalia S.p.A. (ceased w.e.f. 16 April 2018)
Creixent Special Steels Limited (w.e.f. 28 August 2018)
Monnet Ispat & Energy Limited (w.e.f. 31 August 2018)
2. Key Management Personnel (KMP)
a) Non-Independent Executive Director
Mr. Sajjan Jindal
Mr. Seshagiri Rao M V S
Dr. Vinod Nowal
Mr. Jayant Acharya
b) Independent Non-Executive Director
Mr. Ganga Ram Baderiya – Nominee Director, KSIIDC
Mr. Hiroyuki Ogawa – Nominee Director, JFE Steel Corporation
Mrs. Punita Kumar Sinha
Mr. Malay Mukherjee
Mr. Haigreve Khaitan
Mr. Seturaman Mahalingam
Mrs. Nirupama Rao
Mr. Harsh Charandas Mariwala
c) Mr. Rajeev Pai – Chief Financial Officer
d) Mr. Lancy Varghese – Company Secretary
3. Relatives of KMP
Mrs. Savitri Devi Jindal
Mr. Prithvi Raj Jindal
Mr. Naveen Jindal
Mrs. Nirmala Goyal
Mrs. Urmila Bhuwalka
Mrs. Sangita Jindal
Mrs. Tarini Jindal Handa
Mrs. Tanvi Shete
Mr. Parth Jindal
4. Other Related Parties
JSW Energy Limited
JSW Energy (Barmer) Limited (formerly known as Raj West Power Limited)
JSW Power Trading Company Limited (formerly known as JSW Green Energy Limited)
JSW Hydro Energy Limited (formerly known as Himachal Baspa Power Company Limited)
JSW Energy (Kutehr) Limited
JSW Solar Limited
Jindal Stainless Limited
JSL Lifestyle Limited
Jindal Saw Limited
Jindal Saw USA LLC
Jindal Tubular (India) Limited
Jindal Urban Waste Management Limited
Jindal Rail Infrastructure Limited
Jindal Steel & Power Limited
India Flysafe Aviation Limited
JSW Infrastructure Limited
JSW Jaigarh Port Limited
South West Port Limited
JSW Dharamatar Port Private Limited
JSW Paradip Terminal Private Limited
Jaigarh Digni Rail Limited
JSW Cement Limited
JSW Cement, FZE

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

South West Mining Limited
JSW Projects Limited
JSW IP Holdings Private Limited
JSoft Solutions Limited (merged into Everbest Consultancy Services Private Limited)
Reynold Traders Private Limited
JSW Techno Projects Management Limited
JSW Global Business Solutions Limited
JSW Minerals Trading Private Limited
Everbest Consultancy Services Private Limited
Jindal Industries Private Limited
JSW Foundation
JSW Sports Limited
JSW Realty Private Limited
JSW Green Energy Limited
Ganga Ferro Alloys Private limited
Jindal Technologies & Management Services Private Limited
Epsilon Carbon Private Limited
JSW Living Private Limited
JSW International Trade Corp PTE Limited
Jindal Education Trust
JSW Paints Private Limited
Toshiba JSW Power System Private Limited
MJSJ Coal Limited
JSW Bengaluru Football Club Private Limited
JSW Shipping & Logistics Private Limited (formerly known as Utkarsh Advisory Services Private Limited)
Epsilon Aerospace Private Limited
Neotrex Steel Wires Private Limited
Neotrex Steel Private Limited
Khaitan & Company #
Vinar Systems Private Limited ## (ceased w.e.f. 31 May 2018)
Eurokids International Private Limited
J Sagar Associates
Danta Enterprises Private Limited
Glebe Trading Private Limited
JSW Holdings Limited
JSL Architecture Limited
JSW GMR Cricket Private Limited
JSW Investments Private Limited
JSW Logistics Infrastructure Private Limited
Sahyog Holdings Private Limited
Virtuous Tradecorp Private Limited
S K Jindal and Sons HUF
P R Jindal HUF
Windsor Residency Private Limited
Tranquil Homes & Holdings Private Limited

Mr. Haigreve Khaitan is a partner in Khaitan & Company

Mr. Haigreve Khaitan was a director in Vinar Systems Private Limited up to 31 May 2018

5) Post-Employment Benefit Entity

JSW Steel EPF Trust
JSW Steel Group Gratuity Trust
JSW Steel Limited Employee Gratuity Fund

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

B. Transactions with related parties

₹ in crores

Particulars	Joint ventures		Other related parties #		Total	
	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19
Party's Name						
Purchase of Goods/ Power & fuel/ Services/ Branding expenses						
JSW Energy Limited	-	-	2,489	2,944	2,489	2,944
JSW International Tradecorp PTE Limited	-	-	15,478	18,418	15,478	18,418
Others	84	106	2,166	2,040	2,250	2,146
Total	84	106	20,133	23,402	20,217	23,508
Reimbursement of expenses incurred on our behalf by						
JSW Energy Limited	-	-	3	3	3	3
JSW MI Steel Service Centre Private Limited	-	1	-	-	-	1
JSW Cement, FZE	-	-	1	-	1	-
Others	@	-	@	@	@	@
Total	@	1	4	3	4	4
Sales of Goods/ Power & fuel/ Services/ Assets						
JSW Vallabh Tin Plate Private Limited	312	431	-	-	312	431
Jindal Saw Limited	-	-	1,165	1,198	1,165	1,198
JSW Energy Limited	-	-	404	525	404	525
Jindal Industries Private Limited	-	-	374	646	374	646
Epsilon Carbon Private Limited	-	-	530	543	530	543
Others	497	523	165	346	662	869
Total	809	954	2,638	3,258	3,447	4,212
Other income/ Interest income/ Dividend income						
JSW Energy Limited	-	-	11	2	11	2
JSW Global Business Solutions Limited	-	-	6	6	6	6
JSW Techno Projects Management Limited	-	-	8	11	8	11
India Flysafe Aviation Limited	-	-	20	21	20	21
JSW Projects Limited	-	-	40	2	40	2
Monnet Ispat & Energy Limited	16	7	-	-	16	7
Others	4	4	21	9	25	13
Total	20	11	106	51	126	62
Purchase of assets						
JSW Severfield Structures Limited	762	416	-	-	762	416
Jindal Steel & Power Limited	-	-	238	228	238	228
JSW Cement Limited	-	-	243	148	243	148
Others	16	6	120	44	136	50
Total	778	422	601	420	1,379	842
Capital / revenue advances aiven						
JSW Dharmatar Port Private Limited	-	-	200	-	200	-
Jindal Steel & power Limited	-	-	200	-	200	-
Others	-	@	39	1	39	1
Total	-	@	439	1	439	1
Capital / revenue advances received back						
Jindal Steel & power Limited	-	-	200	-	200	-
JSW Energy Limited	-	-	-	1	-	1
JSW Cement Limited	-	-	-	5	-	5
Total	-	-	200	6	200	6
Security deposit given						
JSW Shipping and Logistics Private Limited (formerly known as Utkarsh Advisory Services Private Limited)	-	-	116	59	116	59
Total	-	-	116	59	116	59
Lease and other deposit received back						
India Flysafe Aviation Limited	-	-	10	10	10	10
Others	-	-	1	1	1	1
Total	-	-	11	11	11	11
Lease deposit received						
JSW Cement Limited	-	-	-	11	-	11
Others	-	-	-	@	-	@
Total	-	-	-	11	-	11
Lease and other advances refunded						
JSW Infrastructure Limited	-	-	-	53	-	53
Total	-	-	-	53	-	53

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

B. Transactions with related parties

₹ in crores

Particulars	Joint ventures		Other related parties #		Total	
	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19	FY 2019-20	FY 2018-19
Loan given received back						
JSW Techno Projects Management Limited	-	-	96	-	96	-
JSW Projects Limited	-	-	15	-	15	-
JSW Global Business Solutions Private Limited	-	-	2	11	2	11
Total	-	-	113	11	113	11
Loan given						
JSW Projects Limited	-	-	130	300	130	300
Monnet Ispat & Energy Limited	90	125	-	-	90	125
Others	1	-	-	5	1	5
Total	91	125	130	305	221	430
Donation/ CSR expenses						
JSW Foundation	-	-	75	26	75	26
Total	-	-	75	26	75	26
Recovery of expenses incurred by us on their behalf						
JSW Energy Limited	-	-	9	19	9	19
JSW Cement Limited	-	-	45	43	45	43
JSW International Tradecorp Pte Limited	-	-	119	-	119	-
JSW Jaigarh Port Limited	-	-	3	7	3	7
JSW Infrastructure Limited	-	-	7	6	7	6
Monnet Ispat & Energy Limited	1	15	-	-	-	15
Others	6	4	27	19	33	23
Total	6	19	210	94	216	113
Investments / Share application money given						
JSW Severfield Structures Limited	-	38	-	-	-	38
Rohne Coal Company Private Limited	1	-	-	-	1	-
Creixent Special Steels Limited	-	370	-	-	-	370
Others	@	@	-	-	@	@
Total	1	408	-	-	1	408
Investments / share application money refunded						
Rohne Coal Company Private Limited	@	-	-	-	@	-
Total	@	-	-	-	@	-
Interest expenses						
JSW Techno Projects Management Limited	-	-	2	-	2	-
Total	-	-	2	-	2	-
Lease interest cost						
JSW Projects Limited	-	-	132	156	132	156
JSW Techno Projects Management Limited	-	-	84	54	84	54
Others	-	-	17	-	17	-
Total	-	-	233	210	233	210
Lease liabilities / Finance lease obligation repayment						
JSW Projects Limited	-	-	228	204	228	204
Others	-	-	26	8	26	8
Total	-	-	254	212	254	212
Loan refunded						
JSW Techno Projects Management Limited	-	-	6	-	6	-
Total	-	-	6	-	6	-
Liabilities written back						
JSW MI Steel Service Centre Private Limited	-	3	-	-	-	3
South West Port Limited	-	-	-	3	-	3
Jindal Saw Limited	-	-	-	3	-	3
JSW Projects Limited	-	-	-	3	-	3
JSW Infrastructure Limited	-	-	-	11	-	11
Others	-	@	-	1	-	2
Total	-	3	-	21	-	25
Dividend paid						
JSW Holdings Limited	-	-	73	57	73	57
JSW Techno Projects Management Limited	-	-	101	74	101	74
Sahyog Holdings Private Limited	-	-	46	35	46	35
Others	-	-	99	76	99	76
Total	-	-	319	242	319	242

@ less than ₹ 0.50 crore.

includes relatives of KMP.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Notes:

1. The Group makes monthly contributions to provident fund managed by JSW Steel EPF Trust for qualifying Vijayanagar employees. Under the scheme, the Group is required to contribute a specified percentage of the payroll costs to fund the benefits. During the year, the Group contributed ₹ 22 crores (previous year ₹ 20 crores).
2. The Group maintains gratuity trust for the purpose of administering the gratuity payment to its employees (JSW Steel Group Gratuity Trust and JSW Steel Limited Employee Gratuity Fund). During the year, the Group contributed ₹ Nil crores (previous year ₹ 5 crores).
3. During the year, the Company has transferred environment clearance certificate issued for its slag grinding & mixing unit to JSW Cement Limited for no consideration.

Compensation to Key Management Personnel

Nature of transaction	₹ in crores	
	FY 2019-20	FY 2018-19
Short-term employee benefits	56	86
Post-employment benefits	1	1
Other long-term benefits	-	-
Termination benefits	-	-
Share-based payment	-	-
Total compensation to key management personnel	57	87

Notes:

1. As the future liability for gratuity is provided on an actuarial basis for the Company as a whole, the amount pertaining to individual is not ascertainable and therefore not included above.
2. The Company has recognised an expenses of ₹3 crores (previous year ₹ 4 crores) towards employee stock options granted to Key Managerial Personnel. The same has not been considered as managerial remuneration of the current year as defined under Section 2(78) of the Companies Act, 2013 as the options have not been exercised.
3. Dividend paid to KMP is ₹0.18 crores (FY 2018-19: ₹0.14 crores), not included above.
4. The Independent Non-Executive Directors are paid remuneration by way of commission and sitting fees. The commission payable to the Non-Executive Directors is based on the number of meetings of the Board attended by them and their Chairmanship/Membership of Audit Committee during the year, subject to an overall ceiling of 1% of the net profits approved by the Members. The Company pays sitting fees at the rate of ₹ 20,000/- for each meeting of the Board and sub-committees attended by them. The amount paid to them by way of commission and sitting fees during FY 2019-20 is ₹3 crores (FY 2018-19 is ₹3 crores), which is not included above.

Terms and conditions

Sales:

The sales to related parties are made on terms equivalent to those that prevail in arm's length transactions and in the ordinary course of business. Sales transactions are based on prevailing price lists and memorandum of understanding signed with related parties. For the year ended 31 March 2020, the Group has not recorded any impairment of receivables relating to amounts owed by related parties.

Purchases:

The purchases from related parties are made on terms equivalent to those that prevail in arm's length transactions and in the ordinary course of business. Purchase transactions are based on made on normal commercial terms and conditions and market rates.

The transactions other than mentioned above are also in the ordinary course of business and at arms' length basis.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

D. Amount due to / from related parties

₹ in crores

Particulars	Joint ventures		Other related parties		Total	
	As at 31 March 2020	As at 31 March 2019	As at 31 March 2020	As at 31 March 2019	As at 31 March 2020	As at 31 March 2019
Party's Name						
Trade payables						
JSW Energy Limited	-	-	377	245	377	245
JSW International Trade Corp PTE Limited	-	-	1,499	1,398	1,499	1,398
Others	115	8	532	303	647	311
Total	115	8	2,408	1,946	2,523	1,954
Advance received from customers						
JSW Structural Metal Decking Limited	1	-	-	-	1	-
Monnet Ipat & Energy limited	2	-	-	-	2	-
Jindal Saw Limited	-	-	1	-	1	-
Others	-	-	@	@	@	@
Total	3	-	1	@	4	@
Lease & other deposit received						
JSW Severfield Structures Limited	13	13	-	-	13	13
JSW Energy Limited	-	-	11	11	11	11
Jindal Saw Limited	-	-	5	5	5	5
JSW Cement Limited	-	-	11	11	11	11
Others	-	-	12	12	12	12
Total	13	13	39	39	52	52
Trade receivables						
JSW Vallabh Tin Plate Private Limited	-	83	-	-	-	83
JSW MI Steel Service Centre Private Limited	44	42	-	-	44	42
Jindal Industries Private Limited	-	-	8	24	8	24
Jindal Saw Limited	-	-	34	34	34	34
Epsilon Carbon Private Limited	-	-	109	124	109	124
Others	@	22	6	26	6	48
Total	44	147	157	208	201	355
Share application money given						
Gourangdih Coal Limited	1	@	-	-	1	@
Others	-	@	-	-	-	@
Total	1	@	-	-	1	@
Capital / Revenue advance						
Monnet Ispat & Energy Limited	36	1	-	-	36	1
Rohne Coal Company Private Limited	22	19	-	-	22	19
JSW Severfield Structures Limited	-	42	-	-	-	42
JSW Projects Limited	-	-	49	50	49	50
Jindal Steel & Power Limited	-	-	-	33	-	33
JSW IP Holdings Private Limited	-	-	10	18	10	18
JSW Dharamatar Port Private Limited	-	-	200	-	200	-
Others	6	5	8	2	14	7
Total	64	67	267	103	331	172
Lease and other deposits given						
JSW Shipping and Logistics Private Limited (formerly known as Utkarsh Advisory Services Private Limited)	-	-	175	59	175	59
India Flysafe Aviation Limited	-	-	193	203	193	203
Total	-	-	368	262	368	262
Loan and advances given						
JSW Shipping and Logistics Private Limited (formerly known as Utkarsh Advisory Services Private Limited)	-	-	-	105	-	105
JSW Projects Limited	-	-	415	300	415	300
Monnet Ispat & Energy Limited	215	125	-	-	215	125
Others	1	@	18	20	19	20
Total	216	125	433	425	649	550
Interest receivable						
JSW Techno Projects Management Limited	-	-	9	-	9	-
Others	-	-	1	-	1	-
Total	-	-	10	-	10	-

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Particulars	Joint ventures		Other related parties		Total	
	As at	As at	As at	As at	As at	As at
	31 March 2020	31 March 2019	31 March 2020	31 March 2019	31 March 2020	31 March 2019
Lease liabilities / Finance lease obligation						
JSW Projects Limited	-	-	1,052	1,280	1,052	1,280
JSW Techno Projects Management Limited	-	-	550	567	550	567
JSW Jaigarh Port Limited	-	-	46	-	46	-
JSW Dharamatar Port Private Limited	-	-	138	-	138	-
Total	-	-	1,786	1,847	1,786	1,847

@ less than ₹ 0.50 crore.

Note:

The Group maintains gratuity trust for the purpose of administering the gratuity payment to its employees (JSW Steel Group Gratuity Trust and JSW Steel Limited Employee Gratuity Fund). As on 31 March 2020, the fair value of plan assets was as ₹92 crores (As at 31 March 2019: ₹87 crores).

45. Contingent liabilities:

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
(i) Guarantees	82	47
(ii) Disputed claims/levies (excluding interest, if any), in respect of:		
Excise duty	491	463
Custom-duty	774	741
Income tax	32	21
Sales tax / Special entry tax	1,509	1,334
Service tax	702	659
Miscellaneous	-	9
Levies by local authorities	54	53
Levies relating to Energy / Power Obligations	277	208
Claim by suppliers and other parties	98	90
a) Excise duty cases includes disputes pertaining to availment of CENVAT credit, valuation methodologies, classification of gases under chapter heading.		
b) Custom-duty cases includes disputes pertaining to import of Iron ore fines and lumps under wrong heading, utilisation of SHIS licences for clearance of imported equipment, payment of customs duty for Steam Coal through Krishnapatnam Port and anti-dumping duty on Met Coke used in Corex.		
c) Sales Tax/ VAT/ Special Entry Tax cases includes disputes pertaining to demand of special entry tax in Karnataka and demand of cess by department of transport in Goa.		
d) Service Tax cases includes disputes pertaining to availment of service tax credit on ineligible services, KKC amount paid but no credit not availed, denial of credit distributed as an ISD, service tax on railway freight not taken as per prescribed documents.		
e) Income Tax cases includes disputes pertaining to transfer pricing, deduction u/s 80-IA and other matters.		
f) Levies by local authorities – statutory cases include disputes pertaining to payment of water charges and enhanced compensation.		
g) Levies relating to Energy/Power Obligations cases includes disputes pertaining to uninterrupted power charges by Karnataka Power Transmission Company Ltd., belated payment surcharge, claims for the set off of renewable power obligations against the power generated in its captive power plants and dues relating to additional surcharge imposed on captive consumption by Maharashtra State Electricity Distribution Company Limited.		
h) Claims by Suppliers and other parties includes Quality Claims issues raised by suppliers and others.		
i) There are several other cases which has been determined as remote by the Group and hence not been disclosed above.		
(iii) Claims related to Forest Development Tax / Fee	2,588	2,160
Amount paid under protest	920	920

In response to a petition filed by the iron ore mine owners and purchasers (including the Company) contesting the levy of Forest Development Tax (FDT) on iron ore on the ground that the State does not have jurisdiction to legislate in the field of major minerals which is a central subject, the Honourable High Court of Karnataka vide its judgement dated 3 December 2015 directed

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

refund of the entire amount of FDT collected by Karnataka State Government on sale of iron ore by private lease operators and National Mineral Development Corporation Limited (NMDC). The Karnataka State Government has filed an appeal before the Supreme Court of India ("SCI"). SCI has not granted stay on the judgement but stayed refund of FDT. The matter is yet to be heard by SCI. Based on merits of the case and supported by a legal opinion, the Company has not recognised provision for FDT of ₹ 1,043 crores (including paid under protest - ₹ 665 crores) and treated it as a contingent liability.

The State of Karnataka on 27 July 2016, has amended Section 98-A of the Forest Act retrospectively substituting the levy as Forest Development Fee (FDF) instead of FDT. In response to the writ petition filed by the Company and others, the Honourable High Court of Karnataka has vide its order dated 4 October 2017, held that the amendment is ultra-vires the Constitution of India and directed the State Government to refund the FDF collected. The State Government has filed an appeal before the SCI, and based on merits of the case duly supported by a legal opinion and a favourable order from the High Court, the Company has not recognised provision for FDF amount of ₹ 1,545 crores (including paid under protest - ₹255 crores) pertaining to the private lease operators & NMDC and treated it as contingent liability.

46. Commitments

Particulars	₹ in crores	
	As at 31 March 2020	As at 31 March 2019
Capital commitments		
Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advances)	13,929	18,044
Other commitments		
a) The Group has imported capital goods under the export promotion capital goods scheme to utilise the benefit of a zero or concessional customs duty rate. These benefits are subject to future exports. Such export obligations at year end aggregate to	17,407	11,742
b) The Group has given guarantees to Commissioner of Customs in respect of goods imported.	127	127
c) The Company has entered into a five-year Advance Payment and Supply Agreement ("APSA") agreement with Duferco S.A. ("DSA") for supply of Steel Products. Duferco S.A has provided an interest bearing advance amount of US \$700 million under this agreement, secured by committed export of steel products to Duferco S.A. Out of this US \$590 million is pending towards fulfilment.		
d) Minimum commission payable under a purchase contract - ₹ 111 crores.		

47. Exceptional items for the year ended 31 March 2020 includes impairment provision of:

- ₹725 crores relating to overseas subsidiaries towards the value of Property, plant and equipment (PPE) (including CWIP), Goodwill, Intangibles and other assets based on the overall assessment of recoverable value considering increased uncertainty in restarting the Iron ore mining operations at Chile on account of COVID-19 outbreak.

The provision of ₹ 725 crores include ₹ 143 crores towards PPE, ₹ 9 crores towards CWIP, ₹ 7 crores towards Intangible assets, ₹ 513 crores towards Goodwill and ₹ 53 crores towards advances.

- ₹ 80 crores towards identified items of property, plant and equipment of the Company.

48. In assessing the carrying amounts of Goodwill, PPE, Capital work-in-progress (CWIP), ROU, Inventories and Advances (net of impairment loss / loss allowance) aggregating to ₹ 9,141 crores (₹ 6,875 crores as at 31 March 2019) relating to certain businesses (listed below), the Company considered various factors as detailed there against and concluded that they are recoverable.

The Company has performed sensitivity analysis on the assumptions used and based on current indicators of

future economic conditions, the Company expects to recover the carrying amount of these assets.

The financial projections basis which the future cash flows have been estimated consider the increase in economic uncertainties due to COVID-19, reassessment of the discount rates, revisiting the growth rates factored while arriving at terminal value and subjecting these variables to sensitivity analysis.

The impact of the global health pandemic may be different from that estimated as at the date of approval of these financial statements and the Company will continue to closely monitor any material changes to future economic conditions.

- PPE (including CWIP and advances) of ₹ 4,314 crores (₹ 3,886 crores as at 31 March 2019) relating to steel operations at Baytown, USA - Estimate of values of the businesses and assets by independent external valuers based on cash flow projections at a pre-tax discount rate of 12.7 %. The said assessment includes significant assumptions such as discount rate, increase in operational performance on account of committed capital expenditure, future margins and the likely impact of COVID-19 on the said operations.
- Goodwill, PPE, CWIP and Capital advances of ₹266 crores (₹244 crores as at 31 March 2019),

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

- ₹446 crores (₹421 crores as at 31 March 2019), ₹9 crores (₹2 crores as at 31 March 2019) and ₹3 crores (₹5 crores as at 31 March 2019) respectively relating to coal mines at West Virginia, USA – Estimate of values of the businesses and assets by independent external valuers based on cash flow projections over a period of the lease at a pre-tax discount rate of 16.7 %. In making the said projections, reliance has been placed on estimates of future prices of coal, mineable resources, and assumptions relating to operational performance, availability of infrastructure facilities for mines and likely impact of COVID-19 on the said operations.
- iii. PPE (including CWIP) of ₹ 1,812 crores and goodwill of ₹ 98 crores relating to steel operations at Ohio, USA – Estimate of values of the businesses and assets by independent external valuers based on cash flow projections at a pre-tax discount rate of 18.4 %. The said assessment includes significant assumptions such as discount rate, increase in operational performance on account of committed capital expenditure, future margins and the likely impact of COVID-19 on the said operations.
 - iv. PPE (including CWIP) of ₹ 543 crores relating to steel operations at Piombino, Italy – Estimate of values of the businesses and assets by independent external valuers based on cash flow projections at a pre-tax discount rate ranging from 11.5% to 12.9%. The said assessment includes significant assumptions such as discount rate, increase in operational performance on account of committed capital expenditure, future margins and the likely impact of COVID-19 on the said operations.
 - v. Integrated Steel Complex at Salboni, Bengal [PPE ₹219 crores (₹229 crores as at 31 March 2019), CWIP ₹14 crores (₹ 15 crores as at 31 March 2019), ROU assets ₹78 crores (₹74 crores as at 31 March 2019) and advances ₹148 crores (₹148 crores as at 31 March 2019)] – Evaluation of current status of the integrated Steel Complex (including power plant) to be implemented in phases at Salboni of district Paschim Medinipur in West Bengal and the plans for commencing construction of the said complex.
 - vi. Integrated Steel Complex at Ranchi, Jharkhand [PPE ₹45 crores (₹45 crores as at 31 March 2019), CWIP ₹31 crores (₹31 crores as at 31 March 2019) and Advances ₹1 crore (₹1 crore as at 31 March 2019)] – Evaluation of current status of the integrated Steel Complex to be implemented in phases at Ranchi, Jharkhand and the plans for commencing construction of the said complex.
 - vii. Goodwill ₹24 crores (₹24 crores as at 31 March 2019) and Inventories ₹91 crores (₹121 crores as at 31 March 2019) relating to interest in a real estate property – Valuation of the property by an independent expert.
 - viii. PPE ₹ 95 crores including mining development and projects ₹84 crores (₹87 crores including mining development and projects ₹76 crores as at 31 March 2019) and goodwill ₹8 crores (₹7 crores as at 31 March 2019) relating to coal mines at Mozambique – Assessment of mineable reserves by independent experts based on plans to commence operations after mining lease arrangements are in place for which application has been submitted to regulatory authorities and infrastructure is developed.
 - ix. PPE (including CWIP) of ₹ 446 crores (₹ 374 crores as at 31 March 2019) of a subsidiary JSW Realty & Infrastructure Private Limited, – Estimates of value of business based on the cash flow projections approved by the Management. The assessments includes significant assumptions relating to operational performance, expansion, rentals and other charges, inflation and terminal value.
 - x. Investment in equity shares (net of share of profits) and preference shares of Creixent Special Steels Limited, a joint venture, ₹ 449 crores (₹ 551 crores as at 31 March 2019) and a loan of ₹ 1 crore – Estimates of value of business based on the cash flow projections approved by the management. The assessments include significant assumptions such as expansion, capacity utilisation, operational performance, future margins, discount rates, and terminal value.

49. Research and development activities

The manufacturing and other expenses include ₹ 33 crores (previous year – ₹ 37 crores) in respect of research and development activities undertaken during the year. Depreciation expenditure includes ₹13 crores (previous year – ₹13 crores) in respect of research and development activities undertaken during the year.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

50. Joint ventures

Details of the Group's material joint ventures are as follows:

Name of the Joint venture	Place of incorporation and operation	Proportion of ownership interest and voting power held by the Group		Principal activity
		31 March 2020	31 March 2019	
JSW Severfield Structures Limited	India	50%	50%	Design, fabrication and erection of structural steel works
JSW Structural Metal Decking Limited	India	33.33%	33.33%	Metal Deckings
Rohne Coal Company Private Limited	India	49%	49%	Coal mining company
JSW MI Steel Service Center Private Limited	India	50%	50%	Steel service centre
JSW Vallabh Tin Plate Private Limited (up to 31 December 2019)	India	-	50%	Steel plant
Vijayanagar Minerals Private Limited	India	40%	40%	Supply of iron ore
Gourangdih Coal Limited	India	50%	50%	Coal mining company
Acciaitalia S.p.A. (up to 16 April 2018)	Italy	-	-	Trading in steel products
Geo Steel LLC	Georgia	-	49%	Manufacturing of TMT rebar
Creixent Special Steels Limited (w.e.f. 27 August 2018)	India	48%	48%	Investment in steel related & allied businesses and trading in steel products
Monnet Ispat & Energy Limited (w.e.f. 31 August 2018)	India	23.10%	23.10%	Manufacturing & marketing of sponge iron, steel & Ferro alloys

The above joint ventures are accounted using the equity method in these consolidated financial statements.

Summarised financial information in respect of the Group's, material joint ventures are set out below. The summarised financial information below represents amounts shown in joint ventures financial statements prepared in accordance with the local GAAP (adjusted by the Group for equity accounting purposes).

a) Financial information of joint ventures as at 31 March 2020

Particulars	₹ in crores		
	JSW Severfield Structures Limited	JSW MI Steel Service Center Private Limited	Creixent Special Steels Limited
Current Assets	716	119	1,259
Non-current Assets	318	240	3,587
Current liabilities	686	74	1,344
Non-current liabilities	19	116	2,906
The above amount of assets and liabilities include the following:			
Cash and cash equivalents	3	21	36
Current financial liabilities (excluding trade and other payables and provisions)	146	14	817
Non-current financial liabilities (excluding trade and other payables and provisions)	16	113	2,880
Revenue	995	305	2,639
Profit / (loss) for the year	59	7	(549)
Other comprehensive income for the year	@	2	(29)
Total comprehensive income for the year	59	9	(578)
Dividends received from the joint venture during the year	-	-	-
The above profit/(loss) for the year include the following:			
Depreciation and amortisation	21	9	213
Interest income	4	3	12
Interest expense	33	8	319
Income tax expense (income)	1	4	-
Reconciliation of the above summarised financial information to the carrying amount of the interest in the joint venture recognised in the consolidated financial statements:			
Net assets of the joint venture	326	170	65
Proportion of the Group's ownership interest in the joint venture	50%	50%	48%
Other adjustments	-	-	-
Carrying amount of the Group's interest in the joint venture	163	85	31

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

b) Financial information of joint ventures as at 31 March 2019

₹ in crores

Particulars	JSW Severfield Structures Limited	JSW MI Steel Service Center Private Limited	JSW Vallabh Tin Plate Private Limited	Geo Steel LLC	Creixent Special Steels Limited
Current Assets	741	127	95	637	1,106
Non-current Assets	220	206	180	144	3,611
Current liabilities	688	64	172	364	976
Non-current liabilities	2	108	45	-	2,570
The above amount of assets and liabilities include the following:					
Cash and cash equivalents	89	36	2	125	166
Current financial liabilities (excluding trade and other payables and provisions)	2	22	77	345	576
Non-current financial liabilities (excluding trade and other payables and provisions)	-	108	43	-	2,567
Revenue	788	258	626	469	-
Profit / (loss) for the year	30	12	(4)	61	-
Other comprehensive income for the year	@	-	@	-	-
Total comprehensive income for the year	30	12	(4)	61	-
Dividends received from the joint venture during the year	-	-	-	-	-
The above profit/(loss) for the year include the following:					
Depreciation and amortisation	16	7	11	17	129
Interest income	4	5	@	3	9
Interest expense	21	7	16	1	148
Income tax expense (income)	1	3	-	11	-
Reconciliation of the above summarised financial information to the carrying amount of the interest in the joint venture recognised in the consolidated financial statements:					
Net assets of the joint venture	267	161	58	416	370
Proportion of the Group's ownership interest in the joint venture	50%	50%	50%	49%	48%
Other adjustments	-	-	-	-	-
Carrying amount of the Group's interest in the joint venture	133	81	29	204	178

@- between ₹ (0.50) crore to ₹ 0.50 crore.

a) Aggregate information of joint ventures that are not individually material

₹ in crores

Particulars	As at 31 March 2020	As at 31 March 2019
Aggregate carrying amount of the Group's interest in these joint ventures	4	4
Profit / (loss) from continuing operations	@	@
Post tax profit/(loss) from continuing operations	@	@
Other comprehensive income	-	-
Total comprehensive income	@	@

@ between ₹ (0.50) crore to ₹ 0.50 crore.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

51. Subsidiaries

Details of the Group's subsidiaries at the end of reporting period are as follows:

Name of the subsidiary	Place of incorporation and operation	Proportion of ownership interest and voting power held by the Group		Principal activity
		31 March 2020	31 March 2019	
JSW Steel (Netherlands) B.V.	Netherlands	100%	100%	Acquisition and investment in steel related & allied businesses and trading in steel products
JSW Steel Italy S.r.L.	Italy	100%	100%	Trading in steel products and Holding company of JSW Steel Italy Piombino S.p.A., Piombino Logistics S.p.A. – A JSW Enterprise and GSI Lucchini S.p.A.
JSW Steel Italy Piombino S.p.A. (formerly known as Aferpi S.p.A.)	Italy	100%	100%	Produces & distributes special long steel products
(w.e.f. 24 July 2018) Piombino Logistics S.p.A. – A JSW Enterprise (formerly known as Piombino Logistics S.p.A.)	Italy	100%	100%	Manages the logistic infrastructure of piombino's port area
(w.e.f. 24 July 2018) GSI Lucchini S.p.A.	Italy	69.27%	69.27%	Producer of forged steel balls
(w.e.f. 24 July 2018) JSW Steel (UK) Limited	United Kingdom	100%	100%	Investment in steel related and steel allied businesses
Periama Holdings, LLC	United States of America	100%	100%	Holding company of JSW Steel (USA) Inc. and West Virginia operations
JSW Steel (USA) Inc.	United States of America	90%	90%	Manufacturing plates, pipes and double jointing
Purest Energy, LLC	United States of America	100%	100%	Holding company
Meadow Creek Minerals, LLC	United States of America	100%	100%	Mining company
Hutchinson Minerals, LLC	United States of America	100%	100%	Mining company
R.C. Minerals, LLC	United States of America	100%	100%	Mining company
Keenan Minerals, LLC	United States of America	100%	100%	Mining company
Peace Leasing, LLC	United States of America	100%	100%	Mining company
Prime Coal, LLC	United States of America	100%	100%	Management company
Planck Holdings, LLC	United States of America	100%	100%	Holding company
Rolling S Augering, LLC	United States of America	100%	100%	Mining company
Periama Handling, LLC	United States of America	100%	100%	Coal loading company
Lower Hutchinson Minerals, LLC	United States of America	100%	100%	Mining company
Caretta Minerals, LLC	United States of America	100%	100%	Mining company
JSW Panama Holdings Corporation	Republic of Panama	100%	100%	Holding company for Chile based companies and trading in iron ore
Inversiones Euroush Limitada	Chile	100%	100%	Holding company (LLP) of Santa Fe Mining
Santa Fe Mining	Chile	70%	70%	Mining company and Holding company of Santa Fe Pureto S.A.
Santa Fe Puerto S.A.	Chile	70%	70%	Port company
JSW Natural Resources Limited	Republic of Mauritius	100%	100%	Holding company of JSW Natural Resources Mozambique Limitada and JSW Mali Resources SA
JSW Natural Resources Mozambique Limitada	Mozambique	100%	100%	Mining company
JSW ADMS Carvao Limitada	Mozambique	100%	100%	Mining company
Acero Junction Holdings, Inc (w.e.f. 15 June 2018)	United States of America	100%	100%	Investment in steel related and steel allied businesses
JSW Steel (USA) Ohio, Inc. (w.e.f. 15 June 2018)	United States of America	100%	100%	Manufacturing of slabs and hot rolled coils.
JSW Bengal Steel Limited	India	98.69%	98.69%	Steel plant
JSW Natural Resources India Limited	India	98.69%	98.69%	Mining related company
JSW Energy (Bengal) Limited	India	98.69%	98.69%	Power plant
JSW Natural Resources Bengal Limited	India	98.69%	98.69%	Mining related company

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Name of the subsidiary	Place of incorporation and operation	Proportion of ownership interest and voting power held by the Group		Principal activity
		31 March 2020	31 March 2019	
JSW Jharkhand Steel Limited	India	100%	100%	Steel plant and mining
JSW Steel Coated Products Limited	India	100%	100%	Steel plant
Amba River Coke Limited	India	100%	100%	Coke oven and Pellet plant
Nippon Ispat Singapore (PTE) Limited	Singapore	100%	100%	Mining company
Erebus Limited	Mauritius	100%	100%	Mining company
Arima Holdings Limited	Mauritius	100%	100%	Mining company
Lakeland Securities Limited	Mauritius	100%	100%	Mining company
Peddar Realty Private Limited	India	100%	100%	Real estate
JSW Realty & Infrastructure Private Limited	India	0%	0%	Construction and development of residential township
JSW Industrial Gases Private Limited	India	100%	100%	Production of gaseous and liquid form of oxygen, nitrogen, argon and other products recoverable from separation of air
JSW Utkal Steel Limited	India	100%	100%	Steel plant
JSW Retail Limited (w.e.f. 20 September 2018)	India	100%	100%	Trading in steel and allied products
Hasaud Steel Limited	India	100%	100%	Investment in steel related activities
Vardhman Industries Limited (w.e.f. 31 December 2019)	India	100%	-	Steel plant
JSW Vallabh Tin Plate Private Limited (w.e.f. 31 December 2019)	India	73.55%	-	Steel plant
JSW Vijayanagar Metallica Limited (w.e.f. 24 December 2019)	India	100%	-	Steel plant
Piombino Steel Limited (w.e.f. 6 June 2019)	India	100%	-	Trading in steel products
Makler Private Limited (w.e.f. 6 June 2019)	India	100%	-	Trading in steel products

Summarised financial information in respect of the Group's, material subsidiary that has non-controlling interests is set out below. The amount disclosed for each subsidiary are before inter-company elimination.

Financial information of non-controlling interest as on 31 March 2020

Particulars	₹ in crores				
	JSW Realty & Infrastructure Limited	JSW Vallabh Tin Plate Private Limited	Santa Fe Mining (Consolidated)	JSW Steel (USA), Inc.	GSI Luchhini S.p.A
Non-current assets	504	214	-	4,314	29
Current assets	54	101	16	1,318	305
Non-current liabilities	394	37	-	4,631	8
Current liabilities	60	183	489	1,676	187
Equity attributable to owners of the Company	-	70	(331)	(164)	80
Non-controlling interest	104	25	(142)	(511)	59
Revenue	41	107	-	2,207	362
Expenses	48	108	218	3,155	361
Profit/ (loss) for the year	33	(1)	(218)	423	1
Profit / (loss) attributable to owners of the Company	-	(1)	(153)	380	1
Profit / (loss) attributable to the non-controlling interest	33	@	(65)	42	@
Profit / (loss) for the year	33	(1)	(218)	423	1
Other comprehensive income attributable to owners of the Company	-	@	-	-	-
Other comprehensive income attributable to the non-controlling interests	@	@	-	-	@
Other comprehensive income for the year	@	@	-	-	@
Total comprehensive income attributable to the owners of the Company	-	(1)	(153)	380	1
Total comprehensive income attributable to the non-controlling interests	33	@	(65)	42	-
Total comprehensive income for the year	33	(1)	(218)	423	1
Net cash inflow / (outflow) from operating activities	38	4	(9)	323	10
Net cash inflow / (outflow) from investing activities	(60)	(1)	-	(442)	(2)
Net cash inflow / (outflow) from financing activities	49	(3)	9	133	2
Net increase / (decrease) in cash and cash equivalents	27	@	@	14	10

@ between ₹ (0.50) crore to ₹ 0.50 crore.

NOTES

TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Financial information of non-controlling interest as on 31 March 2019

Particulars	JSW Realty & Infrastructure Limited	Santa Fe Mining	JSW Steel (USA), Inc.	₹ in crores GSI Luchhini S.p.A
Non-current assets	436	186	3,926	29
Current assets	18	21	1,349	199
Non-current liabilities	53	10	3,960	7
Current liabilities	335	417	1,120	89
Equity attributable to owners of the Company	-	(154)	583	76
Non-controlling interest	66	(66)	(388)	56
Revenue	32	-	2,927	162
Expenses	75	18	3,389	169
Profit/ (loss) for the year	(20)	(18)	(373)	(6)
Profit / (loss) attributable to owners of the Company	-	(13)	(336)	(4)
Profit / (loss) attributable to the non-controlling interest	(20)	(5)	(37)	(2)
Profit / (loss) for the year	(20)	(18)	(373)	(6)
Other comprehensive income attributable to owners of the Company	-	-	-	-
Other comprehensive income attributable to the non-controlling interests	@	-	-	-
Other comprehensive income for the year	@	-	-	-
Total comprehensive income attributable to the owners of the Company	-	(13)	(336)	(4)
Total comprehensive income attributable to the non-controlling interests	(20)	(5)	(37)	(2)
Total comprehensive income for the year	(20)	(18)	(373)	(6)
Net cash inflow / (outflow) from operating activities	(78)	(19)	(345)	4
Net cash inflow / (outflow) from investing activities	(76)	-	(297)	@
Net cash inflow / (outflow) from financing activities	150	19	563	16
Net cash inflow / (outflow)	(4)	@	(79)	20

@ between ₹ (0.50) crore to ₹ 0.50 crores

52. The Company submitted the Resolution Plan in respect of Bhushan Power and Steel Limited (BPSL), a company currently undergoing insolvency resolution process under the provisions of the Insolvency and Bankruptcy Code. The Committee of Creditors (CoC) approved the Resolution Plan and the Resolution Professional issued the Letter of Intent to the Company on 11 February 2019, which was duly accepted by the Company. The Resolution Plan was approved by the National Company Law Tribunal (NCLT) vide its order dated 5 September 2019, and subsequently an appeal preferred by the Company has been allowed by the National Company Law Appellate Tribunal (NCLAT) vide its order 17 February 2020. The erstwhile promoters and few operational creditors preferred an Appeal before the Hon'ble Supreme Court against the NCLAT order. The said Appeals along with the Petition of CoC are pending before the Hon'ble Supreme Court for adjudication.

53. Subsequent events

On 22 May 2020, the board of directors recommended a final dividend of ₹ 2.00 (Rupees two only) per equity share of ₹1 each to be paid to the shareholders for the financial year 2019-20, which is subject to approval by the shareholders at the Annual General Meeting to be held on 23 July 2020. If approved, the dividend would result in cash outflow of ₹ 483 crores.

54. Previous year figures have been re-grouped / re-classified wherever necessary.

NOTES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

55. Disclosure of additional information pertaining to the Parent Company, Subsidiaries and Joint ventures as per Schedule III of Companies Act, 2013

Name of entity in the group	Net Assets, i.e. total assets minus total liabilities		Share in profit or loss		Share in other comprehensive income		Share in total comprehensive income		₹ in crores
	As % of consolidated net assets	Amount	As % of consolidated profit or loss	Amount	As % of consolidated other comprehensive income	Amount	As % of total comprehensive income	Amount	
PARENT COMPANY									
JSW Steel Limited	71.35	25,702	161.85	6,343	60.57	(679)	202.43	5,664	
SUBSIDIARIES									
INDIAN									
Vardhmaan Industries Limited	0.18	64	0.03	1	-	@	0.04	1	
JSW Bengal Steel – Group	1.29	464	(0.28)	(11)	-	-	(0.39)	(11)	
Amba River Coke Limited	5.38	1,939	5.87	230	2.77	(31)	7.11	199	
JSW Steel Coated Products Limited	6.68	2,405	7.35	288	8.47	(95)	6.90	193	
JSW Jharkhand Steel Limited	0.21	77	(0.15)	(6)	-	@	(0.21)	(6)	
Peddar Realty Private Limited	0.32	114	0.28	11	-	-	0.39	11	
JSW Vallabh Tinplate Private Limited	0.37	135	0.05	2	-	@	0.07	2	
JSW Realty & Infrastructure Private Limited	1.70	612	(0.79)	(31)	-	-	(1.11)	(31)	
JSW Industrial Gases Private Limited	0.65	233	1.12	44	-	@	1.57	44	
JSW Utkal Steel Limited	0.23	82	(0.08)	(3)	-	-	(0.11)	(3)	
Hasaud Steel Limited	-	@	-	@	-	-	-	-	
JSW Vijayanagar Metalics Limited	-	@	-	@	-	-	-	-	
Plombino Steel Limited – Group	0.02	7	(0.03)	(1)	-	-	(0.04)	(1)	
JSW Retail Limited	(0.00)	(1)	0.03	1	-	-	0.04	1	
FOREIGN									
JSW Steel (Netherlands) B.V.	(5.10)	(1,836)	(1.15)	(45)	-	-	(1.61)	(45)	
Periama Holding LLC – Group	13.26	4,777	(17.45)	(684)	-	-	(24.45)	(684)	
JSW Panama Holdings Corporation – Group	0.23	83	(16.89)	(662)	-	-	(23.66)	(662)	
JSW Steel (UK) Limited	0.37	134	(0.13)	(5)	-	-	(0.18)	(5)	
JSW Natural Resources Limited – Group	0.35	125	-	@	-	-	-	-	
Arima Holding Limited	-	@	-	@	-	-	-	-	
Lakeland Securities Limited	-	@	-	@	-	-	-	-	
Erebus Limited	-	@	-	@	-	-	-	-	
Nippon Ispat Singapore (PTE) Limited	-	@	-	@	-	-	-	-	
JSW Steel Italy S.R.L. – Group	-	@	(0.28)	(11)	-	-	(0.39)	(11)	
Acero Holdings Junction Inc. – Group	2.12	763	(24.16)	(947)	-	-	(33.85)	(947)	
JSW Steel Italy Piombino S.p.A	0.72	260	(9.11)	(357)	-	-	(12.76)	(357)	
Piombino Logistics S.p.A	0.18	65	(0.66)	(26)	-	-	(0.93)	(26)	
GSI Luchini S.p.A.	0.14	51	(0.28)	(11)	-	-	(0.39)	(11)	
NON-CONTROLLING INTEREST IN ALL SUBSIDIARIES	(1.43)	(515)	(2.83)	(111)	4.01	(45)	(5.58)	(156)	

NOTES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS AS AT AND FOR THE YEAR ENDED 31 MARCH 2020

Name of entity in the group	Net Assets, i.e. total assets minus total liabilities		Share in profit or loss		Share in other comprehensive income		Share in total comprehensive income	
	As % of consolidated net assets	Amount	As % of consolidated profit or loss	Amount	As % of consolidated other comprehensive income	Amount	As % of total comprehensive income	Amount
JOINT VENTURES (investment as per the equity method)								
INDIAN								
Vijayanagar Minerals Private Limited	0.01	2	-	@	-	-	-	-
Rohne Coal Company Private Limited	-	-	-	-	-	-	-	-
JSW Severfield Structures Limited – Group	0.45	163	0.33	13	-	-	0.46	13
Gourangdih Coal Limited	0.01	2	-	@	-	-	-	-
JSW MI Steel Service Center Private Limited	0.24	86	0.10	4	-	-	0.14	4
JSW Vallabh Tinplate Private Limited	-	-	0.15	6	-	-	0.21	6
Creixent Special Steels Limited - Group	0.09	31	(3.57)	(140)	-	-	(5.00)	(140)
FOREIGN								
Geo Steel LLC	-	-	0.69	27	-	-	0.96	27
Foreign currency translation reserve	-	-	-	-	24.17	(271)	(9.69)	(271)
Total	100.00	36,024	100.00	3,919	100.00	(1,121)	100.00	2,798

@ Less than ₹ 0.50 crore.

Note: The balances and amounts presented above are net of intercompany eliminations and consolidation adjustments.

56. Standards issued but not yet effective

There are no standards that have been issued but not yet effective.

As per our report of even date			
For S R B C & CO LLP	RAJEEV PAI	For and on behalf of the Board of Directors	
Chartered Accountants	Chief Financial Officer	SAJJAN JINDAL	Chairman & Managing Director
ICAI Firm Registration Number: 324982E/E3000003		DIN 00017762	
per VIKRAM MEHTA	LANCY VARGHESE	SESHAGIRI RAO M. V. S.	Jt. Managing Director & Group CFO
Partner	Company Secretary		DIN 00029136
Membership No.: 105938	ICSI Membership No.: FCS 9407		
Place: Mumbai	Place: Mumbai		
Date: 22 May 2020	Date: 22 May 2020		

Form AOC-I

(Information of Subsidiaries, JVs and Associates as required under first proviso to sub-section (3) of section 129 of the Companies Act, 2013 read with rule 5 of Companies (Accounts) Rules, 2014)

Part A: Subsidiaries

Name of the Subsidiary	₹ in crores										
	JSW Steel Coated Products Limited	Amba River Coke Limited	JSW Industrial Gases Private Limited	JSW Retail Limited	JSW Vallabh Tin Plate Private Limited #	Vardhman Industries Limited #	JSW Bengal Steel Limited	JSW Natural Resources India Limited	JSW Energy (Bengal) Limited	JSW Natural Resources Bengal Limited	
A Reporting Currency	INR	INR	INR	INR	INR	INR	INR	INR	INR	INR	
B Exchange Rate	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	
C Share Capital	800.05	931.90	92.08	0.01	50.04	4.50	458.21	107.33	29.86	64.20	
D Reserves and Surplus	1,959.99	928.01	173.38	1.31	19.79	29.92	37.60	(5.05)	38.54	(3.95)	
E Total Assets	7,675.60	3,497.00	296.24	4.29	279.21	92.08	503.99	102.30	68.74	60.26	
F Total Liabilities	4,915.56	1,637.09	30.78	2.97	209.38	57.66	8.18	0.02	0.34	0.01	
G Investment	42.82	30.79	0.03	-	-	14.46	137.19	-	64.28	1.67	
H Turnover	11,675.28	3,902.74	574.57	17.16	537.35	92.49	-	-	-	-	
I Profits/(Losses) Before Taxes	276.17	204.05	49.29	1.75	17.33	(12.27)	(10.36)	(0.13)	(0.06)	0.03	
J Provision for Taxation	(19.69)	9.62	5.18	0.44	5.27	(12.76)	0.40	0.08	0.07	0.01	
K Profits/(Losses) After Taxes	295.86	194.43	44.11	1.31	12.06	0.49	(10.76)	(0.21)	(0.13)	0.02	
L Proposed Dividend	-	-	-	-	-	-	-	-	-	-	
M % of shareholding	100.00%	100.00%	100.00%	100.00%	73.55%	100.00%	98.69%	98.69%	98.69%	98.69%	

Name of the Subsidiary	₹ in crores									
	Peddar Realty Private Limited	JSW Uttkal Steel Limited	JSW Jharkhand Steel Limited	JSW Realty & Infrastructure Private Limited	Hasaud Steel Limited	Vijayanagar Metals Limited	JSW Makler Private Limited *	Plombino Steel Limited*	JSW Steel (USA) Inc.	JSW Steel (USA) Ohio Inc
A Reporting Currency	INR	INR	INR	INR	INR	INR	INR	INR	USD	USD
B Exchange Rate	NA	NA	NA	NA	NA	NA	NA	NA	75.39	75.39
C Share Capital	0.01	49.75	93.03	0.01	0.22	0.01	4.15	7.80	6,053.49	246.78
D Reserves and Surplus	(20.20)	31.55	(16.27)	104.17	(0.21)	(0.03)	(3.77)	(3.51)	(6,713.20)	(1,750.46)
E Total Assets	91.63	91.45	78.10	558.46	0.01	0.19	68.71	4.97	5,617.53	2,029.69
F Total Liabilities	111.82	10.15	1.34	454.28	-	0.21	68.33	0.68	6,277.24	3,533.37
G Investment	-	-	-	48.39	-	-	-	4.15	-	-
H Turnover	45.30	-	-	56.26	-	-	66.25	-	2,347.86	1,395.38
I Profits/(Losses) Before Taxes	13.90	(2.23)	(5.56)	27.39	(0.01)	(0.03)	(0.81)	(0.74)	(1,008.16)	(1,020.19)
J Provision for Taxation	2.43	-	0.10	(5.39)	-	-	-	-	(146.25)	-
K Profits/(Losses) After Taxes	11.47	(2.23)	(5.66)	32.78	(0.01)	(0.03)	(0.81)	(0.74)	(861.91)	(1,020.19)
L Proposed Dividend	-	-	-	-	-	-	-	-	-	-
% of shareholding	100.00%	100.00%	100.00%	0.00%	100.00%	100.00%	100.00%	100.00%	90.00%	100.00%

Part A: Subsidiaries (Continued)

Name of the Subsidiary	₹ in crores										
	JSW Steel Italy Piombino S.p.A.	Plombino Logistics S.p.A. - A JSW Enterprise	GSI Luchini S.p.A.	Caretta Minerals LLC	Prime Coal LLC	Planck Holdings LLC	Rolling S Augering LLC	Periama Handling LLC	Hutchinson Minerals LLC	Lower Meadow Creek Minerals LLC	
A Reporting Currency	EUR	EUR	EUR	USD	USD	USD	USD	USD	USD	USD	USD
B Exchange Rate	83.05	83.05	83.05	75.39	75.39	75.39	75.39	75.39	75.39	75.39	75.39
C Share Capital	175.01	11.80	22.72	610.97	0.79	560.51	33.27	30.17	12.22	30.63	30.63
D Reserves and Surplus	(176.32)	(12.99)	89.93	(266.37)	(106.31)	(177.16)	(83.85)	(78.85)	(21.96)	(88.94)	(88.94)
E Total Assets	1,782.84	110.54	303.57	834.67	0.41	649.66	0.04	-	0.83	0.25	0.25
F Total Liabilities	1,784.15	111.73	190.92	490.07	105.93	266.31	50.62	48.68	10.57	58.56	58.56
G Investment	14.33	-	-	-	-	613.69	-	-	-	-	-
H Turnover	2,861.34	75.78	381.23	205.86	-	-	-	-	-	-	-
I Profits/(Losses) Before Taxes	(281.93)	(14.18)	1.15	(37.80)	(6.31)	(20.96)	(2.62)	(2.85)	(0.80)	(3.50)	(3.50)
J Provision for Taxation	(24.12)	-	0.10	-	-	26.86	-	-	-	-	-
K Profits/(Losses) After Taxes	(257.81)	(14.18)	1.05	(37.80)	(6.31)	(47.82)	(2.62)	(2.85)	(0.80)	(3.50)	(3.50)
L Proposed Dividend	-	-	-	-	-	-	-	-	-	-	-
M % of shareholding	100.00%	100.00%	69.27%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Name of the Subsidiary	₹ in crores										
	Keenan Minerals LLC	Hutchinson Minerals LLC	Peace Leasing LLC	R.C. Minerals LLC	Purest Energy LLC	JSW Steel (Netherlands) B.V.	Periama Holdings LLC	Acero Junction Holdings Inc	JSW Steel Italy S.R.L.	JSW Steel (UK) Limited	
A Reporting Currency	USD	USD	USD	USD	USD	USD	USD	USD	EUR	GBP	GBP
B Exchange Rate	75.39	75.39	75.39	75.39	75.39	75.39	75.39	75.39	83.05	93.08	93.08
C Share Capital	4.06	38.50	-	58.24	93.10	345.30	108.18	246.78	103.98	142.19	142.19
D Reserves and Surplus	(8.77)	(55.58)	(0.25)	(69.94)	(168.20)	(1,504.97)	(1,149.64)	1.68	(2.91)	(132.29)	(132.29)
E Total Assets	-	0.29	-	-	-	917.21	7,024.59	1,873.56	612.85	134.07	134.07
F Total Liabilities	4.71	17.37	0.25	11.70	75.10	2,076.88	8,066.05	1,625.10	511.78	124.17	124.17
G Investment	-	-	-	-	-	284.24	1,799.82	246.78	611.68	-	-
H Turnover	-	-	-	-	-	-	-	-	-	-	-
I Profits/(Losses) Before Taxes	(0.04)	(0.15)	(0.01)	(0.01)	(2.12)	(40.40)	(408.01)	3.02	(62.31)	(11.72)	(11.72)
J Provision for Taxation	-	-	-	-	-	-	138.09	-	-	-	-
K Profits/(Losses) After Taxes	(0.04)	(0.15)	(0.01)	(0.01)	(2.12)	(40.40)	(546.10)	3.02	(62.31)	(11.72)	(11.72)
L Proposed Dividend	-	-	-	-	-	-	-	-	-	-	-
M % of shareholding	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Part A: Subsidiaries (Continued)

Name of the Subsidiary	₹ in crores											
	JSW Panama holdings Corporation	Inversiones Eurosh Limitada	Santa Fe Mining	Santa Fe Puerto S.A.	JSW Natural Resources Limited	JSW Natural Resources Mozambique Limitada	JSW ADMS Carvao Limitada	Nippon Ispat Singapore (PTE) Limited	Arima Holdings Limited	Erebus Limited	Lakeland Securities Limited	
A Reporting Currency	USD	USD	USD	USD	USD	USD	USD	SGD	USD	USD	USD	
B Exchange Rate	75.39	75.39	75.39	75.39	75.39	75.39	75.39	53.80	75.39	75.39	75.39	
C Share Capital	0.75	0.33	14.83	0.37	102.94	141.79	-	4.22	37.99	162.40	0.26	
D Reserves and Surplus	44.93	(754.71)	(274.84)	(13.49)	(68.02)	(115.16)	2.14	(9.36)	(38.30)	(162.71)	(0.58)	
E Total Assets	45.70	484.49	228.63	-	223.91	114.62	87.97	-	0.02	0.02	0.02	
F Total Liabilities	0.02	1,238.87	488.64	13.12	188.99	87.99	85.83	5.14	0.33	0.33	0.34	
G Investment	0.31	10.38	-	-	141.79	8.07	-	-	-	-	-	
H Turnover	-	-	-	-	-	-	-	-	-	-	-	
I Profits/(Losses) Before Taxes	1.38	(42.28)	(19.17)	-	(4.82)	(0.18)	0.63	(0.01)	(0.07)	(0.07)	(0.07)	
J Provision for Taxation	-	-	-	-	-	-	-	-	-	-	-	
K Profits/(Losses) After Taxes	1.38	(42.28)	(19.17)	-	(4.82)	(0.18)	0.63	(0.01)	(0.07)	(0.07)	(0.07)	
L Proposed Dividend	-	-	-	-	-	-	-	-	-	-	-	
M % of shareholding	100.00%	100.00%	70.00%	70.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	

Note: The financial statements of subsidiaries are converted into Indian Rupees on the basis of exchange rate as on closing day of the financial year.

* subsidiary w.e.f. 6 June 2019.

subsidiary w.e.f. 31 December 2019

The financial information disclosed above in respect of entities acquired during the year are for the full financial year.

Additional disclosure	Name of subsidiaries
Subsidiaries yet to commence operation	JSW Bengal Steel Limited
	JSW Natural Resources India Limited
	JSW Energy (Bengal) Limited
	JSW Natural Resources Bengal Limited
	JSW Jharkhand Steel Limited
	Inversiones Eurosh Limitada
	Santa Fe Puerto S.A.
	JSW Natural Resources Mozambique Limitada
	JSW ADMS Carvo Limitada
	JSW Uttkal Steel Limited
	Hasaud Steel Limited
	JSW Vijayanagar Metalics Limited
	Plombino Steel Limited
Subsidiaries liquidated or sold during the year	None

Part B: Associates and Joint Ventures

Name of Associates/Joint Ventures	Joint ventures									₹ in crores
	Vijaynagar Minerals Private Limited	Rohne Coal Company Private Limited	JSW Severfield Structures Limited	JSW Structural Metal Decking Limited	Gourangdih Coal Limited	JSW MI Service centre Private Limited	Monnet Ispat & Energy Limited	Creixent Special Steels Limited	JSW Vallabh Tinplate Private Limited#	
1. Latest audited Balance Sheet Date	31 March 2020	31 March 2020	31 March 2020	31 March 2020	31 March 2019	31 March 2020	31 March 2020	31 March 2020	NA	NA
2. Shares of Associate/ Joint Ventures held by the Company on the year end										
Number of shares	4,000	490,000	197,937,940	4,482,925	2,450,000	66,500,000	108,448,611	4,800,000	NA	NA
Amount of Investment	-	0.49	197.94	4.48	2.45	66.50	108.45	4.80	NA	NA
Extend of Holding %	40.00%	49.00%	50.00%	33.33%	50.00%	50.00%	23.10%	48.00%	NA	NA
3. Description of how there is significant influence	Joint Venture Agreement									
4. Reason why the associate/ joint venture is not consolidated	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
5. Networth attributable to Shareholding as per latest audited Balance Sheet	1.77	(1.95)	159.39	6.37	1.59	84.79	270.92	(20.97)	NA	NA
6. Profit / Loss for the year										
i. Considered in Consolidation	(0.09)	-	25.01	2.91	(0.03)	4.49	(113.40)	(30.18)	5.90	26.52
ii. Not Considered in Consolidation	-	(1.74)	-	-	-	-	-	-	-	-

Additional disclosure	Name of associates and Joint Ventures
Associates and Joint Ventures yet to commence operation	Rohne Coal Company Private Limited
Associates and Joint Ventures liquidated or sold during the year	Gourangdih Coal Limited Geo Steel LLC JSW Vallabh Tinplate Private Limited

RAJEEV PAI
Chief Financial Officer

LANCY VARGHESE
Company Secretary
ICSI Membership No.: FCS 9407

For and on behalf of the Board of Directors
SAJJAN JINDAL
Chairman & Managing Director
DIN 00017762

SESHAGIRI RAO M. V. S.
Jt. Managing Director & Group CFO
DIN 00029136

Place: Mumbai
Date: 22 May 2020

FINANCIAL HIGHLIGHTS (STANDALONE)

	2015-16	2016-17	2017-18	2018-19@	2019-20
REVENUE ACCOUNTS (₹ in crores)					
Gross Turnover	40,354	56,244	66,235	75,210	62,315
Net Turnover	36,202	51,621	64,976	75,210	62,315
Operating EBITDA	6,369	11,544	13,741	18,512	12,517
Depreciation and Amortization	2,847	3,025	3,054	3,421	3,522
Finance Costs	3,219	3,643	3,591	3,789	4,022
Exceptional Items	5,860	-	234	-	1,309
Profit Before Taxes	(5,239)	5,131	7,075	11,707	4,292
Provision for Taxation	(1,710)	1,554	2,450	3,586	(999)
Profit after Taxes	(3,530)	3,577	4,625	8,121	5,291
CAPITAL ACCOUNTS (₹ in crores)					
Net Fixed Asset (including ROU assets)	46,560	50,266	49,568	51,772	50,542
Debt*	35,658	38,273	36,181	48,539	58,713
Net Debt	35,059	36,946	35,580	42,725	47,312
Equity Capital	240	240	241	240	240
Other Equity (Reserve & Surplus)	20,109	23,797	27,605	34,592	38,061
Shareholders' Funds	20,410	24,098	27,907	34,893	38,362
RATIOS					
Book Value Per Share (₹)	84.44	99.69	115.45	144.35	158.70
Market price Per Share (₹)	128.33	188.20	288.15	293.05	146.25
Earning per Share (Diluted) (₹)	(14.75)	14.80	19.14	33.60	21.89
Market Capitalisation (₹ in crores)	31,019	45,492	69,652	70,837	35,352
Equity Dividend per Share (₹)	0.75	2.25	3.20	4.10	2.00
Fixed Assets Turnover Ratio	0.78	1.03	1.31	1.45	1.23
Operating EBITDA Margin	17.4%	22.1%	20.7%	24.0%	19.5%
Interest Service Coverage Ratio	2.17	3.38	4.05	5.26	3.61
Net Debt Equity Ratio	1.71	1.53	1.27	1.22	1.23
Net Debt to EBITDA	5.50	3.20	2.59	2.31	3.78

* including Lease liabilities, APSSA and excluding acceptance

@ restated pursuant to Merger

FINANCIAL HIGHLIGHTS (CONSOLIDATED)

	2015-16	2016-17	2017-18	2018-19	2019-20
REVENUE ACCOUNTS (₹ in crores)					
Gross Turnover	45,288	59,560	71,349	82,499	71,116
Net Turnover	40,858	54,628	70,071	82,499	71,116
Operating EBITDA	6,401	12,174	14,794	18,952	11,873
Depreciation and Amortization	3,323	3,430	3,387	4,041	4,246
Finance Costs	3,601	3,768	3,701	3,917	4,265
Exceptional Items	2,125	-	264	-	805
Profit Before Taxes	(2,468)	5,128	7,651	11,168	3,013
Provision for Taxation	(1,966)	1,674	1,538	3,644	(906)
Profit after Taxes	(481)	3,467	6,113	7,524	3,919
CAPITAL ACCOUNTS (₹ in crores)					
Net Fixed Asset (including ROU assets)	55,185	57,858	57,141	61,804	61,579
Debt*	42,204	43,334	39,393	52,238	65,477
Net Debt	41,184	41,549	38,019	45,969	53,473
Equity Capital	240	240	241	240	240
Other Equity (Reserve & Surplus)	18,665	22,346	27,696	34,494	36,298
Shareholders' Funds	18,771	22,401	27,534	34,345	36,024
RATIOS					
Book Value Per Share (₹)	77.65	92.67	113.91	142.08	149.03
Market price Per Share (₹)	128.33	188.20	288.15	293.05	146.25
Earning per Share (Diluted) (₹)	(1.40)	14.58	25.71	31.60	16.67
Market Capitalisation (₹ in crores)	31,019	45,492	69,652	70,837	35,352
Equity Dividend per Share (₹)	0.75	2.25	3.20	4.10	2.00
Fixed Assets Turnover Ratio	0.74	0.94	1.23	1.33	1.15
Operating EBITDA Margin	15.4%	21.9%	20.6%	22.4%	16.2%
Interest Service Coverage Ratio	1.84	3.34	4.15	5.02	3.11
Net Debt Equity Ratio	2.18	1.85	1.38	1.34	1.48
Net Debt to EBITDA	6.39	3.41	2.57	2.43	4.50

* including Lease liabilities, APSSA and excluding acceptance

NOTES

This image shows a single sheet of white paper with horizontal blue ruling lines. The lines are evenly spaced and run across the width of the page. There are no margins, text, or other markings on the paper.

NOTES

[illegible]





About JSW Steel Ltd: JSW Steel Ltd. is the flagship company of the diversified US\$ 12 billion JSW Group which has a leading presence in sectors such as steel, energy, infrastructure, cement, sports among others. From a single manufacturing unit in the early 1980s, JSW Steel Ltd, today, is one of the leading integrated steel companies in India with an installed capacity of 18 MTPA, and has plans to scale it up in India. JSW Steel's manufacturing facility at Vijayanagar, Karnataka is the largest single location steel-producing facility in India with a capacity of 12 MTPA.

The Company has been at the forefront of state-of-the-art, cutting-edge technology, research and innovation while laying the foundation for long-term growth. Strategic collaborations with global technology leaders to offer high-value special steel products for various applications across construction, infrastructure, automobile, appliances and other sectors. JSW Steel Ltd. has been widely recognised for its business and operational excellence. Key honours & awards include World Steel Association's Steel Sustainability Champion (2019), Deming Prize for Total Quality Management at Vijayanagar (2018) and Salem (2019), DJSI RobecoSAM Sustainability Industry Mover Award (2018) among others. JSW Steel is the only Indian company ranked among the top 10 steel-producers in the world by World Steel Association for the last 10 consecutive years.

If undelivered, please return to-

JSW Centre

Bandra Kurla Complex,
Near MMRDA Grounds,
Bandra East,
Mumbai 400 051

P: +91 22 4286 1000
F: +91 22 4286 3000
E: contact@jsw.in
W: www.jsw.in